

Community Annual Report



2021-2022
Part A



City of
Melville

Acknowledgement of Country

We acknowledge the Bibbulmun people as the Traditional Owners of the land on which our City stands today and pay our respects to the Whadjuk people and Elders both past and present.

Nyungar Statement

City of Melville nagolik Bibbulmen Nyungar ally-maga milgebar gardukung naga boordjar-il narnga allidja yugow yeye wer ali kaanya Whadjack Nyungar wer netingar quadja wer burdik.

Marie Taylor, Whaduck Balardong Nyungar Birdiyia

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Part B

The 2021-2022 Community Annual Report Part B (Financial Report) is available online at www.melvillecity.com.au/annualreport

MESSAGE FROM THE MAYOR

At the City of Melville we have an ongoing commitment to engage with our community to achieve our vision of an inclusive, vibrant and sustainable future. Our residents' annual rates payments contribute significantly towards this vision, in many ways, making our City a great place to live, work and play, not just today, but also into the future.

Even though the COVID-19 pandemic continued to have a significant impact on services, supplies and resources in 2021-2022, we delivered a number of key projects across our 18 suburbs.

Our capital works program covered 144 essential community infrastructure projects including \$8.7m for works on City-owned buildings, \$7.9m for improving roads, \$9.2m for park streetscapes structures, \$1.7m for irrigation, \$2.9m for drainage and \$776k for environmental and foreshore facilities.

We completed several major redevelopment projects including the Shirley Strickland Reserve upgrade, Tompkins Park redevelopment and the majority of the Bob Gordon Reserve Premier Playspace. We also improved other public outdoor spaces around the City including Ken Douglas Reserve, Emily Main Park and Phil Ward Park.

This year we allocated \$2.8m for playgrounds to improve outdoor spaces for our younger residents. We also replaced shade over four playgrounds, undertook landscaping, improved lighting and replaced park furniture and structures like benches, shelters, drinking fountains and footpaths.

We continued to contribute towards a Clean and Green City by progressing work on our Urban Forest Strategy, Natural Areas Asset Management and Foreshore Restoration Strategy. We increased the number of trees planted in the City and gave away 5,850 free native plants to residents and local schools in our annual native plant giveaway. We also progressed a smart LED streetlight replacement program, which if successful, will have the potential to reduce our greenhouse gas emissions by 65% compared to

standard streetlights, and major energy savings of 40% to 50%. Our Food Organics and Garden Organics (FOGO) service has now been delivered to 98% of our residents, with the remaining high-density areas and retirement villages being added to the schedule for 2022-2023.

Following a declaration from Council in June 2021, we strengthened our commitment to achieving net zero emissions operationally by 2030 and across our local government area by December 2050. We recognise we won't be able to do this alone and we have several initiatives in place so that we can work together for a net zero City.

With a key focus on the Growth and Prosperity of our community, a review is underway for the Canning Bridge Activity Centre Plan and the draft Kardinya Activity Centre Plan was assessed. Both will contribute to the City evolving into exciting, liveable and well-connected places.

Following our biggest ever community engagement program which was conducted in 2021, we completed the Attadale Alfred Cove Foreshore Master Plan. The Master Plan is a vision for the area over the next 20 years and responds to what the community value the most about the area.

We progressed a number of sporting infrastructure upgrades to support Healthy Lifestyles and ensure we have fit-for-purpose, accessible and inclusive sports and recreation facilities for our community. This also included progress in upgrading the change room facilities and installing floodlighting across a number of our reserves.

As part of our Healthy Melville Plan 2019-2023, we continued to work on our goals to create a Healthy Melville including programs that encourage healthier eating and increased physical activity to improve individual health outcomes.

We implemented key initiatives to continue making sure our community feel Safe and Secure. We supported our local Neighbourhood Watch Committee and our Community Safety Service to work closely with our community and other safety

stakeholders. We also implemented important safety initiatives, programs and awareness campaigns to keep our community informed and connected to services and resources.

This year we also secured funding from the WA Police Community Crime Prevention Fund to deliver youth outreach programs to reduce anti-social behaviour and connect at-risk young people to support services. As part of our commitment to becoming a Child Safe Organisation, we prioritise the wellbeing and safety of children and young people.

Over 65,000 people attended major events around our City this year. Thousands of people participated in our public programs and visited our gallery at Goolugatup Heathcote and Yagan Mia Wireless Hill Museum. We hosted artists, musicians and authors in our City-owned buildings and delivered classes and workshops for diverse groups in our community which creates an engaging Sense of Community. We installed several public artworks, sculptural works and murals across the City including Perth's largest road mural along Riseley Street.

We continued to support First Nations projects and host events like our Songs for Freedom concert, Nyin, Ni, Koorliny (Sit, Listen, Walk) and Koolangka Waabiny, a new Noongar language storytime program for toddlers and their families.

Through Book Week and our school holiday programs, we continued to connect with, and provide opportunities for children to be creative with art, and their families at home and at school.

Our community centres continued to provide space for people to connect and contribute to our community and our libraries also continued to offer essential services and adapt to the needs of our residents like delivering library resources to vulnerable members of our community.

Work continued to improve our roads, cycling and walking infrastructure as well as provide more public transport options. We are committed to showcasing alternative transport to cars to ensure our City offers Sustainable and Connected Transport for everyone who travels through our City.

The Deep Water Point Parking Management

Strategy was completed and implemented which will help ease parking pressure at the popular riverside site. We introduced paid parking with the first two hours free and improved access to carparking.

We also completed an important Black Spot project and have secured over \$2m dollars in Black Spot funding for 2022-2023.

Our new Walk and Ride Plan was developed with input from the local community and key stakeholders. The plan provides a clear vision for walking and riding facilities within the City and we will commence implementation in 2022-2023.

In everything we do we focus on our vision, mission and values across the City, always with our residents in mind and I thank our elected members, CEO and staff for all of their work in progressing our key projects and priorities to achieve our community's aspirations.

Following the local government elections in October 2021, we welcomed three new Council members Jane Edinger, Clive Ross and Jennifer Spanbroek. We bid farewell to two of Melville's longest serving Councillors, June Barton and Clive Robartson, who both retired after 70 years of combined service to the community. I would like to thank them for their significant dedication to our City.

Hon. George Gear JP
City of Melville Mayor



City of Melville Mayor the Hon. George Gear JP

MESSAGE FROM THE CEO

This year we continued working on the City's strategic direction to better understand the services and facilities we will need to deliver to meet the future needs of our community.

The 2021-2022 budget looked quite different to previous years, with a stronger focus on sustainability. We allocated \$41.7m to capital works and \$6m to a project to upgrade our 9,000 streetlights to smart LED lights that will significantly reduce operating costs and carbon emissions.

In 2021, we participated in the State Government's Small Business Friendly Approvals Program, which aims to reduce red tape for our local businesses when obtaining business licences and trading permits.

We also established our transformational agenda, which clearly identifies our key organisational projects and priorities. Our Transformational Program will future-proof our business by ensuring we take the steps we need through smarter tools, better information, improved processes, enhanced customer experience and more sustainable practices.

With a customer centric focus, we developed a model for our new Customer First Approach. This approach focuses on what our customers need and how they want to interact with us in keeping with the work we did through phase one of the Small Business Friendly Approvals Program. We also developed a Digital Strategy to ensure the way we use technology contributes to delivering better more accessible services to our residents.

We developed a Brand Narrative this year which provides us with a clear communications framework and then used this to create a refreshed visual brand identity that is more modern, vibrant and flexible, reflecting our diverse community, services and workforce.

Our state border reopened for the first time in two years and we had a comprehensive COVID-19 Response Plan in place to minimise the risk of exposure to the virus. Our focus remained our people and this meant providing healthy and safe spaces for our staff and community.

All of our work is delivered with our community at the forefront of what we do and we could not achieve sustainable outcomes without the ongoing commitment of our staff and passion from our community. I also acknowledge the work and partnership of our state and federal government, our local community groups, businesses and agencies, and our incredible volunteers. Together we make great things happen and are able to deliver services, programs and facilities for our residents and ratepayers.

Marten Tieleman
Chief Executive Officer



City of Melville Chief Executive Officer Marten Tieleman

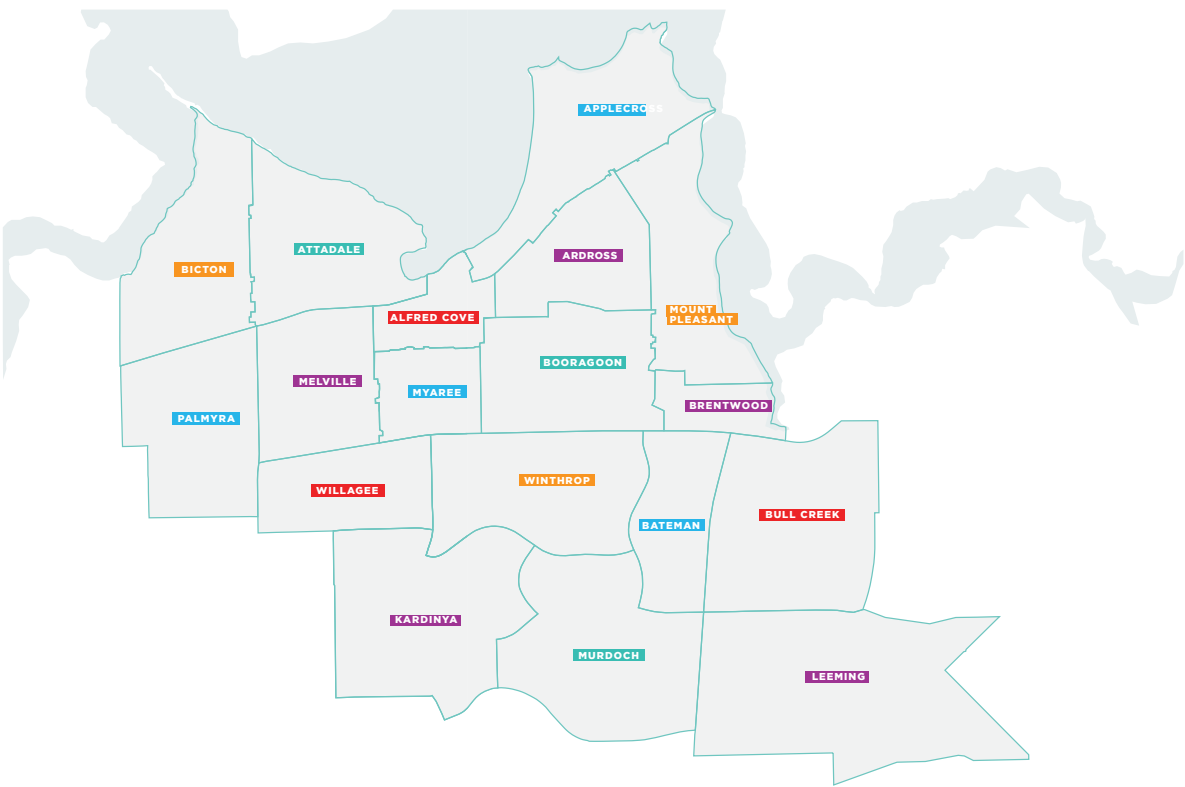


Fast Facts

 Land area 53km²	 Mortgage 34%	 Local jobs 44,571
 Foreshore 18km	 Renting 18%	 Unemployment 6.8%
 Bushland 2.81ha	 Residents (as at 30 June 2021) 106,845	 Primary schools 24
 Public open space 861ha	 Population density 2,014 ppsq	 Preschools 21
 Parks and reserves 205	 Median age 42	 Secondary schools 9
 Street trees 40,000 (approximately)	 Residents with a university qualification 33%	 1 TAFE and 1 university
 Footpaths 496km	 Residents born overseas 34%	 Aged persons' housing estates 15
 Roads 560km	 Residents identifying as First Nations Peoples 0.9%	 Waste diverted from landfill 30,926t
 Residential properties 42,460	 Residents working locally 26%	 Detached housing 74%
 Median house valuation \$767,868	 Registered businesses 10,151	 Medium and high density housing 26%
 No mortgage 40%	 Gross Regional Product \$6.45 billion	

City Suburbs

There are 18 suburbs in the City of Melville: Alfred Cove, Applecross, Ardross, Attadale, Bateman, Bicton, Booragoon, Brentwood, Bull Creek, Kardinya, Leeming, Melville, Mount Pleasant, Murdoch, Myaree, Palmyra, Willagee and Winthrop.



Organisation History

The City of Melville was established as a Roads Board on 5 June 1901 and became a Shire in 1961, a Town in 1962, and a City in 1968. In 1913, the Melville Roads Board's Council Chambers were built on the corner of Stock Road and Canning Highway, Palmyra. The City of Melville Civic Centre on Almondbury Road in Booragoon was officially opened on 1 May 1968.



Tree Planting at Wireless Hill 1982 with Bob Tiedale, Councillor Gilbert Ewers, Eric Smith and Councillor Harry Stickland. (Melville Photograph Collection P1081.1.8)

Our Vision

Engaging with our diverse community to achieve an inclusive, vibrant and sustainable future

The City of Melville’s purpose is set out in Section 1.3(3) of the *Local Government Act 1995* (WA):

‘In carrying out its functions, a local government is to use its best endeavours to meet the needs of current and future generations [in its district] through an integration of environmental protection, social advancement and economic prosperity.’

OUR MISSION

To provide good governance and quality services for the City of Melville community.

OUR VALUES (EPIC)

Our values guide our behaviour in everything we do.

Excellence

Striving for the best possible outcomes

Participation

Involving, collaborating and partnering

Integrity

Acting with honesty, openness and good intent

Caring

Demonstrating empathy, kindness and genuine concern

OUR APPROACH

To put the customer at the centre of everything we do.



Melville Midwinter, Dyoondalup Point Walter

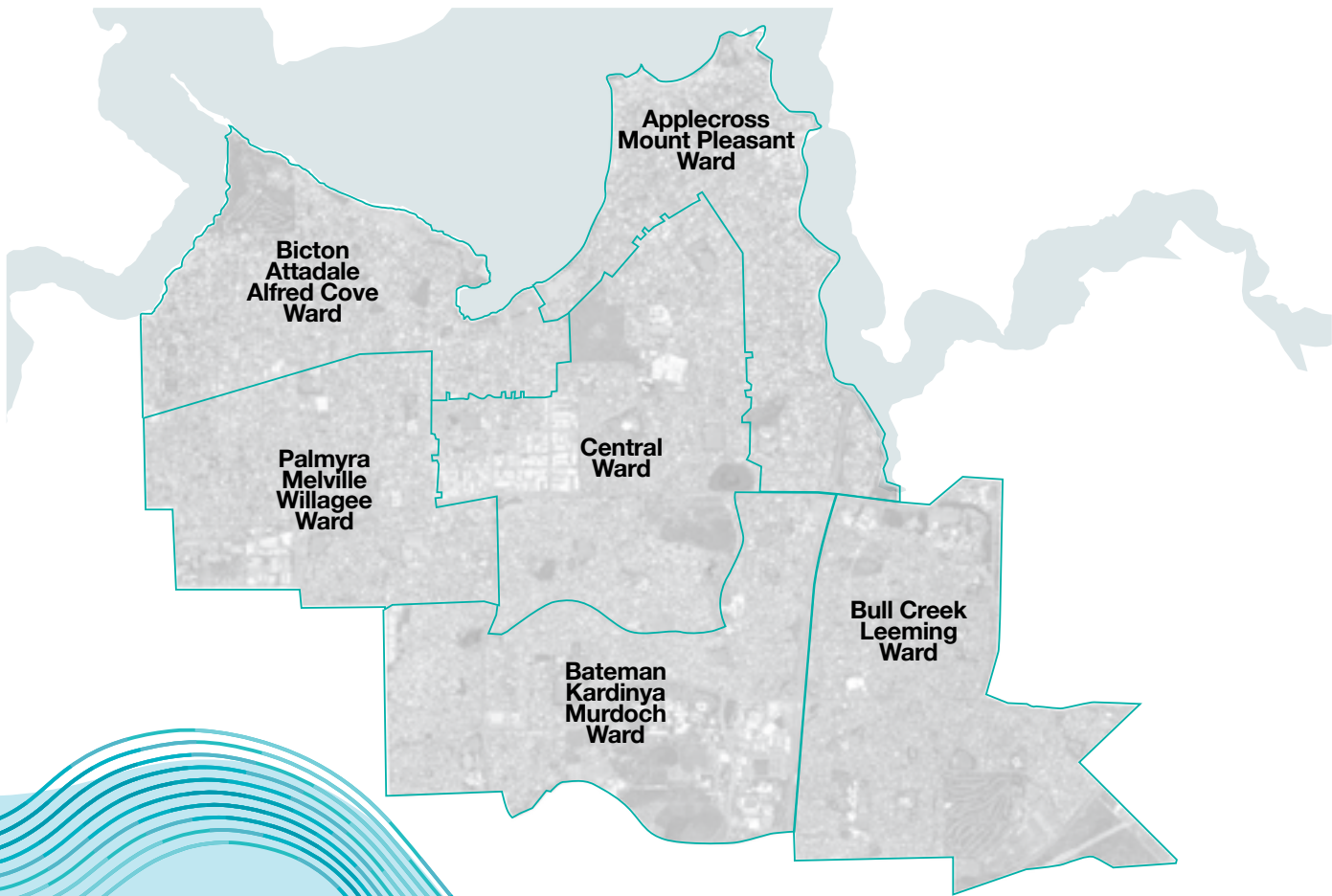
About Council

The City of Melville Council consists of a Mayor and 12 Councillors/Elected Members, including the Deputy Mayor, who represent the community in one of the six wards shown below. The community elects the Mayor and Councillors for four-year terms, with a half-Council election every two years. Elected Members elect the Deputy Mayor each year. The Mayor speaks on behalf of the City and liaises with the Chief Executive Officer on the affairs and performance of the organisation.

COUNCIL MEETINGS

The Council operates on an Agenda Briefing Forum/Ordinary Meeting of Council structure to conduct its meetings. The Agenda Briefing Forum is for Elected Members and interested residents to become more informed on matters prior to formal consideration and decision at the Ordinary Meeting of Council. The forums encourage dialogue between Elected Members, officers and members of the public and allow Elected Members to gain insight and understanding of issues prior to presentation at the Ordinary Meetings of the Council.

Agenda Briefing Forums are generally held on the second Tuesday of each month and the Ordinary Meetings of the Council are generally held on the third Tuesday of each month. Please note, no meeting was held in January 2022.



ABOUT THE GOVERNANCE COMMITTEE AND FMARCC

Elected Members are also involved in the Governance Committee and the Financial Management, Audit, Risk and Compliance Committee (FMARCC). The Governance Committee is a non-statutory committee that provides guidance and assistance to the Council on matters of corporate governance in order to promote excellence in governance within our City. The Governance Committee meets on an as needs basis and met four times in 2021-2022 to consider the:

- Chief Executive Officer Performance Review
- CEO Performance Framework

The FMARCC is an audit committee that assists Council in carrying out its responsibilities with regard to risk management, internal control, legislative compliance, and internal and external audit reporting.

The FMARCC met four times in 2021-2022 and discussed and received the following reports:

- | | |
|---|---|
| ▪ Annual Financial Report 2020-2021 | ▪ ICT Cyber Security |
| ▪ Annual Review of the Four-Year Internal Audit Plan and Annual Audit Committee Work Plan | ▪ Insurance and Risk Management |
| ▪ Audit Committee Self Evaluation - Internal Audit Report | ▪ Internal Audit Activity Report |
| ▪ Auditor General Cyber Security Report | ▪ Legal Status |
| ▪ Controls Over Purchasing Cards - Internal Audit Report | ▪ Project Overspend Analysis - Internal Audit Report |
| ▪ Community Annual Report 2020-2021 Part A | ▪ Payment Card Industry Data Security Standard Compliance - Internal Audit Report |
| ▪ Compliance Audit Return 2021 and an internal Audit Report on the Return | ▪ Records Management - Internal Audit Report |
| ▪ Financial Management Review | ▪ Safety, Health, Environment and Quality Management System - External Audit |
| ▪ Freedom of Information Activities | ▪ Status of Council Resolutions Implemented - Internal Audit Report. |
| ▪ Governance and Compliance Activities | |

Elected Members



Mayor
the Hon. George Gear JP
Term of office expires
October 2023

Applecross–Mount Pleasant Ward



Cr Clive Ross
Term of office expires
October 2025



Cr Nicholas Pazolli
Term of office expires
October 2023

Bateman–Kardinya–Murdoch Ward



Cr Nicole Robins
Term of office expires
October 2025



Cr Duncan Macphail
Term of office expires
October 2023

Bicton–Attadale–Alfred Cove Ward



Cr Jane Edinger
Term of office expires
October 2025



Cr Glynis Barber
Term of office expires
October 2023

Bull Creek–Leeming Ward



Cr Jennifer
Spanbroek
Term of office expires
October 2025



Cr Matthew Woodall
Term of office expires
October 2023

Central Ward



Cr Katy Mair
Term of office expires
October 2025



Cr Margaret Sandford
Term of office expires
October 2023

Palmyra–Melville–Willagee Ward



Cr Karen Wheatland
Term of office expires
October 2025



Cr Tomas Fitzgerald
Term of office expires
October 2023

For more information and contact details of Elected Members,
visit www.melvillecity.com.au/electedmembers

Elected Members' Attendance

	Ordinary Meeting of Council	Special Meeting of Council	Agenda Briefing Forum	Annual General Meeting of Electors	FMARCC Committee*	Governance Committee**
Total meetings held	11	6	11	1	4	4
Mayor Gear	11	5	10	1	3 of 4	3 of 4
Cr Barber	11	5	10	1	N/A (1)	1 of 3
Cr Barton	3 of 4	1 of 1	3 of 4	N/A	N/A	1 of 1
Cr Fitzgerald	11	5	11	1	3 of 4	4 of 4
Cr Kepert	4 of 4	0 of 1	4 of 4	N/A	N/A	1 of 1
Cr Macphail	11	4	10	1	1 of 4	1 of 1
Cr Mair	11	5	11	1	3 of 4	N/A (4)
Cr Pazolli	11	6	11	1	4	1 N/A (3)
Cr Robartson	3 of 4	1 of 1	3 of 4	N/A	N/A	1 of 1
Cr Robins	11	4	10	1	N/A (2)	2 of 4
Cr Sandford	11	5	11	1	N/A (1)	4 of 4
Cr Wheatland	10	6	9	1	N/A	1 of 3
Cr Woodall	9	6	10	1	3 of 4	N/A (1)
Cr Ross	7 of 7	5 of 5	7 of 7	1	N/A	3 of 3
Cr Spanbroek	7 of 7	5 of 5	7 of 7	1	N/A (1)	3 of 3
Cr Edinger	7 of 7	4 of 5	7 of 7	1	3 of 3	N/A (3)

N/A – where an Elected Member was not a member of a committee. Where a number is shown in brackets after a N/A, that means the Elected Member attended as an observer.

*** Financial Management, Audit, Risk and Compliance Committee Members (FMARCC)**
External Member Mr Lindsay Hay (since December 2018)

From October 2021
Mayor the Hon. George Gear JP, Cr Nicholas Pazolli, Cr Jane Edinger, Cr Matthew Woodall, Cr Katy Mair, Cr Tomas Fitzgerald, Cr Duncan Macphail

Up to October 2021
Mayor the Hon. George Gear JP, Cr June Barton, Cr Tomas Fitzgerald, Cr Steve Kepert, Cr Nicholas Pazolli, Cr Clive Robartson, Cr Nicole Robins, Cr Margaret Sandford

***** Deputy Mayor**
Cr June Barton – Deputy Mayor from November 2020 to October 2021
Cr Tomas Fitzgerald – Deputy Mayor November 2021 to October 2022

Our Leadership Team



Marten Tieleman
Chief Executive Officer

Bruce Taylor
Manager Governance and Property
Tom Griffiths
Director South West Group
Joanna Arbel
Manager Marketing and Communications



Mick McCarthy
Director Technical Services

Jeff Bird
Manager Natural Areas and Parks
Kimberly Brosztl
Manager Engineering
Paul Molony
Manager Resource Recovery and Waste
Mario Murphy
Manager City Buildings



Steve Cope
Director Urban Planning

Gavin Ponton
Manager Strategic Planning
Peter Prendergast
Manager Statutory Planning
Patrick Hughes
Acting Manager Building and Environmental Health



Christine Young
Director Community Development

Todd Cahoon
Manager Healthy Melville
Leanne Hartill
Manager Neighbourhood Development
Leeann Reid
Manager Cultural Services
Brodie Dawkins
Manager Neighbourhood Amenity

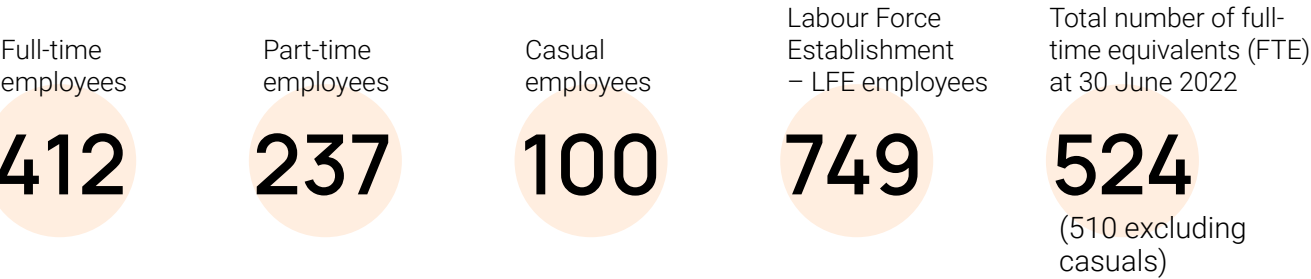


Alan Ferris
Director Corporate Services

Malcolm Duncan
Manager Information and Communication Technology
Llewellyn Rogers
Manager Organisational Development
Debbie Whyte
Manager Financial Services

Our People

Employees (total number of employees on the payroll system as at 30 June 2022)



Employee remuneration details

Number of employees of the Council entitled to an annual salary of \$100,000 or more in 2021-2022.

Salary range	Number of employees
\$100,000-\$109,999	37
\$110,000-\$119,999	44
\$120,000-\$129,999	5
\$130,000-\$139,999	5
\$140,000-\$149,999	8
\$150,000-\$159,999	0
\$160,000-\$169,999	5
\$170,000-\$179,999	2
\$180,000-\$189,999	11
\$190,000-\$199,999	3
\$200,000-\$209,999	1
\$210,000-\$219,999	1
\$220,000-\$229,999	0
\$230,000-\$239,999	0
\$240,000-\$249,999	4
\$250,000-\$259,999	0
\$260,000-\$269,999	0
\$270,000-\$279,999	0
\$280,000-\$289,999	0
\$290,000-\$299,999	0
\$300,000-\$309,000	0
\$310,000-\$319,000	1
\$320,000-\$329,000	0
\$330,000-\$339,000	0
\$340,000-\$349,000	0
\$350,000-\$359,000	0

The Chief Executive Officer was paid \$316,105.68 in 2021-2022.

Achieving our Vision

STRATEGIC COMMUNITY PLAN AND CORPORATE BUSINESS PLAN

Our Strategic Community Plan and Corporate Business Plan together form a plan for the future of our City.

Our Strategic Community Plan is our highest-level strategic document, and sets out our community's aspirations, priorities and vision for the future. It helps us understand what matters most to our community and guides the way we plan for the future and deliver services and facilities. To see our community's aspirations, go to page 20.

The Strategic Community Plan is a living document and is regularly reviewed and updated to reflect changing community priorities, with a major review every four years. The last major review took place in June 2020 and resulted in our *Strategic Community Plan 2020-2030*. There were no changes to the community's aspirations from our last major review in 2016.

Our Corporate Business Plan is Council's response to the Strategic Community Plan and outlines our strategic direction for the next four years. It is designed to align with the community's aspirations, as documented in the Strategic Community Plan, by identifying key priorities critical to achieving the aspirations. It also integrates with a range of other key plans to inform our annual budget. To see our key priorities, go to page 22.

The Corporate Business Plan is broadly reviewed every year with a major review every two years. The last major review was in June 2020, at the same time as the review of the Strategic Community Plan, and resulted in the development of our *Corporate Business Plan 2020-2024* and six new key priorities. Our Corporate Business Plan also outlines our vision, mission and values, which guide the City and Council's decisions and how we interact with the community. To see our vision, mission and values, go to page 10.

Both plans are informed and influenced by external factors, such as megatrends and federal and state government legislation, policies, plans and projects. They are also aligned to the UN Sustainable Development Goals (SDGs).

We report back to the community on our progress against the Strategic Community Plan and Corporate Business Plan in this Annual Report.



COMMUNITY OUTCOME REPORTING

To better track our progress in achieving our community's aspirations, we have created online dashboards that outline our goals for each aspiration and the indicators we use to track our performance.

These dashboards are updated on a yearly basis and help inform the services and facilities we provide and the priority of projects.

COMMUNITY WELLBEING SURVEY

Our Strategic Community Plan informs our bi-annual Community Wellbeing Survey, which measures our community's perception of their quality of life (wellbeing). Our last community wellbeing survey took place in March 2021, with 93 per cent of residents reporting having a positive quality of life.

In this survey, we asked residents to rank their aspirations in order of priority. In 2021, our community ranked Safe and Secure as the top priority, followed by Clean and Green, Healthy Lifestyles, Sustainable and Connected Transport, Sense of Community and then Growth and Prosperity. This represents a minor shift since the last survey in 2019.

Access the dashboards at www.melvillecity.com.au/outcomereporting

Access the full survey results at www.melvillecity.com.au/wellbeingsurveys

Our Community's Aspirations

Clean and Green



Clean and well-maintained parks, reserves, natural areas and public open spaces where everyone can socialise, be active and be safe.

Goals

- Greening the City
- Reduce carbon emissions
- Sustainable energy management
- Sustainable waste management
- Sustainable water management
- Promoting sustainable environment.



Growth and Prosperity



Encourage development of small businesses in our suburbs and local communities.

Goals

- Achieve economic resilience
- Local job opportunities for locals
- Location of choice for a diverse range of businesses.



Healthy Lifestyles



Opportunities for healthy activities both indoors and out and about in local parks and suburbs walking, running, cycling and exercising individually or in groups.

Goals

- A safe and healthy urban environment
- Healthy eating
- Increase physical activity
- Mentally healthy community
- Reduce alcohol and other drug use.



Safe and Secure



People feel safe and secure at all times wherever they are and whatever they are doing.

Goals

- Being prepared for an emergency
- People feel safe and secure in all places at all times
- Reduce business crime
- Reduce household crime
- Reduce preventable injuries
- Reduce transport crashes
- Safe and secure places and environments.



Sense of Community



A range of local community services, events and cultural activities throughout the year for people to get to know one another and do things together.

Goals

- Lifelong learning and creativity
- Sense of identity through collective memory
- Participation and inclusion
- Place activation and liveability
- Social connectedness and belonging.



Sustainable and Connected Transport



Better public transport, cycling and walking infrastructure and responsive traffic management.

Goals

- Appropriate infrastructure
- Prioritising urban development near transport nodes and in activity centres
- Balancing transport priorities
- Choice and use of transport options
- Ease of movement.



For further information on the community's aspirations, read our *Strategic Community Plan 2020-2030* on our website: www.melvillecity.com.au/strategiccommunityplan

Our Key Priorities and Strategies

Priority 1 Ensure the improvement and sustainability of our environment

Key Strategies

- Invest strategically in local infrastructure and built environments that support physical activity and healthy lifestyles.
- Increase advocacy and partnerships for identified needs relating to community health, safety and security.
- Empower inclusive participation and support for sports and community groups.
- Support national, state and community efforts to assist people in need.

Priority 2 Improve the approach for diverse and sustainable urban development and infrastructure

Key Strategies

- Implement innovative, efficient and appropriate initiatives that support community centred infrastructure with integrated transport solutions.
- Enhance amenity and vibrancy through placemaking and creating well designed and attractive public spaces.
- Optimise the capability and liveability of activity centres with consideration to the expectations of our community.
- Enhance regulatory and approval frameworks to ensure sustainable building infrastructure.

Priority 3 Empower the voices of our diverse community by strengthening engagement

Key Strategies

- Increase co-design approaches that engage stakeholders in upfront designs and support issue resolution activities.
- Improve the mechanisms to make information flow easier to access and share, including optimising digital communications.
- Improve engagement with the business community.
- Enhance opportunities for civic engagement and building community capacity.
- Strengthen online service delivery and respond to the digital divide by supporting improvements in digital literacy.

Priority 4 Support healthy lifestyles and wellbeing

Key Strategies

- Invest strategically in local infrastructure and built environments that support physical activity and healthy lifestyles.
- Increase advocacy and partnerships for identified needs relating to community health, safety and security.
- Empower inclusive participation and support for sports and community groups.
- Support National, State and community efforts to assist people in need.

Priority 5 Ensure long term financial sustainability

Key Strategies

- Undertake efficiency improvements to maximise cost effectiveness.
- Advocate at National and State levels to maximise funding.
- Identify opportunities for appropriate alternative revenue streams.

Priority 6 Encourage local economic development

Key Strategies

- Encourage opportunities for increased private sector commercial and residential development in strategic locations.
- Support opportunities for not-for-profit and social enterprise.

For further information on our key priorities, read our *Corporate Business Plan 2020-2024* on our website: www.melvillecity.com.au/corporatebusinessplan

Our Role in Achieving our Community's Aspirations

As a local government we play a key role in achieving our community's aspirations and our vision of an inclusive, vibrant and sustainable future.

Although we are ideally placed to understand and respond to the changing needs of our community, we understand that some areas are outside our direct control or expertise and we need to work with and have the commitment and actions of others, such as state and federal governments, business, community organisations and residents.

We aim to be agile and regularly track our progress in achieving our community's aspirations to see if we need to refocus and realign the roles we play and services and facilities we provide.

Different roles we play



Regulator

we have a statutory obligation to regulate a specific area of activity.



Monitor

we gather information and check progress over time.



Facilitator

we bring together and encourage others to achieve goals.



Advocate

we promote the interests of our community to other decision-making organisations, such as state and federal governments.



Funder

we provide funding to others to provide services and facilities.



Partner

we work collaboratively with others to deliver services and facilities.



Provider

we are responsible for service and facility delivery.



Melville Summer Music Festival,
Yagan Mia Wireless Hill

Our Services and Facilities

The services and facilities we provide help achieve our community's aspirations as outlined in our Strategic Community Plan 2020-2030 and are informed by our key priorities in our Corporate Business Plan 2020-2024.

To ensure our services and facilities continue to meet community needs and expectations, we review and benchmark them on a regular basis through our biennial Community and Business Scorecard surveys, and through program-specific evaluation and consultation.

We also conduct regular public benefit testing, value for money auditing and look for efficiencies and cost savings to ensure our services and facilities are an economic, efficient and effective use of ratepayer money. We try not to inappropriately duplicate any state, federal or private services or facilities.

Although what we provide responds to the needs of our community, we are also required to provide certain services or facilities under state legislation.



Clean & Green

- Air quality monitoring
- Environmental subsidies and rebates
- E-waste, recycling and hazardous household waste drop-off days
- Foreshore management and restoration
- Landscape design and construction
- Litter and illegal dumping management
- Maintenance of natural areas and parks
- Piney Lakes Environmental Education Centre programs
- Priority bin service and bin hire options
- Public bin collections
- Stormwater construction, maintenance and management
- Streetscape design and maintenance
- Urban forest management
- Verge collections
- Waste, recycling and FOGO collection and management



Growth & Prosperity

- Activity centre planning
- Building renewal projects
- Business events, activities and online business hub
- Business Foundations
- Commercial recreation applications and permits
- Facility and venue hire
- Friendship programs / Sister Cities
- Grants and funding
- Library education programs
- Local development plans
- Major projects
- Melville Cockburn Chamber of Commerce
- Planning and building services
- Project Robin Hood
- Public art in developments
- Small Business Friendly Local Government Initiative
- Strategic urban planning
- Subdivision clearance requests and referrals
- Town team facilitation
- Underground power facilitation



Healthy Lifestyles

- Activelink
- Community centres
- Contaminated site monitoring
- Environmental health services
- Food safety inspections
- Free Active in the Park exercise classes
- Health services
- Kidsport
- LeisureFit Centres and programs
- Leisure planning
- Liquor licensing
- Mosquito management
- Noise control
- Playgrounds
- Rat bait program
- Youth Drop-In service
- Youth Sport Scholarships



Safe & Secure

- Animal and feral wildlife control
- Business safety resources
- Community safety education, programs and resources
- Community Safety Service (CSS)
- Constable Care performances for primary schools
- Crime prevention
- Cyber/online safety programs
- Dog and cat control
- Emergency management
- Fire breaks
- Graffiti removal
- Holiday watch patrols and home safety programs
- Parking management
- PHAZE urban art programs
- Pool applications and fencing requirements
- Ranger services
- State Emergency Service (SES)
- Street lighting
- Vandalism and abandoned vehicle response



Sense of Community

- Art Awards
- Art exhibitions
- Capacity development for community organisations and not-for-profits
- Citizenship ceremonies
- Communications and stakeholder engagement
- Community centres
- Disability access and inclusion planning and activity
- Events, grants and funding
- Financial counselling
- Kids and early years services
- Libraries
- Melville Age Friendly Accessible Businesses network
- Museums and local history
- Place activation and town team facilitation
- Pop-up community services
- Public art
- Reconciliation activity
- Programs and activities for younger and older people



Sustainable & Connected Transport

- Advocate for high-quality transport options at state and federal levels
- Advocate for Black Spot funding for priority areas
- Bus shelters
- Bike paths construction and maintenance
- Crossover construction
- Footpath construction and maintenance
- Parking management
- Road construction and maintenance including stormwater systems
- Road safety programs
- Public access way maintenance
- Traffic management upgrades
- Road safety upgrades
- TravelSmart programs

Community and Business Scorecards

The results from the 2022 Community and Business Scorecards will be published in 2022-23. To access the scorecards, visit www.melvillecity.com.au/scorecards

A Year in Review 2021-2022



Key Priorities Update

Our Corporate Business Plan 2020-2024 outlines six key priorities that are crucial in achieving our community's aspirations

Priority	Key strategies	Status as at 30 June 2022
Priority 1 Ensure the improvement and sustainability of our environment	Protect and improve our natural assets to enhance our environment.	- Biodiversity restoration through seed collection, revegetation, dieback management, feral animal control, water quality monitoring, bushfire mitigation and flora and fauna surveys. - Weed control of approximately 200 hectares. - Fence installation at Wal Hughes Reserve. - Continued water quality projects at Frederick Baldwin Park and Marmion Reserve.
	Utilise technological opportunities to efficiently enhance the sustainability of the environment through monitoring and reporting.	- Used photo-monitoring app to monitor project sites. - Provided all crews with iPads, access to photo-monitoring app and GIS software. - Installed water quality monitors at Frederick Baldwin Park for ongoing monitoring in partnership with Murdoch University.
	Advocate and utilise national and state level policies to protect and enhance the biodiversity of our environment and natural assets.	- Mapped the threatened ecological communities. - Point Walter Mountain Bike project will be designed to ensure enhancement of threatened ecological community. - Ensuring requirements of the new <i>Aboriginal Cultural Heritage Act 2021</i> are met during foreshore erosion projects. - Participating in the WALGA Urban Forest Working Group.

Priority	Key strategies	Status as at 30 June 2022
Priority 2 Improve the approach for diverse and sustainable urban development and infrastructure	Implement innovative, efficient and appropriate initiatives that support community centred infrastructure with integrated transport solutions.	Safe Active Street on Links Road, Collier Street, Millington Street and Hope Road completed.
	Enhance amenity and vibrancy through placemaking and creating well-designed and attractive public spaces.	- Staff and centre users moved back into newly renovated Willagee and Bull Creek Community Centres. - Continued implementing attractive, well-designed places in City centres including Canning Bridge and Riseley Street. - Prepared concepts for streets within Canning Bridge Activity Centre and Riseley Activity Centre, part of the working groups for activity centres. - Projects implemented and being designed using permeable paving.
	Optimise the capability and liveability of activity centres with consideration to the expectations of our community.	- Continued planning for and review of our Activity Centre Plans. - Continued review of the Canning Bridge Activity Centre Plan. - Assessed the Activity Centre Plan for Kardinya.
	Enhance regulatory and approval frameworks to ensure sustainable building infrastructure.	New and existing Activity Centre Plans include provisions for enhancing sustainable development. Roll-out of the new R-Codes ensured improvements to the sustainability of residential development.

Priority	Key strategies	Status as at 30 June 2022
Priority 3 Empower the voices of our diverse community by strengthening engagement	Increase co-design approaches that engage stakeholders in upfront designs and support issue resolution activities.	- My Way program co-designed with community members. - Stakeholder Engagement Strategy Community Feedback Panel assisted in identifying stakeholders and the best methodology to communicate and engage. - The Access Advisory Panel provided input into the design of the engagement and communication plan.
	Improve the mechanisms to make information flow easier to access and share, including optimising digital communications.	- Introduced engagement snapshots for all public engagements. - Introduced tabled submission reports for formal public consultations for transparency and consistency. - Began a project to review and update all content on the website. - Began a project to establish a community reference group for website content and usability. - Continued to make improvements to our website to improve the user experience. - Continued to enhance our social media content.
	Improve engagement with the business community.	- Held annual flagship Business after Hours event in partnership with the Chamber of Commerce. - Economic Development Strategy Working Group commenced meeting. The group included local business, Chamber of Commerce and Town Team representatives.
	Enhance opportunities for civic engagement and building community capacity.	Established Youth Steering Group for oversight of the Directions from Young People strategy.
	Strengthen online service delivery and respond to the digital divide by supporting improvements in digital literacy.	- Libraries continued to offer digital training to residents, including online safety. - Introduced lending of iPads and other digital devices at libraries.

Priority	Key strategies	Status as at 30 June 2022
Priority 4 Support healthy lifestyles and wellbeing	Invest strategically in local infrastructure and built environments that support physical activity and healthy lifestyles.	- Completion of the \$9m Shirley Strickland Reserve Redevelopment. - Development of a Tennis Strategy, a first for a WA Local Government. - Completion and adoption of the Webber Reserve Master Plan.
	Increase advocacy and partnerships for identified needs relating to community health, safety and security.	- Reviewed the 2017-2021 Safer Melville Plan and continued development of the 2023-2027 Safer Melville Plan. - Collaboration with the WA Department of Health Dietitian to pilot a healthy lifestyle program for the community that encourages healthy eating and increased physical activity. - Participated in the Alliance Against Depression stakeholder group to create a whole of community approach to destigmatising depression and raising awareness of depression. - Completion of community sport and recreation projects funded by election promises and managed by the City.
	Empower inclusive participation and support for sports and community groups.	- Conducted an extensive community and stakeholder survey to assess the need for exercise programs catering for people with chronic disease. - Completion of several change room upgrades at reserves across the City promoting non gender specific access for increased female participation in sport. - Free Active in the Park classes continued outdoors throughout winter to help reduce the chance of infection from COVID-19. - Approved 31 Friendly Neighbourhood Grants. - Expansion of Teen Fit Program and Youth Fit Program to provide fitness opportunities for young people outside of organised club sports.
	Support National, State and community efforts to assist people in need.	- Delivered a youth event series of 10 pop-up activation activities across the City, including wheeled play, Parkour, DJ workshops, mindfulness and gaming workshops and activities, funded by WA Police. - Relaunched the Memory Café at Westfield Booragoon. - Increased access to the Age Friendly Melville Assistance Fund to a further 93 local residents.

Priority	Key strategies	Status as at 30 June 2022
Priority 5 Ensure long term financial sustainability	Undertake efficiency improvements to maximise cost effectiveness.	Further develop and deploy our digital strategy that will improve the customer experience and deliver operational savings from reduced staff time.
	Advocate at national and state levels to maximise funding.	- Continued to apply for funding at both national and state levels. In 2021-2022, we received: - Federal funding for roads maintenance through the Roads to Recovery program. - Federal funding for roads and community infrastructure through the Local Roads and Community Infrastructure Program. - State funding for local infrastructure projects from the Department of Local Government, Sport and Cultural Industries.
	Identify opportunities for appropriate alternative revenue streams.	Undertook further work on the review of our Long Term Financial Plan, which will inform the extent to which alternative revenue sources are required for financial sustainability.

Priority	Key strategies	Status as at 30 June 2022
Priority 6 Encourage local economic development	Encourage opportunities for increased private sector commercial and residential development in strategic locations.	- Commenced preparing an Economic Development Strategy. - The Prosperity Plan included a focus on growth and opportunities in the strategic centres. - Implementation of the City's Local Planning Strategy continued to encourage strategically located development in centres and along transport corridors.
	Support opportunities for not-for-profit and social enterprise.	- Approved 68 My Community Grants, most of which were from not-for-profit organisations. - Staff delivered two capacity building workshops for not-for-profit organisations and community groups. - Collaborated with local not-for-profits, including Lily Gresle, Melville's Young Citizen of the Year and founder of How to be Well, delivering activities during Youth Week with a focus on mental health wellbeing. - Continued to host the Melville Age Seniors Network, creating space for local service providers to share knowledge and experience. - Hosted Inclusion Solutions delivery of a social inclusion forum, supporting attendees to learn more about inclusion initiatives within their community.

OUR FUTURE PRIORITIES

The six key priorities outlined above will remain our focus for 2022-2023.

Key Items of Capital Expenditure

In 2021-2022, \$42.3m was incurred as capital expenditure.

Key items of capital expenditure included:

- **\$9.2m** for park streetscapes structures, including \$6.1m for Shirley Strickland Reserve upgrade and \$411k for Bicton Quarantine Steps and Walls.
- **\$8.7m** for works on City-owned buildings, including \$1.6m for the Tompkins Park Redevelopment, \$938k for Atwell House Ceramics Studio and \$1.4m for the purchase of property for a Men's Shed.
- **\$7.9m** for roads, including \$688k for Le Souef Drive (North Lake Road-Clews Street), \$607k for Norma Road/Canning Highway and \$552k for Riseley Street (Karoonda Road-Leach Highway).
- **\$3.5m** for replacement of plant and equipment.
- **\$2.9m** for drainage, including \$610k for gully and infiltration systems and \$282k for Queens Road drainage works.
- **\$2.8m** for playgrounds, including \$2.4m for Bob Gordon Reserve Premier Playspace.
- **\$2.8m** for paths, including \$418k for Jeff Joseph Reserve Shared Path and \$276k for Murdoch Drive Shared Path.
- **\$1.7m** for irrigation, including \$593k for Point Walter Golf Course irrigation works.
- **\$1.5m** for furniture and equipment, including IT hardware and software.
- **\$776k** for environmental and foreshore facilities, including \$433k for Rookwood Jetty.
- **\$501k** for lighting, including \$240k for Active Reserve Floodlighting.

Our 2021-2022 capital works program was partly funded by state and federal government funding programs, including the Local Roads and Community Infrastructure Program and Roads to Recovery Program.



Clean and Green

Clean and well-maintained parks, reserves, natural areas and public open spaces where everyone can socialise, be active and be safe.



GOALS

- Greening the City
- Reduce carbon emissions
- Sustainable energy management
- Sustainable waste management
- Sustainable water management
- Promoting sustainable environment

HIGHLIGHTS

- Planted more than **43,801** tube stock in our natural areas, **6,630** sedges along the foreshore and wetland areas and **2,214** trees were planted in our public spaces.
- Gave away **5,850** free native plants to residents and local schools in our annual native plant giveaway.
- Held more than **102** sustainability workshops for **2,899** participants at our Piney Lakes Environmental Education Centre.
- Diverted **67%** of waste from landfill across all our waste streams, including residential and commercial waste collections, bulk verge collections and public drop-off days.
- Collected a total of **40,086** tonnes of residential waste and recycling comprising **20,919** tonnes of Food Organics and Garden Organics (FOGO) waste, **9,769** tonnes of general waste and **9,397** tonnes of recycling.
- Collected **2,380** tonnes of commercial waste and **430** tonnes of commercial recycling.
- Collected **2,503** tonnes of bulk verge waste, with **931** tonnes diverted from landfill. Also collected **180** tonnes of whitegoods, **0.45** tonnes of E-Waste, **3,259** tonnes of garden organics, and **4,491** mattresses (112 tonnes) during bulk verge collections.
- Collected **522** tonnes of waste from street and park bins, and supplied more than **3.12** million doggie waste bags.
- Responded to **11,488** waste-related requests.
- Recycled **24.69** tonnes of E-Waste through our E-Waste and recycling drop-off days.
- Conducted **858** general waste bin audits, with **780** successful and **78** unsuccessful.
- Avoided **35,061** tonnes of greenhouse gas emissions through landfill diversion rates.
- Reduced our emissions by **450** tonnes this year through solar panels on our facilities.
- Continued to support and work collaboratively with **21** Friends groups and **23** local schools.
- Responded to **103** complaints regarding dust, smoke and odours.
- Responded to **972** calls about illegal dumping.
- Supported the 2021 Garage Sale Trail, in which more than **5,070** residents participated.

KEY PROJECTS AND ACHIEVEMENTS

- The preservation and enhancement of our natural areas, parks, reserves and public open spaces is extremely important to us and our community. Our responsibility to protect these natural areas for our community now and for future generations is one we take seriously.
- In demonstrating our environment and sustainability leadership we are continually looking at international best practice methods and solutions to reduce our carbon footprint through reducing greenhouse gas emissions, delivering sustainable waste management and reducing energy and water consumption.
- In recognition of the significant value of trees, we continued implementing our Urban Forest Strategy Part A. This year, we continued to increase tree planting numbers, completed a tree canopy flyover and hosted education programs for our community. We also continued to offer street trees to our residents, and received 356 requests this year. During winter, we provided native plants to 21 Friends groups and 23 schools.
- To help protect our natural environment and improve water quality in our wetlands, we purchased a water quality meter to conduct in-house monitoring, which gives us a real-time view and allows us to take immediate action if necessary. As part of our partnership with Murdoch University, we are installing monitors at Frederick Baldwin Park for the ongoing monitoring of water quality.
- As part of the Foreshore Restoration Strategy, we undertook significant revegetation and



Buds and Blooms group listening to a story about a waste truck read by Waste Education officer Leah Adams

Playing in the garden at Piney Lakes Environmental Education Centre



stabilisation work at various foreshore sites during winter, involving the planting of 6,630 sedges in our foreshore and wetland reserves to improve water quality. The Melville Beach Road project received \$100k in funding and we received a Coastwest grant to revegetate areas along the Bicton Foreshore. We also received funding from Fremantle Ports Authority for Piney Lakes Pollinator Garden and an Urban Forest Grant of \$24k.

As part of our ongoing Natural Areas Asset Management Plan, we updated the South-East, Eastern Reserves and Point Heathcote management plans, which included flora and fauna surveys. We also mapped out the threatened ecological communities at John Connell Reserve.

Our whole-of-park renewal program to improve the quality of our public outdoor spaces continued this year. We completed works at Ken Douglas Reserve, Emily Main Park and Phil Ward Park. We also created longer term budgets for park assets across the City to ensure renewal of these assets is undertaken.

This year we erected shade over four playgrounds, carried out landscaping, and replaced light poles and lighting around the city. We replaced other park furniture and

structures, which included benches, shelters, drinking fountains and footpaths. We resurfaced the Kardinya Netball courts, and updated the irrigation system at Point Walter Golf Course. We also introduced WA's first compostable Doggie Dunny waste bins for two of the City's dog-friendly parks to further minimise waste and divert compostable products from landfill.

Our FOGO service has now been delivered to 98% of the City's residents, with the remaining high density areas and retirement villages being added to the schedule for 2022-2023. In March 2022, our landfill diversion rate reached 74%, the highest across all the waste streams since the FOGO rollout in 2019. The diversion rate stayed above 72% for the months of April and May 2022, exceeding the State Government's waste strategy target of 70% by 2025 and we are on track to meet the target of 75% by 2030.

To provide residents with more options to recycle and dispose of items that cannot go into any of their three household bins, we expanded our 'Beyond the Bin' projects to assist residents with minimising their waste. This meant increasing collections and expanding on allowable items for the e-waste and recycling drop off days.

More than 5,070 residents participated in the 2021 Garage Sale Trail with an estimated 31,314

The annual Garage Sale Trail, supporting residents to buy second hand and reduce waste to landfill



kilograms of items being reused rather than sent to landfill. Our residents achieved the highest number of sales in the state and fifth in the country.

In 2021, the City won the National Boosting Productivity through Infrastructure Award at the

Local Government Awards for our Smart City, Smart Grid project. The project was recognised for being able to effectively monitor, manage, and control our facilities in a sustainable manner that drives productivity.

Year ahead – key initiatives

- Foreshore Restoration Projects in Bicton and Applecross
- Point Walter Mountain Bike Trail design and construction
- Bushfire Risk Management Plan finalisation and implementation
- Transformational projects to mitigate and adapt to climate change
- Detailed design for Webber Reserve
- John Connell Reserve Master Plan
- Urban Forest Strategic Plan review
- Piney Lakes Fenced Dog Play Park construction
- Piney Lakes Sensory Playground Stage 2 Renewal
- Irrigation system renewal and upgrades
- Introduction of a commercial FOGO service
- Verge waste service review
- Increasing residents’ ‘Beyond the Bin’ alternatives
- Waste Strategy 2030 education and engagement activities
- Repair Lab and upcycling workshops
- Increase number of Doggie Dunny waste bins and additional locations
- Implementation of the Sustainable Events Package
- Climate Action planning
- Renewable energy projects
- Vulnerability risks and opportunities assessment
- Infrastructure projects to help various aspects of Climate Action
- Business series for Climate Action Economy



Veggie beds filled with FOGO derived soil at Kulungah Myah Family Centre

Growth and Prosperity

Encourage development of small businesses in our suburbs and local communities.



GROWTH AND PROSPERITY

GOALS

- Achieve economic resilience
- Local job opportunities for locals
- Location of choice for a diverse range of businesses

HIGHLIGHTS

- Dealt with **1,300** development applications, with a total construction value of approximately **\$241 million**.
- Referred **14** development applications to the Metro Inner-South Joint Development Panel, with a total construction value of approximately **\$394 million**.
- Completed **144** capital works projects, with **39** still in progress at 30 June 2022.
- Processed **128** stallholder, trader and al fresco dining permits.
- Issued **15** commercial recreation permits.
- Issued **2,162** building permits.
- Dealt with **178** building compliance matters.
- Progressed **1** underground power project.

KEY PROJECTS AND ACHIEVEMENTS

We continued to place a strong focus on attracting and encouraging local businesses to grow and prosper within our City, as we recognise their importance in creating local jobs, providing essential goods and services and helping create attractive, liveable communities. Central to this objective is the roll-out of the Small Business Friendly Approval Program. The program has seen improved processes, enhanced online forms and initiation of recruitment for a new Economic Development team.

To ensure our activity centres evolve into exciting, liveable and well-connected places, we continued planning and reviewing our Activity Centre Plans throughout the year. The review of the Canning Bridge Activity Centre Plan continued, and we also assessed the draft Kardinya Park Activity Centre which included comprehensive community consultation with residents, and negotiations with the applicant and the Western Australian Planning Commission (WAPC).

The State Government has set us an infill target of 18,500 new dwellings between 2010 and 2050. Since 2010, approximately 2,600 new dwellings have been constructed, representing 14% progress towards the 2050 target. Opportunities for more housing in our activity centres and along key transport



Cafes at Applecross Village

corridors will see additional dwellings completed as we move towards 2050.

We completed our Report of Review of Local Planning Scheme No. 6 (LPS6), which was ultimately supported by WAPC. The Report of Review is a health check on whether the City's Local Planning Strategy and Local Planning Scheme are operating as intended. The recommendations in our report will now guide a more comprehensive Scheme review process going forward.

As part of our planning and building services, this year we introduced a new process for how we deal with planning and building compliance enquiries and complaints. Our community can now lodge an enquiry or complaint using the application form on our website and access other useful information online. This new process allows our Customer Services Officers to better support our residents with their enquiries.

Year ahead – key initiatives

- New building permit application online proposal.
- New internal building permit application process proposal.
- Urban Planning organisation structure consultation with Glen Flood Group Consulting.
- Work with the Council on how best to develop the City’s landholdings.
- Progress the draft Place and Economic Development Strategy.
- Progress the formal review of Local Planning Scheme No. 6 (LPS6).
- Help facilitate the review of the Canning Bridge Activity Centre Plan.
- Continue roll out of Activity Centre Plans.
- Continue roll out of the Small Business Friendly Approvals Program.

Strolling through Canning Bridge



Enjoying the Riseley Centre parklet

Healthy Lifestyles

Opportunities for healthy activities both indoors and out and about in local parks and suburbs walking, running, cycling and exercising individually or in groups.



GOALS

- A safe and healthy urban environment
- Healthy eating
- Increase physical activity
- Mentally healthy community
- Reduce alcohol and other drug use

HIGHLIGHTS

9,834 registered team players played sport in our parks and reserves.

Our LeisureFit Centres had 3,807 members (excluding juniors).

Our LeisureFit Centres recorded 1,171,866 attendances.

Held 134 free fitness classes through our Active in the Park program.

Completed 2 playground renewals.

Conducted 34 audits of light industrial premises to check for potential groundwater contamination.

Completed 867 food premises inspections, with 544 of 'Scores on the Doors' participants scoring three stars or more for food safety.

Inspected 31 beauty and hairdressing businesses to check they are clean, well-maintained and comply with relevant legislation.

Completed 82 inspections of public buildings to ensure they are safe for our community to use.

Responded to 805 complaints about noise.

Completed 30 audits of public swimming pools.

34,586 rounds of golf were played at Point Walter Golf Course.

Awarded 19 Youth Sports Scholarships, providing recipients with a free one-year membership to our LeisureFit Centres.

Provided 20 Youth Sport Grants throughout the year.

KEY PROJECTS AND ACHIEVEMENTS

As a local government we play a key role in keeping our community mentally and physically healthy, through providing places and spaces for our community to exercise and keep active, and by helping raise awareness within our community of the importance of keeping active, eating healthily, taking care of your mental health, and reducing drug, tobacco and alcohol consumption.

Following the completion of our Active Reserves Infrastructure Strategy (ARIS), we progressed a number of sporting infrastructure upgrades to ensure we have fit-for-purpose, accessible and inclusive sports and recreation facilities for our community.

After extensive collaboration with our local stakeholders and the community, we completed the Attadale Alfred Cove Foreshore Master Plan (AACFMP). The Master Plan is a vision for the area and assists in guiding future investments and support for decision making processes over the next 20 years. The City was acknowledged for the AACFMP when we won the Parks and Leisure Australia (WA) Strategic and Master Planning Award in May 2022.

The Shirley Strickland Reserve redevelopment was completed with a budget of \$9 million. The reserve now includes a new pavilion, sports field lighting, a softball back net, a synthetic

cricket wicket, accessibility-compliant fitness paths, a new nature play space, outdoor exercise equipment, a refurbished memorial plaque and new memorial tree, barbecues, seating and a half-court basketball court.

Stage one of the Tompkins Park refurbishments was completed. This included the replacement of the concourse on the northern side of the function centre, upgrades to the function room and change rooms and provision of an access ramp to improve access and inclusion.

We made progress in upgrading the change room facilities at Winthrop Reserve, Len Shearer Reserve, Marmion Reserve, Melville Reserve and John Connell Reserve. We also installed floodlighting at Webber Reserve and Winthrop Reserve. We replaced the Rookwood Street Jetty and the stairs and walkway at Bicton Quarantine Park.

We received a \$250,000 grant from the Community Sporting and Recreation Facilities Fund (CSRFF) to upgrade the change room at Marmion Reserve. The CSRFF also provided funding support for the Blue Gum Park Tennis Club, Melville Palmyra Tennis Club and Melville City Hockey Club.

We also developed the City's Tennis Strategy, a first in WA and will finalise the strategy in



Bronwyn Slater (element), Kale Brooks (Tredwell), Janine Ahola and Myles Bovell (City of Melville) with the Parks and Leisure Australia (WA) Strategic and Master Planning Award



New playground at Shirley Strickland Reserve

2022-2023. A key component in the development of the strategy was to investigate issues and opportunities facing tennis at a local level, using the knowledge and resources of local clubs, members and people who play or participate in tennis.

Following Council’s acknowledgement of the Attadale Alfred Cove Foreshore Master Plan in March 2022, the City is investigating the potential relocation of the Attadale Netball Club to Dyoondalup Point Walter. This includes options for redeveloping the existing grass tennis courts to hard-floor multi-use courts so they can be used by multiple sporting groups.

As part of our Healthy Melville Plan 2019-2023, we continued to work on our goals to create a Healthy Melville. This included piloting the My Way Healthy Lifestyle Program in consultation with WA Department of Health to help residents of all ages develop lifelong eating and exercise habits to achieve a healthier, more active lifestyle.

We also extended our free Active in the Park classes to encourage increased community participation in exercise programs and reduce barriers to participation.

We saw an increase in the number of LeisureFit members during the state’s highest number of COVID-19 cases. This was a result of our continued work to deliver our services, increase the number of wellness classes offered and good social media advertising. The mandatory COVID-19 vaccination policy resulted in a rise in cancellations, but we expect to see previous membership numbers return next financial year.

The City introduced a new swimming pool inspector process and reviewed the pool inspection statistics. This process included allocating city areas to specific swimming pool inspectors, which resulted in more swimming pool inspections being carried out throughout the City.

Year ahead – key initiatives

- Change room upgrades at Winthrop, Marmion, John Connell and Melville Reserves.
- Complete the South East Playspace at Bob Gordon Reserve.
- Complete installation of Bill Ellson floodlighting towers.
- Complete the Tennis Strategy.
- Construct extension to Melville Woodturners Facility.
- Major refurbishment works at the Civic Centre Main Hall.
- Commence major refurbishment works at LeisureFit Booragoon.
- LeisureFit aquatic area renovations.
- Replace the Mount Henry Jetty.
- Refurbishment works at Heathcote Precinct.
- Refurbish Mount Pleasant Bowling Club.
- Refurbishment works to accommodate access and inclusion upgrades at a number of City buildings.
- Installation of solar systems at a number of City buildings.
- Construction of a mountain bike trail at Dyoondalup Point Walter.
- Develop John Connell Reserve Master Plan.
- Develop Bill Ellson Master Plan.
- Develop Rolling Forward - Our Wheeled Sports Strategy.
- Webber Reserve design development following the Master Plan.
- Continue to remove asbestos from numerous buildings across the City.



Mountain biking at Dyoondalup Point Walter

Safe and Secure

People feel safe and secure at all times wherever they are and whatever they are doing.



SAFE AND SECURE

GOALS

- Being prepared for an emergency
- People feel safe and secure in all places at all times
- Reduce business crime
- Reduce household crime
- Reduce preventable injuries
- Reduce transport crashes
- Safe and secure places and environments

HIGHLIGHTS

We completed **1,241** graffiti removals.

Our Community Safety Service (CSS) conducted **44,697** targeted patrols based on information from the community or police.

CSS also conducted **23,714** checks of **582** properties through holiday watch patrols, and dealt with **4** issues found during these patrols.

CSS responded to **12** calls from police for assistance. They also provided police with **287** intelligence reports, dealt with **3,898** maintenance issues and assisted with **23** jobs regarding missing persons.

Rangers responded to **6,432** requests throughout the year. This included **1,610** for illegally parked vehicles, **436** for abandoned vehicles, **972** for illegal dumping and **339** for barking dogs.

We provided funding for **34** Constable Care performances at **14** schools.

We reunited **59** lost dogs and **11** cats with their owners.

KEY PROJECTS AND ACHIEVEMENTS

Safety and security is a top priority for our community and we play an active role in reducing crime, preventing injuries and road crashes within our City, and ensuring our places and spaces are safe for everyone. We work closely with other authorities, such as the police, as they play such a significant role in helping create a City that is safe and secure.

Under our 2017-2021 Safer Melville Plan, we implemented a number of initiatives to keep Melville safe. We continued to work closely with and support our local Neighbourhood Watch Committee, which hosted 15 information stalls at various events and shopping centres throughout the year.

PHAZE urban art painting program, Booragoon



Our Community Safety Service (CSS) plays a key role in our community safety endeavours and, using intelligence from the police and our own community, CSS conducted a total of 44,697 patrols throughout the year. This included 32,392 hot spot patrols at problem areas, 12,305 extra patrols and deploying the CSS trailer to 17 locations around the City. Our CSS also continued their holiday watch patrols, and this year 23,714 holiday watch patrols were conducted for 582 properties, with four related incidents. Patrols reported 1,241 incidences of graffiti during the year.

We worked with artists to design and install mural artworks in locations across the City, which resulted in a decrease in graffiti vandalism at these hotspot locations. Our Graffiti Management Team engaged local artist Shavaurn Hanson to install a mural artwork to deter further graffiti vandalism in Dick Piercy Park. The artwork is an abstract, colourful design on and around the hit-up wall, which now has an anti-graffiti coating to protect the artwork and allow easy removal of tagging.

Other initiatives implemented as part of the Safer Melville Plan included reviewing the home safety checklist, which is now available online and in hard copy. We also delivered an awareness campaign around removing valuables from vehicles, and conducted a retail theft prevention literature review with plans for a state-wide approach to retail theft.

We continued to deliver local awareness campaigns about the importance of women's safety and equality. In December 2021, we supported the state Government's 16 Days in WA to Stop Violence Against Women campaign and in March 2022, we hosted an awareness campaign for International Women's Day to raise awareness of gender bias and equality.

We supported Willagee Library with their student programs and services by providing funding to the Department of Education for the Willagee Student Support Officer. This

role works with young people and hosts an after-school homework club to support students and improve school attendance strategies.

This year we secured \$12,456 of funding from the WA Police Community Crime Prevention Fund to deliver youth outreach programs. Our programs aimed to reduce anti-social behaviour and connect at-risk young people to support services. Throughout the year, we held at least one youth event every month including DJ clinics, mountain bike drop-in sessions and skateboard, scooter and BMX coaching sessions. These events aimed to promote safety for young people in accessing community spaces.

As part of our commitment to becoming a Child Safe Organisation, we acknowledged the wellbeing and safety of children and young people as a priority and at the centre of the work we all do.

Some of our actions included, introducing our internal working group to the 10 National Principles for Child Safe Organisations, and participating in policy co-design processes with other local government agencies.

Our Youth Trailer full of games and sports equipment for events



Year ahead – key initiatives

- Review the 2017-2021 Safer Melville Plan and develop the 2023-2027 Safer Melville Plan.
- Review the City's local emergency management arrangements.
- Implement the 2022-2026 Cat Management Plan.



PHAZE urban art painting program, Booragoon

Sense of Community

A range of local community services, events and cultural activities throughout the year for people to get to know one another and do things together.



GOALS

- Lifelong learning and creativity
- Participation and inclusion
- Place activation and liveability
- Sense of identity through collective memory
- Social connectedness and belonging

HIGHLIGHTS

- Installed **12** new public artworks, all funded through our Percent for Art Scheme.
- Over **65,000** people attended arts and cultural events presented by the City.
- Hosted **115,416** attendees at programs, workshops and activities across the four City-run community centres.
- Completed **65** upgrade and renewal projects and **3,906** maintenance requests across City-owned properties.
- Held **10** citizenship ceremonies for **738** conferees.
- Provided support to more than **184** older residents through our Age Friendly Assistance Fund.
- Held **25** events and initiatives for seniors, with around **800** people attending across all events.
- Partnered with Melville Cares to provide a community bus service, which provided transport to **1,722** people during the year.
- Provided financial support to **159** members of the community through ActiveLink vouchers.
- Saw **734** attendances at our Youth Drop-In service.
- Had **147** participants in our PHAZE urban art program
- Presented **4** Auspire Community Citizen of the Year Awards, which recognise individuals and organisations who make a positive difference through volunteering.
- The Melville Volunteer Resource Centre connected **1,791** people to volunteer positions and organisations, supported **103** volunteers within our City and supported **100** volunteer organisations with volunteer recruitment.
- Our customer relations team answered an average of **5,740** calls, **1,491** emails, **354** live chat enquiries and **932** online requests each month.
- Approved **68** applications for My Community Grants.

- Completed community engagement on **47** projects, and sent **43,386** direct emails to residents and ratepayers with engagement updates or asking them to participate. In all we received **19,728** contributions for community engagement projects this year.
- 122,624** people visited our online engagement platform, Melville Talks, an increase of **28.75%** from the previous year.
- Our libraries loaned **945,726** physical items and **172,745** digital items to more than **35,000** members.
- Our libraries had more than **484,838** visits, with **4,770** children attending Storytime, **5,823** babies attending Baby Rhyme Time, and **6,024** people attending adult events and programs.
- Our financial counselling service helped **447** residents throughout the year.

Melville Midwinter, Dyoondalup Point Walter



Jorja Woods, Youth Engagement Officer



As part of National Reconciliation Week, we hosted Nyin, Ni, Koorliny (Sit, Listen, Walk) at Dyoondalup Point Walter, with over 150 community members. We also launched Koolangka Waabiny at AH Bracks Library + Creative Space. Koolangka Waabiny is a new storytime program that introduces Noongar language, stories and culture to children aged under five and their families. The sessions are facilitated by Rickeeta Walley and celebrate Noongar storytelling and culture in an accessible setting that engages children and families in creative activities.

This year, more than 250 young people took part in our school holiday programs that featured visual artists, writers, poets and illustrators. A highlight from the program included children creating their own kites inspired by the work of Amy Perejuan-Capone, walking through the bush with Nandi Chinna and writing poetry reflecting on what they had seen, heard and felt, and designing and painting their own skateboards with artist Nelson Mondlane.

Our ART BOX program provided opportunities for children and families to get creative at home during the April school holidays with an ART BOX delivered straight to their doorstep. ART BOX features creative activities designed by WA artists, is designed for school age children, and includes all the materials needed to complete all the activities.

This year we offered our Book Week activities as school incursions, which attracted more than 1,130 students. We visited Banksia Park Primary School, Booragoon Primary School, Brentwood Primary School, Leeming Primary School and Palmyra Primary School. We delivered 27 sessions featuring authors, illustrators and writers directly engaging with students from year 1 to 6.

KEY PROJECTS AND ACHIEVEMENTS

A sense of community is extremely important as it unites us, helps us feel connected to each other, and gives us a sense of belonging. We play a key role in helping build a sense of community in our City by offering a diverse range of services and organising events and activities that bring people together.

We delivered a number of successful activities in the City as part of our Creative Melville Cultural Plan 2018-2022 and we continued to deliver on our Public Arts Strategy and Masterplan. This year, over 65,000 people attended events across the City including Melville Midwinter, Songs For Freedom, Goolugatup Sounds, Tender is the Night, Groove Music, Melville Summer Music and the Jacaranda Festival.

This year, we welcomed six new tenants to Goolugatup Heathcote. We also had 6,318 visitors through the gallery, 32 artists exhibited their works and 38 musicians performed on site. We hosted painting workshops, candle and pottery-making workshops, and art classes and workshops for for diverse groups.

As part of our art program, we installed three public artworks across Myaree, Ardross and Applecross. The works ranged in value from \$60,000 to \$300,000. We also installed three sculptural works at the newly developed Shirley Strickland Reserve.

Through various collaborations, 13 murals were completed in the City, with two murals in local parks and a major mural by artist Jack Brommell painted on a wall of the Bull Creek Library. We also commissioned local artist Jenessa King to design a mural for Emily Main Park. The Canning Bridge precinct now has four new murals, with the major commission of Perth's largest road mural along Riseley Street. To continue activating the Canning Bridge area, we also launched the Weekender Art Shows at Canning Bridge Community Space for low-cost, short-term exhibitions to support emerging and hobby artists.

A total of 8,219 people visited Wireless Hill Museum (Yagan Mia Wireless Hill) to view our exhibitions and participate in our public programs and events this year. In October, we hosted the annual Melville Art Awards. We received 342 entries for the Awards and the exhibition attracted 2,820 people.

The City partnered with Fremantle Biennale to bring two public art projects to Melville. Over 16,000 people attended Moombaki at Attadale Reserve, a drone light show depicting First Nations stories of place and Commonwealth of New Bayswater, an immersive installation on the Bicton Foreshore.

In December 2021, we hosted the Freedom: Stories of Skate Culture WA exhibition after extensive consultation with the local skating community. It featured local stories, legendary skateboarders and iconic skate decks on display, all complemented by a temporary outdoor skate park and public program.

In early 2022, we launched Number Please! A History of Telephones in WA, an exhibition in partnership with the Historic Telephones Society of WA. The exhibition won a national award at the annual Museums Australasia Multimedia and Publication Design Awards, which were presented at the Australian Museum and Gallery (AMAGA) Conference held in Perth in June.

We supported First Nations young people to record sounds at Dyoondalup Point Walter and develop digital illustrations inspired by WA animals. The illustrations and sounds were combined and animated into a short film shown to a crowd of thousands at our Songs for Freedom concert. The concert also featured artist Sharyn Egan, who created woven stars that were hung from the trees at the event. Noongar artist Kerry Stack designed a beautiful sand artwork in front of the Songs for Freedom stage and Marie Taylor and her daughter shared stories about Dyoondalup Point Walter.

Our libraries continued to improve services, adapting to the needs of our community and responding to the COVID-19 pandemic. We expanded our home delivery service to deliver library resources to vulnerable members of our community. We also introduced the lending of iPads, robotics, tech devices and laptops for use within our libraries. We installed new and improved self-checkout kiosks and our staff provided support to approximately 800 residents to access the ServiceWA mobile application. We also continued delivering other events, including Authors in Conversation, Poetry after Dark, Art for Adults and the Science @ the library and Music @ the library series.

Our community centres continued to provide a third space for people to connect with others, learn new skills and contribute to their community through volunteering. Highlights for this year were the Music and Memories program

at Blue Gum Community Centre, providing a safe and engaging activity for people with dementia and their carers, and the Aboriginal Art Program at Willagee Community Centre, with First Nations artists developing skills and connecting with one another over art. In addition, participants enjoyed participating in mahjong, arts, sewing, patchwork, table tennis, writing and IT training.

As part of our continuous improvement in customer service, we launched our Customer First Approach to ensure all our decisions, services and processes are tailored with the customer in mind. Our approach to service improvement will be reviewed in 2025. We also introduced new Customer Satisfaction Kiosks at the Civic Centre to capture customer feedback after they interact with our staff at the front counter. The average score provided by 1,260 customers was 4.8 out of 5.

Willagee Library Officer Zoe with Lulu at front desk



To improve efficiency, we also introduced a phone call-back feature for customers waiting in the phone queue, reducing wait times. Our Customer Relations Team was able to respond to 80% of incoming calls within 30 seconds.

We reviewed the design of our community engagement strategies, including guidance on when to invite our community to come to us and when we should consider face-to-face engagement. Our strategies include various options for community engagement to increase our presence in the community. This year our engagement strategies prompted a 33% increase

in visits to Melville Talks (our online engagement hub) and a 28% increase in Melville Talks eNews subscribers. These improvements were achieved by promoting engagement activities on social media and ensuring all engagements were included in our monthly eNews distribution.

Year ahead – key initiatives

- Detailed design for Blue Gum Community Centre renewal.
- Launch new ‘Create’ stream in My Community Grants.
- Launch Youth Steering Group to assist with Directions from Young People - Youth Strategy 2022–2025.
- Relaunch the Youth Development Fund.
- Deliver our Vision from the Heart for Melville and renew our Stretch Reconciliation Action Plan.
- Renew our (Disability) Access and Inclusion Plan.
- Launch Accessible Business recognition campaign.
- Review our Engagement policy and strategy.
- Complaints Handling Framework report recommendations.
- Develop a brand guide to include our City’s brand narrative, personality and visual identity.
- Continue to focus on putting our customers first.
- Further design development work on the new Library and Cultural Centre.
- Launch and celebration of the Noongar Place Names Melville Project.
- Melville Summer Music will expand to include more dates and new venues.
- Inaugural presentation of Melville Storylines, celebrating storytelling in all its forms.

Sustainable and Connected Transport

Better public transport, cycling and walking infrastructure and responsive traffic management.



SUSTAINABLE AND CONNECTED TRANSPORT

GOALS

- Appropriate infrastructure
- Balancing transport priorities
- Choice and use of transport options
- Prioritising urban development near transport nodes and in activity centres
- Ease of movement

HIGHLIGHTS

- Inspected **6,298** stormwater drainage pits and pipes and cleaned **4,578**.
- Swept and maintained **560km** of road, and **496km** of footpaths.
- Maintained **10** jetties, **4** boardwalks, and **5** boat ramps.
- Resurfaced **7.9km** of road.
- Completed **4.8km** of new and renewed footpaths.

KEY PROJECTS AND ACHIEVEMENTS

Working towards sustainable and connected transport, we are focused on optimising key road networks, providing better public transport and cycling and walking infrastructure, and showcasing alternative transport to cars.

Major capital works projects (both new and renewal projects) were completed under very difficult circumstances, given the COVID-19 pandemic's impact on supplies and resources. The Kardinya South Underground power project progressed towards practical completion. We also completed phase one of the Mount Pleasant Drainage gully infill program.

We used \$405,000 of grant funding to complete a Black Spot project at the intersection of Canning Highway, Dunkley Road and Norma Road. We've also secured more than \$2 million dollars in Black Spot funding for 2022-2023.

Road traffic in the City



The Deep Water Point Parking management strategy was completed and recommendations were implemented and programmed. In March 2022, we introduced paid parking with the first two hours free. Other recommendations from the strategy, including improving access for people living with a disability and the transition of the loading zone to both a loading zone and pick-up/drop-off bay, will be progressively implemented over a three-year period. The new parking management plan will help ease parking pressure at the popular riverside site.

As part of the implementation of our Bike Plan 2012, we commenced the Murdoch Drive shared path between Farrington Road and Discovery Drive. We also completed a draft of the new Walk and Ride Plan, which was developed with input from the local community and key stakeholders. The strategy aims to provide a clear vision for walking and riding facilities within the City.

Year ahead – key initiatives

- Continue capital works program.
- Finalise and implement a Walk and Ride Plan.
- Develop a Road Safety Management Plan.

Disability Access and Inclusion Plan (DAIP)

Our Disability Access and Inclusion Plan (DAIP) 2017-2022 outlines a broad range of strategies and actions to ensure people with disability have the same access to our services, events, facilities and information as other people, and that they are able to participate in community engagement and decision-making. Having a DAIP is a requirement of the Disability Services Act 1993 (WA) and each year we report to the Department of Communities on how our plan is progressing.

KEY ACHIEVEMENTS

- Continued making improvements to City-owned buildings to enhance accessibility. This program of improvements is informed by access audits and has a budget of \$4 million over a five-year period to ensure our community facilities meet current standards and community expectations for accessibility. Key projects progressed this year include:
 - Detailed planning for accessibility upgrades to Mount Pleasant Bowling Club, including the construction of a Universal Access Toilet
 - Implementation of works to the heritage-listed Tivoli Theatre
 - Upgrades to Waylen Bay Sea Scout Hall, including the provision of a Universal Access Toilet.
- Implemented major projects that deliver significant improvements to accessibility at our outdoor sporting reserves, including Webber Reserve, Shirley Strickland Reserve and Pavilion, and Tompkins Park.
- Continued the Home Delivery Library Service, which was expanded in response to COVID-19. This service is available to residents over 65 years old, and people with health conditions, a disability or who are otherwise at greater risk.
- Expanded the range of resources available through our eLibrary. Electronic resources such as books, audiobooks, magazines and newspapers are becoming increasingly popular and enhance access to reading and other material for people with disability.
- Developed an Easy Read How to Contact Us brochure to provide information on how people can contact us and access our services. They are particularly helpful for people with lower literacy skills or for whom English is not their first language.
- Continued to facilitate the Access Advisory Panel to ensure all accessibility requirements are considered and a universal design approach is taken to major industry and City led developments.
- Facilitated programs to support carers of people living with dementia, including Dementia and Your Caring Role and EDIE Interactive Workshop.

Artists Bruno Booth and Ailsa Waddell with Curator Jana Braddock at the opening of Bruno and Ailsa's solo shows at Goolugatup Heathcote



- Partnered with Leeming Senior High School Education Support Centre to provide workplace learning opportunities for students with disability.
- Planned the delivery of tailored exercise programs and lessons for people with lower levels of fitness, mobility restrictions, chronic illness or specific learning needs.
- Hosted and promoted exhibitions at Goolugatup Heathcote by artists who identify as having disability and explore themes related to their lived experience.
- Expanded the events at which an Auslan interpreter is provided as standard. We also identified funding to enable an interpreter to be available at our ongoing South of the River Forums.
- Purchased a portable access ramp to improve wheelchair access to the stage at any outdoor performances that we present.
- Improved access to aquatic activities at LeisureFit Booragoon with the purchase of a new pool hoist to assist people with mobility restrictions as they enter and exit the pool.

In 2022-2023 we will undertake a full review of our approach to access and inclusion and will develop a new plan to guide our work over the coming five years. It is anticipated the new plan will be finalised by mid to late 2023.

For more information and to view a copy of our Disability Access and Inclusion Plan 2017-2022, visit www.melvillecity.com.au/DAIP

Stretch Reconciliation Action Plan (RAP)

We have an ongoing commitment to reconciliation and truth-telling. We are proud that the City was the first Western Australian Local Government Authority to commence a formal reconciliation journey, and the first to progress to a Stretch Reconciliation Action Plan (RAP).

KEY ACHIEVEMENTS

The following is a summary of this year's key achievements and initiatives as part of our Stretch RAP 2017-2021:

- Employed 20 Aboriginal staff in positions with the City.
- Coordinated morning tea with Gather Foods where our staff tasted some local foods from Country.
- Hosted Let's Talk About Racism workshops in partnership with the City of Cockburn to empower staff to support First Nations workmates impacted by racism.
- Presented a Let's Talk About Racism Workshop at the Western Australian Local Government Association (WALGA) Conference.
- Almost 100 people attended the Cultural Learning Strategy Training by Wisdom In Your Life by Storm. This training was made up of staff, community members and local residents.
- Undertook cultural awareness training with Danny Ford at Goolugatup/Heathcote, with 20 staff participating.
- Commenced the Noongar Place Names Project in partnership with Community Arts Network and Moodjar Consultancy. As part of this project, we will acknowledge shared meanings and Aboriginal location names for relevant sites, parks and roads in the City.
- Coordinated metro and regional Aboriginal engagement networking meetings with Alina Hobson from WALGA and Shahna Rind from the Department of Communities.
- Hosted an Aboriginal art program with Aboriginal artist Rohin Kickett at Willagee Community Centre. This program led to some participants submitting their artwork in the City of Melville Art Awards.

Koolangka Waabiny, our Noongar language storytime program at AH Bracks Library + Creative Spacexc



- Juluwarlu Artists Group moved to Goolugatup/Heathcote, increasing the representation of Aboriginal tenants supported by the City.
- Hosted three dedicated Traditional Owners workshops for the Goolugatup Lowerlands project.
- Worked with youth from Willagee Library to create content for Songs for Freedom, including animations with Noongar artist Tyrown Waigana and a sound project involving a road trip to Djoondalup, gathering sound recordings and then remixing them into tracks with producer Michael Gunson.
- Hosted seven events during National Reconciliation Week 2022, including Nyin, Ni, Koorliny at Dyoondalup Point Walter. We also launched the Reconciliation in Conversation series and Koolangka Waabiny (Noongar language storytime) at AH Bracks Library + Creative Space.
- Established a monthly artist in residence program with children at Willagee Library, including artists Nelson Mondlane and Nathan Hoyle.

For more information and to read our Stretch Reconciliation Action Plan 2017-2021, visit www.melvillecity.com.au/RAP

Business Excellence

Business excellence underpins everything we do as an organisation and ensures we are centred on improving community outcomes and organisational performance.



We strive for business excellence through a culture of continuous improvement, by identifying efficiencies and measuring the effectiveness of our service delivery through the application and evaluation against the Australian Business Excellence Framework.

We have committed to the Sustainable Development Goals (SDGs) which were developed by the United Nations to provide a global roadmap for countries to work toward a better world for current and future generations. These international, interconnected goals promote prosperity while protecting the planet, and work towards a more sustainable future. Through our Corporate Business Plan, we have adopted the SDGs as a framework for reference for our planning, benchmarking and sustainability reporting and we continue to work and partner with all stakeholders, to contribute to the realisation of these goals.



Malcolm Duncan (City of Melville), Jag Walia (City of Melville), Dr. Chris Lund (Murdoch University), Deanne Wynn (City of Melville), Dr. Ali Aref (Murdoch University), Dr. Gloria Rupf (Murdoch University), Mun Cheong (City of Melville), Om Dubey (Arnowa), Ehsan Razavi (Murdoch University), the Smart City, Smart Grid project team.

This year, we established a number of key transformational projects including a Digital Strategy, net zero climate targets for both our organisation and our community, a Customer First Approach and a focus on economic development. All of these projects will change the way we work and ensure we take the steps we need to continue to deliver our services into the middle of the century in a way that is both sustainable and intergenerational.

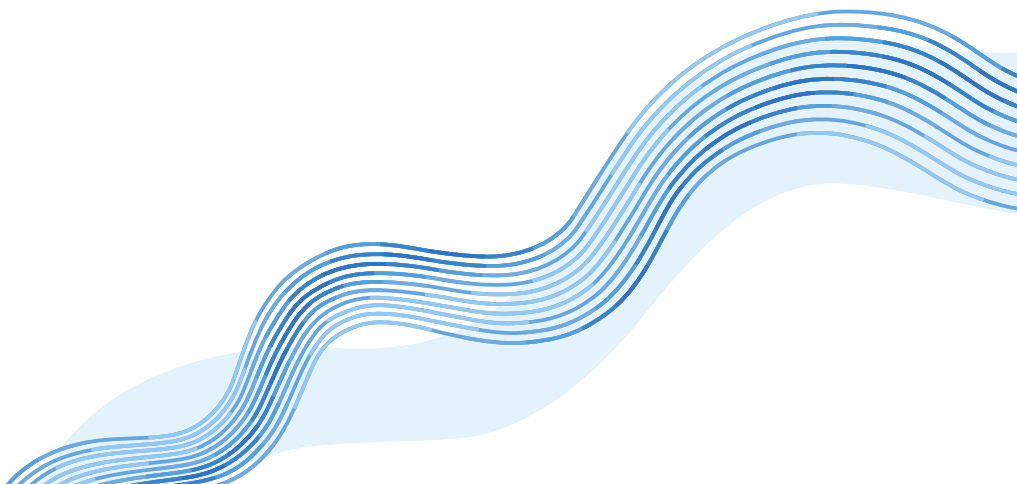
We've also been working on our service catalogues, workforce strategies and workforce

plans as part of our transformational journey across every area of the organisation, which will help us better plan for the skills, capability and capacity for what we need now and what we will need in the future.

Our Transform Melville agenda is and will challenge everything that we do, requiring us to change the way we think, design and deliver all of our key projects.

The nine principles of business excellence

- | | | |
|---|---|---|
| Clear direction and mutually agreed plans | Innovation and learning influences agility and responsiveness | Sustainable performance should deliver value for all stakeholders |
| Understanding what customers and other stakeholders value | Effective use of facts, data and knowledge for informed decision making | Leaders determine the culture and value system of the organisation. |
| Outcomes are improved when you work on the system and its processes | Variation impacts predictability, profitability and performance | |
| Engage people's enthusiasm | | |



Asset Management and Financial Management ratios

The key organisational performance indicators outlined below are an additional level of measurement at a more operational level, ensuring we are benchmarking our performance against previous performance and industry standards.

The Local Government Regulations Amendment (Financial Management and Audit) Regulations 2022 removed the requirement for an annual financial report of the City to include financial ratios and an auditor’s opinion on financial ratios, significant adverse trends and indications of non-compliance. These financial ratios are not audited by the WA Auditor General Department (OAG)/KPMG but the information for the calculation is extracted from the audited financial statement for 2021-2022.

Operational KPI	Means of Measurement	Target	Actual	Comments
Area: Asset Management				
Asset Sustainability Ratio (ASR)	Formula: Capital renewal and replacement expenditure Depreciation expense	1.1 Higher is better	1.79	The City is investing in asset renewal/ replacement to the degree that offsets the current consumption of its assets and provides for the effect of inflation.
Asset Consumption Ratio (ACR)	Formula: Depreciated replacement cost of assets Current replacement cost of depreciable assets	0.60 Higher is better	0.54	The City is investing in asset renewal to a level where it is in danger of slipping into a level where it will have difficulty maintaining the “aged” condition of its assets.
Asset Renewal Funding Renewal (ARFR)	Formula: Net present value of planned capital renewals over 10 years Net present value of required capital expenditure over 10 years	0.95 Higher is better	1.00	The City is investing in asset renewal that offsets the current consumption of its assets (1.00) and provides for the effect of inflation.
Area: Financial Management				
Financial Health Score	MyCouncil Financial Health Indicator (FHI)	N/A	86	The City has maintained a healthy Financial Health indicator (FHI) since 2014-2015, the current score for 2021-2022 increased to 86 from 76 for 2020-2021.

Rates Coverage Ratio (RCR) (%)	Formula: Net rate revenue Operating revenue	75% Higher is better	74%	The RCR assesses City’s dependence on revenue from rates to fund its annual budgets. Revenue from rates was 74 per cent for 2021-2022.
Current Ratio (%) (Liquidity Ratio)	Formula: Current assets minus restricted current assets Current liabilities minus liabilities associated with restricted assets	1.0 Higher is better	1.09	The City is in a solvent position and has the ability to meet its liabilities (obligations) as and when they fall due out of unrestricted funds.
Debt to Equity Ratio (%)	Formula: Total liabilities Total equity	4% Higher is better	4%	Measures the relative proportion of our equity and debt used to finance our assets. A very small proportion of our assets are funded by debt.
Outstanding Rates (%)	Formula: Rates outstanding Rates collectible	96% Higher is better	96%	We collected 96% of all residential rates, resulting in a 4% remaining unpaid for the 2021-2022 financial year.
Debt Service Cover Ratio (DCR)	Formula: Annual operating surplus before interest and depreciation Principal and interest	5.0 Higher is better	87.88	The City has the ability to pay for its debts when they are due.
Operating Surplus Ratio	Formula: Operating revenue minus operating expenses Own source operating revenue	0.15 Higher is better	0.041	The City is below the target for operating surplus ratio where it is in danger of slipping into a level where it will have difficulty maintaining both operational costs and asset capital funding.
Own Source Revenue Coverage Ratio	Formula: Own source operating revenue Operating expense	0.9 Higher is better	0.99	The City has the ability to cover its own operating expenses from its own source revenue.

Our Measures

KEY PERFORMANCE INDICATORS

The key organisational performance indicators outlined below are an additional level of measurement at a more operational level, ensuring we are benchmarking our performance against previous performance and industry standards.

The Local Government Regulations Amendment (Financial Management and Audit) Regulations 2022 removed the requirement for an annual financial report of the City to include financial ratios and an auditor's opinion on financial ratios, significant adverse trends and indications of non-compliance. These financial ratios are not audited by the WA Auditor General Department (OAG)/KPMG but the information for the calculation is extracted from the audited financial statement for 2021-2022.

Operational KPI	Means of Measurement	Target	Actual	Comments
Area: People Management				
Staff Turnover	Formula: Total number of resignations for the period (ex contracts) Total number of employees at the beginning x 100	12.74%	18.40%	End of Financial year turnover was above target, this has been reflective of workforce demographics in Perth.
Staff Satisfaction	Survey results	n/a	n/a	The staff satisfaction survey was deferred to FY23
Lost Time Injury Frequency Rate (LTIFR)	Formula: Number of lost time incidents for period x 1,000,000 Number of total hours worked for the period	2.37 %	6.68%	We continue to work on reducing lost time injuries through proactive education, training and reporting.
Staff Non-Availability	Formula: Work hours Number of total hours worked for the period	15%	14%	Staff non-availability remains in a healthy range.

Operational KPI	Means of Measurement	Target	Actual	Comments
Area: Environment Management				
Diversion of Waste from Landfill	Percentage of total waste diverted from landfill	N/A	66.74%	Improvement from last financial year which was 66.11%
Energy Efficiency	The City's total energy consumption (GWh)	N/A	5.42GWh	Reduced consumption from previous years.
Water Efficiency	The City's total scheme water consumption (kL)	N/A	101,822 kL	Consumption has increased from previous years.
Operational KPI	Means of Measurement	Target	Actual	Comments
Area: Governance				
Department of Local Government Compliance Audit Score	Audit results	100%	98%	
Audit Plan Implemented	Number of audits	15	15	
Accreditation to International and National Standards	- ISO 9001:2015 Quality Management Systems - ISO 14001:2015 Environmental Management Systems - AS/NZS 4801:2001 Occupational Health & Safety Management Systems	Achieve accreditation	Achieve accreditation/certification	Since October 2010 we have maintained externally certified safety, health, environment and quality management systems.

The Local Government Regulations Amendment (Financial Management and Audit) Regulations 2022 removed the requirement for an annual financial report of the City to include financial ratios and an auditor's opinion on financial ratios, significant adverse trends and indications of non-compliance. These financial ratios are not audited by the WA Auditor General Department (OAG)/KPMG but the information for the calculation is extracted from the audited financial statement for 2021-2022.

Enabling Legislation and Regulatory Reporting Requirements

Local government authorities operate in a complex legislative environment. We must adhere to more than 200 Acts and regulations, in addition to numerous standards and legislative guidelines.

Local Government Act 1995 (WA)

As a local government authority, we are required to conduct business in accordance with the *Local Government Act 1995* (WA).

This Community Annual Report Part A, together with the Community Annual Report Part B, complies with the requirements of Section 5.53(1) of the Act to prepare an annual report for each financial year.

Both annual reports can be accessed online at www.melvillecity.com.au/annualreport

Elected Members' conduct

In the financial year ended 30 June 2022, one complaint regarding an Elected Member's conduct under Section 5.121 of the *Local Government Act 1995* (WA) was upheld. The complaint is still awaiting Orders to be determined by the Local Government Standards Panel.

In 2021-2022, **\$5,911.40** (inc GST) was paid to the Local Government Standards Panel to hear complaints against our Elected Members.

Local Government (Financial Management) Regulations 1996 (WA)

We are required to review the appropriateness and effectiveness of our financial management systems and procedures not less than once in every three financial years.

The last review was finalised in July 2022 and the report was tabled at the Financial Management, Audit, Risk and Compliance Committee meeting in August 2022. The next review will be undertaken in March 2025.

State Records Act 2000 (WA)

The *State Records Act 2000* (WA) requires us to produce an annual report, as outlined in our Record Keeping Plan.

Our Record Keeping Plan was first approved by the State Records Commission in July 2004 and a comprehensive five-yearly review was undertaken and completed in April 2020, when it was approved by the State Records Commission.

We continuously review and develop our recordkeeping systems to improve efficiency and reliability and meet new requirements. The core system centralises all corporate documents and increases our efficiency in document retrieval, storage and retention.

As part of the staff induction program, staff are informed of and trained in their record keeping obligations. Training sessions for our electronic document management system are scheduled regularly, and are complemented by work instructions and guidelines. The effectiveness and efficiency of the record keeping program is reviewed and audited annually with evaluation forms completed at the end of each training session by all participants.

Elected Members receive training in their record keeping obligations and the associated process when they commence their term of office. Regular updates are provided to Elected Members through their normal communication channels.

Freedom of Information Act 1992 (WA)

The objectives in Section 3(2) of the *Freedom of Information Act 1992* (WA) create, among other things, a general right of access for residents to state and local government documents. This is a legally enforceable right to access records (which are not otherwise exempt) held by state and local government agencies.

We assist customers in the FOI application process and customers can apply using a preformatted PDF form, or an online form. Where the online form is used, the required payment is included.

Further information can be found at www.melvillecity.com.au/FOI

Freedom of Information activity report

	2021-2022	2020-2021	2019-2020	2018-2019	2017-2018
FOI requests received*	56	59	42	63	53
Average processing time (days)	43	51	46	38.7	26.2
Outcome					
Access in full	3	6	7	15	23
Edited access	37	41	30	30	19
Application withdrawn	2	4	1	2	2
Access deferred	1	0	0	1	0
Access refused**	2	6	2	6	8
Requests in Progress at 30 June	11	12	13	11	0
Total	56	59	54	54	53

*All applications received were for release of non-personal information. No requests received were for release of personal information.

**Please note that if information does not exist, it is deemed to be a refusal in accordance with the Freedom of Information Act 1992 (WA). Legislation requires that all requests are responded to within 45 days.

Food Act 2008 (WA)

The *Food Act 2008* (WA) became effective 23 September 2009 and applies to all food premises within the City, based on the Australian and New Zealand Food Standards Code and a risk assessment approach to food safety. All registered food businesses are given risk classifications (high, medium, and low). The frequency of inspections will vary depending on the individual business risk classification and compliance standards.

Aquatic Facilities Standards

All public swimming pools and spas within the City are inspected regularly. To ensure an adequate safety level for the prevention of infections and disease, water samples are taken to determine water treatment and microbiological quality. Results for the past year indicate a very good standard of water quality in these facilities.

Health (Miscellaneous Provisions) Act 1911 (WA) and Public Health Act 2016 (WA)

The *Public Health Act 2016* (WA) passed through Parliament in 2016 and is being introduced in stages. Regulations under the *Health (Miscellaneous Provisions) Act 1911* (WA) are under review and new regulations under the *Public Health Act 2016* (WA) will be introduced during stage five of implementation of the Act.

Equal Opportunity Act 1984 (WA)

Our equal opportunity management plan and procedures are compliant with, support and adhere to the *Equal Opportunity Act 1984* (WA) to eliminate discrimination and sexual and racial harassment, and to promote equality. There is also an extensive contact and grievance officer network in place throughout the organisation.

Workplace Health and Safety Act 2020 (WA)

Our comprehensive safety system has been accredited against AS/NZS 4801:2001 and is in transition to meet the requirements of the *Workplace Health and Safety Act 2020* (WA) and align to ISO 45001:2018. We pride ourselves on promoting a positive and safe workplace that is free of hazards including psychosocial hazards. We continue to have an extensive safety and health representative network across the organisation.

Review of local laws

Section 3.16 of the *Local Government Act 1995* (WA) requires that local laws of a local government must be reviewed within an eight-year period after their commencement to determine if they should remain unchanged or be repealed (revoked) or amended. We continue to review local laws and recommend amendments as required.

During 2021-2022 we made the:

- *City of Melville Dog Local Law 2021*
- *City of Melville Local Government (Meeting Procedures) Local Law 2022.*

During 2021-2021 we also commenced comprehensive reviews of the requirement for a:

- *City of Melville Cat Local Law*
- *City of Melville Waste Local Law.*

In the coming year, we will continue to consider the amendments to the *Local Government Act 1995* (WA) and continue to review and refine our existing local laws to ensure they address contemporary business and community needs.

Appendix

Glossary

- THE COUNCIL**
In this document, 'the Council' refers to the Mayor and Councillors.
- THE ORGANISATION**
In this document, 'the organisation' refers to the Chief Executive Officer and staff.
- THE CITY OF MELVILLE**
In this document, 'the City of Melville' generally refers to the Council and organisation as a whole i.e. the corporate entity. It may also describe the geographical area of the City.
- THE CITY**
In this document, 'the City' refers to the district, our geographical boundaries or our municipality.



Melville Midwinter, Dyoondalup Point Walter



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Booragoon WA 6954



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Website

www.melvillecity.com.au

National Relay Service
(hearing/speech impaired)

Telephone

133 677 (TTY)

1300 555 727 (speech relay)

Website

www.relayservice.com.au

**Copies of this document
are available in alternative formats upon request.**

Please call **1300 635 845 | 9364 0666**
and quote the publication name.

City of Melville

**Community Annual Report
Part B**

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Our Vision:

Engaging with our diverse community to achieve an inclusive, vibrant and sustainable future.

Principal Place of Business:

10 Almondbury Road
BOORAGOON WA 6154

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STATEMENT OF COMPREHENSIVE INCOME
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2022

	<i>Note</i>	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Revenue				
Rates	2(a)	92,006,154	91,775,357	81,392,990
Operating Grants, Subsidies and Contributions	2(a)	5,662,131	4,365,721	5,193,364
Fees And Charges	2(a)	16,909,442	14,418,761	15,850,280
Service Charges	2(a)	5,685,030	5,715,448	1,941,262
Interest Earnings	2(a)	1,316,607	1,834,750	1,881,395
Other Revenue	2(a)	2,403,458	1,080,231	3,284,544
		123,982,822	119,190,268	109,543,835
Expenses				
Employee Costs		(53,007,390)	(52,587,207)	(49,402,261)
Materials & Contracts		(32,772,877)	(33,324,216)	(31,329,640)
Utilities		(4,056,037)	(4,073,132)	(3,873,074)
Insurance		(1,205,619)	(1,183,640)	(1,079,983)
Depreciation	9(d)	(23,298,477)	(22,605,477)	(22,519,136)
Interest Expenses	2(b)	(90,301)	(80,758)	(108,267)
Other Expenditure	2(b)	(6,461,826)	(5,789,766)	(906,643)
		(120,892,527)	(119,644,196)	(109,219,004)
Non-Operating Grants, Subsidies and Contributions	2(a)	7,507,192	2,200,084	3,868,138
Profit/(Loss) On Asset Disposals	9(c)	93,652	-	(16,354)
Fair Value Adjustments to Investment Properties	10	7,615,295	-	103,263
Share of Net Profit/(Loss) of Equity Accounted Investment In Associates	19(a)	(1,656,092)	-	4,175,162
Share of Net Profit/(Loss) of Equity Accounted Joint Arrangements	19(b)	(162,947)	-	879,115
		13,397,100	2,200,084	9,009,324
Net Result For The Year		16,487,395	1,746,156	9,334,155
Other Comprehensive Income <i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes On Revaluation Of Non-Current Assets	15	81,985,359	1,000,000	10,113,383
Revaluation Of Local Government House Unit Trust Holding	15	9,992	-	9,346
Share In Investment in Associate on Revaluation Of Non Current Assets	15	-	-	142,038
Total Other Comprehensive Income		81,995,351	1,000,000	10,264,767
Total Comprehensive Income For The Year		98,482,746	2,746,156	19,598,923

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2022

	<i>Note</i>	<i>2021-2022 Actual</i>	<i>Restated * 2020-2021 Actual</i>	<i>Restated * 1 July 2020 Actual</i>
		\$	\$	\$
Current Assets				
Cash & Cash Equivalents	3	37,447,488	42,301,988	31,473,302
Trade And Other Receivables	5(a)	9,509,941	11,618,683	14,823,143
Other Financial Assets	6(a)	142,224,524	137,719,627	148,201,306
Inventories	7	149,701	133,352	128,627
Contract Assets		-	-	562,500
Other Assets	8	510,487	696,584	994,283
Total Current Assets		189,842,141	192,470,234	196,183,161
Non Current Assets				
Trade And Other Receivables	5(b)	1,762,061	2,211,633	2,301,814
Other Financial Assets	6(b)	25,796,184	27,191,362	23,509,325
Property, Plant & Equipment	9(a)	420,037,786	409,699,293	398,052,139
Infrastructure	9(b)	511,451,186	412,629,451	403,800,155
Investment Property	10	61,170,312	62,751,581	62,634,219
Total Non Current Assets		1,020,217,529	914,483,320	890,297,652
TOTAL ASSETS		1,210,059,671	1,106,953,554	1,086,480,813
Current Liabilities				
Trade And Other Payables	11(a)	20,090,763	16,028,330	15,232,306
Other Liabilities	19(a)	1,285,049	1,360,540	2,320,941
Contract Liabilities	12	2,517,333	3,173,033	1,326,969
Borrowings	13	226,069	221,160	398,612
Employee Related Provisions	14(a)	9,199,055	9,149,920	8,627,118
Total Current Liabilities		33,318,269	29,932,983	27,905,946
Non Current Liabilities				
Trade And Other Payables	11(b)	503,914	509,091	453,903
Other Liabilities	19(a)	1,303,762	2,281,505	2,673,554
Borrowings	13	1,382,812	1,518,729	1,739,889
Employee Related Provisions	14(a)	746,819	766,900	799,600
Other Provisions	14(b)	6,590,000	4,213,000	4,213,000
Total Non Current Liabilities		10,527,307	9,289,225	9,879,946
TOTAL LIABILITIES		43,845,577	39,222,208	37,785,892
NET ASSETS		1,166,214,094	1,067,731,346	1,048,694,921
Equity				
Retained Surplus		354,770,867	334,699,519	317,352,530
Reserve Accounts	29	156,444,218	160,028,169	168,603,501
Revaluation Surplus	15	654,999,009	573,003,658	562,738,890
TOTAL EQUITY		1,166,214,094	1,067,731,346	1,048,694,921

This statement is to be read in conjunction with the accompanying notes.

* Refer to Note 17

**STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2022**

	<i>Note</i>	<i>2021-2022 Actual \$</i>	<i>2020-2021 Actual \$</i>
RESERVES CASH BACKED	29		
Balance at beginning of year		160,028,169	168,603,501
Transfer from retained surplus		(44,972,705)	(49,582,775)
Transfer to retained surplus		41,388,754	41,007,443
Balance at end of reporting period		156,444,218	160,028,169
REVALUATION SURPLUS	15		
Balance at beginning of year		573,003,658	562,738,891
Other comprehensive income		81,995,351	10,264,767
Balance at end of reporting period		654,999,009	573,003,658
RETAINED SURPLUS			
Balance at beginning of year		334,699,519	317,352,530
Reclassification adjustment		-	(562,500)
Comprehensive income:			
Net result for the period		16,487,395	9,334,156
Other comprehensive income		-	-
Total comprehensive income		16,487,395	8,771,656
Transfer from reserves		44,972,707	49,582,776
Transfer to reserves		(41,388,754)	(41,007,443)
Balance at end of reporting period		354,770,867	334,699,519
TOTAL EQUITY		1,166,214,094	1,067,731,346

This statement for the year is to be read in conjunction with the accompanying notes.

STATEMENT OF CASHFLOW
FOR THE YEAR ENDED 30 JUNE 2022

	<i>Note</i>	<i>2021-2022 Actual</i>	<i>2021-2022 Budget</i>	<i>Restated * 2020-2021 Actual</i>
		\$	\$	\$
Cash Flows from Operating Activities				
Receipts				
Rates		95,069,288	91,775,357	84,113,788
Fees and Charges		17,156,241	10,455,926	16,248,184
Service Charges		5,685,030	5,715,448	1,941,262
Interest Received		1,316,607	1,131,878	1,881,395
Operating Grants, Subsidies and Contributions		5,662,131	4,365,721	5,193,364
Goods and Services Tax Received		7,725,577	-	6,668,303
Other Revenue		5,260,858	517,731	6,015,941
		137,875,732	113,962,061	122,062,237
Payments				
Employee Costs		(52,784,749)	(54,834,041)	(49,275,488)
Materials and Contracts		(32,911,431)	(33,731,644)	(29,840,735)
Utility Charges		(4,056,037)	(4,073,132)	(3,873,074)
Insurance Paid		(1,205,619)	(1,183,640)	(1,079,983)
Interest Expenses		(90,301)	(80,758)	(108,267)
Goods and Services Tax Paid		(7,843,513)	-	(6,420,773)
Other Expenditure		(4,592,716)	(5,789,766)	(508,031)
		(103,484,366)	(99,692,981)	(91,106,351)
Net Cash Provided By (Used In) Operating Activities	4	34,391,366	14,269,080	30,955,886
Cash Flows from Investing Activities				
Proceeds From Sale Of Property, Plant & Equipment	9(c)	523,723	882,660	439,405
Non-Operating Grants, Subsidies and Contributions	2(a)	7,507,192	2,200,084	3,868,139
Receipts / (Payments) of Term Deposits		(4,499,988)	-	10,304,227
Payments for Purchase of Property, Plant and Equipment and Investment Properties	9(a) & 10	(13,632,803)	(17,436,135)	(13,663,004)
Payments for Construction of Infrastructure Assets	9(b)	(27,401,471)	(24,295,987)	(15,846,499)
Payments for Work In Progress	9(b)	(672,578)	-	(3,842,559)
Net Cash Provided By (Used In) Investing Activities		(38,175,925)	(38,649,378)	(18,740,291)
Cash Flows from Financing Activities				
Repayment of Self-Supporting Loans	28	(231,008)	(221,160)	(398,612)
Repayment of RRG Loan		(1,053,234)	-	(1,352,449)
Recoup from Self-Supporting Loans		214,301	186,621	364,153
Net Cash Provided By (Used In) Financing Activities		(1,069,941)	(34,539)	(1,386,908)
Net Increase / (Decrease) in Cash Held		(4,854,500)	(24,414,837)	10,828,687
Cash and Cash Equivalents at Beginning of Year		42,301,988	149,839,175	31,473,301
Cash and Cash Equivalents at the End of Year	3	37,447,488	125,424,337	42,301,988

This statement for the year is to be read in conjunction with the accompanying notes.

* Refer to Note 17

**RATE SETTING STATEMENT
BY NATURE OR TYPE
FOR THE YEAR ENDED 30 JUNE 2022**

	<i>Note</i>	<i>2021-2022 Actual \$</i>	<i>2021-2022 Budget \$</i>	<i>2020-2021 Actual \$</i>
Net Current Assets At Start Of Financial Year - Surplus/(Deficit)	27(b)	4,408,686	-	1,994,655
OPERATING ACTIVITIES				
Revenue From Operating Activities (Excluding Rates)				
Operating Grants, Subsidies and Contributions	2(a)	5,662,131	4,365,721	5,193,364
Fees And Charges	2(a)	16,909,442	14,418,761	15,850,280
Service Charges	2(a)	5,685,030	5,715,448	1,941,262
Interest Earnings	2(a)	1,316,607	1,834,750	1,881,395
Other Revenue		2,282,810	1,080,231	4,307,326
		31,856,020	27,414,911	29,173,628
Expenditure From Operating Activities				
Employee Costs		(53,007,390)	(52,587,207)	(49,402,261)
Materials and Contracts		(33,446,039)	(33,324,216)	(32,124,183)
Utility Charges		(4,056,037)	(4,073,132)	(3,873,074)
Depreciation on Non-Current Assets	9(d)	(23,298,477)	(22,605,477)	(22,519,136)
Interest Expenses	2(b)	(90,301)	(80,758)	(108,267)
Insurance Expenses		(1,205,619)	(1,183,640)	(1,079,983)
Other Expenditure		(7,483,407)	(6,448,922)	(524,351)
		(122,587,270)	(120,303,352)	(109,631,255)
Operating Activities Excluded				
Non-Cash Amounts Excluded from Operating Activities	27(a)	27,030,047	22,829,793	23,334,406
Amount Attributable To Operating Activities		(59,292,516)	(70,058,648)	(55,128,566)
INVESTING ACTIVITIES				
Non-Operating Grants, Subsidies And Contributions	2(a)	7,507,192	2,200,084	3,868,138
Proceeds From Disposal Of Assets	9(c)	523,723	882,660	439,406
Payments for Purchase of Property, Plant and Equipment and Investment Properties		(13,632,803)	(17,436,135)	(13,663,004)
Purchase Of Infrastructure Assets Excluding Work In Progress	9(b)	(27,401,471)	(24,295,987)	(15,846,499)
Movement In Work In Progress	9(b)	(672,578)	-	(3,842,559)
		(33,675,938)	(38,649,378)	(29,044,518)
Investing Activities Excluded				
Non-Cash Amounts Excluded from Investing Activities		-	-	-
Amount Attributable To Investing Activities		(33,675,938)	(38,649,378)	(29,044,518)
FINANCING ACTIVITIES				
Repayment Of Self-Supporting Loans	28	(231,008)	(221,160)	(398,612)
Repayment Of RRG Loan		(1,053,234)	-	(1,352,449)
Recoup from Self-Supporting Loans		214,301	186,621	364,508
Funds To Be Set Aside	29	(40,997,753)	(32,459,027)	(39,637,183)
Funds To Be Set Aside Investment Earnings	29	(391,000)	(600,000)	(1,370,260)
Funds To Be Used	29	44,972,705	50,026,234	49,582,776
Amount Attributable To Financing Activities Rates		2,514,011	16,932,668	7,188,780
		(90,454,443)	(91,775,357)	(76,984,304)
Total Amount Raised From General Rates	24	92,006,154	91,775,357	81,392,990
Surplus/(Deficit) After Imposition Of General Rates	27(b)	1,551,711	-	4,408,686

This statement is to be read in conjunction with the accompanying notes.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 1: BASIS OF PREPARATION

Basis of Preparation

The financial report comprises general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying Regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 30 to the financial report.

Judgement And Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- Estimated fair value of certain financial assets
- Impairment of financial assets
- Estimation of fair values of land and buildings, infrastructure and investment property
- Estimation uncertainties made in relation to lease accounting
- Estimated useful life of intangible asset

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 2: REVENUE AND EXPENSES

Revenue Recognition Policy

Recognition of revenue is dependant on the source of revenue and the associated term and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of Goods and Services	When Obligations Typically Satisfied	Payment Terms	Returns/Refunds/Warranties	Determination of Transaction Price	Allocating Transaction Price	Measuring Obligations for Returns	Timing of Revenue Recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by Council annually	When taxable event occurs	Not applicable	When rates are issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by Council annually	When taxable event occurs	Not applicable	When rates are issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the Local Government	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Fees and Charges - Licences/Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Fees and Charges - Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annually fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	Revenue recognised annually.
Fees and Charges - Other inspections	Regulatory food, health and safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Fees and Charges - Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by Council annually	Apportioned equally across the collection period	Not applicable	Provision of collection service
Fees and Charges - Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by Council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusions of hire
Fees and Charges - Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by Council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method over 12 months matched to access right
Fees and charges for other goods and services	Library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by Council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Other Revenue - Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 2: REVENUE AND EXPENSES

(a) Revenue

Consideration from contracts with customers is included in the transaction price.

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Revenue From Statutory Requirements			
Revenue from statutory requirements was recognised during the year for the following nature or types of goods or services:			
General rates (Refer to note 24)	92,006,154	91,775,357	81,392,990
Service Charges			
Community Security	2,517,797	2,494,776	2,064,638
Underground Power Projects (Refer Note (c))	3,167,233	3,220,672	(123,376)
	5,685,030	5,715,448	1,941,262
Revenue from contracts with customers			
Revenue from contracts with customers was recognised during the year for the following nature of types of goods or services:			
Operating grants, subsidies and contributions	5,662,131	4,365,721	5,193,364
Fees and charges	16,909,442	14,418,761	15,850,280
Other revenue	2,403,458	1,080,231	3,284,544
Total revenue from contracts with customers recognised during the year	24,975,031	19,864,713	24,328,188
Interest Earnings			
Reserve Funds	781,955	1,200,000	1,370,260
Other Funds	105,773	250,000	148,954
Other Interest Revenue	428,879	384,750	362,181
	1,316,607	1,834,750	1,881,395
Capital Grant/Contributions			
Revenue from capital grant/contributions recognised as non-operating grants/contributions and reimbursements.	7,507,192	2,200,084	3,868,138
Assets And Services Acquired Below Fair Value			
Recognised Volunteer Services	572,166	257,726	342,434

The City utilises volunteer services at the libraries and for various community services. When volunteers are not available, the City employs paid personnel, and therefore the fair value of volunteers can be reliably measured. All other volunteer services are not recognised as revenue as the fair value of the services cannot be reliably estimated.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 2: REVENUE AND EXPENSES

(b) Expenses

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Auditors Remuneration			
Audit of the Annual Financial Report for financial year 2021	66,624	70,000	66,009
Audit of the Annual Financial Report for financial year 2022	83,700	-	-
Other Services	8,400	-	10,600
	158,724	70,000	76,609
Finance costs			
Interest on Self Supporting Loans (Refer to note 28 for more details)	90,301	80,758	108,267
Lease Liabilities	-	-	-
	90,301	80,758	108,267
Other Expenditure			
Sundry Expenses	6,461,826	5,789,766	906,643
	6,461,826	5,789,766	906,643
(c) Underground Power Projects			
Operating Income			
Attadale North	-	-	99
Melville South	-	-	(44,848)
Bicton North	-	-	(87,894)
Melville North	-	-	(1,067)
Alfred Cove East	141	-	10,334
Kardinya South	3,167,092	-	-
Total Operating Income	3,167,233	-	(123,376)
Operating Expenditure			
Ratepayer Refunds - Attadale North		-	(97,646)
Ratepayer Refunds - Ardross East		-	(12,211)
Western Power - Melville South Cash Calls		-	44,848
Western Power - Bicton North Cash Calls		-	92,499
Western Power - Kardinya South Cash Calls	(2,670,672)	-	(550,000)
Western Power - Melville North Cash Calls	(55,075)	-	-
Western Power - Alfred Cove East Cash Calls	(748)	-	-
Total Operating Expenditure	(2,726,495)	-	(522,510)
Net Underground Power Projects	440,738	-	(645,886)
Transfer From/(To) Underground Power Projects Reserve	(494,675)	-	659,857
Net - Surplus / (Deficit)	(53,937)	-	13,971

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 3: CASH AND CASH EQUIVALENTS

	2021-2022 Actual	Restated * 2020-2021 Actual
	\$	\$
Current Assets		
Cash on Hand	5,700	6,050
Cash at Bank (Includes 11am at call accounts)	18,841,788	17,695,939
Term Deposits **	18,600,000	24,599,999
Total Cash and Cash Equivalents	37,447,488	42,301,988

Reconciliation of Cash

For the purpose of preparing the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

	2021-2022 Actual	Restated * 2020-2021 Actual
	\$	\$
Cash - Restricted Funds	14,212,543	22,256,636
Reserve Funds - Unspent Grants Restricted	233,220	273,066
Bonds and Deposits held - Restricted	8,810,495	8,365,470
Cash - Unrestricted Funds	14,191,230	11,406,816
Cash and Cash Equivalents at the End of Year	37,447,488	42,301,988

* Refer to Note 17

** Maturing in three months or less

SIGNIFICANT ACCOUNTING POLICIES

CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

RESTRICTED CASH

Restricted cash and cash equivalents balances are not available for general use by the local government due to externally imposed restrictions. Externally imposed restrictions are specified in an agreement, contract or legislation. This applies to reserves, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contractor, legislation or loan agreement.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 4: NOTES TO THE STATEMENT OF CASHFLOWS

Reconciliation of Net Cash Provided by Operating Activities to Net Result

	2021-2022 Actual \$	2020-2021 Actual \$
Net Result	16,487,395	9,334,156
Non-Cash Flows In Net Result:		
Depreciation on Non-current Assets	23,298,477	22,519,136
(Profit) / Loss on Sale of Assets	(93,652)	16,354
Other	1,638,103	-
Grants & Contributions for the Development of Assets	(7,507,192)	(3,868,138)
Adjustments to fair value of investment property	(7,615,295)	(103,263)
(Increase) / Decrease in Equity - Investment in Associates	1,656,092	(4,175,162)
(Increase) / Decrease in Equity - Joint Arrangements	162,947	(879,115)
Changes in Assets & Liabilities		
(Increase)/Decrease in Accrued Income	(342,575)	(71,593)
Increase/(Decrease) in Accrued Expenses	193,587	(363,329)
Increase/(Decrease) in Accrued Income Payable	-	-
(Increase)/Decrease in Current Receivables	2,463,113	3,487,610
(Increase)/Decrease in Non-Current Receivables	449,572	2,959,979
(Increase)/Decrease in Contract Assets	-	-
Increase/(Decrease) in Current Creditors	2,456,813	(1,557,677)
Increase/(Decrease) in Non-Current Creditors	(1,627,299)	1,027,791
Increase/(Decrease) in Contract Liabilities	(655,700)	1,846,064
(Increase)/Decrease in Inventory	(16,349)	(4,725)
Increase/(Decrease) in Provision for Employee Entitlements	29,054	490,102
(Increase)/Decrease in Prepayments	3,414,275	297,696
Net Cash Provided by Operating Activities	34,391,366	30,955,886

The City has no significant non-cash transactions.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 5: TRADE AND OTHER RECEIVABLES

	2021-2022 Actual \$	2020-2021 Actual \$
(a) Current		
Rates Outstanding		
Rates Debtors	4,156,082	5,096,796
UGP Debtors	459,503	293,564
Refuse Debtors	55,131	96,130
FESA Levy Debtors	782,850	1,005,372
Pensioner Rebates	1,537,941	2,822,097
Sundry Debtors	660,998	894,229
Allowance for Expected Credit Loss	(383,966)	(370,398)
GST Receivable	682,927	564,992
Accrued Income	1,558,475	1,215,901
	9,509,941	11,618,683
(b) Non-Current		
Rates Outstanding - Pensioners	1,762,061	2,211,633
	1,762,061	2,211,633

The provision for expected credit loss was measured using the historical data to estimate future expected collections. The City considered the impact on balances as at 30 June 2022 due to COVID-19 and other related risks in calculating credit loss.

In determining the recoverability of trade receivables, the City consider any changes in the credit quality of the trade receivable from the date credit was initially granted up until the reporting date. The concentration of credit risk is limited due to the customer base being large. Accordingly, management believes that there is no further credit provision required in excess of the expected credit loss of \$383,966 in 2021-2022 in accordance with AASB 9 *Financial Instruments*.

SIGNIFICANT ACCOUNTING POLICIES

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

IMPAIRMENT AND RISK EXPOSURE

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 20.

CLASSIFICATION AND SUBSEQUENT MEASUREMENT

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 6: OTHER FINANCIAL ASSETS

	<i>Note</i>	<i>2021-2022 Actual</i>	<i>Restated * 2020-2021 Actual</i>
		<i>\$</i>	<i>\$</i>
(a) Current			
Loans - Clubs and Community Groups At Amortised Cost	13	226,069	221,160
Term deposits **		141,998,455	137,498,467
		142,224,524	137,719,627
(b) Non-Current			
Loans - Clubs and Community Groups At Amortised Cost	13	1,382,812	1,518,729
Units (10) held in Local Government House At Fair Value Through Profit or Loss		194,509	184,517
Equity - Share in Investment in Associates (RRG) At Fair Value Through Profit or Loss	19(a)	18,849,373	20,505,465
Equity - Share in Joint Arrangement (Carawatha Redevelopment Project) At Fair Value Through Profit or Loss	19(b)	5,369,490	4,982,651
Total Other Financial Assets		25,796,184	27,191,362

* Refer to Note 17

** Maturity greater than three months

SIGNIFICANT ACCOUNTING POLICIES

Other financial assets at amortised cost

The City classifies financial assets at amortised cost if both of the following criteria are met:

- (a) The asset is held within a business model whose objective is to collect the contractual cashflows, and
- (b) The contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 22 (i)) due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit or loss

The City classifies the following financial assets at fair value through profit and loss:

- (a) Debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- (b) Equity investments which the City has not elected to recognise fair value gains and losses through other comprehensive income.

Impairment and risk

Information regarding impairment and exposure to risk can be found at Note 20.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 7: INVENTORIES

	<i>2021-2022 Actual \$</i>	<i>2020-2021 Actual \$</i>
Current		
Inventories		
Fuel and Materials at Cost	149,701	133,352
	149,701	133,352

SIGNIFICANT ACCOUNTING POLICIES

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

NOTE 8: OTHER ASSETS

	<i>2021-2022 Actual \$</i>	<i>2020-2021 Actual \$</i>
Current		
Other Assets - Prepayments	510,487	696,584
	510,487	696,584

SIGNIFICANT ACCOUNTING POLICIES

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

NOTE 9: PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE

(a) PROPERTY, PLANT AND EQUIPMENT

Movements In Carrying Amounts

	Land - Freehold Land	Land - Vested	Buildings	Total Land and Buildings	Plant and Equipment	Electronic Equipment	Furniture and Fittings	Computer Equipment	Property Improvement	Fleet and Mobile Plant	Total Plant and Equipment	Artworks	Total Property, Plant and Equipment
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2020	237,325,943	-	129,239,784	366,565,727	12,593,331	51,802	953,812	821,007	4,587,753	8,676,452	27,684,157	3,802,255	398,052,139
Additions	-	-	7,344,613	7,344,613	3,266,334	77,138	35,010	675,349	-	2,197,595	6,251,426	52,865	13,648,904
(Disposals)	-	-	-	-	-	-	(4,595)	(400)	-	(440,765)	(445,760)	(10,000)	(455,760)
Revaluation increments / (decrements) transferred to revaluation surplus	-	-	10,113,384	10,113,384	-	-	-	-	-	-	-	-	10,113,384
Depreciation (expense)	-	-	(6,958,633)	(6,958,633)	(2,080,812)	(35,708)	(181,210)	(578,972)	(416,935)	(1,407,104)	(4,700,740)	-	(11,659,373)
Carrying amount at 30 June 2021	237,325,943	-	139,739,148	377,065,091	13,778,853	93,232	803,018	916,985	4,170,818	9,026,178	28,789,084	3,845,120	409,699,293
Comprises:													
Gross carrying amount at 30 June 2021	237,325,943	-	255,554,250	492,880,193	37,977,615	511,528	3,190,775	5,285,566	6,633,122	14,026,258	67,624,863	3,845,119	564,350,175
Accumulated Depreciation at 30 June 2021	-	-	(115,815,102)	(115,815,102)	(24,198,762)	(418,296)	(2,387,757)	(4,368,581)	(2,462,304)	(5,000,080)	(38,835,780)	-	(154,650,882)
Carrying amount at 30 June 2021	237,325,943	-	139,739,148	377,065,091	13,778,853	93,232	803,018	916,985	4,170,818	9,026,178	28,789,084	3,845,119	409,699,293
Additions	-	-	5,371,792	5,371,792	3,129,589	117,599	151,156	146,470	-	3,143,568	6,688,382	31,836	12,092,010
(Disposals)	-	-	-	-	-	-	(1,734)	-	-	(428,337)	(430,071)	-	(430,071)
Reclassification increments / (decrements)	10,737,357	-	-	10,737,357	-	-	-	-	-	-	-	-	10,737,357
Revaluation increments / (decrements) transferred to revaluation surplus	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation (expense)	-	-	(7,185,102)	(7,185,102)	(2,343,495)	(24,165)	(179,392)	(455,284)	(321,900)	(1,551,465)	(4,875,701)	-	(12,060,803)
Carrying amount at 30 June 2022	248,063,300	-	137,925,838	385,989,138	14,564,947	186,666	773,049	608,171	3,848,918	10,189,944	30,171,694	3,876,955	420,037,786
Comprises:													
Gross carrying amount at 30 June 2022	248,063,300	-	260,926,042	508,989,342	41,107,204	629,127	3,333,932	5,432,036	6,633,122	16,327,805	73,463,226	3,876,955	586,329,522
Accumulated depreciation at 30 June 2022	-	-	(123,000,204)	(123,000,204)	(26,542,257)	(442,461)	(2,560,883)	(4,823,865)	(2,784,204)	(6,137,861)	(43,291,531)	-	(166,291,736)
Carrying amount at 30 June 2022	248,063,300	-	137,925,838	385,989,138	14,564,947	186,666	773,049	608,171	3,848,918	10,189,944	30,171,694	3,876,955	420,037,786

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

NOTE 9: PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE

(b) INFRASTRUCTURE

Movements in Carrying Amounts

Movement in the carrying amounts of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - Roads	Infrastructure - Drains	Infrastructure - Footpaths	Infrastructure - Parks	Infrastructure - Street Furniture	Infrastructure - Irrigation System	Total Infrastructure Excluding Work In Progress	Work In Progress	Total Infrastructure Including Work In Progress
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2020	191,001,585	134,286,525	46,638,968	7,031,397	1,146,027	4,133,939	384,238,441	19,561,714	403,800,155
Additions	9,112,237	975,008	2,136,507	1,454,326	1,803,100	365,322	15,846,499	3,842,559	19,689,058
(Disposals)	-	-	-	-	-	-	-	-	-
Revaluation increments / (decrements) transferred to revaluation surplus	-	-	-	-	-	-	-	-	-
Depreciation (expense)	(5,527,050)	(2,180,805)	(1,426,557)	(770,945)	(47,486)	(906,918)	(10,859,762)	-	(10,859,762)
Carrying amount at 30 June 2021	194,586,772	133,080,727	47,348,918	7,714,778	2,901,641	3,592,342	389,225,179	23,404,273	412,629,452
Comprises:									
Gross carrying amount at 30 June 2021	356,453,635	285,395,800	81,589,638	14,250,787	4,234,217	21,555,922	763,479,998	23,404,273	786,884,271
Accumulated Depreciation at 30 June 2021	(161,866,863)	(152,315,072)	(34,240,720)	(6,536,008)	(1,332,576)	(17,963,579)	(374,254,819)	-	(374,254,819)
Carrying amount at 30 June 2021	194,586,772	133,080,727	47,348,918	7,714,779	2,901,641	3,592,343	389,225,179	23,404,273	412,629,452
Additions	16,999,401	3,021,098	2,793,304	1,655,796	303,965	2,627,907	27,401,471	672,578	28,074,049
(Disposals)	-	-	-	-	-	-	-	-	-
Revaluation increments / (decrements) transferred to revaluation surplus	3,594,568	35,298,688	41,164,310	-	-	1,927,792	81,985,359	-	81,985,359
Depreciation (expense)	(5,678,538)	(2,190,493)	(1,472,959)	(858,669)	(82,571)	(954,444)	(11,237,674)	-	(11,237,674)
Carrying amount at 30 June 2022	209,502,203	169,210,020	89,833,574	8,511,905	3,123,035	7,193,598	487,374,336	24,076,851	511,451,186
Comprises:									
Gross carrying amount at 30 June 2022	352,408,311	338,208,847	158,393,606	15,906,582	4,538,182	13,153,561	882,609,089	24,076,851	906,685,940
Accumulated depreciation at 30 June 2022	(142,906,108)	(168,998,827)	(68,560,032)	(7,394,677)	(1,415,147)	(5,959,963)	(395,234,753)	-	(395,234,753)
Carrying amount at 30 June 2022	209,502,203	169,210,020	89,833,574	8,511,905	3,123,035	7,193,598	487,374,336	24,076,851	511,451,186

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

NOTE 9: PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE INCLUDING INVESTMENT PROPERTY

(c) Disposal of Assets

	Net Book Value		Sales Proceeds		Profit / (Loss)		Net Book Value		Sales Proceeds		Profit / (Loss)	
	2021-2022 Actual \$	2021-2022 Budget \$	2021-2022 Actual \$	2021-2022 Budget \$	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$	2020-2021 Budget \$	2020-2021 Actual \$	2020-2021 Budget \$	2020-2021 Actual \$	2020-2021 Budget \$
Artwork	-	-	-	-	-	-	10,000	-	-	-	(10,000)	-
Furniture & Fittings	1,734	-	-	-	(1,734)	-	4,595	-	500	3,249	(4,095)	3,249
Computer Equipment	-	-	-	-	-	-	400	-	-	-	(400)	-
Fleet and Mobile Plant	428,337	882,660	523,723	882,660	95,386	-	440,765	780,070	438,906	780,070	(1,859)	-
Total	430,071	882,660	523,723	882,660	93,652	-	455,760	780,070	439,406	783,319	(16,354)	3,249

(d) Depreciation

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Infrastructure	11,237,674	10,851,745	10,859,762
Building	7,185,279	6,959,729	6,958,633
Fleet and Mobile Plant	1,551,465	2,000,000	1,407,104
Plant & Equipment	2,665,218	2,338,110	2,497,747
Computer Equipment	479,449	291,923	578,972
Furniture & Fittings	179,392	163,970	216,918
Total	23,298,477	22,605,477	22,519,136

(e) Fully Depreciated Assets in Use

The gross carrying value of assets held by the City which are currently in use yet fully depreciated are shown in the table below.

Asset Class	2021-2022 Actual \$	2020-2021 Actual \$
Computers	2,858,708	2,855,882
Electronic	167,990	141,340
Furniture	1,066,617	1,066,588
Lighting	380,927	193,400
Other Improvements	7,394,237	6,238,066
Playground Equipment	665,091	273,470
Plant and Fleet	5,340,753	4,153,364
Total	17,874,323	14,922,110

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 9: PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE

SIGNIFICANT ACCOUNTING POLICIES

Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognised at fair value. Assets held at cost are depreciated and assessed for indicators of impairment annually.

Initial recognition and measurement between mandatory revaluation dates

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings and infrastructure acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework.

Revaluation

The fair value of land, buildings and infrastructure is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on vested land acquired by the City. At the end of each period the valuation is reviewed and where appropriate the fair value is updated to reflect current market conditions. This process is considered to be in accordance with *Local Government (Financial Management) Regulation 17A (2)* which requires land, buildings, infrastructure and vested improvements to be shown at fair value.

For property, plant and equipment and infrastructure, increases in the carrying amount arising on revaluation of these assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss. Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure but excluding freehold land, vested land and Artworks, are depreciated on a straight - line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 9: PROPERTY, PLANT AND EQUIPMENT AND INFRASTRUCTURE

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income in the period in which they arise.

Depreciation rates

The depreciable amount of all property, plant and equipment and infrastructure but excluding freehold land, vested land, and Artworks are depreciated on a straight - line basis over the estimated useful lives for the different asset classes for the current and prior years are as follows:

General and Heritage Buildings (excluding Investment buildings)

-Sub structure	60 to 100 years
-Sub structure only for heritage building	60 to 400 years
-Super structure	25 to 80 years
-Roof	20 to 60 years
-Floor	15 to 30 years
-Fitout & fittings	15 to 40 years
-Services Fire, Security, Electrical & Transport	10 to 40 years
-Services Hydraulic and Mechanical	10 to 30 years

Plant & Equipment

Plant & Equipment	1 to 10 years
Computer and Electronic Equipment	3 to 5 years
Furniture & Fittings, Fleet, Mobile and Other plant	1 to 10 years

Infrastructure

Infrastructure – Footpath	10 to 60 years
Infrastructure – Stormwater Drainage	40 to 80 years
Infrastructure – Roads	
-Formation	Not Depreciated
-Base	50 to 80 years
-Surface	10 to 30 years
-Kerbing and Pavement	60 to 70 years

Other infrastructure

Parks/ POS	5 to 100 years
Street Furniture	5 to 30 years
Irrigation	5 to 30 years
Jetties and Boardwalks	50 to 100 years

Freehold/Investment/vested land and artworks	Not Depreciated
---	------------------------

Depreciation on revaluation

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (a) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset. For example, the gross carrying amount may be restated by reference to observable market data or it may be restated proportionately to the change in the carrying amount. The accumulated depreciation at the date of the revaluation is adjusted to equal the difference between the gross carrying amount of the asset after taking into account accumulated impairment losses, or
- (b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 9: PROPERTY, PLANT AND EQUIPMENT, INFRASTRUCTURE

SIGNIFICANT ACCOUNTING POLICIES

<i>Asset Class</i>	<i>Fair Value Hierarchy</i>	<i>Valuation Technique</i>	<i>Basis of Valuation</i>	<i>Date of last Valuation</i>	<i>Inputs used</i>
<u>(i) Fair Value</u>					
<u>Land and Buildings</u>					
Land - Freehold	2 & 3	Market approach using recent observable market data for similar properties /	Independent registered valuer	June 2018	Price per hectare / market borrowing rate and income approach using discounted cash flow methodology
Land Vested in & Under City's Control	3	Replacement Cost	Independent registered valuer	June 2018	Non-observables market evidence and valuation relies on significant assumptions
Buildings	2 & 3	Cost Approach	Independent registered valuer	June 2021	Estimates of residual value, useful life, pattern of consumption and asset condition and relationship to the assessed level of remaining service potential of the depreciable amount.
<u>Infrastructure</u>					
Infrastructure - Roads	3	Cost approach using depreciated replacement cost	Independent valuation	June 2022	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Drains	3	Cost approach using depreciated replacement cost	Independent valuation	June 2022	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 9: PROPERTY, PLANT AND EQUIPMENT, INFRASTRUCTURE

SIGNIFICANT ACCOUNTING POLICIES

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of last Valuation	Inputs used
Infrastructure - Footpath	3	Cost approach using depreciated replacement cost	Independent valuation	June 2022	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Irrigation Systems	3	Cost approach using depreciated replacement cost	Independent valuation	June 2022	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
<u>Infrastructure - Other</u>					
Infrastructure - Parks	3	Cost approach using depreciated replacement cost	Independent valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
Infrastructure - Street Furniture	3	Cost approach using depreciated replacement cost	Independent valuation	June 2018	Construction costs and current condition (Level 2), residual values and remaining useful life assessments (Level 3) inputs
<u>(ii) Cost</u>					
Plant and Equipment	N/A	N/A	Cost	June 2019	N/A
Electronic Equipment	N/A	N/A	Cost	June 2019	N/A
Furniture and Equipment	N/A	N/A	Cost	June 2019	N/A
Computer Equipment	N/A	N/A	Cost	June 2019	N/A
Mobile Plant	N/A	N/A	Cost	June 2019	N/A
Artworks	N/A	N/A	Cost	June 2018	N/A

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 10: INVESTMENT PROPERTY

Non-Current Assets At Fair Value

	<i>Investment Property - Land \$</i>	<i>Investment Property - Buildings \$</i>	<i>Total Investment Property \$</i>
Balance at 1 July 2020	60,674,115	1,960,104	62,634,219
Additions		14,099	14,099
(Disposals)	-	-	-
Revaluation increments / (decrements) transferred to profit/(loss)	-	103,263	103,263
Depreciation (expense)	-	-	-
Carrying Amount At 30 June 2021	60,674,115	2,077,466	62,751,581
Additions	791,196	749,597	1,540,793
(Disposals)	-	-	-
Reclassification increments / (decrements)	(10,737,357)		(10,737,357)
Revaluation increments / (decrements) transferred to profit/(loss)	7,615,295	-	7,615,295
Depreciation (expense)	-	-	-
Carrying amount at 30 June 2022	58,343,249	2,827,063	61,170,312

Amount Recognised In The Profit Or Loss For Investment Properties

	<i>2021-2022 Actual \$</i>	<i>2020-2021 Actual \$</i>
Rental Income	1,042,440	173,631
Direct Operating expenses from property that generated rental income	(14,216)	(10,567)
Fair Value gain recognised in other income	-	-
Net rental income	1,028,224	163,065

Leasing Arrangements

Investment properties are leased to tenants under long-term operating leases with rentals payable monthly. Minimum lease payments receivable on leases of investment properties are as follows:

Minimum lease payments under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:

		Restated*
Within one year	999,809	983,631
Later than one year but not later than 5 years	4,999,045	4,983,267
Later than 5 years	19,535,425	20,796,612
	25,534,279	26,763,510

The investment properties are leased to tenants under operating leases with rentals payable monthly. Lease income from operating leases where the group is a lessor is recognised in income on a straight-line basis over the lease term.

*Refer to Note 17

SIGNIFICANT ACCOUNTING PROPERTIES

Investment Properties

Investment properties are principally freehold buildings, held for long-term rental yields and not occupied by the city. Investment properties are carried at fair value. In accordance with the significant accounting policies disclosed at note 9.

Fair Value Of Investment Properties

A management valuation was performed to determine the fair value of investment properties. The main Level 3 inputs used in the valuation were discount rates, terminal yields, expected vacancy rates and rental growth rates estimated by management based on comparable transactions and industry data.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 11: TRADE AND OTHER PAYABLES

	2021-2022 Actual \$	2020-2021 Actual \$
(a) Current		
Restricted Funds Creditor		
- Footpaths	7,765,556	7,114,494
- Bonds and Deposits held	1,027,618	1,226,063
- Other	17,321	24,913
Non-Restricted Funds Creditor	8,068,966	6,574,358
Prepaid Rates	1,809,783	615,308
Amount Received in Advance	50,990	52,714
Accrued Salaries & Wages	1,350,529	420,480
	20,090,763	16,028,330
(b) Non-Current		
Creditors	503,914	509,091
	503,914	509,091

SIGNIFICANT ACCOUNTING POLICIES

Trade And Other Payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid with 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid Rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the City recognises revenue for the prepaid rates that have not been refunded.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 12: CONTRACT LIABILITIES

	2021-2022 Actual \$	2020-2021 Actual \$
Current		
Operating Grants, Subsidies and Contributions	233,220	273,066
Non-operating Grants, Subsidies and Contributions (Capital grants obligation will be satisfied as below)	1,813,743	2,444,917
Membership Fees - Leisure Fit Booragoon	470,370	455,050
	2,517,333	3,173,033
Reconciliation of Changes in Contract Liabilities		
Opening balance	3,173,033	1,326,969
Additions	1,984,441	2,510,236
Revenue from contracts with customers included as a contract liability at the start of the period	(2,640,141)	(664,172)
	2,517,333	3,173,033

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

Expected Satisfaction of Capital Grants Liabilities

	2021-2022 Actual \$	2020-2021 Actual \$
Less than 1 year	1,593,147	2,444,917
1 to 2 years	220,596	-
2 to 3 years	-	-
	1,813,743	2,444,917

SIGNIFICANT ACCOUNTING POLICIES

CONTRACT LIABILITIES

Contract Liabilities represent the City's obligation to transfer goods or services to a customer for which the City has received consideration from the customer.

Contract liabilities are recognised as revenue after the performance obligations in the contract are satisfied.

CAPITAL GRANT/CONTRIBUTION LIABILITIES

Grant liabilities represent the City's performance obligations to construct recognisable non-financial assets to identified specifications to be controlled the City which are yet to be satisfied. Capital grant/contribution liabilities are recognised as revenue when the obligations in the contract are satisfied.

Non-current capital grant/contribution liabilities fair values are based on discounted cash flows of expected cash/flows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 22 (i)) due to the unobservable inputs, including own credit risk.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 13: BORROWINGS

	Note	2022			2021		
		Current \$	Non-Current \$	Total \$	Current \$	Non-Current \$	Total \$
Secured							
WA Treasury Corporation	28	226,069	1,382,812	1,608,881	221,160	1,518,729	1,739,889
Total Secured Borrowings		226,069	1,382,812	1,608,881	221,160	1,518,729	1,739,889

SIGNIFICANT ACCOUNT POLICIES

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 22 (i)) due to the unobservable inputs, including own credit risk.

Risks

Information regarding exposure to financial management risk can be found at Note 20. Details of individual borrowings required by regulation are provided as Note 28.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 14: EMPLOYEE RELATED PROVISIONS AND OTHER PROVISIONS

(a) Employee Related Provisions

	2021-2022 Actual \$	2020-2021 Actual \$
Current		
Provision for Annual Leave	4,536,017	4,507,915
Provision for Long Service Leave	4,663,038	4,642,005
	9,199,055	9,149,920
Non-Current		
Provision for Long Service Leave	746,819	766,900
	746,819	766,900
Total Employee Related Provisions	9,945,874	9,916,820

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

	2022 \$	2021 \$
Amounts are expected to be settled on the following basis:		
Less than 12 months after the reporting date	9,199,055	9,149,920
More than 12 months from reporting date	746,819	766,900
	9,945,874	9,916,820
Expected reimbursements from other WA local governments	(370,091)	(294,053)

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the Statement of Financial Position.

SIGNIFICANT ACCOUNTING POLICIES

EMPLOYEE BENEFITS

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the Statement of Financial Position.

Short-Term Employee Benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 14: EMPLOYEE RELATED PROVISIONS AND OTHER PROVISIONS

Other Long-Term Employee Benefits

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its Statement of Financial Position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(b) Other Provisions

John Connell Remediation Work

	2021-2022 Actual \$	2020-2021 Actual \$
Non-Current		
Opening Balance	4,213,000	4,213,000
Adjustment for Revised Independent Cost Estimates	2,377,000	-
Closing Balance	6,590,000	4,213,000

Provision For Remediation Costs

The provision relates to the indicative costs for remediation of John Connell Reserve, a previous landfill site, of which the City has a legal obligation to restore the site. The amount of \$6.59 million is based on an assessment performed by an independent consultant of the scope of works.

A provision for remediation is recognised when:

- (a) There is a present obligation as a result of waste activities undertaken;
- (b) It is probable that an outflow of economic benefits will be required to settle that obligation;
- (c) The amount of the provision can be measured reliably.

The provision of future remediation costs is the best estimate of the present value of the expenditure required to settle the remediation obligation at the reporting date. Future remediation costs are reviewed annually and any changes in the estimate are reflected in the present value of the remediation provision at each reporting date.

Amounts which are reliably expected to be paid out within 12 months of the reporting date are classified as current. Exact timing of the payment of non-current obligation is unable to be reliably estimated as it is dependent as at the reporting date.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 15: REVALUATION SURPLUS

	<i>Closing 30/06/2022 \$</i>	<i>Increment / (Decrement) \$</i>	<i>Closing 30/06/2021 \$</i>	<i>Increment / (Decrement) \$</i>	<i>Opening 1/07/2020 \$</i>
Land	230,334,685	-	230,334,685	-	230,334,685
Building	104,834,391	-	104,834,391	10,113,383	94,721,008
Land Vested	-	-	-	-	-
Total Land and Buildings	335,169,076	-	335,169,076	10,113,383	325,055,693
Artworks					
Artworks	2,276,749	-	2,276,749	-	2,276,749
Total Artworks	2,276,749	-	2,276,749	-	2,276,749
Plant and Equipment					
Computer Equipment	554,433	-	554,433	-	554,433
Electronic Equipment	127,790	-	127,790	-	127,790
Furniture & Fittings	322,892	-	322,892	-	322,892
Plant & Equipment	23,490,999	-	23,490,999	-	23,490,999
Mobile Plant	1,611,729	-	1,611,729	-	1,611,729
Total Plant and Equipment	26,107,843	-	26,107,843	-	26,107,843
Infrastructure					
Drains	155,314,108	35,298,688	120,015,420	-	120,015,420
Footpaths	78,262,592	41,164,311	37,098,281	-	37,098,281
Roads	50,400,434	3,594,568	46,805,866	-	46,805,866
Irrigation	1,347,965	1,927,792	(579,827)	-	(579,827)
Total Infrastructure	285,325,099	81,985,359	203,339,740	-	203,339,740
Infrastructure - Other					
Parks	2,472,242	-	2,472,242	-	2,472,242
Street Furniture	1,493,694	-	1,493,694	-	1,493,694
Total Infrastructure - Other	3,965,936	-	3,965,936	-	3,965,936
Share of Revaluation of SMRC Non Current Assets	2,190,442	-	2,190,442	142,038	2,048,404
Local Government House Unit Trust Holding	(36,136)	9,992	(46,128)	9,346	(55,474)
Total Revaluation Surplus	654,999,009	81,995,351	573,003,658	10,264,767	562,738,891

NOTE 16: CAPITAL COMMITMENTS AND CONTINGENT LIABILITIES

(a) Capital Commitments

Capital commitments as at 30 June 2022 amounted to \$14.94M, compared to \$6.73M as at 30 June 2021. The City had no other commitments as at 30 June 2022.

(b) Contingent Liabilities

The City negotiates its Workers' Compensation Premium on a "burning cost" basis whereby a minimum and maximum premium are determined for workers' compensation and the City pays a deposit premium only with the actual premium being settled based on known and anticipated claims experience. Therefore, the City may be required to fund an additional premium if the actual premium (as yet to be determined) exceeds the deposit premium already paid. Accordingly, a contingent liability is recognised for the difference between the deposit premium paid and the maximum premium payable.

	<i>2021-2022 Actual \$</i>	<i>2020-2021 Actual \$</i>
Contingent Liability For Additional Workers' Compensation Premium	6,887,010	7,144,346

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 17: PRIOR PERIOD RESTATEMENTS

In order to comply with accounting standards AASB 107 Cash Flow Statements and the City's accounting policies, the City made the following prior period adjustments during the year. This misstatement has been corrected by restating each of the affected financial statement line items for prior periods.

Amounts invested in term deposits with maturity terms longer than 3 months at inception should have been recognised as Other Financial assets as they did not meet the definition of Cash and cash equivalents in accordance with applicable accounting standards. In previous periods, these amounts were recorded as Cash and cash equivalents which as a result was overstated by \$147,802,694 and \$137,498,467 as at 1 July 2020 and 30 June 2021, respectively, with corresponding understatements of Other Financial assets. This misstatement also had the effect of understating receipts from term deposits and net cash used in investing activities by \$10,304,227 in the statement of cash flow for the year ended 30 June 2021.

In accordance with AASB 108, the effect of the adjustments has been recognised in the opening balance for the comparative period being 1 July 2020 (to the extent to which they relate to the financial year 30 June 2020 and before). The net impact of these adjustments is shown below:

	1 July 2020 Opening Balance		
	As previously stated	Restatement	As restated
	\$	\$	\$
Statement of Financial Position (extract)			
Cash & Cash Equivalents	179,275,996	(147,802,694)	31,473,302
Other Financial Assets	398,612	147,802,694	148,201,306
Total Currents Assets	196,183,161	-	196,183,161
Total Assets	1,086,480,813	-	1,086,480,813
Net Assets	1,048,694,921	-	1,048,694,921
30 June 2021 Balance			
	As previously stated	Restatement	As restated
	\$	\$	\$
Statement of financial position (extract)			
Cash & Cash Equivalents	179,800,455	(137,498,467)	42,301,988
Other Financial Assets	221,160	137,498,467	137,719,627
Total Currents Assets	192,470,234	-	192,470,234
Total Assets	1,106,953,554	-	1,106,953,554
Net Assets	1,067,731,346	-	1,067,731,346
Statement of Cash Flows			
Receipt from term deposits	-	10,304,227	10,304,227
Net Cash used in Investing Activities	(29,044,518)	10,304,227	(18,740,291)
Net increase/ Decrease in cash and cash equivalents	524,460	10,304,227	10,828,686
Cash and cash equivalents at the beginning of the year	179,275,995	(147,802,694)	31,473,302
Cash and cash equivalents at the end of the year	179,800,455	(137,498,467)	42,301,988

In addition to the above prior period restatement, it was identified that the 30 June 2021 disclosure of the minimum lease payments receivable under non-cancellable operating leases of investment properties had incorrectly excluded one lease. The disclosure for the year ended 30 June 2021 has been adjusted and the impact is shown below:

Minimum lease payments receivable	As previously stated	Restatement	As restated
	\$	\$	\$
Within 1 year	173,631	810,000	983,631
1-5 years	933,267	4,050,000	4,983,267
More than 5 years	451,187	20,345,425	20,796,612
	1,558,085	25,205,425	26,763,510

The error did not have an impact on the Statement of Financial Position, Statement of Comprehensive Income by Nature or Type, Statement of Changes in Equity, Statement of Cash Flows or Rate Setting Statement by Nature or Type.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 18: RELATED PARTY TRANSACTIONS

Elected Members Remuneration

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Sitting Fees - Mayor	47,516	47,516	47,516
Sitting Fees - Councillors	380,040	380,136	380,136
Conference and Training	31,890	61,750	12,829
Allowance - Mayor	89,753	89,753	89,753
Allowance - Deputy Mayor	22,438	22,437	22,438
Allowance - Councillors	49,505	83,057	50,070
	621,142	684,649	602,742

Name of Councillor	Total \$	Sitting Fees \$	Mayoral & Deputy Mayoral Allowance \$	ICT \$	Conference \$	Travel \$
Mayor George Gear	141,526	47,516	89,753	3,500	757	-
Cr Glynis Barber	45,413	31,678	-	3,500	10,235	-
Cr Jane Edinger	24,299	21,119	-	2,333	757	90
Cr Tomas Fitzgerald	50,936	31,678	14,959	3,500	758	41
Cr Duncan Macphail	40,021	31,678	-	3,500	3,167	1,676
Cr Katy Mair	35,936	31,678	-	3,500	758	-
Cr Nicholas Pazolli	35,936	31,678	-	3,500	758	-
Cr Nicole Robins	35,936	31,678	-	3,500	758	-
Cr Clive Ross	25,453	21,119	-	2,333	1,684	317
Cr Margaret Sandford	37,354	31,583	-	3,500	2,271	-
Cr Jennifer Spanbroek	24,659	21,119	-	2,333	1,207	-
Cr Karen Wheatland	40,918	31,678	-	3,500	4,521	1,219
Cr Matthew Woodall	35,936	31,678	-	3,500	758	-
Cr June Barton	20,623	10,559	7,479	1,167	758	660
Cr Steve Kepert	13,626	10,559	-	1,167	1,900	-
Cr Clive Robartson	12,569	10,559	-	1,167	843	-
	621,142	427,556	112,191	45,501	31,890	4,003

Key Management Personnel (KMP) Compensation Disclosure

	2021-2022 Actual \$	2020-2021 Actual \$
The total of remuneration paid to KMP of the City during the year are as follows:		
Short-term employee benefits	1,327,774	1,782,568
Post-employment benefits	122,329	190,359
Other long-term benefits	15,249	44,526
	1,465,352	2,017,453

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 18: RELATED PARTY TRANSACTIONS

Short-term employee benefits

These amounts include all salary, paid leave, fringe benefits and cash bonuses awarded to KMP except for details in respect to fees and benefits paid to elected members which may be found above.

Post-employment benefits

These amounts are the current-year's actual cost of providing for the City's superannuation contributions made during the year.

Other long-term benefits

These amounts represent long service benefits accruing during the year.

Related Parties

The City's main related parties are as follows:

(i) Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any elected member, are considered key management personnel.

(ii) Entities subject to significant influence by the City

An entity that has the power to participate in the financial and operating policy decisions of an entity, but does not have control over those policies, is an entity which holds significant influence. Significant influence may be gained by share ownership, statute or agreement.

(iii) Joint venture entities accounted for under the equity method

The City has a 73.71% (2021: 60.30%) interest in the Regional Recovery Group (RRG) and 50% (2020: 50%) in the Carawatha Redevelopment Project. The interest in the joint venture entities are accounted for in these financial statements using the equity method of accounting. For details of interests held in joint venture entities, refer to Note 19.

Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:

	<i>2021-2022 Actual \$</i>	<i>2020-2021 Actual \$</i>
Associated companies/individuals:		
Sale of goods and services	26,000	26,000

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 19: INVESTMENT IN ASSOCIATES AND JOINT ARRANGEMENTS

(a) Investment in Resource Recovery Group (RRG)

Resource Recovery Group (RRG)

	2021-2022 Actual \$	2020-2021 Actual \$
Current Assets	20,401,202	21,796,742
Non-Current Assets	30,332,453	38,176,952
Current Liabilities	(8,373,725)	(8,789,409)
Non-Current Liabilities	(9,436,836)	(14,934,142)
Net Assets (100%)	32,923,094	36,250,143
Revenue	18,191,425	33,614,449
Depreciation on Non-Current Assets	(4,613,629)	(3,862,654)
Interest Expense	(543,876)	(702,177)
Total Comprehensive Income (100%)	(3,327,049)	3,601,738

City of Melville Share in Investment in Resource Recovery Group (RRG)

	2021-2022 Actual \$	2020-2021 Actual \$
Net Assets	18,849,373	20,505,466
Less: Share of RRG Loan Liability	(2,588,811)	(3,642,045)
Share in the net assets of the RRG (excluding equity)	16,260,562	16,863,421
Equity Ratios		
RRG Existing Undertakings Proportional Equity Share:	73.71%	60.30%
Office Accommodation Project Proportional Equity Share:	73.40%	59.16%
RRRC Project Proportional Equity Share:	73.84%	73.91%
Represented by Share of Investment in Associates Entity's Financial Position:		
Current Assets	11,309,657	13,386,704
Non Current Assets	16,938,708	18,349,344
Total Assets	28,248,365	31,736,048
Current Liabilities	2,431,053	3,912,432
Non Current Liabilities	6,967,939	7,318,151
Total Liabilities	9,398,992	11,230,583
Net Assets	18,849,373	20,505,465
Statement of Comprehensive Income		
Share of Profit/(Loss) of Associate Accounted For Using The Equity Method	(1,656,092)	4,175,162
Other Comprehensive Income		
Share of Profit/(Loss) of Revaluation of RRG Assets Using The Equity Method	-	142,038
Net Increase / (Decrease) in Equity - RRG Investment in Associates	(1,656,092)	4,317,200

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 19: INVESTMENT IN ASSOCIATES AND JOINT ARRANGEMENTS

	2021-2022 Actual \$	2020-2021 Actual \$
Borrowings		
Share of RRG Loan Liability		
Current	1,285,049	1,360,540
Non-current	1,303,762	2,281,505
	2,588,811	3,642,045
Share of RRG Loan Liability by Project		
Regional Resource Recovery Centre (RRRC) Project	39.78%	40.03%
Office Accommodation Project	72.43%	54.91%
Current		
Regional Resource Recovery Centre (RRRC) Project	1,285,049	1,360,540
Office Accommodation Project	-	-
	1,285,049	1,360,540
Non-current		
Regional Resource Recovery Centre (RRRC) Project	-	1,293,125
Office Accommodation Project	1,303,762	988,380
	1,303,762	2,281,505

Share in Resource Recovery Group (RRG)

The Resource Recovery Group (RRG) is a statutory local government authority established in 1991 by the local governments of Canning, Cockburn, East Fremantle, Fremantle, Kwinana, Melville, and Rockingham. It was previously named as South Metropolitan Regional Council (SMRC).

The RRG is responsible for developing environmentally sustainable waste management solutions for the communities of the Participants.

The member local governments have jointly agreed to establish RRG under an Establishment Agreement and each participant may participate in regional projects that are governed by a Participants' Project Agreement.

There are two core projects being:

1. The Regional Resource Recovery Centre (RRRC) Project and;
2. The Office Accommodation Project.

Both the projects were established through separate project participants' agreements. The City of Kwinana are not participants in the RRRC project. In addition to the above two projects, the support activities of RRG such as Administrative activities, Education and Marketing and Research and Development, are referred to as Existing Undertakings.

Over the period the following local governments have since withdrawn from the Regional Council: City of Canning in June 2010, City of Rockingham in June 2012 and City of Cockburn in June 2019.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 19: INVESTMENT IN ASSOCIATES AND JOINT ARRANGEMENTS

Existing Undertakings

The historical annual contributions made by Participants to the Existing Undertakings are used to determine the proportional contribution percentage of each Participant to the Existing Undertakings.

The City's share as on 30 June 2022:

RRG Existing Undertakings Proportional Equity Share: **73.71%**

Regional Resource Recovery Centre (RRRC) Project

RRRC Project Participants shall make an annual contribution towards the acquisition of any asset of a capital nature required by the Project, plus pay gate fees for each tonne of waste they deliver to the facility to cover the operating costs.

The annual contribution shall be an amount which bears the same proportion to the cost of the acquisition disclosed in the Project Budget for the financial year as the Population of the Project Participant bears to the total of the Populations of all Project Participants.

The capital costs for each participating Local Government member is based on the Australian Bureau of Statistics population statistics. Each project participant will develop equity in the project equal to the relevant proportion of the total capital loan repayments made by that project participant.

The City's share as on 30 June 2022:

RRRC Project Proportional Equity Share: **73.84%**

RRRC - Lending Facility

The capital construction of the RRRC facility was funded by borrowings from Western Australian Treasury Corporation (WATC). The lending facility will be fully repaid on the 30 June 2023.

The RRG administer the borrowing with the project participants making quarterly contributions equal to the repayment costs of these borrowings.

The City guaranteed by way of agreement to its share of the loan liability to the RRG and the WATC. The City's estimated share of the project funding is based on population percentages as derived from the Australian Bureau of Statistics census. These are revised yearly over the life of the lending facility.

As at 30 June 2022, the balance outstanding against the lending facility stood .	\$ 3,230,389
With the City's share of this liability being:	\$ 1,285,049
Using the current cost/profit sharing percentage of:	39.78%

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 19: INVESTMENT IN ASSOCIATES AND JOINT ARRANGEMENTS

Office Accommodation Project

The Office Project pertains to RRG's office located at 9 Aldous Place, Booragoon, Western Australia. The City's equity share of the project is based on their proportional populations.

The City's share as on 30 June 2022:

Office Accommodation Project Proportional Equity Share: **73.40%**

Office Accommodation Project

As a RRG participant, the City has guaranteed by way of security to the Western Australian Treasury Corporation, a charge over its' general funds for its' share of any outstanding debenture borrowings provided for the RRG administration building at 9 Aldous Place Booragoon. This facility has a limit of \$2 million.

As at 30 June 2022, the balance outstanding against the lending facility stood: **\$ 1,800,000**

With the City's share of this liability being: **\$ 1,303,762**

Using the current cost/profit sharing percentage of: **72.43%**

SIGNIFICANT ACCOUNTING POLICIES

Investment In Associates

An associate is an entity over which the City has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

The carrying amount of the investment includes, where applicable, goodwill relating to the associate. Any discount on acquisition, whereby the City's share of the net fair value of the associate exceeds the cost of investment, is recognised in profit or loss in the period in which the investment is acquired.

Profits and losses resulting from transactions between the City and the associate are eliminated to the extent of the City's interest in the associate.

When the City's share of losses in an associate equals or exceeds its interest in the associate, the City discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the City will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 19: INVESTMENT IN ASSOCIATES AND JOINT ARRANGEMENTS

(b) Joint Arrangements

Share in Carawatha Redevelopment Project

	2021-2022 Actual \$	2020-2021 Actual \$
Opening Share In Equity	4,982,651	6,353,536
Carawatha Redevelopment Distribution	(550,000)	(2,250,000)
Carawatha Redevelopment Capital Call	1,099,786	-
Share In Profit/(Loss) In Net Results	(162,947)	879,115
Total	5,369,490	4,982,651
Equity Ratio	50.00%	50.00%

SIGNIFICANT ACCOUNTING POLICIES

INTERESTS IN JOINT ARRANGEMENTS

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint arrangements providing joint ventures with an interest to net assets are classified as a joint venture and accounted for using the equity method. The equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the City's share of net assets of the associate. In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

Joint operations represent arrangements whereby joint operator maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interests in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 20: FINANCIAL RISK MANAGEMENT

This note explains the City's exposure to financial risks and how these risks could affect the City's future financial performance.

Risk	Exposure Arising	Measurement	Management
Market risk - interest rate	Long term borrowings at variable rates	Sensitivity analysis	Utilise fixed interest rate borrowings
Credit risk	Cash and cash equivalents, trade	Aging analysis Credit analysis	Diversification of bank deposits, credit limits, investment policy
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Financial Services under policies approved by the Council. Financial Services identifies, evaluates and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

(a) Interest Rate Risk

Cash and Cash Equivalents

The City's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the City to cash flow interest rate risk.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the City to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30th June and the weighted average interest rate across all cash and cash equivalents and term deposits held are disclosed as financial assets at amortised cost and are reflected in the table below.

	Weighted Average Interest Rate	Carrying Amounts	Fixed Interest Rate	Variable Interest Rate	Non interest Bearing
			\$	\$	\$
2022					
Cash And Cash Equivalents	0.58%	37,447,488	18,600,000	18,841,788	5,700
- Term Deposits	0.58%	141,998,455	141,998,455	-	-
2021					
Cash and cash equivalents	0.03%	42,301,989	24,600,000	17,695,939	6,050
- Term Deposits	0.59%	137,498,467	137,498,467	-	-

Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates.

	2022	2021
	\$	\$
Impact of a 1% movement in interest rates on profit and loss and equity*	374,475	423,020

*Holding all other variables constant

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 20: FINANCIAL RISK MANAGEMENT

(b) Credit Risk

Trade and Other Receivables

The City's major receivables comprise rates and annual charges and user charges and fees. The major risk associated with these receivables is credit risk – the risk that the debts may not be paid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies. It also encourages ratepayers to pay rates by the due date through incentives.

Credit risk on rates and annual charges is minimised by the ability of the City to recover property rates and services charges debts as a secured charge over the land – that is, the land can be sold to recover the debt. Whilst the City was historically able to charge interest on overdue rates and annual charges at higher than market rates, which further encourages payment, the effect of COVID-19 has been considered. Financial assistance provided to ratepayers is expected to adversely affect the City's cash flows.

The level of outstanding receivables is reported to the Council monthly and benchmarks are set and monitored for acceptable collection performance.

The City applies the AASB 9 *Financial Instruments* simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

The expected loss from rates are based on the payment profiles of rates and fees and charges over a period of 36 months before 1 July 2021 or 1 July 2022 respectively and the corresponding historical losses experienced within this period. Historical credit loss from rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of ratepayers and residents to settle the receivables. Housing prices and unemployment rates have been identified as the most relevant factor in repayment of rates, and accordingly adjustments are made to the expected credit loss rate based on these factors. Re-negotiation of repayment terms is expected due to the COVID-19 pandemic.

The loss allowance as at 30 June 2022 for rates receivable was determined as follows and takes into account the waiver of penalty interest due to the impact of COVID-19.

	<i>Current</i>	<i>More than 1 year past due</i>	<i>More than 2 year past due</i>	<i>More than 3 year past due</i>	<i>Total</i>
30 June 2022					
Rates Receivable					
Expected Credit Loss	0.00%	0.00%	0.00%	0.00%	
Gross Carrying Amount	4,156,082	-	-	-	4,156,082
Loss Allowance	-	-	-	-	-
30 June 2021					
Rates Receivable					
Expected Credit Loss	0.00%	0.00%	0.00%	0.00%	
Gross Carrying Amount	5,096,796	-	-	-	5,096,796
Loss Allowance	-	-	-	-	-

The loss allowance as at 30 June 2022 and 30 June 2021 was determined as follows for trade receivables.

	<i>Current</i>	<i>More than 30 days past due</i>	<i>More than 60 days past due</i>	<i>More than 90 days past due</i>	<i>Total</i>
30 June 2022					
Sundry Receivable					
Expected Credit Loss	0.00%	0.00%	0.00%	149.75%	58.09%
Gross Carrying Amount	282,130	106,077	16,391	256,400	660,998
Loss Allowance	-	-	-	383,966	383,966
30 June 2021					
Sundry Receivable					
Expected Credit Loss	0.00%	0.00%	0.00%	67.94%	41.42%
Gross Carrying Amount	0	254,299	94,706	545,224	894,229
Loss Allowance	-	-	-	370,398	370,398

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 20: FINANCIAL RISK MANAGEMENT

The loss allowances for trade receivables and contract assets as at 30 June reconcile to the opening loss allowances as follows:

	Rates Receivable		Trade and Other Receivables		Contract Assets	
	2022 Actual \$	2021 Actual \$	2022 Actual \$	2021 Actual \$	2022 Actual \$	2021 Actual \$
Opening loss allowance as at 1 July	-	-	370,398	347,831	-	-
Increase in loss allowance recognised in profit or loss during the year	-	-	155,522	135,442	-	-
Receivables written off during the year as uncollectible	-	-	(141,954)	(112,875)	-	-
Unused amount reversed	-	-	-	-	-	-
Closing loss allowance at 30 June	-	-	383,966	370,398	-	-

Trade receivables and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the City, and a failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on trade receivables and contract assets are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Contract Assets

The City's contract assets represent work completed, which have not been invoiced at year end. This is due to the City not having met all the performance obligations in the contract which give an unconditional right to receive consideration. The City applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all contract assets. To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics and the days past due. Contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The City has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

(c) Liquidity Risk

Payables, Borrowings and Other Financial Liability

Payables, borrowings and other financial liability are both subject to liquidity risk – that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities arranged if required.

The contractual undiscounted cash flows of the City's payables, borrowings and other financial liability are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	Due within 1 year \$	Due between 1 & 5 years \$	Due after 5 years \$	Total contractual cash flows \$	Carrying values \$
2022					
Payables	20,090,763	503,914	-	20,594,677	20,594,677
Borrowings and Other Liabilities	1,511,118	2,214,567	472,007	4,197,692	4,197,692
Contract Liabilities	2,296,737	220,596	-	2,517,333	2,517,333
	23,898,618	2,939,077	472,007	27,309,702	27,309,702
2021					
Payables	16,028,330	509,091	-	16,537,421	16,537,421
Borrowings and Other Liabilities	1,575,249	3,138,960	512,362	5,226,571	5,226,571
Contract Liabilities	3,173,033	-	-	3,173,033	3,173,033
	20,776,612	3,648,051	512,362	24,937,025	24,937,025

NOTE 21: EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

There are no significant events to report that occurred after the balance sheet date.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 22: OTHER SIGNIFICANT ACCOUNTING POLICIES

a) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and Non-Current Classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

c) Rounding Off Figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statement, an additional (third) statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

e) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City contributes are defined contribution plans.

g) Fair Value of Assets and Liabilities

Fair value is the price that the City would receive to sell the asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 22: OTHER SIGNIFICANT ACCOUNTING POLICIES

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest Earnings

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance)

i) Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by the level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows.

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability either directly or indirectly.

Level 3

Measurement based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation Techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches.

Market Approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income Approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost Approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 22: OTHER SIGNIFICANT ACCOUNTING POLICIES

j) Impairment of Assets

In accordance with Australian Accounting Standards the City's cash generating non-specialised assets, other than inventories are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

For non-cash generating specialised assets that are measured under the revaluation model such as roads, drains, public buildings and the like, no annual assessment of impairment is required. Rather AASB 116.31 applies and revaluations need only be made with sufficient regularity to ensure the carrying value does not differ materially from that which would be determined using fair value at the end of the reporting period.

k) Initial Application of Accounting Standards

During the current year, no new or revised Australian Accounting Standards and Interpretations were compiled, became mandatory and were applicable to its operations.

New Accounting Standards for Application in Future Years

The following new accounting standards will have application to local government in future years:

- *AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current*
- *AASB 2020-3 Amendments to Australian Accounting Standards – Disclosure of Accounting Policies or Definition of Accounting Estimates*
- *AASB 2021-7 Amendments to Australian Accounting Standards*
- *Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections*

It is not expected these standards will have an impact on the financial report.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 23: FUNCTION AND ACTIVITY

(a) Service Objectives and Descriptions

City operations as disclosed in this financial report encompass the following service oriented functions and activities.

Objective	Description
Governance To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative support available to the Council for the provision of governance of the district. Other costs relate to the task of assisting council members and ratepayers on matters which do not concern specific local government services.
General Purpose Funding To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
Law, Order, Public Safety To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
Health To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
Education and Welfare To provide services to disadvantaged persons, the elderly, children and youth.	Maintenance of child minding centre, playgroup centre, senior citizen centre and aged care centre. Provision and maintenance of home care programs and youth services.
Housing To provide and maintain housing.	Provision and maintenance of elderly residents housing.
Community Amenities To provide services required by the community.	Rubbish collection services, operation of rubbish disposal sites, litter control, construction and maintenance of urban storm water drains, protection of the environment and administration of town planning schemes and public conveniences.
Recreation and Culture To establish and effectively manage infrastructure and resource which will help the social wellbeing of the community.	Maintenance of public halls, civic centres, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum and other cultural facilities.
Transport To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc.
Economic Services To help promote the City and its economic wellbeing.	Tourism and area promotion including the maintenance and operation. Provision of rural services including weed control, vermin control and standpipes. Building Control.
Other Property and Services To monitor and control operating accounts.	Private works operation, plant repair and costs.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 23: FUNCTION AND ACTIVITY

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
(b) Income and Expenses			
Income Excluding Grants, Subsidies And Contributions			
Governance	55,332	-	15,884
General Purpose Funding	101,143,253	93,645,107	86,562,068
Law, Order, Public Safety	2,896,298	2,647,876	2,443,694
Health	227,093	247,369	226,650
Education & Welfare	73,505	61,878	231,013
Housing	103,061	103,104	106,276
Community Amenities	1,857,857	3,323,883	5,775,871
Recreation and Culture	8,565,666	7,150,666	9,301,551
Transport	1,318,628	882,680	1,383,313
Economic Services	7,180,784	6,437,279	3,651,550
Other Property and Services	789,120	324,705	(206,214)
	124,210,597	114,824,547	109,491,656
Grants, Subsidies and Contributions			
Governance	732	-	30,426
General Purpose Funding	4,543,493	3,200,000	3,263,180
Law, Order, Public Safety	37,804	18,750	45,570
Health	2,273	15,000	2,273
Education & Welfare	181,597	168,760	176,136
Community Amenities	1,184,365	582,737	1,369,617
Recreation and Culture	2,005,689	262,906	1,178,175
Transport	5,178,868	2,309,622	2,979,126
Other Property and Services	34,503	8,030	17,000
	13,169,324	6,565,805	9,061,503
Total Income	137,379,921	121,390,352	118,553,159
Expenses			
Governance	(5,794,376)	(6,384,912)	(5,309,534)
General Purpose Funding	(1,429,297)	(1,162,365)	(1,188,006)
Law, Order, Public Safety	(4,038,750)	(4,062,420)	(3,927,927)
Health	(1,055,151)	(1,122,723)	(1,020,247)
Education & Welfare	(1,742,023)	(1,846,522)	(1,738,443)
Housing	(116,971)	(115,183)	(120,560)
Community Amenities	(24,377,090)	(26,806,142)	(25,371,021)
Recreation and Culture	(42,475,192)	(36,964,618)	(35,699,501)
Transport	(19,803,749)	(22,973,800)	(19,163,767)
Economic Services	(5,838,965)	(5,476,638)	(3,367,423)
Other Property and Services	(14,220,962)	(12,728,873)	(12,312,575)
Total Expenses	(120,892,527)	(119,644,196)	(109,219,004)
Net Result For The Year	16,487,395	1,746,156	9,334,155

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 23: FUNCTION AND ACTIVITY

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
(c) Fees And Charges			
Governance	330	-	-
General Purpose Funding	236,205	35,000	72,829
Law, Order, Public Safety	356,858	153,100	332,092
Health	220,458	244,969	214,281
Education & Welfare	33,333	30,623	22,576
Housing	97,633	94,774	100,602
Community Amenities	3,470,500	3,275,146	3,524,833
Recreation and Culture	7,993,235	6,657,199	7,443,221
Transport	1,039,876	737,160	904,847
Economic Services	3,344,483	3,067,789	3,108,000
Other Property and Services	116,533	123,000	126,998
	16,909,442	14,418,761	15,850,280

(d) Total Assets

	2021-2022 Actual \$	2020-2021 Actual \$
Governance	545,615,224	539,508,527
Education & Welfare	-	70,798
Community Amenities	199,890,346	106,271,378
Health	146,193	171,896
Recreation and Culture	83,434,056	83,739,565
Economic Services	-	7,955,963
Other Property and Services	380,973,852	369,235,427
	1,210,059,671	1,106,953,554

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 24: STATEMENT OF RATING INFORMATION

<i>Current Year Actual 2021-2022</i>	<i>Number of Properties</i>	<i>Rateable value \$</i>	<i>Rate in \$ (cents)</i>	<i>Rate Revenue \$</i>	<i>Interim Rates \$</i>	<i>Back Rates \$</i>	<i>Total Revenue \$</i>
GENERAL RATE							
General Rate GRV							
Residential - Improved	30,266	786,694,266	7.347628	57,803,216	263,969	-	58,067,185
Residential - Unimproved	807	21,408,920	6.657573	1,425,311	120,999	-	1,546,310
	31,073	808,103,186		59,228,527	384,968	-	59,613,495
Commercial - Improved	1,511	236,420,686	7.738591	18,295,623	24,415	-	18,320,038
Commercial - Unimproved	17	968,828	7.738591	74,974	18,267	-	93,241
Strata Storage Units	-	-	7.738591	-	-	-	-
	1,528	237,389,514		18,370,597	42,682	-	18,413,279
Sub Total General Rate	32,601	1,045,492,700		77,599,124	427,651	-	78,026,774
MINIMUM RATE							
Minimum Rate							
Residential - Improved	10,530	155,857,898	1,283.43	13,514,541			13,514,541
Residential - Unimproved	364	3,460,914	818.63	297,981			297,981
	10,894	159,318,812		13,812,522	-	-	13,812,522
Commercial - Improved	189	1,576,366	995.61	188,170			188,170
Commercial - Unimproved	1	5,000	995.61	996			996
Strata Storage Units	57	102,112	995.61	56,750			56,750
	247	1,683,478		245,916	-	-	245,916
Sub Total Minimum Rate	11,141	161,002,290		14,058,438	-	-	14,058,438
Amount Raised from Rates				91,657,562	427,651	-	92,085,213
Melville Glades Concession				(10,181)			(10,181)
Storage Unit Concession				(28,375)			(28,375)
Residential Improved Stimulus Concession				(1,946)			(1,946)
Commercial Improved Stimulus Concession				(38,556)			(38,556)
Sub Total Concessions				(79,058)	-	-	(79,058)
Total Amount Raised from Rates				91,578,504	427,651	-	92,006,154
Plus:							
Instalment Administration Fee							(17)
Instalment Interest							151,272
Late Payment Interest							255,036
GRAND TOTAL	43,742	1,206,494,990		91,578,504	427,651	-	92,412,445

Summary

<i>Current Year Actual 2021-2022</i>	<i>Rate Assessments</i>		<i>Rateable Value</i>		<i>Rate Yield</i>		<i>Average Rate</i>
	<i>#</i>	<i>%</i>	<i>\$</i>	<i>%</i>	<i>\$</i>	<i>%</i>	<i>\$</i>
Residential	41,967	95.94%	967,421,998	80.18%	73,041,049	79.69%	1,740
Prior Year Actual 2020-2021	1,775	4.06%	239,072,992	19.82%	18,616,513	20.31%	10,488
	43,742	100.00%	1,206,494,990	100.00%	91,657,562	100.00%	

Rates revenue has been recognised at a point in time in accordance with AASB 1058 - Income for not-for-profit entities.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 24: STATEMENT OF RATING INFORMATION

<i>Current Year Budget 2021-2022</i>	<i>Number of Properties</i>	<i>Rateable value \$</i>	<i>Rate in \$ (cents)</i>	<i>Rate Revenue \$</i>	<i>Interim Rates \$</i>	<i>Back Rates \$</i>	<i>Total Revenue \$</i>
GENERAL RATE							
General Rate GRV							
Residential - Improved	30,247	785,874,506	7.347628	57,743,135	115,000	-	57,858,135
Residential - Unimproved	799	21,397,070	6.657573	1,424,526	25,000	-	1,449,526
	31,046	807,271,576		59,167,661	140,000	-	59,307,661
Commercial - Improved	1,507	236,261,666	7.738591	18,283,324	50,000	-	18,333,324
Commercial - Unimproved	17	968,828	7.738591	74,974	10,000	-	84,974
Strata Storage Units	-	-	7.738591	-	-	-	-
	1,524	237,230,494		18,358,298	60,000	-	18,418,298
Sub Total General Rate	32,570	1,044,502,070		77,525,959	200,000	-	77,725,959
MINIMUM RATE							
Minimum Rate							
Residential - Improved	10,546	156,082,018	1283.43	13,535,053	-	-	13,535,053
Residential - Unimproved	375	3,508,624	818.63	306,986	-	-	306,986
	10,921	159,590,642		13,842,039	-	-	13,842,039
Commercial - Improved	189	1,576,366	995.61	188,170	-	-	188,170
Commercial - Unimproved	1	5,000	995.61	996	-	-	996
Strata Storage Units	57	102,112	995.61	56,750	-	-	56,750
	247	1,683,478		245,915	-	-	245,915
Sub Total Minimum Rate	11,168	161,274,120		14,087,954	-	-	14,087,954
Amount Raised from Rates				91,613,913	200,000	-	91,813,913
Storage Unit Concession				(28,375)			(28,375)
Melville Glades Rates Concession				(10,181)			(10,181)
Total Amount Raised from Rates				91,575,357	200,000	-	91,775,357
Plus:							
Instalment Administration Fee							-
Instalment Interest							180,000
Late Payment Interest							183,750
GRAND TOTAL	43,738	1,205,776,190		91,575,357	200,000	-	92,139,107

Summary

<i>Current Year Budget 2021-2022</i>	<i>Rate Assessments</i>		<i>Rateable Value</i>		<i>Rate Yield</i>		<i>Average Rate</i>
	<i>#</i>	<i>%</i>	<i>\$</i>	<i>%</i>	<i>\$</i>	<i>%</i>	<i>\$</i>
Residential	41,967	96%	966,862,218	80%	73,009,700	80%	1,740
Commercial	1,771	4%	238,913,972	20%	18,604,213	20%	10,505
	43,738	100%	1,205,776,190	100%	91,613,913	100%	

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022

NOTE 24: STATEMENT OF RATING INFORMATION

<i>Prior Year Actual 2020-2021</i>	<i>Number of Properties</i>	<i>Rateable value \$</i>	<i>Rate in \$ (cents)</i>	<i>Rate Revenue \$</i>	<i>Interim Rates \$</i>	<i>Back Rates \$</i>	<i>Total Revenue \$</i>
GENERAL RATE							
General Rate GRV							
Residential - Improved	29,705	770,738,072	7.347628	56,630,967	891,139	306,304	57,828,410
Residential - Unimproved	747	20,261,790	6.657573	1,348,943	99,685	33,150	1,481,778
	30,452	790,999,862		57,979,910	990,824	339,454	59,310,188
Commercial - Improved	1,483	233,415,450	7.738591	18,063,067	192,149	\$ 60,169	18,315,385
Commercial - Unimproved	16	1,411,328	7.738591	109,217	(35,678)	(12,395)	61,144
Strata Storage Units	-	-	7.738591	-	-	-	-
	1,499	234,826,778		18,172,284	156,471	47,774	18,376,529
Sub Total General Rate	31,951	1,025,826,640		76,152,194	1,147,295	387,228	77,686,717
MINIMUM RATE							
Minimum Rate							
Residential - Improved	10,610	157,076,478	1,283.43	13,617,192			13,617,192
Residential - Unimproved	300	2,896,580	818.63	245,589			245,589
	10,910	159,973,058		13,862,781	-	-	13,862,781
Commercial - Improved	190	1,586,816	995.61	189,166			189,166
Commercial - Unimproved	1	5,000	995.61	996			996
Strata Storage Units	57	102,112	995.61	56,750			56,750
	248	1,693,928		246,911	-	-	246,911
Sub Total Minimum Rate	11,158	161,666,986		14,109,693	-	-	14,109,693
Amount Raised from Rates				90,261,886	1,147,295	387,228	91,796,409
Storage Unit Concession				(28,375)			(28,375)
Residential Improved Stimulus Concession				(8,334,300)			(8,334,300)
Residential Unimproved Stimulus Concession				(186,830)			(186,830)
Commercial Improved Stimulus Concession				(1,836,655)			(1,836,655)
Commercial Unimproved Stimulus Concession				(7,078)			(7,078)
Melville Glades Rates Concession				(10,181)			(10,181)
Sub Total Concessions				(10,403,419)	-	-	(10,403,419)
Total Amount Raised from Rates				79,858,467	1,147,295	387,228	81,392,990
Plus:							
Instalment Administration Fee							18
Instalment Interest							174,963
Late Payment Interest							166,384
GRAND TOTAL	43,109	1,187,493,626		79,858,467	1,147,295	387,228	81,734,355

Summary

<i>Prior Year Actual 2020-2021</i>	<i>Rate Assessments</i>		<i>Rateable Value</i>		<i>Rate Yield</i>		<i>Average Rate</i>
	<i>#</i>	<i>%</i>	<i>\$</i>	<i>%</i>	<i>\$</i>	<i>%</i>	<i>\$</i>
Residential	41,362	96%	950,972,920	80%	71,842,691	80%	1,737
Commercial	1,747	4%	236,520,706	20%	18,419,195	20%	10,543
	43,109	100%	1,187,493,626	100%	90,261,886	100%	

Rates revenue has been recognised at a point in time in accordance with AASB 1058 - Income for not-for-profit entities.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 24: STATEMENT OF RATING INFORMATION

DIFFERENTIAL RATING

A differential rate reduction of 9.39 per cent below the residential improved land rate was applied to residential unimproved (vacant) land. A differential rate loading of 5.32 per cent above the residential improved land rate was applied to commercial and industrial land. If the differential rates were not imposed, the rate in the dollar would be approximately 7.422259 cents with a minimum rate of \$1,262.97. This rate is referred to as the standard rate.

The *Valuation of Land Act 1978* stipulates that for unimproved land the method by which the Gross Rental Value is calculated is to be 3% of the unimproved value of the land. When applied to residential land this results in the revenue generated from unimproved residential land being substantially less than if the same vacant land was improved to its highest and best use under the applicable Town Planning Scheme provisions. The resulting difference in rate revenue is not considered to result in a fair and equitable distribution of the revenue burden as between the two different classes of residential land. The purpose of imposing a differential rate is to obtain a fair income from all land within the Municipal District.

SIGNIFICANT ACCOUNTING POLICIES

Rates

Control over assets acquired from rates is obtained at the commencement of the rating period.

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer.

NOTE 25: INFORMATION ABOUT DISCOUNTS, INCENTIVES, CONCESSIONS AND WRITE-OFFS

(a) Discounts

Eligible pensioners and Seniors receive various discounts on fees & charges for the City's recreation facilities.

(b) Payment Incentives

Ratepayers who paid their rates in full or the first instalment by the due date of 28 August 2021 were automatically eligible to go into the draw to win one of three major prizes sponsored by Westpac:

Major Prize: Three (3) \$1,000 Bonus Saver Accounts from Westpac Bank

(c) Concessions

Storage Unit Concession

A concession was granted to strata titled storage units of 18m² or smaller, whereby the minimum rate charged was \$497.80. The value of this concession was \$28,375. This concession was granted due to the size and Gross Rental Value of the storage units.

Melville Glades Golf Club

A 100% concession from General Rates was granted to the Melville Glades Golf Club. The value of this concession was \$10,181. The City grants a concession to the Club, as the club maintains the grounds and facilities at no cost to the City.

Stimulus Concession

A concession was granted in 2020-2021 under the Melville Community Stimulus package. However, minor adjustments to these concessions are reflected in the 2021-2022 actuals due to the processing of interim rates.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 26: INFORMATION ABOUT INTEREST PAYMENTS AND ADDITIONAL CHARGES

	<i>Interest Rate %</i>	<i>2021-2022 Actual \$</i>	<i>2021-2022 Budget \$</i>	<i>2020-2021 Actual \$</i>
Late Payment Interest	3.5	255,036	183,750	162,974
Instalment Interest	2	151,272	180,000	177,488
Instalment Administration Fee	-	(17)	-	(193)

The interest was charged on the daily balance of all overdue rates and charges in accordance with the Local Government Act 1995. Where a ratepayer had not taken advantage of the instalment option given in the rate notice, interest is accrued on rates or charges that remained unpaid after 35 days from the issue date of original rate notice. Eligible pensioners are exempt.

Where a ratepayer elected the instalment option, interest accrued on any instalment that remained unpaid after the due date of the instalment and continued to accrue until the instalment was paid.

All penalty interest charges on outstanding rates and service charges to the City was set at 3.5% for 2021-2022.

The following two payment options were provided to ratepayers:

Option 1 - Full amount of the rate notice payable by 28 August 2021.

Option 2 - Full amount of the rate notice payable in four equal instalments due on the

1st Instalment	Due	28 August 2021
2nd Instalment	Due	30 October 2021
3rd Instalment	Due	4 January 2022
4th Instalment	Due	6 March 2022

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 27: RATE SETTING STATEMENT INFORMATION

	<i>Note</i>	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
(a) Non-Cash Amounts Excluded From Operating Activities				
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> .				
Adjustments To Operating Activities				
Add (Profit)/Loss on asset disposals		(93,652)	-	16,354
Add Depreciation on Assets		23,298,477	22,170,638	22,519,136
Revaluation of Investment Properties		-	-	(103,263)
Other Expenses		1,638,103		
Share in net loss of equity accounted investment in associates		1,089,643	-	-
Add Plant Investment Provision		673,161	659,155	789,510
Net Movement of Deferred Pensioner Rates/ESL (non-current)		449,572	-	90,180
Net Current Movement in Other Debtors/Creditors		(5,177)	-	55,188
Movement in Employee Benefit Provisions (non-current)		(20,080)	-	(32,700)
Non-Cash Amounts Excluded from Operating Activities		27,030,047	22,829,793	23,334,406
(b) Surplus/(Deficit)After Imposition Of General Rates				
The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.				
Adjustments To Net Current Assets				
Less: Reserves - Restricted Cash		(156,444,218)	(107,467,948)	(160,028,169)
Total Adjustments To Net Current Assets		(156,444,218)	(107,467,948)	(160,028,169)
Net Current Assets Used In the Rate Setting Statement				
Total Current Assets		189,842,141	148,269,850	192,470,235
Less: Total Current Liabilities		(33,318,269)	(21,939,655)	(29,932,983)
Add SMRC - Other Financial Liability		1,285,049		1,360,540
Less: Reserves - Restricted Cash		(156,444,218)	(107,467,948)	(160,028,169)
Add: Current liabilities not expected to be cleared at end of year		187,008	-	539,064
Less: Restricted Municipal		-	(18,862,247)	-
Net Current Assets Used In The Rate Setting Statement		1,551,711	-	4,408,686

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 28: INFORMATION ON BORROWINGS

Program / Sporting Body	Loan No	Principal 1 July 2021 \$	(Loans Discharged) /New Loans \$	Interest		Principal Repayments		Principal 30 June 2022 \$	Current \$	Non-Current \$
				Budget \$	Actual \$	Budget \$	Actual \$			
Recreation and Culture										
Leeming Sport Association	398	40,841	-	2,205	2,082	19,794	19,794	21,047	21,047	-
Tompkins Park Community and Recreational Association	399	232,145	-	13,517	15,160	21,690	21,690	210,455	23,002	187,453
Bull Creek Tennis Club	406	29,327	-	1,537	1,734	5,891	5,892	23,435	6,232	17,203
Melville Glades Golf Club	411	850,635	-	49,666	53,012	92,844	92,844	757,791	98,498	659,294
Mt Pleasant Bowling Club	413	52,504	-	1,669	1,688	34,672	34,672	17,832	17,832	-
Bull Gum Tennis Club	414	22,752	-	723	732	15,025	15,025	7,727	7,727	-
Brentwood Karoonda Sporting Association	415	165,163	-	5,170	6,152	8,410	8,410	156,753	8,678	148,075
Windelya Sports Association Incorporation	416	346,524	-	6,271	8,601	22,834	22,834	323,689	23,256	300,433
Kardinya Bowling Club	417	-	100,000	-	1,140	-	9,848	90,152	19,797	70,354
		1,739,889	100,000	80,758	90,301	221,160	231,008	1,608,881	226,069	1,382,812

The City has borrowings that are entered into to support clubs and associations in the upgrade of their facilities. All loan repayments are negotiated by the City with the WA Treasury Corporation. The loan repayments are paid by the City and then recouped from the respective clubs and associations in accordance with the signed agreements and repayment schedules. As per council resolution CD20/8140, the requirement for the Mt Pleasant Bowling Club to repay the outstanding amount of the loan has been rescinded in full in lieu of the reduced leased area for the Club to facilitate a public park.

New Borrowings

There was a new borrowing on self-supporting loan for Kardinya Bowling Club of \$100,000 in 2021-2022.

Unspent Borrowings

The City has no unspent borrowings on self-supporting loans as at 30th June 2022.

SIGNIFICANT ACCOUNT POLICIES

Financial Liabilities

Financial liabilities are recognised at fair value when the City becomes a party to the contractual provisions to the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
<u>Restricted By Council</u>			
Ardross East UGP & Streetscape Enhancement Reserve			
<i>To be used for underground power projects and streetscape enhancements in the Ardross East Underground Power project area.</i>			
Opening Balance	-	-	12,212
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	-	-
Funds to be used	-	-	(12,212)
Closing Balance	-	-	-
Attadale North Underground Power & Streetscape Enhancement Reserve			
<i>To be used for underground power projects and streetscape enhancements in the Attadale North Underground Power project area.</i>			
Opening Balance	-	-	97,646
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	-	-
Funds to be used	-	-	(97,646)
Closing Balance	-	-	-
Melville North Underground Power & Streetscape Enhancement Reserve			
<i>To be used for underground power projects and streetscape enhancements in the Melville North Underground Power project area.</i>			
Opening Balance	55,325	55,325	55,325
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	-	-
Funds to be used	(55,325)	-	-
Closing Balance	-	55,325	55,325
Melville South Underground Power & Streetscape Enhancement Reserve			
<i>To be used for underground power projects and streetscape enhancements in the Melville South Underground Power project area.</i>			
Opening Balance	2,959	-	2,959
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	-	-
Funds to be used	-	-	-
Closing Balance	2,959	-	2,959
Civic Centre Precinct Improvements Reserve			
<i>To be used for improvements to the buildings and associated landscaping and car parking located within the Civic Centre Precinct (Melville City Centre).</i>			
Opening Balance	6,314	6,343	6,314
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	33	-
Funds to be used	-	-	-
Closing Balance	6,314	6,376	6,314

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Commercial Refuse Reserve			
<i>To be used for the acquisition and replacement of commercial refuse bins, vehicles, and plant and equipment used for commercial waste operations and the development of commercial waste collection opportunities.</i>			
Opening Balance	4,408,808	4,395,925	4,110,499
Funds to be set aside	134,861	89,793	298,309
Funds to be set aside - Investment Earnings	-	23,057	-
Funds to be used	-	-	-
Closing Balance	4,543,669	4,508,775	4,408,808
Community Facilities Reserve			
<i>To be used for the provision of new, renewed or upgraded community facilities/buildings.</i>			
Opening Balance	22,313,533	11,692,373	22,332,421
Funds to be set aside	3,519,206	3,519,206	5,589,800
Funds to be set aside - Investment Earnings	84,956	48,125	432,433
Funds to be used	(7,995,469)	(8,365,535)	(6,041,121)
Closing Balance	17,922,226	6,894,169	22,313,533
Community Centre Fitout, Furniture and Equipment Reserve			
<i>To be used to fund the acquisition and replacement of the fitouts, furniture and specialised equipment requirements for Community Centres and multipurpose rooms at venues owned by the City of Melville.</i>			
Opening Balance	24,367	8,593	5,674
Funds to be set aside	129,000	49,000	21,000
Funds to be set aside - Investment Earnings	272	27	-
Funds to be used	(49,117)	(55,754)	(2,307)
Closing Balance	104,522	1,866	24,367
Community Surveillance and Security Reserve			
<i>To temporarily retain any surpluses that may arise from the Property Surveillance and Security Service Charge to be used to offset future years Property Surveillance and Security Service Charges or for the purchase of plant and equipment used for community surveillance and security services.</i>			
Opening Balance	533,165	575,913	786,497
Funds to be set aside	139,840	60,761	-
Funds to be set aside - Investment Earnings	-	3,148	-
Funds to be used	-	-	(253,332)
Closing Balance	673,005	639,822	533,165

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Fleet Services Vehicles, Plant and Equipment Replacement Reserve			
<i>To be used to fund the purchase of replacement vehicles, plant and equipment.</i>			
Opening Balance	11,391,870	8,065,621	11,129,361
Funds to be set aside	1,789,344	1,718,871	2,000,000
Funds to be set aside - Investment Earnings	46,650	40,072	-
Funds to be used	(2,526,278)	(2,413,800)	(1,737,491)
Closing Balance	10,701,586	7,410,764	11,391,870
New/Upgrade Works Reserve (Previously Future Works Reserve)			
<i>To be used to fund the "New" and "Upgrade" components of the costs of Infrastructure Capital Works and Buildings as opposed to renewal of existing assets as per Asset Management Plans.</i>			
Opening Balance	11,159,773	5,116,733	11,369,518
Funds to be set aside	4,094,264	3,859,885	8,922,189
Funds to be set aside - Investment Earnings	43,785	16,434	170,885
Funds to be used	(5,720,270)	(7,762,696)	(9,302,819)
Closing Balance	9,577,552	1,230,356	11,159,773
Information Technology Reserve			
<i>To be used to fund the acquisition and replacement of computer software, information technology hardware and costs of utilisation of service based and emerging technologies.</i>			
Opening Balance	2,960,493	2,320,988	2,529,356
Funds to be set aside	1,588,946	1,687,238	1,405,820
Funds to be set aside - Investment Earnings	13,546	14,373	-
Funds to be used	(1,108,208)	(792,716)	(974,683)
Closing Balance	3,454,777	3,229,883	2,960,493
Infrastructure Asset Management Reserve			
<i>To be used to fund infrastructure asset management projects including the construction, maintenance and renewal of the City of Melville's road, path, kerbing, street furniture, park structures, playground, irrigation/reticulation and drainage infrastructure assets.</i>			
Opening Balance	38,351,523	30,805,945	38,328,048
Funds to be set aside	12,061,755	11,550,000	12,934,284
Funds to be set aside - Investment Earnings	163,675	152,837	670,669
Funds to be used	(11,411,200)	(14,287,387)	(13,581,478)
Closing Balance	39,165,753	28,221,395	38,351,523

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Land and Property Reserve			
<i>To be used to:</i>			
<i>a) fund the acquisition or construction of commercial revenue earning land and or buildings, or</i>			
<i>b) fund the acquisition of land and buildings in structure plan areas to help encourage the redevelopment of those structure plan areas by assembling developable land parcels and fund with Council approval, infrastructure and other developments in line with structure plan principles; or</i>			
<i>c) internally fund the purchase or construction of City of Melville community facilities or infrastructure assets, on the basis that those funds will be returned to the Land and Property Reserve over a predetermined period of time with interest, with the interest rate being set at what would have been charged by the Western Australian Treasury Corporation for the term of the borrowing using the Semi Annual Annuity interest rate.</i>			
Opening Balance	38,739,184	38,075,210	38,994,718
Funds to be set aside	2,800,000	-	-
Funds to be set aside - Investment Earnings	-	174,951	-
Funds to be used	(9,091,161)	(8,757,584)	(255,534)
Closing Balance	32,448,023	29,492,577	38,739,184
Leave Entitlements Reserve			
<i>To be used to fund the non-current liability amount of annual, sick and long service leave entitlements accrued in previous financial years beyond the amount provided for in the Provision for Leave current liability account.</i>			
Opening Balance	2,798,153	2,810,972	2,798,153
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	14,594	-
Funds to be used	-	-	-
Closing Balance	2,798,153	2,825,566	2,798,153
Library, Museums & Arts Equipment & Specialised Fitout Reserve			
<i>To be used to fund the acquisition and replacement of the fit outs, furniture and specialised equipment for art centres, museums and libraries.</i>			
Opening Balance	270,286	91,473	188,040
Funds to be set aside	190,000	190,000	130,000
Funds to be set aside - Investment Earnings	1,475	797	-
Funds to be used	(33,644)	(66,000)	(47,754)
Closing Balance	428,117	216,270	270,286

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Organisational Environment Sustainability Initiatives Reserve			
<i>To be used to fund environmental initiatives which are intended to reduce the energy usage and/or carbon footprint of the corporation of the City of Melville or for debt servicing costs associated with any loan borrowings taken out for such purposes.</i>			
Opening Balance	1,193,542	617,126	1,078,178
Funds to be set aside	6,250,000	6,250,000	250,000
Funds to be set aside - Investment Earnings	-	11,641	-
Funds to be used	(139,741)	(3,000,000)	(134,636)
Closing Balance	7,303,801	3,878,767	1,193,542
Parking Facilities Reserve			
<i>To be used to fund the provision, refurbishment or improvement of parking facilities and equipment.</i>			
Opening Balance	484,110	486,314	444,108
Funds to be set aside	65,000	65,000	65,000
Funds to be set aside - Investment Earnings	2,140	2,694	-
Funds to be used	(21,858)	-	(24,998)
Closing Balance	529,392	554,008	484,110
Parking Management Reserve - Canning Bridge Activity Centre			
<i>To fund public transport, car parking, streetscape upgrades that improve opportunities for walking and cycling, footpaths and other pedestrian-related infrastructure, cycle paths and other cycling-related infrastructure, street trees, plants and landscaping that improves pedestrian amenity and/or Travelsmart programs and initiatives at the Canning Bridge Activity Centre, or as per the discretion of the Council under the advice of a Parking Fund Advisory Committee.</i>			
Opening Balance	358,967	351,359	-
Funds to be set aside	138,000	100,000	358,967
Funds to be set aside - Investment Earnings	-	2,084	-
Funds to be used	-	-	-
Closing Balance	496,967	453,443	358,967
Parking Management Reserve - Riseley Activity Centre			
<i>To fund public transport, car parking, streetscape upgrades that improve opportunities for walking and cycling, footpaths and other pedestrian-related infrastructure, cycle paths and other cycling-related infrastructure, street trees, plants and landscaping that improves pedestrian amenity and/or Travelsmart programs and initiatives at the Riseley Activity Centre, or as per the discretion of the Council under the advice of a Parking Fund Advisory Committee.</i>			
Opening Balance	27,120	19,919	-
Funds to be set aside	27,000	14,400	27,120
Funds to be set aside - Investment Earnings	-	141	-
Funds to be used	-	-	-
Closing Balance	54,120	34,460	27,120

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Private Swimming Pool Inspection Fee Reserve			
<i>To temporarily retain any surpluses that may arise from the Swimming Pool Inspection fees to be used to offset any deficits that may occur in future years operations of the Private Swimming Pools Inspection Program.</i>			
Opening Balance	123,950	134,115	194,297
Funds to be set aside	-	-	-
Funds to be set aside - Investment Earnings	-	468	-
Funds to be used	(52,634)	(87,924)	(70,347)
Closing Balance	71,316	46,659	123,950
Public Open Space and Urban Forest Reserve			
<i>To be used to fund the purchase, development and re-development of public open spaces, including streetscapes, bushlands, parks and reserves and to fund initiatives to enhance and improve the urban forest or for debt servicing costs associated with any loan borrowings taken out for such purposes.</i>			
Opening Balance	6,253,458	4,105,377	5,825,401
Funds to be set aside	903,000	901,389	798,585
Funds to be set aside - Investment Earnings	21,921	19,649	96,273
Funds to be used	(3,050,011)	(1,543,000)	(466,801)
Closing Balance	4,128,368	3,483,415	6,253,458
Rates Equalisation Reserve			
<i>To temporarily retain any surplus carried forward funds as shown in the audited Annual Financial Report Rate Setting Statement in excess of the estimated surplus funds brought forward amount identified in the following years Annual Budget Rate Setting Statement to subsequently be used to reduce the need to raise rates in future years or to meet any budget shortfalls identified during budget reviews.</i>			
Opening Balance	5,871	422,380	4,470,645
Funds to be set aside	2,708,686	550,000	1,994,655
Funds to be set aside - Investment Earnings	-	1,551	-
Funds to be used	(90,800)	(797,132)	(6,459,429)
Closing Balance	2,623,757	176,799	5,871
Recreation Centres Specialised Plant, Equipment and Structures Reserve			
<i>To be used to fund the acquisition, repair, upgrade and replacement of Recreation Centres specialised plant, equipment and structures.</i>			
Opening Balance	1,849,650	1,198,961	1,750,525
Funds to be set aside	435,590	435,590	430,000
Funds to be set aside - Investment Earnings	7,506	6,728	-
Funds to be used	(587,657)	(241,741)	(330,875)
Closing Balance	1,705,089	1,399,538	1,849,650

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Refuse Bins Reserve			
<i>To be used for the purchase and replacement of domestic refuse and recycling bins or receptacles.</i>			
Opening Balance	1,052,274	906,008	735,231
Funds to be set aside	384,940	384,940	380,000
Funds to be set aside - Investment Earnings	5,074	5,226	-
Funds to be used	(91,349)	(184,000)	(62,957)
Closing Balance	1,350,939	1,112,174	1,052,274
Refuse Facilities Reserve			
<i>To be used for payments relating to the establishment and operation of waste management facilities, funding associated costs, and the cost of landscaping, environmental and rehabilitation works of former refuse tip sites operated by the City of Melville and for any additional waste collection and disposal costs of waste associated with storm or disaster events.</i>			
Opening Balance	12,002,160	10,501,980	10,590,441
Funds to be set aside	-	-	1,723,115
Funds to be set aside - Investment Earnings	-	54,526	-
Funds to be used	(26,035)	-	(311,396)
Closing Balance	11,976,125	10,556,506	12,002,160
Risk Management Reserve			
<i>To be used to fund prior years insurance premium contingencies, the self insured element of insurance claims, risk reduction initiatives or projects, losses arising from investment activities and discretionary expenditure required as a consequence of unforeseen events beyond the control of the City.</i>			
Opening Balance	979,131	1,039,311	7,134,304
Funds to be set aside	57,477	-	153,984
Funds to be set aside - Investment Earnings	-	5,279	-
Funds to be used	(189,676)	(45,000)	(6,309,157)
Closing Balance	846,932	999,590	979,131
Special Projects Reserve			
<i>To be used to fund costs associated with City of Melville Council Elections, infrastructure asset condition surveys, asset valuations and gross rental value revaluations and strategic planning projects.</i>			
Opening Balance	1,227,826	597,878	1,647,141
Funds to be set aside	1,032,954	1,032,954	700,000
Funds to be set aside - Investment Earnings	-	1,565	-
Funds to be used	(1,310,930)	(1,625,965)	(1,119,315)
Closing Balance	949,851	6,432	1,227,826

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 29: RESERVE ACCOUNTS

	2021-2022 Actual \$	2021-2022 Budget \$	2020-2021 Actual \$
Unexpended Works and Specific Purpose Grants			
<i>To be used to carry forward available funding for uncompleted projects and specific purpose grants that will be completed and expended in ensuing financial years.</i>			
Opening Balance	1,421,342	-	1,986,489
Funds to be set aside	2,547,890	-	1,421,342
Funds to be set aside - Investment Earnings	-	-	-
Funds to be used	(1,421,342)	-	(1,986,489)
Closing Balance	2,547,890	-	1,421,342
<u>Restricted By Legislation</u>			
Funds in lieu of Development on Public Open Space Reserve			
<i>Maintained for the purpose of retaining and using funds in accordance with section 154(2) of the Planning and Development Act 2005.</i>			
Opening Balance	33,013	33,013	-
Funds to be set aside	-	-	33,013
Funds to be set aside - Investment Earnings	-	-	-
Funds to be used	-	-	-
Closing Balance	33,013	33,013	33,013
Summary			
Opening Balance	160,028,169	124,435,155	168,603,502
Funds to be set aside	40,997,754	32,459,027	39,637,183
Funds to be set aside - Investment Earnings	391,000	600,000	1,370,260
Funds to be used	(44,972,705)	(50,026,234)	(49,582,776)
Closing Balance	156,444,218	107,467,948	160,028,169

NOTE 30: TRUST FUNDS

Funds held in trust were transferred to reserve account "Funds in lieu of development on Public Open Space reserve" under section 153 and Local Government Act 1995 section 6.11 for the purposes set out in subsection (2)(a) to (d). There is no balance under Trust fund.

NOTES TO AND FORMING PART OF THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2022

NOTE 31: MAJOR LAND TRANSACTIONS

There are no new major land transactions in 2021-2022.

Melville City Centre Land Exchange, Booragoon

The Melville City Centre Structure Plan was approved in 2015. The Plan responded to a proposal by the owners of the Garden City Shopping Centre (Westfield Booragoon) to expand the existing centre. The Structure Plan requires the creation of a vibrant "High Street" generally in the area between the shopping centre and the City of Melville Administration Centre. Achievement of the High Street would be enhanced through an adjustment of the boundary between the City's land and the shopping centre site. A conditional "like for like" land swap had been agreed between the City and Westfield Booragoon to achieve a rationalisation of this boundary.

Late in 2019, AMP Capital Funds Management sold 50% of its interest in Westfield Booragoon to Scentre Custodian Pty Ltd (Westfield) including management and development rights. Due to the restructured ownership of the Westfield Booragoon, Scentre Group has revised the redevelopment scheme and High Street. As a result the location of the High Street has changed slightly but the need for the land exchange was still apparent. In March 2021 AMP Capital Funds Management sold its remaining 50% interest in Westfield Booragoon to Dexu Wholesale Property Limited.

Council approved the advertising of the proposed new land exchange under Section 3.58 of the Local Government Act 1995 in December 2020. Public submissions were presented after the close of the Public Notice period and Council approved the preparation of the land exchange agreement between the City of Melville and Scentre Custodians Pty Ltd/ AMP Capital Funds Management Ltd. Council approved the *Agreement for Exchange of Land: Melville City Centre* at February 2022 Ordinary Meeting of Council. The Agreement is currently going through the signing process by the parties and will take effect from the date of execution which is anticipated to be completed by September 2022.

Scentre Group lodged its Development Application with the State Development Assessment Unit (SDAU) in September 2021 for the redevelopment of Westfield Booragoon Shopping Centre and creation of the High Street. Approval of the application is expected by the end of 2022 and once approved, redevelopment works are expected to commence in 2024 subject to their Board's final project approvals.

Carawatha "Gallery" Residential Development Project, Willagee

As identified as part of the Land Asset Strategy review and Council decision in December 2013, the City undertook a Request for Proposal (RFP) process in April 2015 to explore options for the potential redevelopment of a portion of the former Carawatha Primary School site in Willagee, which the City acquired from the State Government in June 2006. Subsequently a proponent (Satterley Property Group) was selected from the RFP assessment process and the City has finalised the redevelopment concepts, development model and agreements which will see Satterley Property Group as Project Manager, Satterley Carawatha Pty Ltd as Developer and the City of Melville as Owner. The appointment of the proponent followed the relevant provisions (Section 3.59) of the Local Government Act 1995 which dealt with the Major Land Transactions. The City of Melville entered into a Development Agreement with Satterley Carawatha Pty Ltd and Project Management, Marketing and Sales Agreement with Satterley Property Group.

The project received subdivision approval from the Western Australian Planning Commission in March 2019. Satterley Property Group commenced the civil subdivision works in August 2019 with Practical Completion in March 2020. New Titles were issued for all the subdivided lots in May 2020 and these Titles remain in the name of the City of Melville (Owner) until sold or redeveloped and sold. The project includes 23 Cottage Lots, 16 Terrace Homes and 4 Apartments complex totalling 98 Apartments. All 23 Cottage lots have now sold and settled, and the project manager (Satterley) tendered to the building industry for the construction of the 16 Terrace Homes and appointed and contracted Inspired Homes to construction the homes in line. Construction commenced in late 2021 with completion and settlement expected early 2023 as per the project programme. Building tenders from builders to construct the first stage of apartments being Site A comprising 30 apartments came in significantly higher than budgeted and decision was to put

**NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

NOTE 31: MAJOR LAND TRANSACTIONS

this on hold and re-assess the apartment construction market costs and sales and its impact on the feasibility by late 2022 with a decision to re-tender the Apartment site A construction at that time. This decision to delay construction is not expected to impact substantially on project holding costs, which are minimal due to the sales and settlement of all 23 cottage lots in the project. Despite the delay the project is expected to be completed by 2026 with all 98 Apartments and 16 Terrace Homes having been constructed and sold by this date.

Melville District Centre - Stock Rd Palmyra Strategic Site Ground Lease Redevelopment Proposal

Council approved the ground lease redevelopment proposal by Hall & Prior Aged Care Group in December 2018. The ground lease development agreements were approved by Council in December 2020 and signed and executed. Hall & Prior are in the process of satisfying their conditions under the Agreement for Lease, in particular its condition requiring it to lodge its Development Application by the 31 December 2022. Site handover is not planned until 2024 with construction and redevelopment of the site into a \$60M+ integrated aged care and community facility to commence shortly after Hall & Prior has development approval from the Joint Development Assessment Panel. The construction is expected to take 2 years with the ground lease income stream to commence flowing to the City at that time. The ground lease term including options is up to 90 years. The commencing annual lease value is \$350,000 p.a. resulting in an estimated cumulative notional ground lease value of \$112 Million+.

13 The Esplanade & 64 Kishorn Rd, Mt Pleasant – Strategic Site Ground Lease Redevelopment Proposal

In accordance with previous Council decision and directive aligned with the land asset strategy the City undertook a detail request for proposal (RFP) campaign in May 2019 to either purchase or ground lease the site from the City. Submissions were assessed and Oryx Communities was selected as preferred proponent to ground lease and redevelop the site for aged care. Due diligence and negotiations with the preferred proponent were undertaken and Council approved the advertising of the Major Land Transaction in accordance with Section 3.59 of the LGA 1995 in April 2020. The submissions report was presented to Council and the proposal was approved in November 2020. Council resolved that the draft ground lease development agreements be presented to Council for approval before execution. The final ground lease agreements were presented to Council for approval at the Ordinary Meeting of Council in February 2022. At the meeting Council in April 2022 resolved to not approve the ground lease agreement with Oryx Communities and terminate the proposal. Council is considering rezoning the site to Public Open Space and turning it into a park for the residents of Ogilvie Quarter Mount Pleasant in the Canning Bridge Activity Centre Precinct. As a result, this Major Land Transaction will not be proceeding.