



**Office of Hon Hannah Beazley MLA  
Minister for Local Government; Disability Services;  
Volunteering; Youth; Gascoyne**

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Our ref: 84-09971

Cr Karen Wheatland  
Chair  
Resource Recovery Group  
Email: [Karen.Wheatland@melville.wa.gov.au](mailto:Karen.Wheatland@melville.wa.gov.au)

Dear Cr Wheatland

A handwritten signature in blue ink that reads "Karen".

Thank you for your email dated 10 March 2026 advising that the Council of the Resource Recovery Group (RRG) resolved, by absolute majority, to wind-up the regional local government.

I acknowledge the notification and understand that the resolution was made in accordance with the provisions of the RRG's Establishment Agreement and section 3.63(1)(b) of the *Local Government Act 1995*, which provides for the winding-up of a regional local government in accordance with its establishment agreement.

I note that the implementation of the winding-up process, including the treatment of assets and liabilities, and the resolution of any remaining projects or undertakings, is governed by the Establishment Agreement and is a matter for the RRG and its participant local governments.

To support appropriate record-keeping and assurance, it would be appreciated if I could be provided with a brief confirmation that the actions required under the Establishment Agreement to finalise the winding-up are being progressed.

Thank you for bringing this matter to my attention.

Yours sincerely

A handwritten signature in blue ink, appearing to read "Hannah".

**Hon Hannah Beazley MLA  
MINISTER FOR LOCAL GOVERNMENT; DISABILITY SERVICES;  
VOLUNTEERING; YOUTH; GASCOYNE**

07 MAY 2026

**RESOURCE RECOVERY GROUP  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 28 FEBRUARY 2026**

	Adopted Budget Estimates (a) \$	Revised Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b) \$	Variance* % ((c) - (b))/(b) %	Var.
<b>OPERATING ACTIVITIES</b>						
<b>Revenue from operating activities</b>						
Grants, subsidies and contributions	2,424,535	1,065,715	<b>1,065,172</b>	(543)	(0.05%)	▼
Fees and charges	16,761,210	7,161,939	<b>7,165,585</b>	3,646	0.05%	▲
Interest revenue	197,200	150,000	<b>127,436</b>	(22,564)	(15.04%)	▼
Other revenue	1,507,890	710,555	<b>435,256</b>	(275,299)	(38.74%)	▼
Asset disposals	0	2,817,220	<b>292,662</b>	(2,524,558)	(89.61%)	▼
	<b>20,890,835</b>	<b>11,905,429</b>	<b>9,086,111</b>	(2,819,318)	(23.68%)	
<b>Expenditure from operating activities</b>						
Employee costs	(5,355,100)	(4,135,000)	<b>(2,500,011)</b>	1,634,989	39.54%	▲
Materials and contracts	(13,161,310)	(5,862,110)	<b>(5,805,848)</b>	56,262	0.96%	▲
Utility charges	(664,730)	(256,775)	<b>(256,773)</b>	2	0.00%	▲
Depreciation	(3,891,931)	0	<b>0</b>	0	0.00%	
Finance costs	(240,995)	(72,775)	<b>(65,654)</b>	7,121	9.78%	▲
Insurance	(524,570)	(265,000)	<b>(261,526)</b>	3,474	1.31%	▲
	<b>(23,838,636)</b>	<b>(10,591,660)</b>	<b>(8,889,812)</b>	1,701,848	16.07%	
Non-cash amounts excluded from operating activities	3,639,360	(2,817,220)	<b>(292,662)</b>	2,524,558	89.61%	▲
<b>NET OPERATING POSITION</b>	<b>691,559</b>	<b>(1,503,451)</b>	<b>(96,363)</b>	1,407,088	93.59%	
<b>INVESTING ACTIVITIES</b>						
<b>Inflows from investing activities</b>						
Proceeds from financial assets at amortised cost	99,832	24,575	<b>24,576</b>	1	0.00%	▲
	<b>99,832</b>	<b>24,575</b>	<b>24,576</b>	1	0.00%	
<b>Outflows from investing activities</b>						
Payments for property, plant and equipment	(88,680)	(268,400)	<b>(268,400)</b>	(0)	(0.00%)	▼
	<b>(88,680)</b>	<b>(268,400)</b>	<b>(268,400)</b>	(0)	(0.00%)	
<b>Amount attributable to investing activities</b>	<b>11,152</b>	<b>(243,825)</b>	<b>(243,824)</b>	1	0.00%	
<b>FINANCING ACTIVITIES</b>						
<b>Inflows from financing activities</b>						
Transfer from reserves	88,680	29,400	<b>29,396</b>	(4)	(0.01%)	▼
	<b>88,680</b>	<b>29,400</b>	<b>29,396</b>	(4)	(0.01%)	
<b>Outflows from financing activities</b>						
Repayment of borrowings	(99,832)	(1,605,085)	<b>(1,612,200)</b>	(7,115)	(0.44%)	▼
Payments for principal portion of lease liabilities	(908,595)	0	<b>(99,228)</b>	(99,228)	0.00%	▼
	<b>(1,008,427)</b>	<b>(1,605,085)</b>	<b>(1,711,428)</b>	(106,343)	(6.63%)	
<b>Amount attributable to financing activities</b>	<b>(919,747)</b>	<b>(1,575,685)</b>	<b>(1,682,032)</b>	(106,347)	(6.75%)	
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>						
<b>Surplus or deficit at the start of the financial year</b>	1,933,250	10,149,560	<b>10,149,560</b>	0	0.00%	
Amount attributable to operating activities	691,559	(1,503,451)	<b>(96,363)</b>	1,407,088	93.59%	▲
Amount attributable to investing activities	11,152	(243,825)	<b>(243,824)</b>	1	0.00%	▲
Amount attributable to financing activities	(919,747)	(1,575,685)	<b>(1,682,032)</b>	(106,347)	(6.75%)	▼
<b>Surplus or deficit</b>	<b>1,716,214</b>	<b>6,826,599</b>	<b>8,127,341</b>	1,300,742		▲

**KEY INFORMATION**

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

This statement is to be read in conjunction with the accompanying Council report..

**RESOURCE RECOVERY GROUP**  
**STATEMENT OF FINANCIAL POSITION**  
**FOR THE PERIOD ENDED 28 FEBRUARY 2026**

	Audited 30 June 2025	28 February 2026
	\$	\$
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	1,914,939	4,724,216
Trade and other receivables	2,108,169	44,454
Other financial assets	6,476,035	13,500
Inventories	202,660	0
Other assets	685,470	1,471
Non-Current assets classified as held for sale	5,925,717	0
<b>TOTAL CURRENT ASSETS</b>	<b>17,312,990</b>	<b>4,783,641</b>
<b>NON-CURRENT ASSETS</b>		
<b>TOTAL NON-CURRENT ASSETS</b>	<b>-</b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>17,312,990</b>	<b>4,783,641</b>
<b>CURRENT LIABILITIES</b>		
Trade and other payables	2,126,832	164,083
Lease liabilities	379,875	0
Borrowings	1,612,200	0
Employee related provisions	1,884,052	20,682
Other provisions	4,964,781	0
<b>TOTAL CURRENT LIABILITIES</b>	<b>10,967,741</b>	<b>184,765</b>
<b>NON-CURRENT LIABILITIES</b>		
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>-</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>10,967,741</b>	<b>184,765</b>
<b>NET ASSETS</b>	<b>6,345,249</b>	<b>4,598,876</b>
<b>EQUITY</b>		
Retained surplus	(3,406,317)	(222,063)
Reserve accounts	4,850,335	4,820,939
Revaluation surplus	4,901,231	0
<b>TOTAL EQUITY</b>	<b>6,345,249</b>	<b>4,598,876</b>

**RESOURCE RECOVERY GROUP  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2026**

	Adopted Budget Estimates (a) \$	Revised Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.
<b>OPERATING ACTIVITIES</b>						
<b>Revenue from operating activities</b>						
Grants, subsidies and contributions	2,424,535	1,065,715	<b>1,065,172</b>	(543)	(0.05%)	▼
Fees and charges	16,761,210	7,161,940	<b>7,165,585</b>	3,645	0.05%	▲
Interest revenue	197,200	150,000	<b>136,797</b>	(13,203)	(8.80%)	▼
Other revenue	1,507,890	710,555	<b>878,657</b>	168,102	23.66%	▲
Asset disposals	0	2,817,220	<b>292,662</b>	(2,524,558)	(89.61%)	▼
	<b>20,890,835</b>	<b>11,905,430</b>	<b>9,538,873</b>	(2,366,557)	(19.88%)	
<b>Expenditure from operating activities</b>						
Employee costs	(5,355,100)	(4,135,000)	<b>(2,518,149)</b>	1,616,851	39.10%	▲
Materials and contracts	(13,161,310)	(5,862,110)	<b>(5,814,362)</b>	47,748	0.81%	▲
Utility charges	(664,730)	(256,775)	<b>(256,773)</b>	2	0.00%	▲
Depreciation	(3,891,931)	0	<b>0</b>	0	0.00%	
Finance costs	(240,995)	(72,775)	<b>(65,654)</b>	7,121	9.78%	▲
Insurance	(524,570)	(265,000)	<b>(261,526)</b>	3,474	1.31%	▲
Other expenditure	0	0	<b>(86,646)</b>	(86,646)	0.00%	▼
	<b>(23,838,636)</b>	<b>(10,591,660)</b>	<b>(9,003,110)</b>	1,588,550	15.00%	
Non-cash amounts excluded from operating activities	3,639,360	(2,817,220)	<b>(292,662)</b>	2,524,558	89.61%	▲
<b>NET OPERATING POSITION</b>	<b>691,559</b>	<b>(1,503,450)</b>	<b>243,101</b>	1,746,551	116.17%	
<b>INVESTING ACTIVITIES</b>						
<b>Inflows from investing activities</b>						
Proceeds from financial assets at amortised cost	99,832	24,575	<b>24,576</b>	1	0.00%	▲
	<b>99,832</b>	<b>24,575</b>	<b>24,576</b>	1	0.00%	
<b>Outflows from investing activities</b>						
Payments for property, plant and equipment	(88,680)	(268,400)	<b>(268,400)</b>	(0)	(0.00%)	▼
	<b>(88,680)</b>	<b>(268,400)</b>	<b>(268,400)</b>	(0)	(0.00%)	
<b>Amount attributable to investing activities</b>	<b>11,152</b>	<b>(243,825)</b>	<b>(243,824)</b>	1	0.00%	
<b>FINANCING ACTIVITIES</b>						
<b>Inflows from financing activities</b>						
Transfer from reserves	88,680	29,400	<b>29,396</b>	(4)	(0.01%)	▼
	<b>88,680</b>	<b>29,400</b>	<b>29,396</b>	(4)	(0.01%)	
<b>Outflows from financing activities</b>						
Repayment of borrowings	(99,832)	(1,605,085)	<b>(1,612,200)</b>	(7,115)	(0.44%)	▼
Payments for principal portion of lease liabilities	(908,595)	0	<b>0</b>	0	0.00%	
	<b>(1,008,427)</b>	<b>(1,605,085)</b>	<b>(1,612,200)</b>	(7,115)	(0.44%)	
<b>Amount attributable to financing activities</b>	<b>(919,747)</b>	<b>(1,575,685)</b>	<b>(1,582,804)</b>	(7,119)	(0.45%)	
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>						
<b>Surplus or deficit at the start of the financial year</b>	1,933,250	10,149,560	<b>(3,406,317)</b>	(13,555,877)	(133.56%)	▼
Amount attributable to operating activities	691,559	(1,503,450)	<b>243,101</b>	1,746,551	116.17%	▲
Amount attributable to investing activities	11,152	(243,825)	<b>(243,824)</b>	1	0.00%	▲
Amount attributable to financing activities	(919,747)	(1,575,685)	<b>(1,582,804)</b>	(7,119)	(0.45%)	▼
<b>Surplus or deficit</b>	<b>1,716,214</b>	<b>6,826,600</b>	<b>(4,989,844)</b>	(11,816,444)		▼

**KEY INFORMATION**

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

This statement is to be read in conjunction with the accompanying Council report..

\* Refer to Note 3 for an explanation of the reasons for the variance.

**RESOURCE RECOVERY GROUP**  
**STATEMENT OF FINANCIAL POSITION**  
**FOR THE PERIOD ENDED 31 MARCH 2026**

	<b>30 June 2025</b>	<b>31 March 2026</b>
	<b>\$</b>	<b>\$</b>
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	1,914,939	5,080,339
Trade and other receivables	2,108,169	486
Other financial assets	6,476,035	13,500
Inventories	202,660	0
Other assets	685,470	0
Non-Current assets classified as held for sale	5,925,717	0
<b>TOTAL CURRENT ASSETS</b>	<b>17,312,990</b>	<b>5,094,325</b>
<b>NON-CURRENT ASSETS</b>		
<b>TOTAL NON-CURRENT ASSETS</b>	<b>-</b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>17,312,990</b>	<b>5,094,325</b>
<b>CURRENT LIABILITIES</b>		
Trade and other payables	2,126,832	53,032
Lease liabilities	379,875	0
Borrowings	1,612,200	0
Employee related provisions	1,884,052	16,307
Other provisions	4,964,781	0
<b>TOTAL CURRENT LIABILITIES</b>	<b>10,967,741</b>	<b>69,339</b>
<b>NON-CURRENT LIABILITIES</b>		
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>-</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>10,967,741</b>	<b>69,339</b>
<b>NET ASSETS</b>	<b>6,345,249</b>	<b>5,024,986</b>
<b>EQUITY</b>		
Retained surplus	(3,406,317)	204,047
Reserve accounts	4,850,335	4,820,939
Revaluation surplus	4,901,231	0
<b>TOTAL EQUITY</b>	<b>6,345,249</b>	<b>5,024,986</b>

## Attachment # 6

**RESOURCE RECOVERY GROUP  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2026**

	Adopted Budget Estimates (a) \$	Revised Budget Estimates (b) \$	YTD Actual (c) \$	Variance* \$ (c) - (b) \$	Variance* % ((c) - (b))/(b) %	Var.
<b>OPERATING ACTIVITIES</b>						
<b>Revenue from operating activities</b>						
Grants, subsidies and contributions	2,424,535	1,065,715	<b>1,065,172</b>	(543)	(0.05%)	▼
Fees and charges	16,761,210	7,161,940	<b>7,165,585</b>	3,645	0.05%	▲
Interest revenue	197,200	150,000	<b>148,288</b>	(1,712)	(1.14%)	▼
Other revenue	1,507,890	710,555	<b>878,657</b>	168,102	23.66%	▲
Asset disposals	0	2,817,220	<b>292,662</b>	(2,524,558)	(89.61%)	▼
	<b>20,890,835</b>	<b>11,905,430</b>	<b>9,550,364</b>	(2,355,066)	(19.78%)	
<b>Expenditure from operating activities</b>						
Employee costs	(5,355,100)	(4,135,000)	<b>(2,536,286)</b>	1,598,714	38.66%	▲
Materials and contracts	(13,161,310)	(5,862,110)	<b>(5,837,792)</b>	24,318	0.41%	▲
Utility charges	(664,730)	(256,775)	<b>(256,773)</b>	2	0.00%	▲
Depreciation	(3,891,931)	0	<b>0</b>	0	0.00%	
Finance costs	(240,995)	(72,775)	<b>(65,654)</b>	7,121	9.78%	▲
Insurance	(524,570)	(265,000)	<b>(261,526)</b>	3,474	1.31%	▲
Other expenditure	0	0	<b>(86,646)</b>	(86,646)	0.00%	▼
	<b>(23,838,636)</b>	<b>(10,591,660)</b>	<b>(9,044,677)</b>	1,546,983	14.61%	
Non-cash amounts excluded from operating activities	3,639,360	(2,817,220)	<b>(292,662)</b>	2,524,558	89.61%	▲
<b>NET OPERATING POSITION</b>	<b>691,559</b>	<b>(1,503,450)</b>	<b>213,025</b>	1,716,475	114.17%	
<b>INVESTING ACTIVITIES</b>						
<b>Inflows from investing activities</b>						
Proceeds from financial assets at amortised cost	99,832	24,575	<b>(24,576)</b>	(49,151)	(200.00%)	▼
	<b>99,832</b>	<b>24,575</b>	<b>(24,576)</b>	(49,151)	(200.00%)	
<b>Outflows from investing activities</b>						
Payments for property, plant and equipment	(88,680)	(268,400)	<b>0</b>	268,400	100.00%	▲
	<b>(88,680)</b>	<b>(268,400)</b>	<b>0</b>	268,400	100.00%	
<b>Amount attributable to investing activities</b>	<b>11,152</b>	<b>(243,825)</b>	<b>(24,576)</b>	219,249	89.92%	
<b>FINANCING ACTIVITIES</b>						
<b>Inflows from financing activities</b>						
Transfer from reserves	88,680	29,400	<b>29,396</b>	(4)	(0.01%)	▼
	<b>88,680</b>	<b>29,400</b>	<b>29,396</b>	(4)	(0.01%)	
<b>Outflows from financing activities</b>						
Repayment of borrowings	(99,832)	(1,605,085)	<b>1,612,200</b>	3,217,285	200.44%	▲
Payments for principal portion of lease liabilities	(908,595)	0	<b>0</b>	0	0.00%	
	<b>(1,008,427)</b>	<b>(1,605,085)</b>	<b>1,612,200</b>	3,217,285	200.44%	
<b>Amount attributable to financing activities</b>	<b>(919,747)</b>	<b>(1,575,685)</b>	<b>1,641,596</b>	3,217,281	204.18%	
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>						
<b>Surplus or deficit at the start of the financial year</b>	1,933,250	10,149,560	<b>(3,406,317)</b>	(13,555,877)	(133.56%)	▼
Amount attributable to operating activities	691,559	(1,503,450)	<b>213,025</b>	1,716,475	114.17%	▲
Amount attributable to investing activities	11,152	(243,825)	<b>(24,576)</b>	219,249	89.92%	▲
Amount attributable to financing activities	(919,747)	(1,575,685)	<b>1,641,596</b>	3,217,281	204.18%	▲
<b>Surplus or deficit</b>	<b>1,716,214</b>	<b>6,826,600</b>	<b>(1,576,271)</b>	(8,402,871)		▼

**KEY INFORMATION**

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

This statement is to be read in conjunction with the accompanying Council report..

**RESOURCE RECOVERY GROUP**  
**STATEMENT OF FINANCIAL POSITION**  
**FOR THE PERIOD ENDED 30 APRIL 2026**

	30 June 2025	30 April 2026
	\$	\$
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	1,914,939	5,026,395
Trade and other receivables	2,108,169	486
Other financial assets	6,476,035	13,500
Inventories	202,660	0
Other assets	685,470	0
Non-Current assets classified as held for sale	5,925,717	0
<b>TOTAL CURRENT ASSETS</b>	<b>17,312,990</b>	<b>5,040,381</b>
<b>NON-CURRENT ASSETS</b>		
<b>TOTAL NON-CURRENT ASSETS</b>	-	<b>0</b>
<b>TOTAL ASSETS</b>	<b>17,312,990</b>	<b>5,040,381</b>
<b>CURRENT LIABILITIES</b>		
Trade and other payables	2,126,832	28,115
Lease liabilities	379,875	0
Borrowings	1,612,200	0
Employee related provisions	1,884,052	17,356
Other provisions	4,964,781	0
<b>TOTAL CURRENT LIABILITIES</b>	<b>10,967,741</b>	<b>45,471</b>
<b>NON-CURRENT LIABILITIES</b>		
<b>TOTAL NON-CURRENT LIABILITIES</b>	-	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>10,967,741</b>	<b>45,471</b>
<b>NET ASSETS</b>	<b>6,345,249</b>	<b>4,994,910</b>
<b>EQUITY</b>		
Retained surplus	(3,406,317)	173,971
Reserve accounts	4,850,335	4,820,939
Revaluation surplus	4,901,231	0
<b>TOTAL EQUITY</b>	<b>6,345,249</b>	<b>4,994,910</b>