



**Kardinya Tennis Club
Renewal Project
Deputation - City of Melville
Agenda Briefing**

11th August 2026

Agenda

- Background and purpose
- Design and development
- Management and financial model
- Club support

Background and purpose

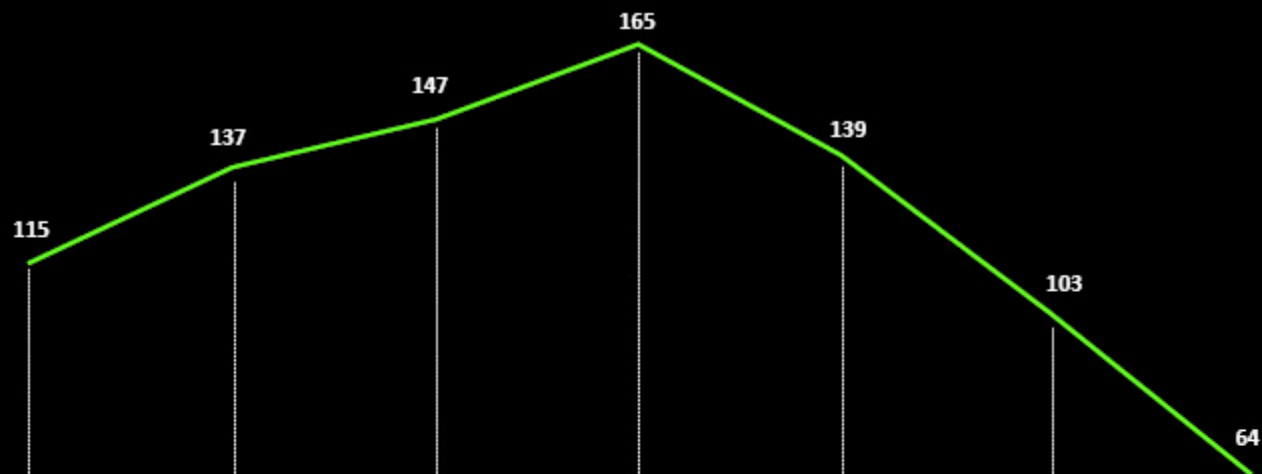
Our club and facilities

- Traditionally strong family and junior membership from local community
- Junior and adult coaching / cardio tennis
- Junior and senior pennants (inter-club competition)
- Strong and ongoing social groups
- Strong public and member hire
- School hire – 3 schools regular usage and hire

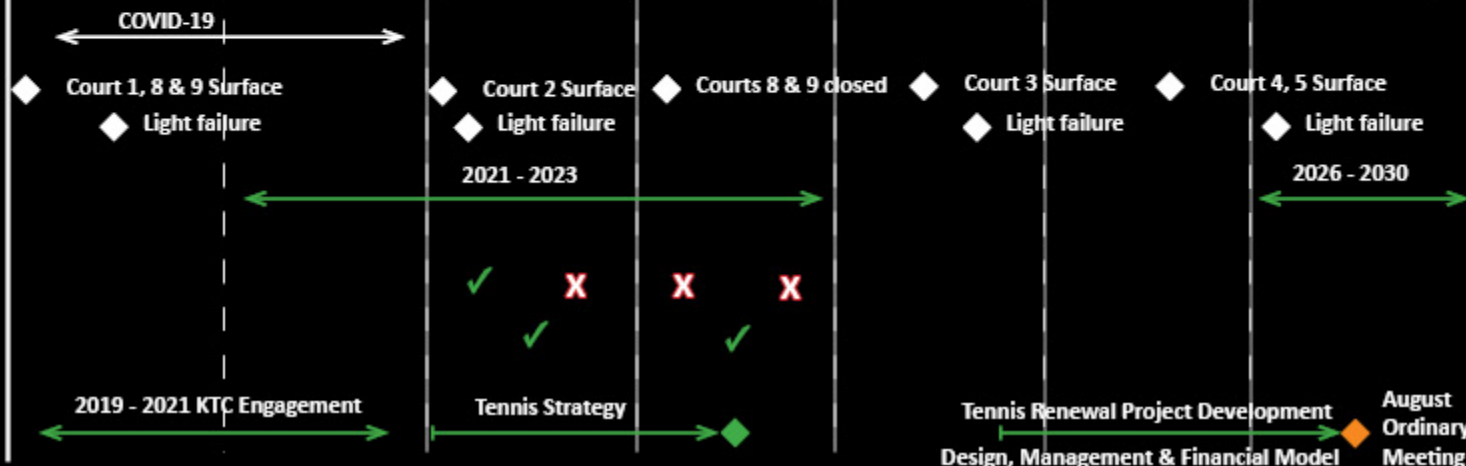
- Facilities now at end of life
 - 9 courts reduced to 7
 - Court surfaces stripped back to foundations
 - Fencing falling down
 - Lighting constantly failing with costly repairs
 - Drainage infrastructure not fit for purpose, leading to degradation of courts

Timelines and history

Memberships



Events



KTC Strategy Planning

Grant Applications

CSRFF

NCR

City of Melville Engagement

2019 - 2021 KTC Engagement

Tennis Strategy

Tennis Renewal Project Development
Design, Management & Financial Model

August Ordinary Meeting

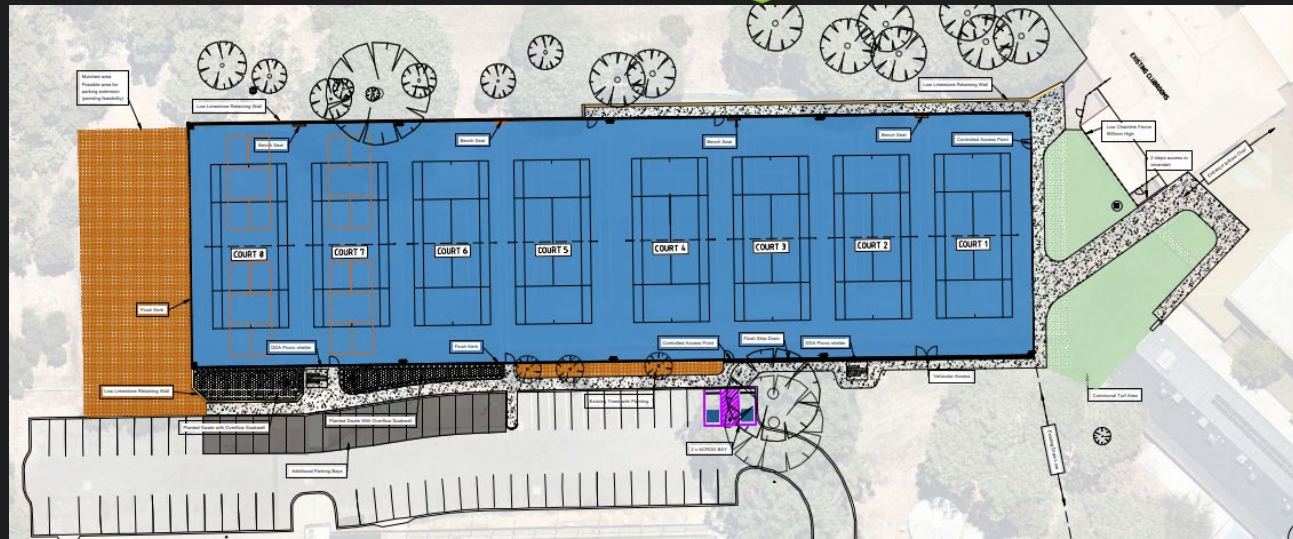
Design and development

Development

- User feedback / input
- Design
- KTC review – align with needs

Key features

- New courts, lights, fencing
- Viewing areas
- Self closing gates / PIN access – maximise profit
- LED lights, linked to booking – lights not left on
- Drainage and retaining wall
- Pickleball



Management and financial model

Management and financial model

Development

- Developed in consultation between CoM and KTC
- Management model – governance
- Financial model – ensuring financial viability

Execution

- Sinking fund contribution
- Regular reporting on finances, bookings, membership, maintenance costs
- Track earnings and losses to ensure self sufficiency – 20 year plan
- Identification of red flags early

Club support

Our support and commitment

- Management and financial model put in place
- KTC strategic plan aligned to pillars of management and financial models
- \$45,000 initial contribution from KTC
- Sinking fund established at additional \$45,000, with regular contribution
- Tracking of income and expenses against financial model

Club support

Final thoughts

- KTC has traditionally had strong family, community and school participation
- Memberships – we have grown the club before, we can grow again
- Tennis Strategy clearly articulated, in 2023
 - Morris Buzacott Reserve is a strategically based catchment in south western suburbs of Melville
 - Tennis is an “in demand” sport across the LGA and aligns with CoM’s values
 - KTC infrastructure is in urgent and immediate need of upgrade
- *KTC agrees with the findings of the Tennis Strategy. This process, supported by the CoM / KTC engagement, development of facility designs and implementation of new management and financial models, is implementing the findings of the Tennis Strategy, which we support.*
- Facility is at end of life. Should upgrade not proceed in coming year, the Club and facilities are unlikely to survive.

Current condition







THANK YOU