

# CITY OF MELVILLE TENNIS STRATEGY 2021 APPENDICES



JULY 2022



Prepared by Otium Planning Group Pty Ltd  
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| Document History |            |               |              |               |
|------------------|------------|---------------|--------------|---------------|
| Document Version | Date       | Checked       | Distribution | Recipient     |
| 1.0              | 2/03/2022  | David Lanfear | CoM          | Peter de Lang |
| 2.0              | 23/03/2022 | David Lanfear | CoM          | Peter de Lang |
| 3.0              | 31/05/2022 | David Lanfear | CoM          | Peter de Lang |
| 4.0              | 06/07/2022 | David Lanfear | CoM          | Peter de Lang |

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*Otium Planning Group acknowledges the Australian Aboriginal, Torres Strait and South Sea Islander peoples of this nation. We acknowledge the traditional custodians of the lands on which our company is located and where we conduct our business. We pay our respects to ancestors and to Elders, past, present and emerging. Otium is committed to national reconciliation and respect for indigenous peoples' unique cultural and spiritual relationships to the land, waters and seas, and their rich contribution to society.*

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# Appendix 1: Document review

Table 1: Key Documentation related to the Development of the City of Melville Tennis Strategy

| Document   | Key considerations  |
|--|---|
| <b>City of Melville strategic documents</b>                  |   |
| <b>Strategic Community Plan 2020-2030 – City of Melville</b> | <p>The Strategic Community Plan (SCP) is the long-term overarching document that sets out the communities vision and aspirations along with key strategies and actions that will guide its delivery. The latest version is considered a review of the 2016-2026 where the City ‘checked in’ with the community to determine if priorities had changed.</p> <p>The vision for the future:<br/>           “A safe City with green, leafy streets, suburbs and open spaces where people enjoy high levels of health and wellbeing, participate in local events and activities; have access to community services and local business opportunities are encouraged”.</p> <p>The following objectives contained within the SCP are aimed at achieving the overall vision:</p> <ul style="list-style-type: none"> <li>• Clean and Green: Clean and well-maintained parks, reserves, natural areas and public open spaces where everyone can socialise, be active and be safe.               <ul style="list-style-type: none"> <li>○ Maintenance of natural areas and parks</li> </ul> </li> <li>• Sustainable and Connected Transport: Better public transport, cycling and walking infrastructure and responsive traffic management.               <ul style="list-style-type: none"> <li>○ Parking management</li> <li>○ Footpath / cycleway construction and maintenance</li> </ul> </li> <li>• Growth and prosperity: By encouraging the development of small businesses in the City’s suburbs.               <ul style="list-style-type: none"> <li>○ Building renewal projects</li> <li>○ Facility and venue hire</li> </ul> </li> <li>• Sense of Community: A range of local community services, events and cultural activities throughout the year for people to get to know one another and do things together.               <ul style="list-style-type: none"> <li>○ Disability Access and Inclusion Planning</li> </ul> </li> <li>• Healthy Lifestyle: Opportunities for a healthy lifestyle both indoors and out and about in local parks and suburbs walking, running, cycling and exercising individually or in groups.               <ul style="list-style-type: none"> <li>○ Healthy Melville</li> </ul> </li> <li>• Safe and Secure: People feel safe and secure at all times wherever they are and whatever they are doing.               <ul style="list-style-type: none"> <li>○ Parking management</li> </ul> </li> </ul> |

| Document   | Key considerations   |
|--|--|
|  | <ul style="list-style-type: none"> <li>○ Crime prevention</li> </ul> <p>To support the successful implementation of the SCP, the City has developed a long-term (four year) Corporate Business Plan (CBP) which directs City resources, assets and funding towards the key priorities, projects and activities. This also aligns to the funding requirements (City funds and other external grant requirements). They are also underpinned by a series of neighbourhood plans which guide the partnership between the local community, community organisations, City of Melville and other organisations (North West Melville, North East Melville, South East Melville and South West Melville).</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>● The City will need to provide high quality, well-designed, safe and accessible tennis facilities that will meet the current and future needs of the community.</li> <li>● The condition of assets are assessed through technical assessments and also from a user perspective.</li> <li>● Financial resources are planned for in the 10 Year Long Term Financial Plan, which guides the annual budget.</li> </ul>   |
| <p><b>Corporate Business Plan 2020-2024 - City of Melville</b></p> | <p>The Corporate Business Plan (CBP) sets out the strategic direction for the City and aligns with the SCP. The six key priorities for focus are identified below, along with key strategies aligned to this Strategy:</p> <ul style="list-style-type: none"> <li>● Priority 1 - Ensure the improvement and sustainability of our environment.</li> <li>● Priority 2 - Improve the approach for diverse and sustainable urban development and infrastructure. <ul style="list-style-type: none"> <li>○ Enhance amenity and vibrancy through placemaking and creating well designed and attractive public spaces.</li> <li>○ Optimise the capability and liveability of activity centres with consideration to the expectations of our community.</li> <li>○ Enhance regulatory and approval frameworks to ensure sustainable building infrastructure.</li> </ul> </li> <li>● Priority 3 - Empower the voices of our diverse community by strengthening engagement. <ul style="list-style-type: none"> <li>○ Increase co-design approaches that engage stakeholders in upfront designs and support issue resolution activities.</li> </ul> </li> <li>● Priority 4 - Support healthy lifestyles and wellbeing. <ul style="list-style-type: none"> <li>○ Invest strategically in local infrastructure and built environments that support physical activity and healthy lifestyles.</li> </ul> </li> <li>● Priority 5 - Ensure long term financial sustainability.</li> <li>● Priority 6 - Encourage local economic development.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>● The City will need to ensure that all tennis facilities are capable of meeting the principles contained within the CBP, to ensure that it: <ul style="list-style-type: none"> <li>○ Is fit-for-purpose and capable of providing opportunities for all to live a healthy lifestyle.</li> <li>○ Addresses environmental through to protection of the natural environment and operational sustainability through appropriately planned and managed facilities.</li> <li>○ Provides an opportunity to attract investment and spend (as far as practicable).</li> </ul> </li> </ul> |

| Document   | Key considerations  |
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| <p><b>City of Melville Long-Term Financial Plan 2013/14 to 2022/23</b></p> | <p>The Long-Term Financial Plan (LTFP) covers the ten-year period from 2013/14 to 2022/23 and outlines how financially sustainable the City is over the long term and to also allow for early identification of financial issues. The LTFP is underpinned by a detailed Long-Term Financial Model. Key issues related to the long-term finances which may impact on the delivery of this Strategy include:</p> <ul style="list-style-type: none"> <li>• Active Reserve Infrastructure Strategy (ARIS).</li> <li>• Building Assets: ‘fit for use’ vs economic life and the accumulated value of deferred asset replacement liability.</li> <li>• A very limited number of revenue streams. The City is reliant on grants to assist funding its capital programme. In addition, 1% of Rate Revenue is currently transferred to the Public Open Space Reserve Fund annually to be used to fund the purchase, development and redevelopment of Public Open Space, Parks and Reserves.</li> </ul> <p>The LTFP forecasts an annual increase in its capital expenditure program. Largely governed by its Asset Management Plans (AMP) with a view to prioritise the maintenance and renewal of existing assets as opposed to creating new ones. Buildings account for the second highest spend of approximately \$3mil (2013/14), behind roads.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The outcomes of the Tennis Strategy will inform the LTFP and its associated annual budgets through the development of a high level cost plan. This will vary depending on the recommended strategies / actions which emerge and the approach both the City and the clubs take in managing the public assets, upgrade, rationalisation and / or replacement. This will need to evolve as the strategy is implemented to assist the clubs and City in future planning.</li> </ul> |
| <p><b>Healthy Melville Plan 2019 – 2023 – City of Melville</b></p>         | <p>The Healthy Melville Plan is in response to the WA Public Health Act 2016 and establishes an integrated health and wellbeing process that fits into the City’s corporate planning framework under the Local Government Act 1995. In referencing the health of the Melville community (from the Western Australian Health and Wellbeing Surveillance System, WA Department of Health: City of Melville self-reported measures of health and wellbeing for adults 2015) data indicates:</p> <ul style="list-style-type: none"> <li>• The majority of adults in Melville (60%) are overweight or obese.</li> <li>• Only 71% of residents (over the age of 18) were sufficiently physically active (150 minutes of moderate intensity aerobic activity per week).</li> <li>• 11.5% of residents were diagnosed with depression, anxiety, or other stress-related or mental health condition.</li> </ul> <p>The following are the identified goals and key actions relevant to this Strategy:</p> <p>Goal 1: Increase physical activity - Delivery of Identified Services and Programs to Increase Physical Activity and Facilitating Community Sport and Recreation Facilities Infrastructure. Raising Community awareness of Physical Activity. Plan for Future Facilities and Infrastructure to support an active community.</p> <ul style="list-style-type: none"> <li>• Delivery of products, services and programs to increase physical activities.</li> <li>• Planning and provision of fit for purposed infrastructure to support an active community.</li> </ul>   |

| Document  | Key considerations   |
|---|--|
|   | <p>Goal 3: Create a mentally healthy community.</p> <ul style="list-style-type: none"> <li>• Providing programs which support a mentally healthy community and applying Asset-Based Community Development principles.</li> </ul> <p>Goal 5: Create a safe and healthy urban environment.</p> <ul style="list-style-type: none"> <li>• Protect the community through safeguarding physical space.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• All tennis facilities needs to be designed in accordance with CPTED and access/inclusion principles.</li> <li>• Where possible each facility should provide a range of programs (not necessarily duplicating) that supports community wellbeing and provides healthy active choices.</li> </ul>   |
| <p><b>Building Asset Management Plan 2013 – 2032 – City of Melville (2018 reviewed)</b></p> | <p>The Building Asset Management Plan (BAMP) document refers to the City’s building portfolio which it owns and maintains. Its estimated replacement valuation is approximately \$273.4 million. The City’s goal in managing its infrastructure assets is to meet the required level of service in the most cost effective manner for both present and future customers. The key elements of infrastructure asset management are:</p> <ul style="list-style-type: none"> <li>• Taking a life cycle approach.</li> <li>• Developing cost-effective management strategies for the long term.</li> <li>• Providing a defined level of service and monitoring performance.</li> <li>• Understanding and meeting the demands of growth through demand management and infrastructure investment.</li> <li>• Managing risks associated with asset failures.</li> <li>• Sustainable use of physical resources.</li> </ul> <p>Of the 192 buildings, 46 are identified as recreation buildings. Building audits undertaken generally identifies that the portfolio is in a fair condition. The BAMP acknowledges the potential development of the:</p> <ul style="list-style-type: none"> <li>• Kardinya Community / Morris Buzacott Reserve as a future community hub.</li> <li>• Blue Gum Community Centre as a future community hub. This includes the potential to demolish and replace with one multi-use facility, reducing the number of stand-alone buildings.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The condition of assets are assessed through technical assessments and also from a user perspective.</li> <li>• The BAMP needs to address functionality, spatial and operational requirements to assist in the sustainability of each facility, whilst addressing the objectives of the SCP and CBP.</li> <li>• Financial resources are planned for in the 10 Year Long Term Financial Plan, which guides the annual budget.</li> </ul> |

| Document  | Key considerations  |
|---|---|
| <p><b>Policy No. CP-008: Financial Sustainability – Forward Financial Planning and Funding Allocation (June 2018)</b></p> | <p>This Policy covers all City of Melville budget funded operations. The City’s long-term financial performance and position is considered sustainable when planned long-term service and infrastructure levels and standards are met without undue reliance on:</p> <ul style="list-style-type: none"> <li>• A very limited number of revenue streams;</li> <li>• Uncontrollable, temporary or highly variable revenue sources;</li> <li>• Large variations in rates increases; or</li> <li>• Unplanned cuts to services.</li> </ul> <p>The policy outlines the City’s Funding Allocation Prioritisation Methodology which acknowledges the many competing demands for limited financial and physical resources and enables the effective allocation of those resources. Key principals are:</p> <ul style="list-style-type: none"> <li>• Activities required to ensure compliance with statutory obligations or standards.</li> <li>• Risk mitigation activities or projects that are required to reduce extreme or high level risks to, as far as practicable, an acceptable level.</li> <li>• Current operational funding for programmes unless the operational need for any of those programmes has been superseded.</li> <li>• Maintenance of existing assets (infrastructure) in a manner that will maximise their useful life and ensure they remain fit for purpose.</li> <li>• New programmes or assets required to meet demonstrable organisational or community needs as identified through community and corporate planning activities and Council decisions based on advice of technical/professional staff.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• All recommendations contained within this Strategy, will need to consider the principals above.</li> </ul> |
| <p><b>Policy No. CP-037: Neighbourhood Development - Community Hub Policy (December 2019)</b></p>                         | <p>The Policy seeks to ensure a consistent approach to Neighbourhood Development to gain the greatest community benefit through the facilitation or provision of:</p> <ul style="list-style-type: none"> <li>• Appropriately located community facilities owned by the City.</li> <li>• Services to support and develop community groups.</li> <li>• Facilities consolidated into identified community hubs – which aim to provide: <ul style="list-style-type: none"> <li>○ Effective and efficient service coordination and delivery.</li> <li>○ Place making and place activation.</li> <li>○ Community building - a localised approach to the delivery of services.</li> <li>○ A financially sustainable community asset.</li> </ul> </li> </ul> <p>A community hub model for the City provides the opportunity to expand and contract community activity/focus around the hub as required and provides more flexibility for service delivery options and are accessible, multi-functional and well utilised.</p>   |

| Document  | Key considerations  |
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|   | <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>Any proposed change to the existing facilities must consider the above in its design to create a sense of place and belonging, that aligns with the character of the area. This will enhance the community value.</li> <li>Economic and operational sustainability must be a key factor in respect to decision-making.</li> </ul>  |
| <p><b>Policy No. CP-010: Self Supporting Loans (June 2018)</b></p>        | <p>The Policy applies to all self-supporting loans for clubs and organisations occupying City owned or vested land. Applications for self-supporting loans are applied for through the City where the funds are to be used for capital improvements to the land or buildings they occupy. They are to be less than, or equal to, half the life of the capital works or improvements to be undertaken to enable the club/organisation to manage the payment. Exceptions may be made to increase the percentage of the loan where a payment plan demonstrates good financial stewardship.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>This funding option may be considered as a way to provide infrastructure that may not necessarily be in the remit of the City.</li> </ul>  |
| <p><b>Policy No. CP-030: Environmental Policy (June 2018)</b></p>         | <p>The Policy provides guidance and direction for the City to minimise impact on the environment and to include climate change considerations in decision-making. The City is committed to incorporating the principles of ecologically sustainable development within its decision-making process. The City commits to taking into consideration climate change impacts within City operations and undertakes to implement actions that assist adaptation to, and management of, those risks.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>Recommendations and subsequent actions need to incorporate an assessment of environmental factors and potential implications as individual projects emerge and are undertaken on a case by case basis.</li> </ul>   |
| <p><b>Policy No. CP-028: Physical Activity Policy (December 2019)</b></p> | <p>The key objective of this Policy is to increase opportunities for physical activity; leading to the improved health and wellbeing of the community. The City will encourage and promote physical activity through:</p> <ul style="list-style-type: none"> <li>Providing or facilitating a safe environment, facilities and services to encourage physical activity.</li> <li>The provision of unstructured recreation facilities in the form of natural bush areas, river foreshore, public open space, parks, multi-use paths, walk trails, physical activity equipment and associated facilities e.g. seating, picnic facilities and security lighting for those facilities around the City.</li> <li>The provision of reserves and facilities for structured community sport and recreation.</li> <li>Providing support to sporting clubs and club development.</li> <li>Promotion of shared and multi-use of community facilities.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>Where possible each facility should provide a range of programs (not necessarily duplicating) that supports community wellbeing and provides healthy active choices.</li> <li>All tennis facilities needs to be designed in accordance with CPTED and access/inclusion principles.</li> </ul> |

| Document  | Key considerations   |
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|   | <ul style="list-style-type: none"> <li>All facilities should be considered as multi-purpose in nature, and provide community access for various activities.</li> </ul>   |
| <b>Policy No. CP-103: Improving Public Spaces Policy</b>  | <p>The purpose of this policy is to provide a clear strategic direction and inform future decision-making on the best ways to improve public spaces in the City. Key objectives of this Policy are:</p> <ul style="list-style-type: none"> <li>To improve the quality, useability, amenity and safety of public spaces in the City.</li> <li>To improve accessibility and connections.</li> <li>To deliver best value for money.</li> <li>To create public spaces which are fit for their intended purposes.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>It is important that the funding available for public spaces is utilised effectively and efficiently to deliver best value for the community.</li> </ul>  |
| <b>Policy No. CP-102: Urban Forest and Green Space Policy (March 2020)</b>  | <p>The Policy seeks to protect and enhance its diverse urban ecosystem is committed to no net loss of plant cover within the municipality and to locally targeted increases in tree canopy and understorey cover where it is deficient. One key objectives is to ensure that the urban forest and green spaces that are integral to the City’s sense of place are not compromised in areas of increased residential density.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>The local environment needs to be considered in the development of all recommendations. This includes the protection of the natural environment (flora and fauna), urban heat and walkability.</li> </ul>  |
| <b>City of Melville Standard Management Licence (2019) and City of Melville Standard Management Licence – State Land (2019)</b> | <p>Similar requirements to the freehold lease with the following significant exceptions:</p> <ul style="list-style-type: none"> <li>To pay to the Licensor upon demand any excess to a maximum of Two Thousand Dollars (\$2,000) payable in respect of any claim made on any policy of insurance in respect of the Licensed Area.</li> <li>To encourage the Licensed Area to be used as fully as possible by other community organisations operating within the municipal district.</li> <li>Not to charge a fee for the use of the Licensed Area by the Licensor or any person or group of persons authorised by the Licensor to use the Licensed Area. In all other circumstances a fee can be charged.</li> </ul> <p>For the standard licence – state land there are similar requirements to the freehold license</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>The City in conjunction with existing clubs within the City should review the terms of these agreements. The objective will be to ensure the court infrastructure has the capability of generating sufficient income (in additional to direct club memberships, pennants, coaching and social activities) to fund replacement / upgrades. This may necessitate changes in the management and delivery of activities on a site by site and club by club basis.</li> </ul> |

| Document   | Key considerations   |
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| <p><b>City of Melville Standard Lease Freehold Land (2019) and City of Melville Standard Lease – State Land (2019)</b></p> | <p>Obligations of the Lessee are similar to those referenced above with the exception of:</p> <ul style="list-style-type: none"> <li>• Maintain public liability insurance of \$10M, workers compensation policy and an insurance policy covering building, furniture and fittings and cost of re-instatement.</li> <li>• A set administration fee as determined in the financial year’s council budget.</li> <li>• Outgoings are only identified as water consumption, electricity, gas, telephone, refuse removal, contents insurance and associated GST, and not the full charges associated with rates and building insurance.</li> <li>• Explicit maintenance obligations listed.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• As with the license agreements above, the City in conjunction with existing clubs within the City should review the terms of the lease agreements. The objective will be to ensure the court infrastructure has the capability of generating sufficient income (in addition to direct club memberships, pennants, coaching and social activities) to fund replacement / upgrades. This may necessitate changes in the management and delivery of activities on a site by site and club by club basis.</li> </ul>  |
| <p><b>Disability Access and Inclusion Plan 2017- 2022</b></p>  | <p>The Disability Access and Inclusion Plan (DAIP) identifies eight themes of which the following are particularly relevant:</p> <ul style="list-style-type: none"> <li>• Improving Access to Services and Events: People with disability have the same opportunities as other people to access the services of, and any events organised by the City.</li> <li>• Improving Access to Buildings and Facilities: People with disability have the same opportunities as other people to access the buildings and other facilities of the City.</li> <li>• Advocate, Educate and Improve Awareness: The City will take a leadership role in ensuring the community is informed and educated about access and inclusion, social justice and equal opportunity, especially for people with disability.</li> </ul> <p>The DAIP is also underpinned by Policy CP084: Disability Access and Inclusion Policy which commits the City to promoting and facilitating equal opportunity, inclusion and access to all members of its community and to ensuring access and social inclusion for people with disabilities, their families and carers. The City recognises that people with a disability have equal rights to quality facilities and services that enable them to live and fully participate in their communities.</p> <p>Key actions relevant to this Strategy include:</p> <p>2.1 Infrastructure Planning and refurbishment of Buildings and Facilities to incorporate access and inclusion requirements:</p> <ul style="list-style-type: none"> <li>• C - Accessible upgrades to toilets at public parks, reserves and buildings to be undertaken each year in accordance with business planning schedules.</li> <li>• D - Disability Access Consultant is engaged for significant infrastructure planning and refurbishment of buildings.</li> <li>• E - Annual Budget allocation of \$30 000 will be applied each year for access upgrades through the DAIP.</li> </ul> |

| Document   | Key considerations   |
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|  | <p>2.2 Continuous Improvement of external infrastructure including, pathways, access ways, parking, transport, playgrounds, streetscapes and public open spaces:</p> <ul style="list-style-type: none"> <li>• A - As part of the Capital Works program accessibility will be considered during development and upgrade of public open space including the infrastructure within those spaces.</li> <li>• B - Update the evaluation process to raise the priority of accessibility issues, both direct and indirect, in the new footpath development process and access ways.</li> </ul> <p>2.4 Recreation Centres to provide activities, programs and equipment that is accessible and inclusive:</p> <ul style="list-style-type: none"> <li>• A - Sports programs at the Recreation Centres have an element of disability access and cater for a variety of abilities.</li> <li>• B - Maintain and provide accessible features and equipment e.g. wheelchairs, accessible parking and change facilities.</li> </ul> <p>Note that the above refers to Recreation Centres, however the same principals need to be applied at each tennis facility.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The outcomes of the Strategy will need to ensure that equitable access to buildings and facilities, its services and events (noting that these may be run by each club) is provided at each tennis facility.</li> <li>• Any significant change in each facility, will need to be designed in accordance with access/inclusion principles, seeking to go beyond basic compliance requirements.</li> <li>• The City needs to consider the engagement of a Disability Access Consultant to assist when facility upgrade/redevelopment plans are being considered.</li> </ul> |
| <p><b>Lighting Asset Management Plan (LAMP) 2013-2032 – City of Melville</b></p> | <p>The Lighting Asset Management Plan (LAMP) references the City owning and maintaining a lighting inventory with a replacement valuation (as at 30/06/12) of approximately \$9.5 million. The document references auxiliary and decorative lighting including public access way (PAW) lighting, reserve lighting which includes car park lighting, and sports floodlighting.</p> <p>As of June 2012:</p> <ul style="list-style-type: none"> <li>• Sports Floodlighting accounted for 221 lights at an estimated replacement value of \$4,917,250 (\$22,250 per unit).</li> <li>• An annual maintenance expenditure of \$80,000 is required (to include \$60,000 currently spent from a number of different budgets for reactive maintenance and an additional \$20,000 for globe replacements).</li> <li>• An annual renewal requirement of \$40,000 is required (to include \$20,000 for the existing sports floodlighting globe replacement program and an additional \$20,000 for renewal of items identified during the 2012 audit).</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• This City should seek to install LED lighting systems at public venues where appropriate and clubs encouraged and supported to seek funding through the CNLP / CSRFF. The City may contribute to initial LED lighting upgrade projects in accordance with Australian Standards for tennis, in line with the lighting renewal plan. This will help to address the objectives of the SCP and CBP including</li> </ul>  |

| Document   | Key considerations  |
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|  | <p>environmental benefits (such as less light spill), and operational sustainability (limited need to have an annual globe replacement program (for sports) and maximising lifecycle of the infrastructure.</p>   |
| <p><b>Active Reserve Infrastructure Strategy – City of Melville (2020)</b></p> | <p>The Active Reserve Infrastructure Strategy (ARIS) has been developed to guide the provision of infrastructure on Active Reserves for the next 20 years. The assessment process included the review of existing planning processes, catchment mapping and a visual analysis of the quality and functionality of the 23 Active Reserves, including tennis facilities, which form part of this study.</p> <p>The ARIS provided a series of recommendations related to specific developments / considerations for each of the facilities, as follows:</p> <ul style="list-style-type: none"> <li>• Tennis – a potential current over-provision of grass court infrastructure.</li> <li>• To continue to invest in developing multi-functional shared facilities which service the needs of a number of community groups and maximise the return on limited resources.</li> <li>• Equality of Access: <ul style="list-style-type: none"> <li>○ Access to UAT – Designated Reserves.</li> <li>○ Discrimination on age, gender, sexual orientation, race, colour, etc. is not accepted.</li> <li>○ Bound (tarmacadam, resin bonded, or other) pathways.</li> </ul> </li> <li>• The City will continue to regularly review all leased and licensed facilities to ensure they are appropriately managed and maintained in accordance with recognised standards for lifecycle costing.</li> <li>• Floodlighting all reserves used for sport to training standard: Proactively allocate capital funding on an annual basis.</li> <li>• Undertake a court resurfacing program for public court facilities, mainly focussing on netball courts and potential shared cost for the development and upgrade of selected school courts (subject to a commitment to shared use). This is to be in accordance with a phased investment program following an asset review of all court infrastructure currently or with the potential to be available for community club use.</li> <li>• Public facilities (those that are not fenced and fall under a separate management licence/land lease) should have their surfaces replaced for the benefit of the broader community and clubs utilising these facilities.</li> <li>• Ongoing facility reviews, i.e. undertake a review of the viability of all tennis facilities within the City and adjacent local government areas to determine if co-location of facilities and/or rationalisation is viable. This is to include the following scope of works: <ul style="list-style-type: none"> <li>○ Assessing the mix of court surfaces across the City (grass, hardcourt, synthetic, etc...) to achieve an optimal balance.</li> <li>○ Identifying opportunities for shared use courts that can be marked for and used by multiple sports.</li> <li>○ The strategic provision of ‘Hot Shot’ courts where a focus is on junior development.</li> <li>○ Increasing the provision of floodlit courts, in strategic locations in line with development principle recommendation Number 6.</li> <li>○ Consider the consolidation of courts in to strategic locations based on catchment mapping, current and future use.</li> <li>○ Development of a project schedule and cost plan, for inclusion into the City’s Long Term Financial Plan.</li> </ul> </li> </ul> |

| Document   | Key considerations  |
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|  | <p>A potential partnership with Tennis West to ensure the ongoing financial viability of clubs. Tennis West have re-confirmed their intent to provide support to facilitate the ongoing development and secure the financial viability of club infrastructure.</p> <p><b>Site specific recommendations</b></p> <p>Morris Buzacott Reserve (North and South) - Undertake a site Master Plan to consider the development of a sports pavilion to service the needs for multi-functional senior use. Both north and south reserves would benefit from master planning to increase capacity of oval, rectangular sports, bowling and courts. This would also confirm access re-alignment and more effective /efficient car parking layout.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>The ARIS did not address each tennis building as they are controlled by the respective clubs under a lease with the exception of Kardinya Tennis Club. However it did outline a number of principals and recommendations for public space (tennis courts) including the additional of toilets (UAT), resurfacing and lighting.</li> </ul>   |
| <p><b>Planning for tennis in your Local Government Area – A resource from Tennis Australia – City of Melville (2018)</b></p> | <p>The document identifies strong participation and growth in the municipality, and that the City is well provided for across the four wards. Floodlights were installed across the majority of hard courts with one club sharing a facility with other sporting clubs (non-tennis). Minor compliance issues have been identified across all clubs, and no clubs have courts that a marked for multiuse – e.g. Netball.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>The City is well catered for in regards to tennis, and the document outlines the potential to have courts line marked for other activities as a well to support club sustainability.</li> </ul>  |
| <p><b>City of Melville Minimum Change Room Building Standards (2015)</b></p>   | <p>The document references facility guidelines produced by the AFL (2012 and 2015) and Cricket Australia (2015). The basic principles are the City will provide changerooms that meet current standards for safety, size and accessibility. The current priorities are:</p> <ul style="list-style-type: none"> <li>Safe to use.</li> <li>Provision for the current number of users but provided with some additional capacity if possible, to avoid having to rework the building in the next five years.</li> <li>Provision for mixed gender teams to use the same changeroom.</li> <li>Provision for accessible team members.</li> <li>Provision for separate umpire changerooms.</li> <li>Basic infrastructure includes general standards of non-slip safe floors, safe fittings, power points, Australian standard lighting and ventilation with rooms made for the maximum size team. Air conditioning and locker or storage areas are not required.</li> </ul> <p>Changerooms are to have the following selected elements:</p> <ul style="list-style-type: none"> <li>Where possible, separate changerooms for umpires will be provided.</li> <li>The provision of male and female changerooms are required.</li> <li>Direct and central access to the courts for players.</li> </ul> |

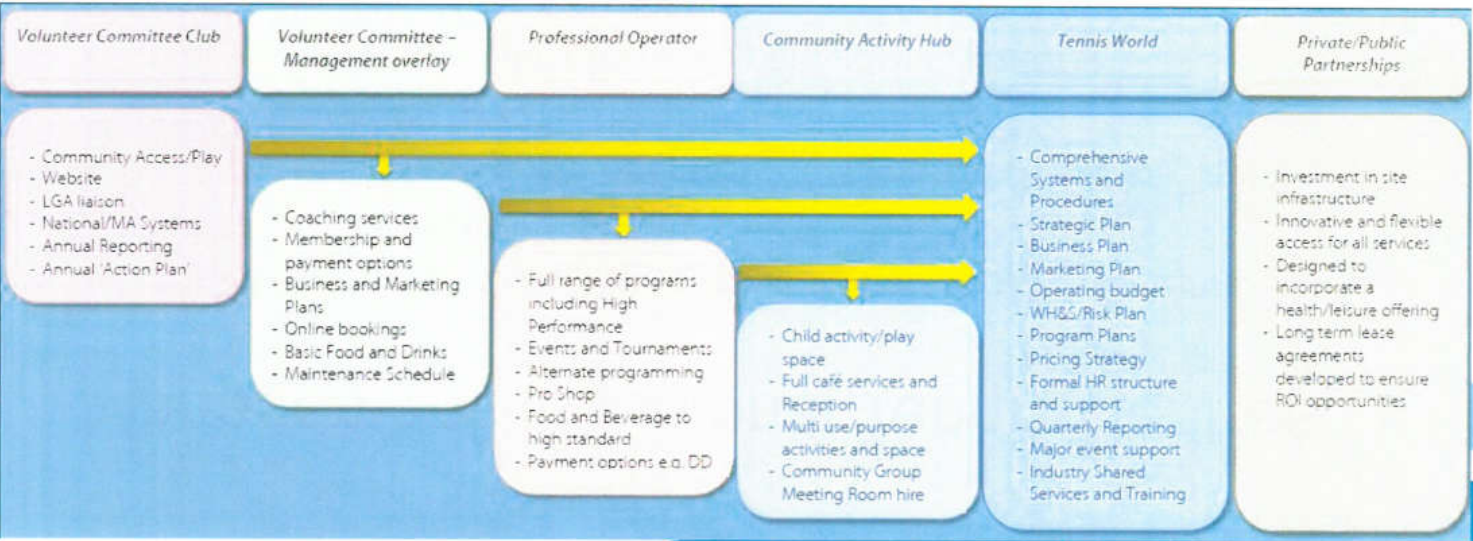
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|   | <ul style="list-style-type: none"> <li>• Entry should ideally be at ground level, on grade (or ramped to comply with DDA standards).</li> <li>• Access points should be provided with weather protection and clearly visible with room signage.</li> <li>• Showers immediately adjacent to the locker area and provide showers as lockable cubicles to better accommodate users.</li> <li>• Provide minimum space for the size of the teams (in this instance number of players on the courts) using the changing space; including a bench seat which is 600mm deep and an under bench compartment for storing bags (1000mm overall depth) and a rear locker compartment behind.</li> <li>• Provide vandal-resistant fittings and fixtures.</li> <li>• Provide seating within each shower cubicle.</li> <li>• Provide shelving / ledge near basin for personal grooming items.</li> <li>• Partition mounted coat hooks with rubber tips in shower cubicles.</li> <li>• Hot and cold water with enough capacity for the maximum team size to be provided.</li> <li>• Convert all urinals into individual lockable partitioned toilet pans.</li> <li>• At least one unisex accessible toilet, including baby change area.</li> <li>• Internal storage rooms should be designed with shelves to maximise storage room capacity. Provision of separate secure areas or cages for storing seasonal user equipment is ideal to ensure all users can secure equipment on site.</li> <li>• Equipment storerooms should be accessed via an external vertical roller door or double swing door to allow for direct playing field access.</li> <li>• Provide lockable gates (screen mesh or similar) or solid doors to storage shelving and cupboards to prevent theft and vandalism</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• While this document reference different sports, the recommendations listed above are consistent with what should be provided to cater for sport and its participants.</li> </ul> |
| <p><b>Building condition assessment reports</b></p> | <p>The City has undertaken a condition assessment of its tennis facilities to develop a detailed three-year capital works plan and document works that may need to be delivered over a longer ten-year timeframe. Each report provides the following:</p> <ul style="list-style-type: none"> <li>• A three-year capital works plan.</li> <li>• Immediate maintenance works.</li> <li>• Any urgent building safety or compliance issues.</li> <li>• Observations that may affect the future planning of this facility.</li> </ul>   |

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|   | <p><b>Applecross Tennis Club – WSP (2018)</b></p> <p>The building is generally in moderate condition. A few minor actions are required soon, with renewal activities such as repainting, ceiling replacement and the management of asbestos. The internal of the facility is in moderate condition and considered adequate for the number of staff and visitors.</p> <p><b>Blue Gum Recreation Centre – WSP (2018)</b></p> <p>The building is generally in good condition, well maintained and tidy. A few minor actions are required soon, with renewal activities such as repainting and ceiling replacement designated for 2022. The internal of the facility is in good condition and considered adequate for the number of staff and visitors.</p> <p><b>Blue Gum Tennis Court Admin – Tallis (2021)</b></p> <p>The building appears to be in good condition for its age and compliant with statutory requirements. The building has not been designed for disabled access. However, it is not a statutory requirement to be compliant with such modern requirements in a building of this age.</p> <p><b>Bullcreek Tennis Club – Tallis (2020)</b></p> <p>The building appears to be in good condition for its age and compliant with statutory requirements, but does not comply with disabled access. It was structurally sound at the time of the inspection and does not pose any notable hazard to either the staff working there or members of the public who are visiting the facility. The building contains asbestos in the eaves sheeting of the building and there are several minor maintenance items that need to be addressed. In general, the internal condition of the building is very good. The bathrooms are new and of excellent condition.</p> <p><b>Bullcreek Tennis Club Public Toilets – Tallis (2021)</b></p> <p>The building appears to be in good condition for its age and compliant with statutory requirements. The internal condition of the building is good but the bathroom is in satisfactory condition.</p> <p><b>Kardinya Tennis Club – Tallis (2021)</b></p> <p>The building appears to be in good condition for its age and appears to be compliant with statutory requirements. It was structurally sound at the time of the inspection and does not pose any notable hazard to either the staff working there or members of the public who are visiting the facility.</p> |
| <b>State Government Agency documents</b>  |  |
| <p><b>State Planning Strategy 2050 – Western Australian Planning Commission</b></p> | <p>The Strategy outlines the Government’s intention to undertake a collaborative approach in planning for the State’s land availability, physical and social infrastructure (community facilities), environment, economic development and security. Social infrastructure (physical and social) is referenced as required to enable liveable, inclusive and diverse communities to grow and develop. It incorporates:</p> <ul style="list-style-type: none"> <li>• Spaces and places – creating spaces and places that foster culture, liveability, enterprise and identity.</li> <li>• Affordable living – enabling affordable living through housing diversity and compact settlements.</li> <li>• Health and wellbeing – encouraging active lifestyles, community interaction and betterment.</li> </ul>  |

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|  | <p>It states all levels of government have a role to play in the delivery of social infrastructure which is highly complex. It includes schools, hospitals, civic centres, aged care, public open spaces as well as 'soft' elements of community infrastructure, which include social services, community building and culture and arts programs. 'Soft' elements may include programs, resources and services while 'Hard' elements related to buildings within which the soft elements are often located. Public and private investment in social infrastructure is seen as essential. The financing of social infrastructure, in particular the 'soft' elements, will require innovative and creative approaches and partnerships. This also needs to take into account the revenue gap that is created from social infrastructure and the cost of providing and maintaining the infrastructure (i.e. subsidy of programming and the management / maintenance of the assets).</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• State government commitment and potential capability/capacity of remaining land for additional courts will determine the extent of City investment required. This, however, should offset additional technical research requirements.</li> </ul>   |
| <p><b>State Sporting Infrastructure Plan Review – Department of Local Government, Sport and Cultural Industries (2019)</b></p> | <p>A forward planning strategy for the provision of infrastructure to service State, National and International level sporting competition. Governing bodies and those utilising State Sporting Facilities have a responsibility to demonstrate how they are effectively using public funding and how they are planning to increase the value generated from facilities in the future. The opportunity for group facilities to share common infrastructure was identified in consultation as a necessary step for financial sustainability.</p> <p>Problems</p> <ul style="list-style-type: none"> <li>• A lack of access to facilities for large major events.</li> <li>• Lack of secure tenure</li> <li>• Inequity in resource capacity between various sports.</li> <li>• Ongoing operational and maintenance costs and funding requirements.</li> </ul> <p>Opportunities:</p> <ul style="list-style-type: none"> <li>• Technology – digital streaming offering commercial opportunities.</li> <li>• Transport and Connectivity – alignment to METRONET.</li> <li>• Tourism: An opportunity to further partner with tourism bodies and private partners to coordinate strategic objectives, facility planning and marketing drives.</li> <li>• Cultural hubs: To create integrated cultural hubs or precincts that provide both efficient use of shared facilities and offer a wider variety of cultural and entertainment offerings.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The document takes a significantly different approach to funding State Sporting Infrastructure in recognising the facility aspirations of each SSA, while focusing on an outcome-based approach to secure future investment.</li> <li>• Reference is made for tennis to remain at the State Tennis Centre in Burswood.</li> </ul> |

| Document   | Key considerations  |           |                 |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |
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| <p><b>Strategic Directions: 2020 – 2023 – Department of Local Government, Sport and Cultural Industries</b></p>  | <p>The document provides vision and direction for Western Australia’s Sport and Recreation Industry. DLGSC seek to improve capability and outcomes across the local government, sport and recreation and culture and arts sectors. Key objectives relevant to this project are:</p> <ul style="list-style-type: none"> <li>• To promote participation and achievement in sport, recreation, culture and arts.</li> <li>• To promote and enhance the benefits of cultural diversity and social inclusion</li> </ul> <p>By working collaboratively with the community, all tiers of government and key stakeholders to implement a shared approach to improve community engagement and experience.</p> <p>Key strategies include:</p> <ol style="list-style-type: none"> <li>1. Strategic Priority and infrastructure programs: <ol style="list-style-type: none"> <li>a. State Sporting Infrastructure Plan - implementation</li> </ol> </li> <li>2. Sector sustainability, capacity building and excellence: <ol style="list-style-type: none"> <li>a. Public Open Space Policy and Shared User Guide for education facilities.</li> <li>b. Guidance/ monitoring of sector infrastructure management practices.</li> </ol> </li> </ol> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The potential alignment with the broader Place Activation activities and economic development opportunities should be factored into any development proposed.</li> <li>• Financial viability is imperative if it is to secure support across government.</li> </ul> |           |                 |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |
| <p><b>Western Australia Guidelines for Community Infrastructure – Parks and Leisure Australia WA (2020) and PLAWA Community Facility Guidelines Report High Level POS and Sports on POS - Data Review (2020)</b></p> | <p>The Community Facility Guidelines (CFG) provides a high level view of potential facility requirements for sport. It provides some guidance and is just one assessment tool used in strategic planning for sporting infrastructure. The CFG needs to be considered in consideration of many other factors and is not the only determinant of provision in isolation. As such it must not be viewed in isolation, however they are useful as benchmarks against which provision can be assessed when determining a provision standards.</p> <p>Benchmarking tennis facilities across Perth</p> <table border="1" data-bbox="542 1072 2027 1326"> <thead> <tr> <th>Hierarchy</th> <th>Provision ratio</th> <th>Catchment</th> <th>Infrastructure</th> </tr> </thead> <tbody> <tr> <td>Local</td> <td>1:5,000</td> <td>5km</td> <td>1-3 courts</td> </tr> <tr> <td>Neighbourhood</td> <td>1:5,000</td> <td>5km</td> <td>4-6 courts</td> </tr> <tr> <td>District</td> <td>1:15,000 – 30,000</td> <td>5-10km</td> <td>6-17 courts</td> </tr> <tr> <td>Regional</td> <td>1:30,000 – 60,000</td> <td>&gt;10km</td> <td>17+ courts</td> </tr> </tbody> </table> <p>The document insufficient evidence to suggest a deficit in tennis court provision, largely due to the number of tennis clubs and facilities throughout Perth. In the South Metro Peel region the percentage of total population within a tennis club facility catchments was 57.89, but only 13.72% of the population are within the catchment for a tennis court facility.</p>  | Hierarchy | Provision ratio | Catchment | Infrastructure | Local | 1:5,000 | 5km | 1-3 courts | Neighbourhood | 1:5,000 | 5km | 4-6 courts | District | 1:15,000 – 30,000 | 5-10km | 6-17 courts | Regional | 1:30,000 – 60,000 | >10km | 17+ courts |
| Hierarchy  | Provision ratio   | Catchment | Infrastructure  |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |
| Local  | 1:5,000   | 5km       | 1-3 courts      |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |
| Neighbourhood  | 1:5,000   | 5km       | 4-6 courts      |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |
| District   | 1:15,000 – 30,000   | 5-10km    | 6-17 courts     |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |
| Regional   | 1:30,000 – 60,000   | >10km     | 17+ courts      |           |                |       |         |     |            |               |         |     |            |          |                   |        |             |          |                   |       |            |

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|   | <p>The guidelines recommends that the district level 8 court facility changes to a ratio of 1:15,000-1:30,000, and that the regional ratio stays the same. Note: these refer to hard courts (not grass or clay).</p> <p>Club facilities rather than stand-alone public facilities are encouraged.</p> <p>All courts need to be floodlit for public use.</p> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• Based on these guidelines, and the number of courts / clubs in Melville, there is indicatively an over-provision of grass tennis courts and it is marginal for the level of hard court provision (i.e. for a population of 98,080 – 2016 census - this could potentially indicate a need for approximately one x regional centre of 17 courts plus and between 1-4 district level facilities of 6-17 courts). This however doesn't take into account the current additional provision of local courts, neighbourhood courts and those located on school sites which potentially provide a community resource.</li> <li>• Based on the above there may be a case for a rationalisation of facilities or consolidation of clubs. This however is only one metric in the decision making process and future population growth together with projected increase / decrease in participation rates as a result of new initiatives, programs and coaching components.</li> </ul> |
| <b>State Sporting Association documents</b>   |   |
| <p><b>National Tennis Facility Planning and Development Guide – Tennis Australia (2013)</b></p> | <p>The National Tennis Facility Planning and Development Guide provides information and processes for a range of typical tennis club and centre facility projects. The Guide will assist with:</p> <ul style="list-style-type: none"> <li>• New facility development</li> <li>• Court construction or redevelopment</li> <li>• Court resurfacing and surface conversion</li> <li>• Water and sustainability initiatives</li> <li>• Floodlighting installation</li> <li>• Fence replacement, and</li> <li>• clubhouse refurbishment or extension.</li> </ul> <p>Development of the Guide is a key outcome of Tennis Australia's commitment to:</p> <ul style="list-style-type: none"> <li>• Improve the quality of the experience delivered by tennis facilities.</li> <li>• Fund improvement of tennis infrastructure.</li> <li>• Encourage and support the development of new facilities where they are needed most.</li> <li>• Lead partnerships to develop multi-use community hubs.</li> <li>• Monitor, maintain and improve court and equipment standards.</li> </ul> <p><b>Project relevance</b></p>  |

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|  | <ul style="list-style-type: none"> <li>The framework can be used by all stakeholders to guide long term planning and infrastructure development decisions within a region. The framework provides a basis for decision making around the hierarchical level of facilities to provide a wide range and mix of community opportunities and experiences within a region.</li> </ul>  |
| <p><b>Tennis Venue Management Models – Tennis Australia (2014)</b></p> | <p>This document explores some of the alternative management models that clubs / LGA’s could consider to implement should the traditional club run – volunteer management model is not working. Options include part-time administrator, fulltime management, hybrid professional operator with club oversight and full commercial operator via a lease. Each one comes with benefits and risks, as such a business case would be required to determine the most suitable and sustainable arrangements.</p>  <p><b>Project relevance</b></p> <p>The Strategy needs to consider these venue management options in the mix for each club venue. An assessment will need to be made against the criteria.</p> |
| <p><b>Tennis Infrastructure Planning – Tennis Australia (2018)</b></p> | <p>Tennis Australia’s Tennis Infrastructure Planning Resource for Australian Tennis Venues provides industry planning and design considerations to support land owners, venue managers, clubs, coaches and design specialists to plan and deliver more sustainable tennis venues across Australia. The Resource is primarily targeted to individuals and organisations involved in the use, planning, design, funding and construction of community tennis venues.</p> <p>This Resource provides information and direction on typical tennis facility projects including:</p> <ul style="list-style-type: none"> <li>New facility developments.</li> </ul>  |

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|   | <ul style="list-style-type: none"> <li>• Site planning and assessment.</li> <li>• Court design and development.</li> <li>• Court resurfacing and surface Conversion.</li> <li>• ANZ Tennis Hot Shots courts.</li> <li>• Floodlight installation and retrofitting.</li> <li>• Fence upgrades and replacement.</li> <li>• Clubhouse design, refurbishment or extension.</li> <li>• Improving accessibility.</li> <li>• Environmental considerations.</li> </ul> <p><b>Project relevance</b></p> <p>The resource has been designed to educate, inform and guide tennis facility planning and development for existing facilities and new builds.</p>   |
| <p><b>Tennis West Strategic Facilities Plan – A roadmap for the future of tennis facilities – 2018 and beyond</b></p> | <p>The Tennis West Strategic Facilities Plan provides a clear vision and direction for the future provision and enhancement of tennis facilities. A set of development principles, strategic priorities and key recommendations and actions have been developed for the three metropolitan and 15 country tennis zones, to guide future planning and investment into tennis facilities.</p> <p>Four strategic priorities form the basis of the Tennis West facility planning and development framework, with key priorities relevant to this Strategy listed below:</p> <ol style="list-style-type: none"> <li>1. Increasing venue access and use – prioritise facility access and support the shared use of tennis venues to provide a greater range of physical activity opportunities for local communities. <ol style="list-style-type: none"> <li>a. Provide a better balance and variety of court surface types that support club participation, tournament and athlete development pathways.</li> <li>b. Where appropriate, investigate the consolidation or rationalisation of underutilised courts to provide a more sustainable club network – following completion of Operational Health Checks.</li> <li>c. Partner with local clubs and LGAs to increase the number of Book a Court venues. Venues that provide floodlit courts and access to amenities are preferred for Book a Court installations.</li> <li>d. Support the development of additional Hot Shots venues via dedicated courts or blended lines on existing hard courts</li> </ol> </li> <li>2. Enhancing facility capacity – work with facility owners to improve the capacity, functionality and sustainability of tennis venues through improved management practices &amp; facility enhancement. <ol style="list-style-type: none"> <li>a. Additional floodlighting is required at strategic locations to support the demand for night tennis.</li> <li>b. Work with clubs who wish to convert their natural grass courts to hard courts and ensure any new hard courts developed provide floodlighting.</li> </ol> </li> </ol> |

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|          | <ul style="list-style-type: none"> <li>c. Increase the capacity and overall quality of existing tennis facilities by partnering with LGAs, facility owners and operators on renewal and upgrade projects.</li> </ul> <ol style="list-style-type: none"> <li>3. Developing stakeholder partnerships – strengthen partnerships with key stakeholders, including local government and the education sector, to plan and deliver improved tennis infrastructure. <ul style="list-style-type: none"> <li>a. Investigate opportunities to partner with schools and universities to provide community access to tennis facilities.</li> </ul> </li> <li>4. Prioritising infrastructure investment – Drive the development of regional and local tennis plans to guide government investment into the development of tennis facilities in communities of high demand. <ul style="list-style-type: none"> <li>a. Develop a regional hub for tennis in key growth areas (Northern, North Eastern, Southern and South Eastern). Explore potential opportunities with the City of Wanneroo, City of Swan, City of Gosnells and the City of Cockburn.</li> <li>b. Partner with LGAs and provide evidence of demand for tennis to influence the development of new multipurpose sporting facilities in residential growth areas and future population centres.</li> </ul> </li> </ol> <p>Tennis Australia is developing the Planning, Design &amp; Delivery Resource for Australian Tennis Venues that will provide industry planning and design information to support land owners, venue managers, clubs and coaches to plan and deliver more sustainable tennis venues across Australia.</p> <ul style="list-style-type: none"> <li>• New facility developments.</li> <li>• Site planning and assessment.</li> <li>• Court construction and development.</li> <li>• Court resurfacing and surface conversion.</li> <li>• Floodlight installation and retrofitting.</li> <li>• Fence upgrades and replacement.</li> <li>• Clubhouse design, refurbishment or extension.</li> <li>• Improving accessibility initiatives.</li> <li>• Environmental and sustainability initiatives</li> </ul> <p>The Tennis 2020 Facility Development Framework provides a hierarchal guide only for the future development of facilities in Western Australia, as follows:</p> <ul style="list-style-type: none"> <li>• National Centres (20+ courts).</li> <li>• Regional Centres (16+ courts). Catchment of 200,000 people within a 15km radius (metropolitan).</li> <li>• Large Community Centres - sub regional (12+ courts). Catchment of 100,000 people within a 15km radius (metropolitan). Cockburn has been identified as a potential metropolitan large community centre.</li> <li>• District Centres (8+ courts).</li> </ul> |

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|  | <ul style="list-style-type: none"> <li>• Local Centres (4+ courts).</li> <li>• Public Access Centres (1+ courts)</li> </ul> <p>Recommendations identified for the City are:</p> <ul style="list-style-type: none"> <li>• Floodlight courts in Applecross and Melville.</li> <li>• Work with clubs and LGA's to convert some natural turf courts to hard courts.</li> <li>• Support the growth of Hot Shots programming through the provision of dedicated Hot Shots courts and / or blended lines. Applecross and Bullcreek present opportunities to develop standalone Hot Shots courts.</li> <li>• Partner and provide advice to the City of Melville on current plans to develop multi-purpose community facilities that provide opportunities for tennis.</li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The Strategy will acknowledge these recommendations, and will seek to test, verify and develop recommendations based on evidence.</li> </ul>  |
| <p><b>Tennis West Strategic Framework (2018-2028)</b></p>    | <p>There is a requirement for longer term strategic direction to determine the need for facilities, how facilities should be developed in the future and the appropriate approach to management, community access and ongoing improvements. Melville is contained within the South Zone of the Metropolitan Region. The main observations and opportunities relating to Melville (which is grouped with Fremantle and East Fremantle) were identified as:</p> <ul style="list-style-type: none"> <li>• Increase the number of floodlit hard courts at club venues where clear demand for evening and winter use has been identified.</li> <li>• Applecross, East Fremantle, Melville and Fremantle all have low numbers of floodlit courts for their existing membership base.</li> <li>• Partner and provide advice to the City of Melville on current plans to develop multi-purpose community facilities that provide opportunities for tennis. Ensure an appropriate level of provision that supports the development and growth of tennis.</li> <li>• General commentary across tennis infrastructure within the Metropolitan area include: <ul style="list-style-type: none"> <li>○ A requirement for more lit hard courts to support night tennis.</li> <li>○ Provide an even spread of Book a Court venues to support casual use of club venues.</li> <li>○ Explore tennis opportunities and investigate school partnership opportunities.</li> <li>○ Investigate suitable locations for the future development of clay courts that support elite player pathways.</li> </ul> </li> </ul> <p><b>Project relevance</b></p> <ul style="list-style-type: none"> <li>• The Strategy needs to consider how any proposed recommendation will align with this strategy.</li> </ul> |
| <p><b>State Sporting Association Facility Guidelines</b></p> | <p>Specific design standards across a range of sports which provide a guideline to be adopted when spatially planning a site. The main consideration relates to the extent of facility development desired by the national/international and state bodies and those realistically within the remit of a local government to provide. These include:</p>   |

| Document        | Key considerations   |
|-----------------|--|
|                 | <ul style="list-style-type: none"> <li>• Netball Australia National Facilities Policy – Netball Australia (March 2016).</li> <li>• Tennis 2020: Facility Development and Management Framework for Australian Tennis –Tennis Australia (2012).</li> <li>• ANZ Tennis Hot Shots Court Development Guide – Tennis Australia (date unknown).</li> <li>• Tennis Venue Management Models – Tennis Victoria (date unknown).</li> </ul> <p><b>Project relevance</b></p> <p>Each document is slightly different, but in general the guiding principles include:</p> <ul style="list-style-type: none"> <li>• Strategic need, facility demand and participation growth opportunities.</li> <li>• Accessibility and inclusion, catering for multiple formats of the sport.</li> <li>• Maximising utilisation and improved programming.</li> <li>• Best practice technical and design standards for courts and buildings.</li> </ul>   |
| <b>Overview</b> | <p>A review of the plans identify a number of common threads which can be summarised as:</p> <ul style="list-style-type: none"> <li>• The strategic documents vary from being explicit in identifying sites for development, whilst others are generic in advising on the approximate location of facilities in accordance with population growth.</li> <li>• The Plans lack the ability to implement and deliver and are heavily reliant on developing close relationships with local governments in order to achieve the desired outputs.</li> <li>• More recent Strategic Plans have a number of aspirational objectives and requirements which require interpretation at the local government level.</li> <li>• Many of the strategies have been developed in isolation with some reference to ground sharing, co-location and compatible uses.</li> <li>• The Department of Education is highlighted as being a significant partner in delivering the facility development outcomes identified in the majority of Strategic Facility Plans.</li> <li>• The majority of the strategies are linked to funding available through CSRFF.</li> </ul> |

Table 2: Tennis Australia updated hierarchy 2021

|   |   | 1  | 2   | 3   | 4  | 5   | 6  |
|---|---|--|---|---|--|---|--|
|   |   | International  | High Performing Regional Venue  | Premier Community Venue   | Full-Service Community Venue   | Community Venue   | Community Access venue   |
| <b>Profile</b>                                |   | Tennis showpiece – Large economic driver through large National and International events and the top high-performance coaching and player pathways   | Regional Tennis Venue with ITF Professional event hosting capability and serves as a hub for community through to high level events and competition; high quality coaching/pathways for the local area and region; diverse community programming; and is a financially sustainable and professionally run venue | Premium competition venue that focuses on club level to inter-district and lower level state significant events and competition; as well as servicing the local catchment to provide a full mix of recreational play, competition play, coaching and programming. | Servicing the local catchment to provide a full mix of recreational play, competition play (participation level), coaching and programming.  | Public facilities servicing local suburbs delivering health and social opportunities and community objectives. Will have some program offerings such as coaching and competition play | Community access facility which provides opportunities for casual bookings and may have limited coaching |
| <b>Facility Attributes</b>                    | <b>Typical Court Footprint</b>                                | A show court with adequate seating capacity (5000+)<br><br>Minimum 10 ITF approved courts (Grand Slam Surface)   | Minimum 8 ITF approved courts (Grand Slam surface) plus 2 practice courts<br><br>Tier 2 Lite - minimum 4 ITF courts plus two practice courts (Grand Slam surface)   | Typically consists of 10 to 16 competition level courts (may be more) of the same surface type<br><br>May have additional courts (mixed surface types)  | Typically consists of 6 to 12 courts (may be more) of the same or mixed surface types  | Typically consists of 4 to 8 courts (but may be more if regional based)   | 1 to 3 courts  |
|   | <b>Lighting</b>   | 500 to 1000 LUX av PPA - Broadcast   | Min 500 LUX av PPA  | Min 350 LUX av PPA  | Preferred 350 LUX av PPA<br>Min 250 LUX av PPA   | Minimum 250 LUX av PPA  | Lighting is Preferred  |
|   | <b>Venue Facilities</b>                                       | Fit-for-purpose (international event) standard player and media facilities   | Fit-for-purpose player facilities and clubhouse   | Fit for purpose player facilities and clubhouse   | Adequate player facilities and clubhouse   | Basic clubhouse and facilities  | May have a shelter and toilet(s)   |
|   | <b>Complementary Facilities</b>                               | Same as 'High Performance State Venue' + Modern, international level player & officials facilities including showers, change areas, physio room. Permanent large grand stand and established seating for spectators. | Same as 'Premier Community Venue' + Administration offices. Additional (permanent or temporary) event capacity for additional player & officials change/shower facilities, physio room, small viewing stands or the ability to bump in some seating for spectators  | Same as 'Full Service Community Venue' + preferably larger event capacity (tournament office/referee facilities), larger clubhouse and player change/shower facilities and space for spectators)  | Pro shop, tournament office capacity, universally designed & accessible facility, kitchen area, customer seating in clubhouse  | No minimum requirements   | No minimum requirements  |
| <b>Participation and Catchment Attributes</b> | <b>Competitive Play</b>                                       | Same as High Performing State Venue + International ATP/WTA/ITF events   | Same as Premier Community Venue + State, National and ITF Pro-Tour events<br><br>Club, Inter-Club, Inter-district competition   | Same as Full-Service + Platinum to Silver AMT and JT<br><br>Club, Inter-Club, Inter-district competition  | May include Bronze AMT and JT, Junior UTR and Adult UTR events<br><br>May share (co-locate) events or be overflow for higher level events<br><br>Club, Inter-Club and Inter-district competition | Possible Junior UTR and Adult UTR events<br><br>Club and Inter-club competition   | Social play generally but may also be an 'overflow' facility for larger local centres                    |
|   | <b>Performance Pathway</b><br>Zone = Region or District Assoc | State Squads   | Zone Squads   | Zone Squads   | Zone / Sub-Zone Squads (if no T2/T3 available)   | Sub-Zone Squads / Non-MA Performance Squads   | None   |
|   | <b>Coaching Programs</b>                                      | Full Coaching Program - Performance to Foundation  | Full Coaching Program - Performance to Foundation   | Full Coaching Program - Performance to Foundation   | Premier to Foundation  | Foundation (generally) - support local community needs  | Foundation (limited) or nil  |
|   | <b>Other Programs (incl Social and Casual Court Hire)</b>     | Local Participants - Social tennis, program tennis (e.g. Cardio Tennis), court hire  | Local Participants - <u>FULL MIX</u> of Social tennis, program tennis (e.g. Cardio Tennis), court hire  | Local Participants - <u>FULL MIX</u> of Social tennis, program tennis (e.g. Cardio Tennis), court hire  | Local Participants - <u>FULL MIX</u> of Social tennis, program tennis (e.g. Cardio Tennis), court hire   | Local Participants - May include some of social tennis, program tennis, court hire -to support local community needs  | Local Participants - generally court hire only   |

|                            |  | 1   | 2   | 3  | 4   | 5  | 6  |
|----------------------------|--|---|---|--|---|--|--|
|                            |  | International   | High Performing Regional Venue  | Premier Community Venue  | Full-Service Community Venue  | Community Venue  | Community Access venue   |
|                            | <b>Catchment Profile</b>                                 | Same as Full Service<br><br>Events - intra-state, inter-state and international   | Same as Full Service<br><br>Events - intra-state and inter-state travel, some from international  | Same as Full-Service<br><br>Events - may travel across metro area or up to several hours (regional)  | Less than 30 minute drive (metro) and 90 minutes (regional)                           | Services those who reside, work or study within a 3 to 5km catchment (metro) or may be 30 to 60 minute drive in regional areas   | Generally services those who reside within 500m to 3km of venue (metro) and is prevalent in small regional communities   |
|                            | <b>Location</b>  |   |   |  |   |  |  |
| <b>Planning Attributes</b> | <b>Hierarchy (Venue Scale, Event Profile, Catchment)</b> | International-National-State significance   | State-Regional significance   | Regional-District significance   | District-local significance   | District-local significance  | Local Suburb   |
|                            | <b>Provision Rate</b>                                    | 1 per State   | Regional - 1 per Country Region<br>Metro - 3 to 5 within 60min drive of place of residence  | Regional - where population, participation and catchment justifies<br><br>Metro - 1 Syn Grass per District Assoc<br>1 Hard Court if no T2 to serve catchment<br><br>Natural Turf or Clay venues sought after where sustainable | 1 to 3 per LGA (pending supply-demand, LGA size and no. T1-3 venues within catchment) | Complementary Network to meet local demand/need  | Complementary Network to meet local demand/need  |
| <b>Management</b>          | <b>Optimal Operating Model</b>                           | Commercial  | Commercial or Operator model  | Commercial or Operator   | Commercial or Operator or Club/Coach Model  | Club or Club/Coach Model<br>Commercial (where no club)   | Internal or Agent managed  |
|                            | <b>Venue Sustainability</b>                              | <b>Aspires to operational and financial sustainability</b> - sustainability limited somewhat by need to prioritise MA performance programming and events, and maintaining significant assets such as stadia | <b>Highly operational and financially sustainable</b> - Able to generate the funds to cover most, if not all, of the court infrastructure asset renewal or replacement cost over the court asset life PLUS the venue operation and maintenance expenses. May contribute a portion of the forecast non court and structural asset renewal or replacement cost over the asset life (e.g. building, car park, court substrate et al) |  |   | <b>Aspires to operational and financial sustainability</b> - aims to contribute to a portion of the court infrastructure asset renewal (including court resurfacing) over the court asset life, with assistance of landowner and grant funding sources | <b>Requires Community Subsidisation</b> - may generate revenue to contribute to the operating costs and asset renewal or replacement over the asset life, but will largely rely on landowner (community) and grant funding |

## Appendix 2: Demographic review

The demographic analysis outlines the key data for the City, which has been obtained using the Australian Bureau of Statistics (ABS) 2016 Census and forecast.id (City of Melville). The analysis has focused on the current population profile, and future growth, age composition and other socio-related profiles. Note: all tables and graphs have been sourced from Forecast .id, May 2019, unless otherwise stated.

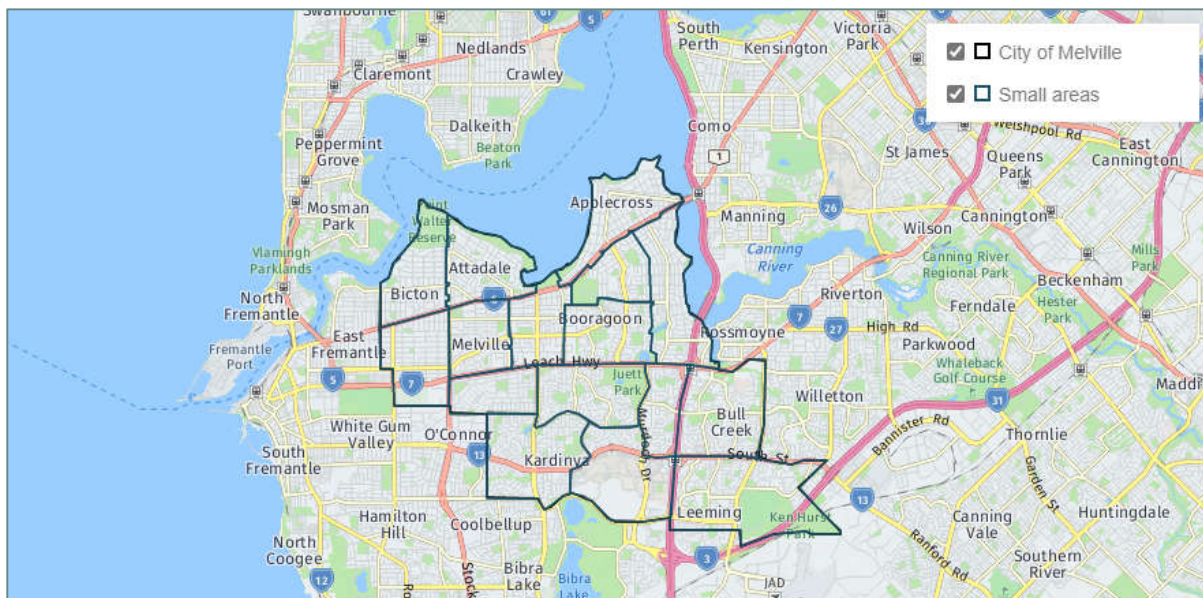


Figure 1: City of Melville. Source: Population and household forecasts, 2016 to 2036, prepared by Forecast.id, October 2017

### Population Profile

The City had an estimated population of 109,198 in 2021 and is forecast to grow to 126,754 by 2036, an increase of 24,365 persons (23.80% growth), at an average annual change of 1.07%. Figure 2 refers.

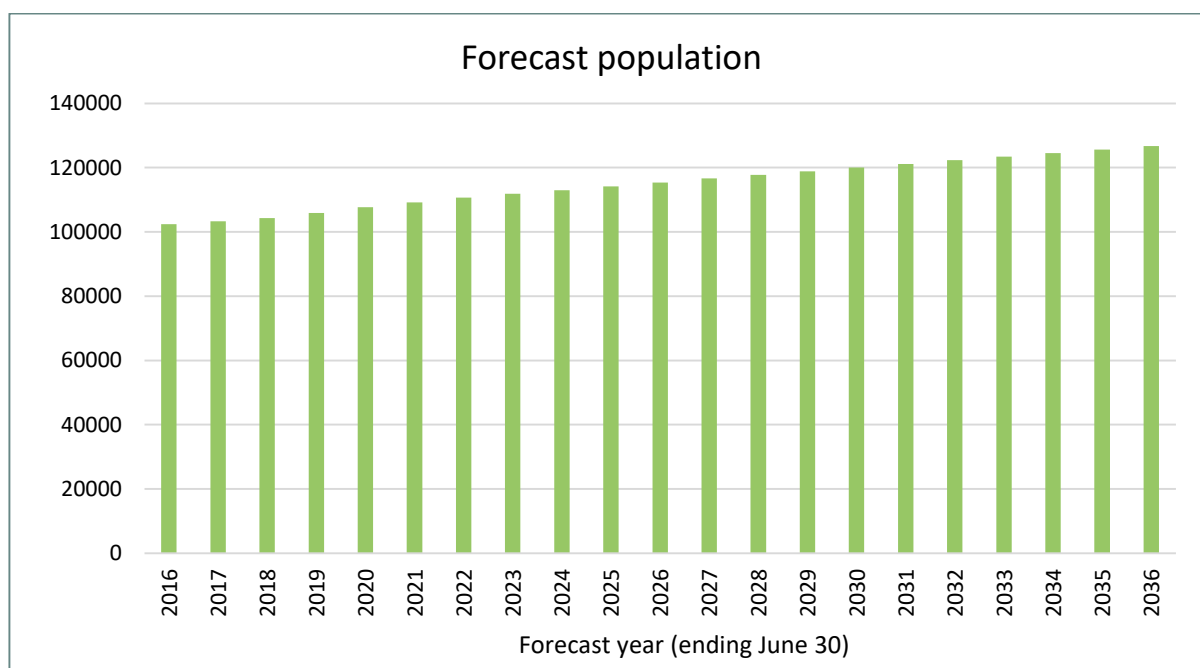


Figure 2: Forecast growth in population

The City's population growth is expected to be primarily in Applecross, Ardross, Booragoon, Murdoch and Willagee largely due to the densification of suburbs (as a result of zoning changes), as shown in Table 3. With a combination of high rise apartment, town house and small block offerings, these residential developments are attractive to couples and families seeking new housing opportunities. Figure 1 shows the growth associated with each area.

The landscape provides a range of housing products, from its large lot-older style homes which attract large families or mature age couples, through to medium density housing opportunities (townhouses and strata villas), and tends to attract young adults and other smaller households. This mix of demographic requires a broad range of services, including education facilities, employment opportunities, commercial precincts and community/sporting infrastructure.

**Table 3: Forecast population by suburb**

| Area                           | Forecast year  |                |                |                |                | Change between 2016 and 2036 |                      |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|------------------------------|----------------------|
|                                | 2016           | 2021           | 2026           | 2031           | 2036           | Total change                 | Avg. annual % change |
| <b>City of Melville</b>        | <b>102,389</b> | <b>109,198</b> | <b>115,324</b> | <b>121,097</b> | <b>126,754</b> | <b>24,365</b>                | <b>1.1</b>           |
| <b>Alfred Cove - Myaree</b>    | 4,578          | 4,868          | 4,905          | 4,973          | 5,164          | 586                          | 0.6                  |
| <b>Applecross</b>              | 7,472          | 8,645          | 9,628          | 10,760         | 11,915         | 4,443                        | 2.4                  |
| <b>Ardross</b>                 | 4,313          | 4,890          | 5,612          | 6,063          | 6,318          | 2,005                        | 1.9                  |
| <b>Attadale</b>                | 6,705          | 6,968          | 7,058          | 7,094          | 7,161          | 456                          | 0.3                  |
| <b>Bateman</b>                 | 3,903          | 3,954          | 3,974          | 4,012          | 4,105          | 202                          | 0.3                  |
| <b>Bicton</b>                  | 6,731          | 6,967          | 7,107          | 7,240          | 7,347          | 616                          | 0.4                  |
| <b>Booragoon</b>               | 5,797          | 6,936          | 7,603          | 8,355          | 9,106          | 3,309                        | 2.3                  |
| <b>Bull Creek</b>              | 8,084          | 8,281          | 8,595          | 8,653          | 8,848          | 764                          | 0.5                  |
| <b>Kardinya</b>                | 9,092          | 9,298          | 9,887          | 10,163         | 10,295         | 1,203                        | 0.6                  |
| <b>Leeming</b>                 | 8,481          | 8,621          | 8,676          | 8,798          | 8,956          | 475                          | 0.3                  |
| <b>Melville</b>                | 5,956          | 6,134          | 6,308          | 6,498          | 6,822          | 866                          | 0.7                  |
| <b>Mt Pleasant - Brentwood</b> | 9,101          | 10,504         | 10,567         | 10,651         | 10,695         | 1,594                        | 0.8                  |
| <b>Murdoch</b>                 | 3,666          | 4,086          | 5,510          | 6,591          | 7,570          | 3,904                        | 3.7                  |
| <b>Palmyra</b>                 | 7,247          | 7,258          | 7,294          | 7,548          | 7,828          | 581                          | 0.4                  |
| <b>Willagee</b>                | 5,046          | 5,670          | 6,496          | 7,509          | 8,306          | 3,260                        | 2.5                  |
| <b>Winthrop</b>                | 6,217          | 6,118          | 6,106          | 6,189          | 6,319          | 102                          | 0.1                  |

For tennis infrastructure, it is important to understand the potential catchment of each site, as they provide a multitude of local, neighbourhood, district and arguably regional level functions, within the wider precinct. In order to gain an understanding of the likely catchment, which is going to be serviced by the precinct, it is important to consider both a 5-10km catchments as being typical neighbourhood and district level catchment considerations.

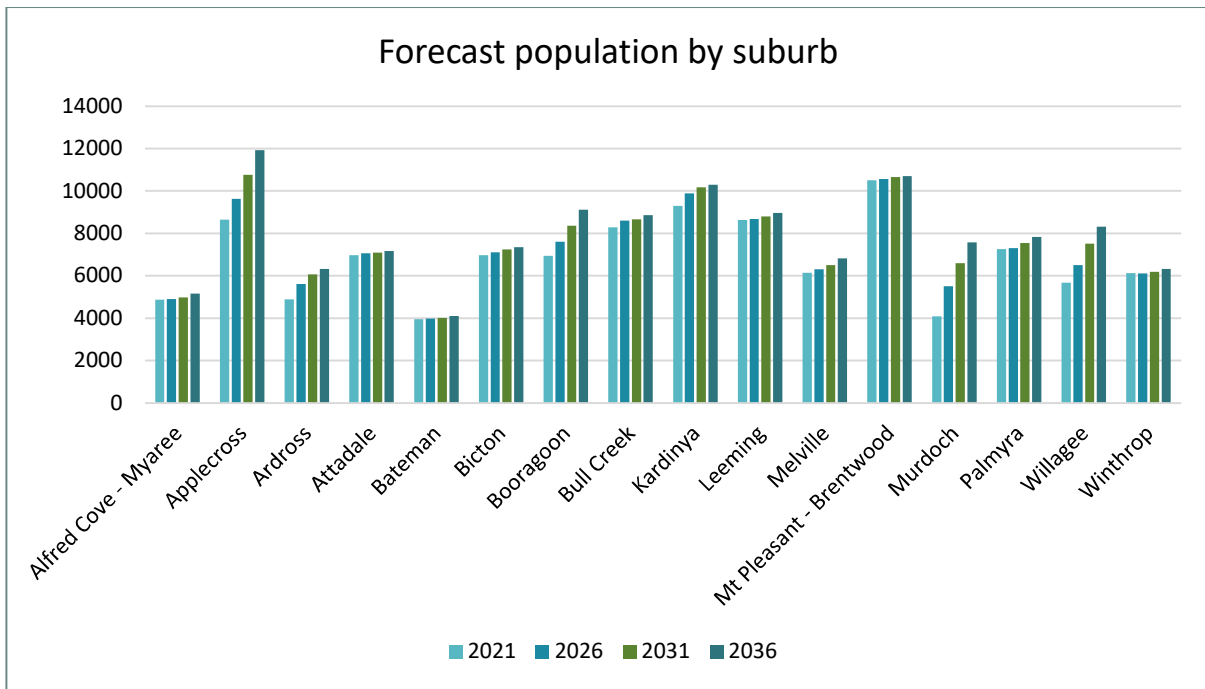


Figure 3: Forecast population by suburb

### Age Structure

Between 2016 and 2026, the age structure forecasts for the City indicate a 7.1% increase in population under working age, a 25.4% increase in population of retirement age, and a 10.6% increase in population of working age.

The City's population structure in five-year age groups from 2016-2036 identifies an increase in population for all age groups with an average increase of 5.55% across all ages groups. Between 2016 and 2026, the age structure forecasts for the City indicate a 32.9% increase in population under working age, a 79.2% increase in population of retirement age, and a 32.1% increase in population of working age, as highlighted in Table 4.

In 2016, the dominant age group for persons in the City was the 20 to 24 range, which accounted for 7.09% of the total persons, and will continue to be the predominant age group to 2036, closely followed by the 45 to 49 age group. The largest increase in persons between 2016 and 2036 is forecast to be in ages in ages 75 to 79, which is expected to increase by 1,548 and account for 4.0% of the total persons.

Table 4: Forecast age structure - 5-year age groups

| Total persons<br>Age group (years) | 2016   |      | 2031   |      | 2036   |      | Change between 2016<br>and 2036<br>Number |
|------------------------------------|--------|------|--------|------|--------|------|---|
|                                    | Number | %    | Number | %    | Number | %    |   |
| 0 to 4                             | 5,352  | 5.23 | 5,827  | 5.05 | 6,374  | 5.03 | 1,022                                     |
| 5 to 9                             | 6,091  | 5.95 | 6,227  | 5.40 | 6,733  | 5.31 | 642                                       |
| 10 to 14                           | 6,171  | 6.03 | 6,809  | 5.90 | 7,314  | 5.77 | 1,143                                     |
| 15 to 19                           | 6,706  | 6.55 | 7,839  | 6.80 | 8,376  | 6.61 | 1,671                                     |
| 20 to 24                           | 7,256  | 7.09 | 8,066  | 6.99 | 8,817  | 6.96 | 1,561                                     |
| 25 to 29                           | 6,444  | 6.29 | 6,900  | 5.98 | 7,679  | 6.06 | 1,235                                     |
| 30 to 34                           | 6,102  | 5.96 | 6,523  | 5.66 | 7,186  | 5.67 | 1,084                                     |
| 35 to 39                           | 6,126  | 5.98 | 7,278  | 6.31 | 7,952  | 6.27 | 1,826                                     |
| 40 to 44                           | 6,734  | 6.58 | 7,938  | 6.88 | 8,612  | 6.79 | 1,878                                     |
| 45 to 49                           | 7,009  | 6.85 | 8,028  | 6.96 | 8,761  | 6.91 | 1,753                                     |
| 50 to 54                           | 6,885  | 6.72 | 7,506  | 6.51 | 8,322  | 6.57 | 1,437                                     |
| 55 to 59                           | 6,770  | 6.61 | 6,860  | 5.95 | 7,548  | 5.95 | 778                                       |
| 60 to 64                           | 6,283  | 6.14 | 6,378  | 5.53 | 6,770  | 5.34 | 487                                       |

| Total persons        | 2016           |            | 2031           |            | 2036           |            | Change between 2016 and 2036 |
|----------------------|----------------|------------|----------------|------------|----------------|------------|------------------------------|
| 65 to 69             | 5,582          | 5.45       | 5,838          | 5.06       | 6,013          | 4.74       | 431                          |
| 70 to 74             | 4,001          | 3.91       | 5,249          | 4.55       | 5,557          | 4.38       | 1,556                        |
| 75 to 79             | 3,098          | 3.03       | 4,646          | 4.03       | 5,102          | 4.03       | 2,004                        |
| 80 to 84             | 2,566          | 2.51       | 3,425          | 2.97       | 4,429          | 3.49       | 1,863                        |
| 85 and over          | 3,217          | 3.14       | 3,987          | 3.46       | 5,210          | 4.11       | 1,993                        |
| <b>Total persons</b> | <b>102,393</b> | <b>100</b> | <b>115,324</b> | <b>100</b> | <b>126,755</b> | <b>100</b> | <b>24,364</b>                |

Analysis of this data identifies that the largest cohort of the City’s population in 2036 will be in the 15 to 24, and 40 to 54 aged groups, representing 37.21% of the total population. It should be noted that while these groups represent the largest cohort, each age group are not significantly different which indicates an even spread of the City’s residents. Figure 4 diagrammatically shows the population profile of the City, and the expected change to 2036.

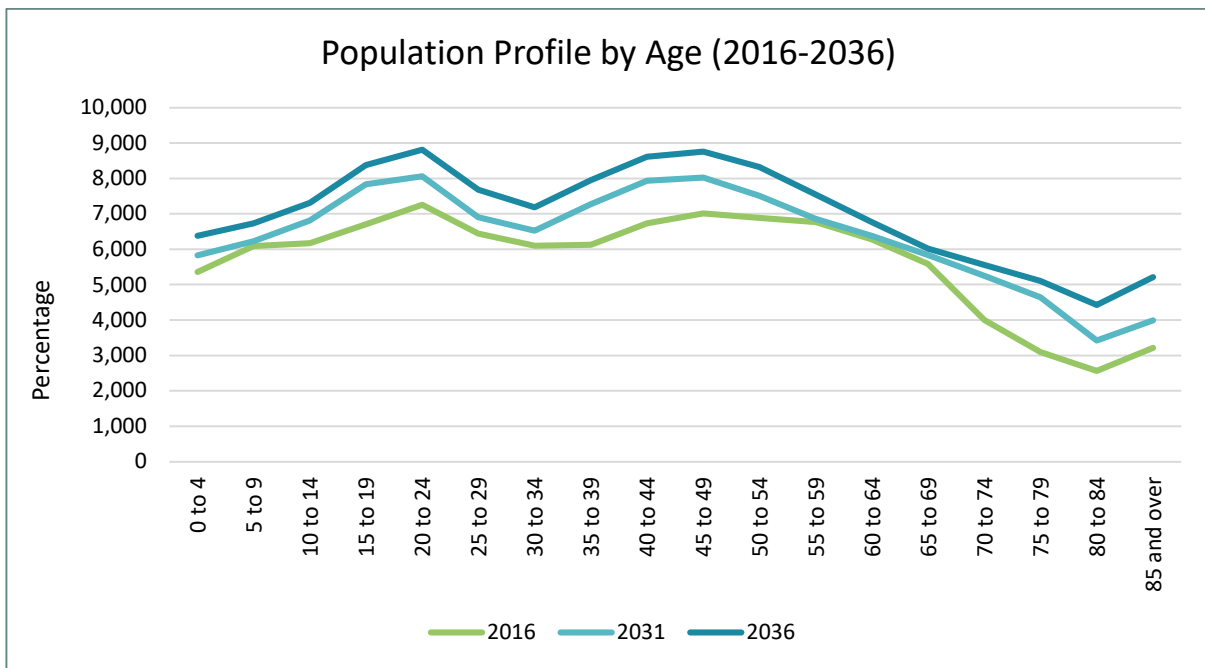


Figure 4: Population Profile Comparison by Age

While the population is also showing an increase in those over 65, this age demographic is growing at a slower pace than the children, young adults and young family age range. Such a profile is indicative of a need for family-based and club-based infrastructure, which services both child development and family support. Services which align well to this profile are junior sporting activities, playgroup, child health and play. The higher numbers of people under 50 as a percentage of the population indicates there is likely to be more of a demand for family-based infrastructure to service the needs of the resident population. However, the relative population of those over 65 indicates a need to cater for more community social-based activities and less physically demanding sporting requirements.

**Dwellings**

In 2016, the dominant household type in the City of Melville was 'Couple families with dependents', and by 2026 the largest forecast increase is expected in 'Couples without dependents' which will account for 29.4% of all households.

The number of dwellings in the City is forecast to grow from 41,785 in 2016 to 51,856 in 2036, with the average household size falling from 2.55 to 2.49 by 2036. This is an increase of over 8,072 households during the period, with the average number of persons per household falling from 2.55 to 2.51 by 2026. This summary in Table 5 indicates the results of the forecasts for population, households and dwellings in the City in five year intervals.

Table 5: Forecast population, households and dwellings

| Summary                             | Forecast Year |         |         |         |         |
|-------------------------------------|---------------|---------|---------|---------|---------|
|                                     | 2016          | 2021    | 2026    | 2031    | 2036    |
| Population                          | 102,389       | 109,198 | 115,324 | 121,097 | 126,754 |
| Change in population (5 years)      |               | 6,809   | 6,126   | 5,773   | 5,658   |
| Average annual change               |               | 130.00% | 110.00% | 98.00%  | 92.00%  |
| Households                          | 39,473        | 42,181  | 44,931  | 47,545  | 50,007  |
| Average household size              | 2.55          | 2.55    | 2.53    | 2.51    | 2.49    |
| Population in non-private dwellings | 1,538         | 1,688   | 1,848   | 1,988   | 2,088   |
| Dwellings                           | 41,785        | 44,343  | 46,878  | 49,375  | 51,856  |
| Dwelling occupancy rate             | 94.47         | 95.12   | 95.85   | 96.29   | 96.43   |

It is estimated that resident development will increase by an average of 504 dwellings per year, representing an increase from 41,785 in 2016 to 51,856 in 2036. The suburb of Applecross (1,792), Murdoch (1,520), Booragoon (1,314) and Willagee (1,313) are forecast to have the greatest increase in development of new dwellings (Table 6).

Table 6: Forecast dwellings and development

| Type                    | 2016   |     | 2036   |       | Change between 2016 and 2036 |       |
|-------------------------|--------|-----|--------|-------|------------------------------|-------|
|                         | Number | %   | Number | %     | Number                       | %     |
| City of Melville        | 41,785 | 100 | 51,856 | 100.0 | 10,071                       | 24.1  |
| Alfred Cove - Myaree    | 1,943  | 4.7 | 2,201  | 4.2   | 258                          | 13.3  |
| Applecross              | 3,237  | 7.7 | 5,029  | 9.7   | 1,792                        | 55.4  |
| Ardross                 | 1,730  | 4.1 | 2,448  | 4.7   | 718                          | 41.5  |
| Attadale                | 2,674  | 6.4 | 2,897  | 5.6   | 223                          | 8.3   |
| Bateman                 | 1,414  | 3.4 | 1,490  | 2.9   | 76                           | 5.4   |
| Bicton                  | 3,057  | 7.3 | 3,301  | 6.4   | 244                          | 8.0   |
| Booragoon               | 2,328  | 5.6 | 3,642  | 7.0   | 1,314                        | 56.5  |
| Bull Creek              | 3,139  | 7.5 | 3,451  | 6.7   | 312                          | 9.9   |
| Kardinya                | 3,670  | 8.8 | 4,161  | 8.0   | 491                          | 13.4  |
| Leeming                 | 3,141  | 7.5 | 3,390  | 6.5   | 249                          | 7.9   |
| Melville                | 2,438  | 5.8 | 2,752  | 5.3   | 314                          | 12.9  |
| Mt Pleasant - Brentwood | 3,920  | 9.4 | 4,650  | 9.0   | 730                          | 18.6  |
| Murdoch                 | 1,196  | 2.9 | 2,716  | 5.2   | 1,520                        | 127.1 |
| Palmyra                 | 3,510  | 8.4 | 3,946  | 7.6   | 436                          | 12.4  |
| Willagee                | 2,242  | 5.4 | 3,555  | 6.9   | 1,313                        | 58.6  |
| Winthrop                | 2146   | 5.1 | 2,227  | 4.3   | 81                           | 3.8   |

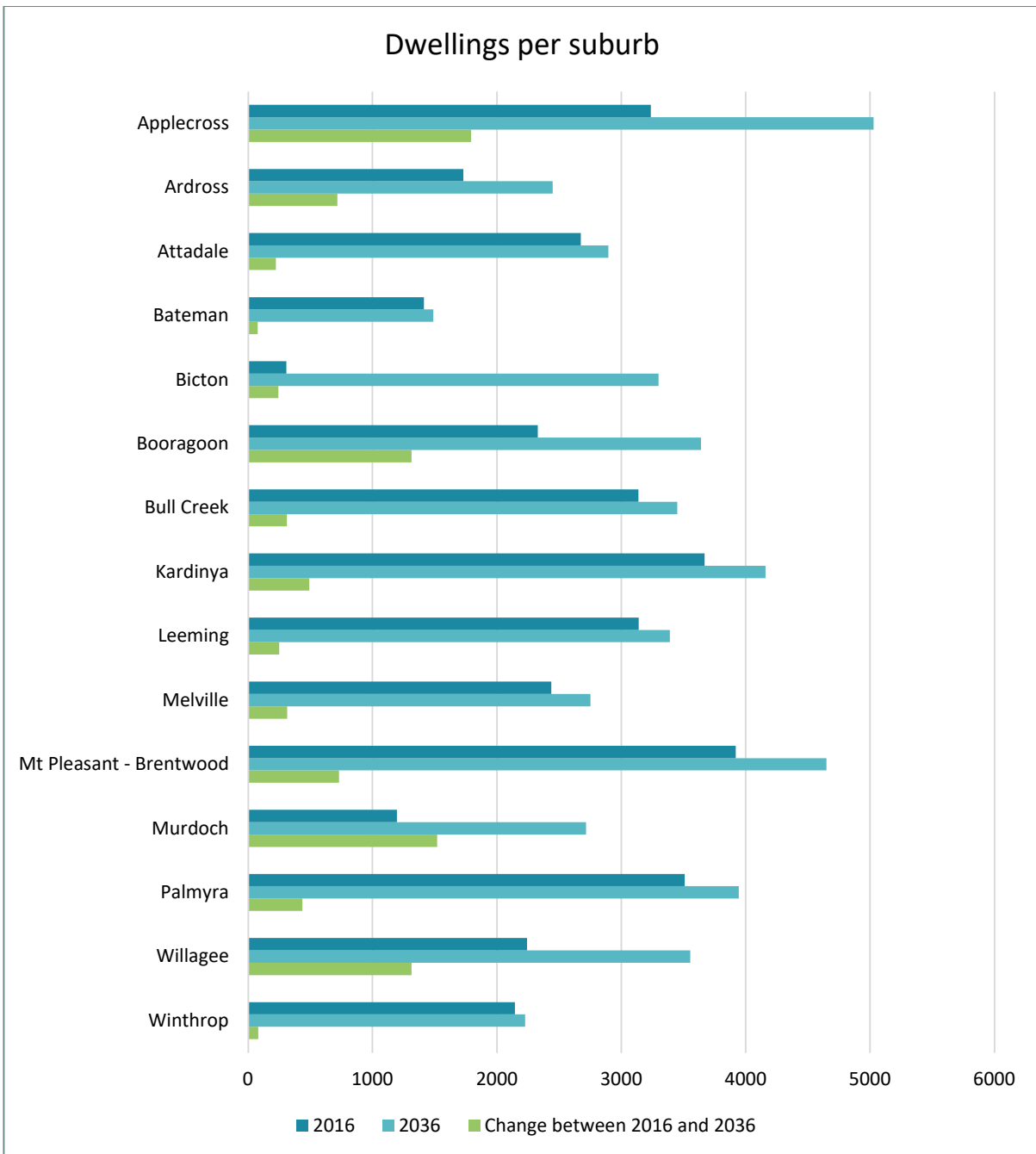


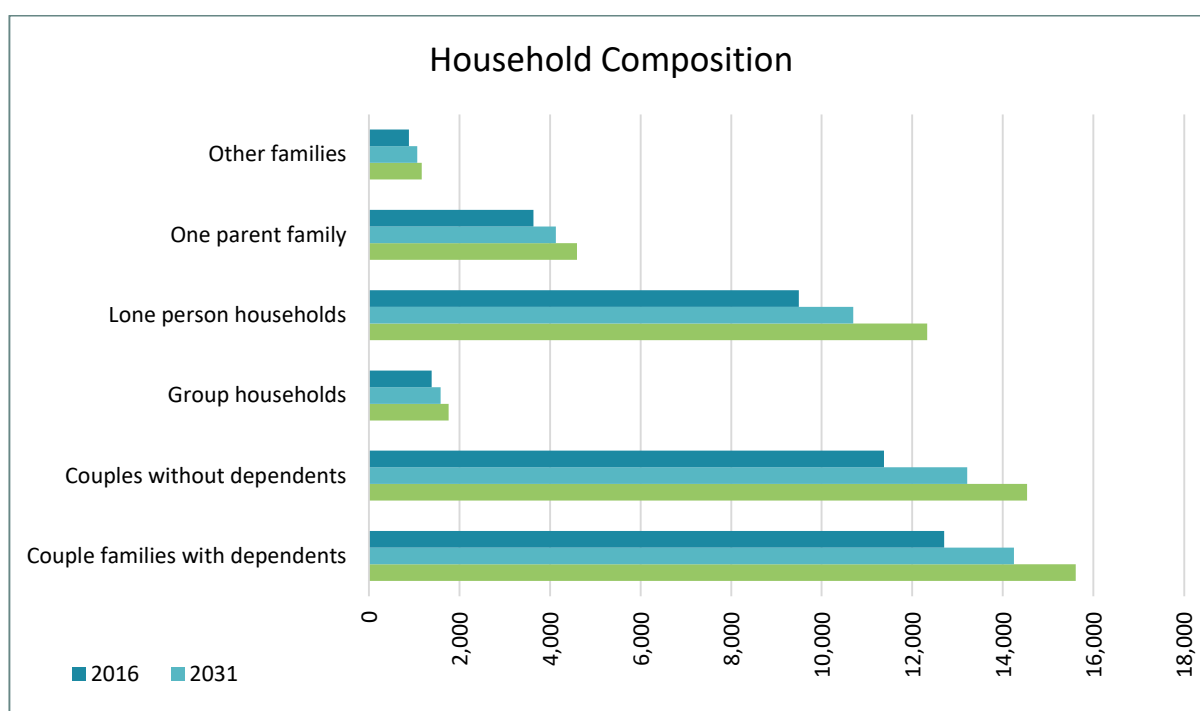
Figure 5: Change in dwellings per suburb for the catchment area

## Household types

The dominant household type in the City was 'Couple families with dependants' and is forecast to be the main type through to 2036, accounting for 31.2% of all households. The second highest is 'Couples without dependants' with 29.1%, noting that this cohort has the highest change with an additional 3,158 people. Table 7 Refers.

**Table 7: Forecast household types**

| Type                                   | 2016   |      | 2031   |      | 2036   |      | Change between 2016 and 2036 |
|--|--------|------|--------|------|--------|------|------------------------------|
|  | Number | %    | Number | %    | Number | %    | Number                       |
| <b>Couple families with dependants</b> | 12,705 | 32.2 | 14,242 | 31.7 | 15,611 | 31.2 | 2,906                        |
| <b>Couples without dependants</b>      | 11,377 | 28.8 | 13,216 | 29.4 | 14,535 | 29.1 | 3,158                        |
| <b>Group households</b>                | 1,385  | 3.5  | 1,584  | 3.5  | 1,759  | 3.5  | 374                          |
| <b>Lone person households</b>          | 9,493  | 24.0 | 10,700 | 23.8 | 12,328 | 24.7 | 2,835                        |
| <b>One parent family</b>               | 3,631  | 9.2  | 4,126  | 9.2  | 4,599  | 9.2  | 968                          |
| <b>Other families</b>                  | 887    | 2.2  | 1,069  | 2.4  | 1,168  | 2.3  | 281                          |



**Figure 6: Household Composition Comparisons**

The key focus of the City will likely need to be focused on more family-based and junior development options that provide proficiency pathways, given it is a sport that can be played by all throughout life. The City has a similar growth profile throughout, and expects a small increase in development opportunities (most likely high density living) which suggests that people are ageing in place. This is generally reflective of a need for more seniors' supports, although the child support, youth and family support will likely to be still in high demand. Given that the City has no one notable age group, facilities need to be inclusive for all, provide access and assist those with physical impairments.

The proportion of families with children household types highlights the importance of maintaining and expanding club-based opportunities for families and developmental (sports coaching and mentoring) programs for children. Furthermore the development of social gathering and community spaces, which bring communities together in areas where the demand for seniors tennis and socialisation, is important. This is likely to emerge in the broader 5km catchment and be an important component of future provision. It is, therefore, important to provide the environment which is conducive to both attracting young families (immediate catchment) and seniors (extended catchment).

### Birthplace

In 2016, 34.4% of people in the City were born overseas, compared with 36.1% in Greater Perth. In 2016, United Kingdom had the highest proportion of recent overseas arrivals, making up 14.5% of the total recent overseas arrivals in the City.

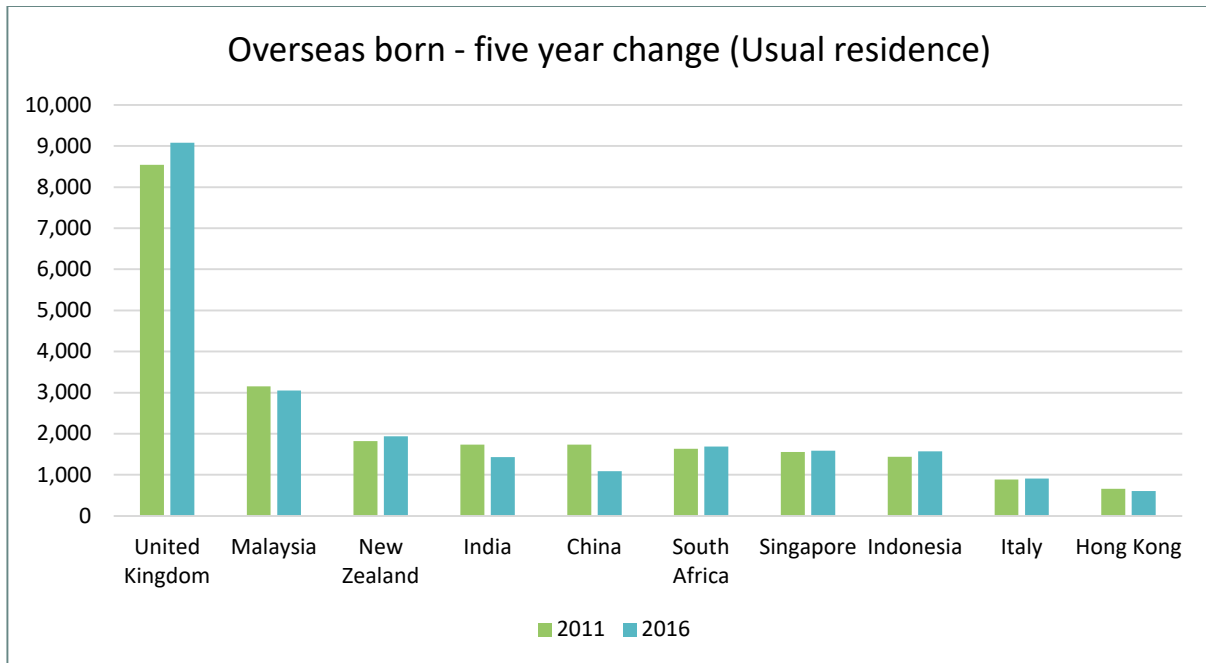


Figure 7: Population Profile Comparison by Age

Analysis of car ownership in 2016, indicates that 60% of households in the City had access to two or more motor vehicles, compared to 57% in Greater Perth. This indicates that the likely preferred mode of transport by motor vehicle and necessitates the need to adequate car parking, or other smart travel incentives.

### Income profile

In the development of facilities, employment and income profiles are important considerations as they provide some guidance in relation to a person or a family's ability to pay, which may act as a barrier to participation. In 2016, 19.7% of the population earned an income of greater than \$1,750 per week compared with 15.1% for Greater Perth. A similar proportion of people earned a low income (less than \$500 per week) with that of Greater Perth (35.7%).

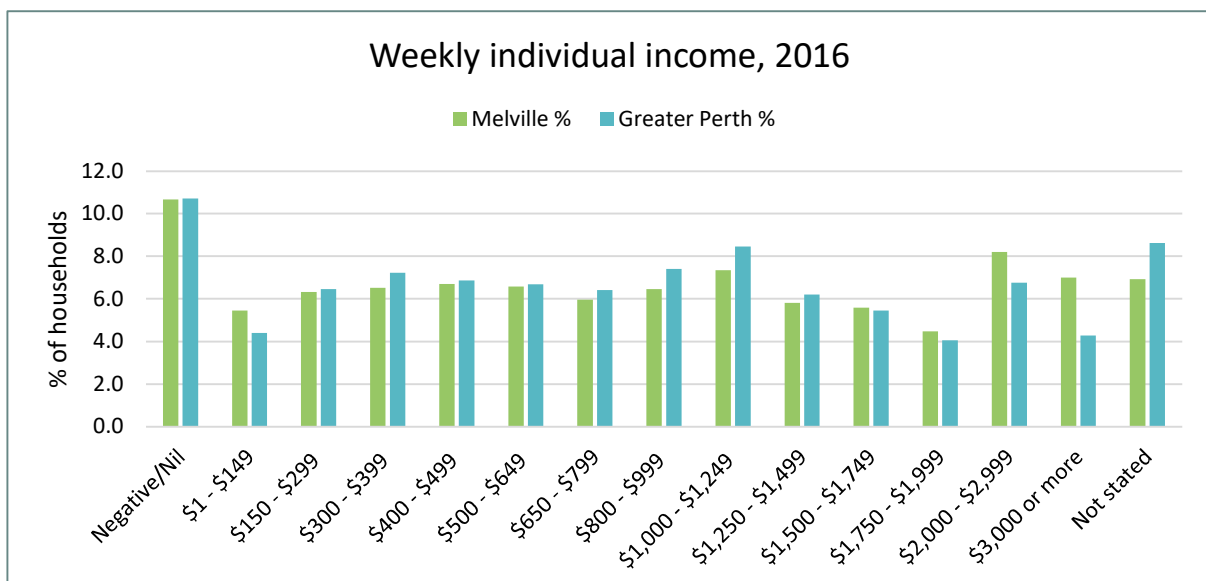
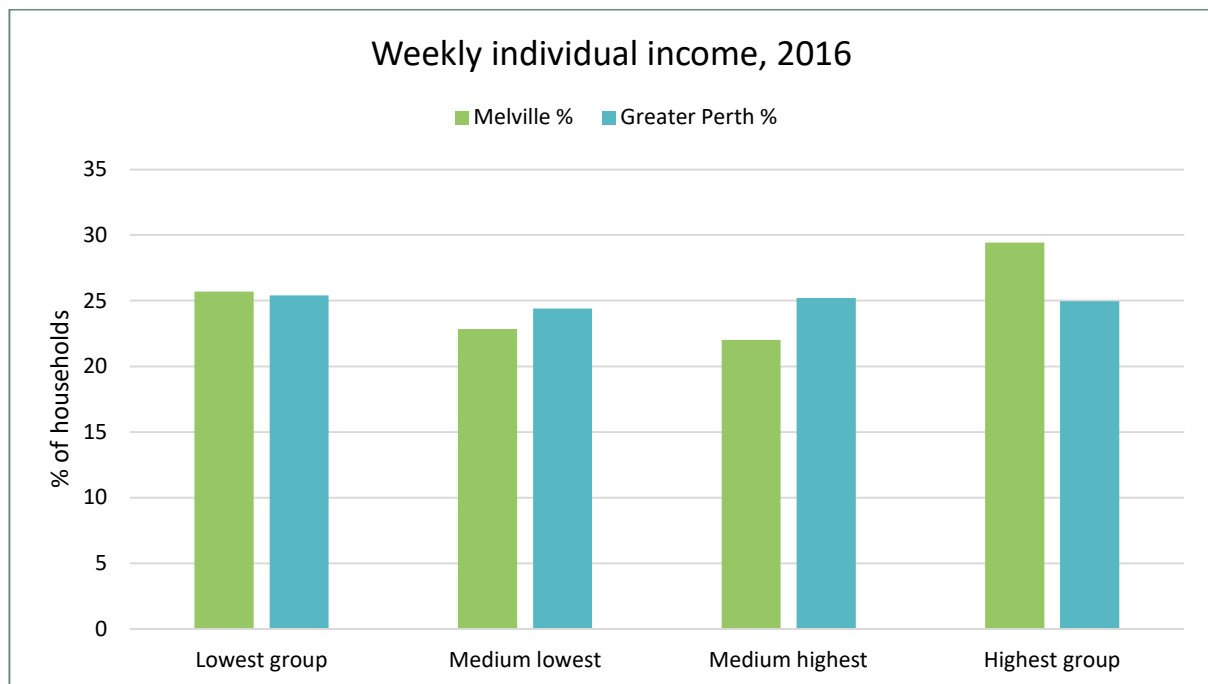


Figure 8: Weekly individual income

Income quartiles compares relative income-earning capabilities across time. Analysis of the distribution of the population by income quartile in the City, compared to Western Australia, shows that there was a higher proportion of persons in the highest income quartile and a similar proportion in the lowest income quartile. Specifically, the 'highest' income quartile was the largest group in 2016, comprising 29% of people aged 15 and over. However, the split across the four categories is relatively even. Refer to Table 8 for the City's comparison.

**Table 8: Individual income – Quartile group dollar ranges**

| Persons aged 15+ (Usual residence) | 2016   |      |                 | 2011   |      |                 | Change |
|------------------------------------|--------|------|-----------------|--------|------|-----------------|--------|
|                                    | Number | %    | Greater Perth % | Number | %    | Greater Perth % |        |
| <b>Lowest group</b>                | 19,445 | 25.7 | 25.4            | 19,173 | 25.6 | 25.1            | +272   |
| <b>Medium lowest</b>               | 17,289 | 22.9 | 24.4            | 17,186 | 23.0 | 24.5            | +103   |
| <b>Medium highest</b>              | 16,660 | 22.0 | 25.2            | 16,904 | 22.6 | 25.4            | -244   |
| <b>Highest group</b>               | 22,260 | 29.4 | 25.0            | 21,573 | 28.8 | 24.9            | +688   |
| <b>Persons aged 15+</b>            | 75,654 | 100  | 100             | 74,836 | 100  | 100             | 819    |












**Figure 9: Individual income quartiles**

This implies that 50% of the community may not have the resources to pay for 'non-essential' services, programs and activities. The City must consider the implications of a household's ability or willingness to pay, when considering the provision of infrastructure through considered price points, support from external funding bodies and through strengthening its community volunteer base.

# Appendix 3: Tennis Facility Audits

Table 9: Point Walter Tennis Court Facility Audit

| Point Walter Tennis Courts   |  |  |
|--|--|--|
| <p>Three grass tennis courts located to the north of Carroll Drive. The courts are well maintained and protected by a chain link fence which is accessed via a key obtained from the adjacent Point Walter Golf Course. The facility is managed on behalf of the City of Melville by Belgravia through their contract to manage the golf course.</p> |    |   |
| <p>Car parking is provided immediately to the south of the court. There is significant tree canopy cover to the southern boundary of the courts which overhang the baseline. Additional shade structures are provided adjacent to the car parking area.</p>  |    |   |
| <p>The courts are well maintained and part of a larger flat grassed area (which is understood to have accommodated up to four grass courts at one stage). The open area is occasionally booked out for football (soccer) activities. Posts to the grass courts were placed on the side while the nets and</p>  |   |  |
|  |   |   |
|  |  |  |

associated equipment is obtained from a storage shed after booking through the golf course.

They are in an isolated position with a low level of supporting infrastructure and no club based activity present. The courts do not benefit from floodlighting.



**Table 10: Applecross Tennis Club Facility Audit**

**Applecross Tennis Club**

The tennis club is located immediately to the north of the Strand and to the east of Jeff Joseph Reserve comprising of 10 grass courts in a northwest to southeast orientation, 2 recently developed synthetic courts in a similar orientation and an additional 2 hard courts orientated in a southwest to northeast direction adjacent to a dual use path between the club and foreshore.

The courts do not benefit from floodlighting. There is 2m chain link fencing around all of the court areas with car parking permitted on the verge fronting the courts and clubhouse. There is no internal car parking within the site but there are two bitumen disability bays and one bitumen service bay adjacent to the clubhouse entry.

The clubhouse building is centrally located with six grass courts to the east and four to the west. It presents a



## Applecross Tennis Club

good viewing position across all of the court areas being glazed on all sides. Internally the clubhouse building while ageing is in a reasonable condition and fully functional with:

- Toilets and changing facility adjacent to the main entry point off The Strand. While the toilet facilities are small they are adequate and clean.
- Central function area which is open and provides a good unencumbered space (with memorabilia placed high on the walls).
- Kitchen area and store.
- Bar to the north of the facility adjacent to the covered outdoor patio area.
- A number of storage units placed around the function area which are likely to be used for player equipment.

The external patio area to the north of the clubhouse was being developed at the time of the visit but provided a good hard standing area for BBQ's with shade and side walls to protect from strong winds and rain. The extended patio area is now understood to include a synthetic



## Applecross Tennis Club

grassed area under a shade sail and surrounding limestone wall.

The hard courts and synthetic courts are in good order having just been constructed. The grass court infrastructure was under repair in some areas but appeared to provide a good surface albeit the central two courts of the northern six court block was not playable. It is understood that this surface had been restored to grass having previously been a synthetic surface up until August 2020 (when work commenced on re-aligning the grass to hard courts following a federal government grant).

Overall, while the facility is an ageing building it is evident that the club have invested significant resources in improving the social aspects and its functionality for users. While the entry to the clubhouse is understated due to the design, the enhancements made to the rear fronting the foreshore have contributed positively to the ambience. These improvements are likely to have contributed to the recent growth in membership.

The critical consideration is the maintenance of 10 grass courts and the lack of floodlighting available to the four hard court facilities which



### Applecross Tennis Club

limit the hours of use and, in particular, potential additional social use during summer / winter.



Table 11: Mandala Tennis Court Facility Audit

### Mandala Tennis Courts

Located at the Bill Elson Reserve with direct access to the courts off Mandala Crescent. The courts lie 30m north east of Mandala Community Centre comprising 2 bitumen courts which are surrounded by chain link fencing. Additional hard surface lies to the south which were previously fenced tennis and netball courts (2). The area is now unfenced and the surface is not marked out for any sporting activity. Adjacent to the courts and just outside of the fenced courts (to the west) is a hard court with hit up wall. The court area is surrounded by mature trees. Adequate car parking is available and



### Mandala Tennis Courts

shared with the community hall. The location adjacent to this infrastructure provides an additional level of passive surveillance and added security.

The fencing to the courts shows signs of vandalism and potential unauthorised access. The gated entry to the court is locked and bookable by phone through a local resident and paid through an honesty system. Floodlighting is provided at an extra charge.

The infrastructure is of reasonable quality although showing signs of deterioration and damage to the fencing. The bore water has stained some of the courts and hit up wall area. The lighting is ageing and would benefit from LED when planned for renewal (subject to the light poles being verified as being suitable).



**Table 12: Blue Gum Tennis Club Facility Audit**

### Blue Gum Tennis Club

The tennis club is located to the south of Blue Gum Reserve being relatively hidden from the adjacent road network. Access is obtained either off Roundtree Road which runs to the west of the club or Moolyeen Road which runs to the east of the club grounds. The car parking services the



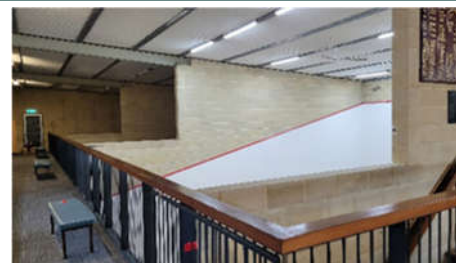
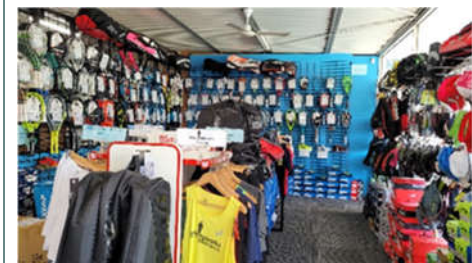
## Blue Gum Tennis Club

adjacent Community Centre and Squashworld Brentwood which forms part of the contiguous complex of community buildings on site. Brentwood Primary School lies immediately to the south

Court facilities consist of 10 grass courts which were under maintenance at the time of the visit and 4 synthetic courts plus 8 hard courts. All courts looked to be of a good quality and well maintained. All the hard court areas have floodlighting. All court areas are surrounded by chain link fencing at various heights.

The community centre was not inspected. The squash courts are located adjacent to the tennis club entry and provide a dedicated retail area for the benefit of both clubs together with a small kiosk / seating area with a view over the indoor squash courts and outdoor tennis courts. The squash courts and area while dated is in good condition and clean / well maintained.

The tennis clubhouse building is of a similar age with a large raised outdoor patio area with shade sail above with bench seating and excellent views over the grass court infrastructure. The ability to view over the hard court (and



## Blue Gum Tennis Club

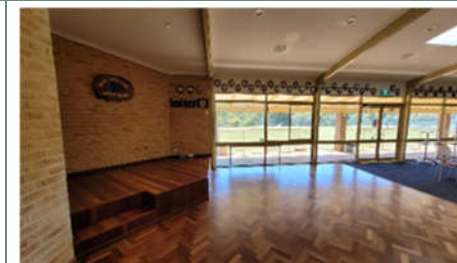
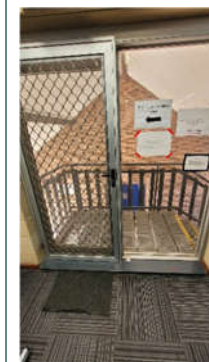
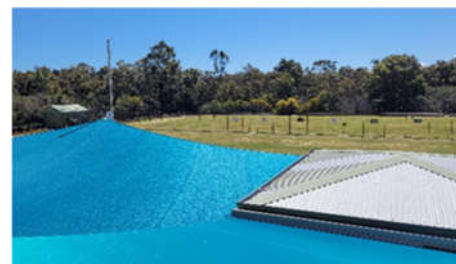
therefore more intensively court area) is compromised by the existence of the community centre and car park. Access is provided between the courts but there is limited shade available for spectators.

Internally the clubhouse building consists of:

- Kitchen with separate entry onto a large function area with small stage. The function area has direct access onto the patio. Storage appeared to be an issue with chairs stored at the side of the room.
- A bar area adjacent to the main entry and kitchen.
- A separate side hall area with activity space for indoor sports and casual seating.
- A separate office / committee / meeting room.

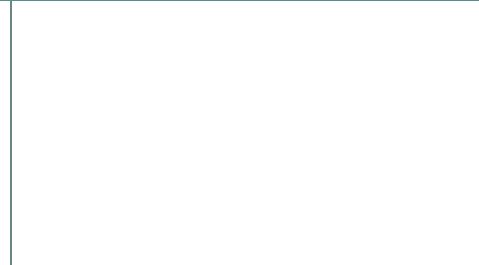
While the age of the building and design does not have a contemporary feel, it is functional and appears to provide a valued resource for a variety of club activities.

The main issues for the club relates to the limitations of the building position and design which is centred around the grass courts. The only option to address the spectator aspects to the hard court infrastructure is to introduce walkways and shade which are understood to be a club aspiration.



### Blue Gum Tennis Club

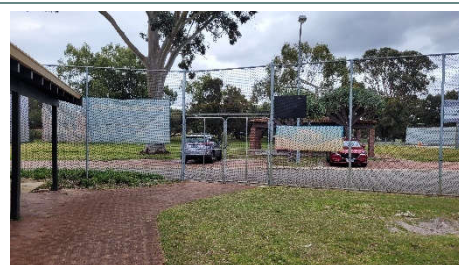
The cost of managing and maintaining grass court infrastructure is likely to be an ongoing financial burden and alternative surface options should be considered for this area. This however is a matter for the committee to consider as a long term planning option.



**Table 13: Bullcreek Tennis Club Facility Audit**

### Bullcreek Tennis Club

The tennis club is located on a triangular piece of land to the north of the Benningfield Road and Costello Place junction. The clubhouse is centrally located within the land with courts to the south (6 hard, 3 clay and 1 synthetic) and 2 hard courts to the north. All courts with the exception of the single court in the far south are floodlit. A two sided hit up wall and basketball post and net is located to the northeast of the clubhouse centrally within a bitumen surface which is cracked and unstable. The hit up wall is of a poor condition and in need of complete or partial



## Bullcreek Tennis Club

replacement. It is currently understood to be under refurbishment. The area surrounding the court is built up and retained to create a flat playing surface. The court infrastructure are showing signs of wear and tear with noticeable areas where water pools and areas of the surface which are degraded. All courts are surrounded by 3m high chain link fencing.

Car parking is located on Costello Place and within the site adjacent to the clubhouse and hit up area on the access road to the north of the clubhouse. The northern part of the reserve includes mature trees and public open space. Within the area is a detached public toilet block and shaded overhang.

The clubhouse facility is ageing but is reasonably well maintained internally offering:

- A low profile rear access to the building off the access drive
- Recently upgraded toilets on either side of the main entry
- Large unencumbered and carpeted function area with small bar behind the toilet infrastructure. Club memorabilia is placed on the walls and storage is limited.



## Bullcreek Tennis Club

- Kitchen opposite the bar with sink and small food preparation facilities overlooking the courts to the south.
- Good viewing to the southern courts with access to an external patio and seating / BBQ area.

The main considerations appeared to be the age of both the courts and building. While the building is structurally sound and functional the orientation is focussed on activities to the south. The courts to the north have limited passive surveillance offered by the clubhouse. It is evident that the courts will be in need of a gradual replacement and upgrade given the current state of the surface. It is noticeable that the clay courts are the most urgent but all of the southern courts are showing signs of surface degradation. Due to the limitations on site there is little opportunity to expand without impacting on the mature trees. A critical consideration is the future of the current hit up wall area. This provides an opportunity to be redeveloped for additional courts and a potential relocation of the facility between its current location and existing courts to the north. This would potentially avoid the unnecessary impact on mature tree



### Bullcreek Tennis Club

cover if the club were to make the case to expand.



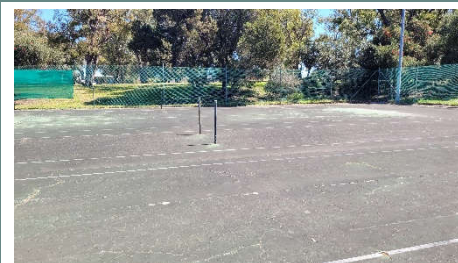
Table 14: Kardinya Tennis Club Facility Audit

### Kardinya Tennis Club

The club infrastructure is located centrally within Morris Buzzacott Reserve and is shared with Melville Districts Tee-Ball Club and CBC Amateur Football Club.

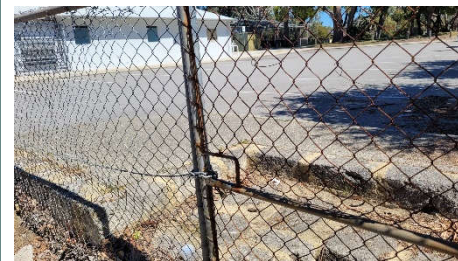
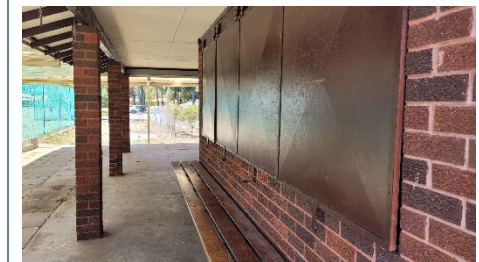
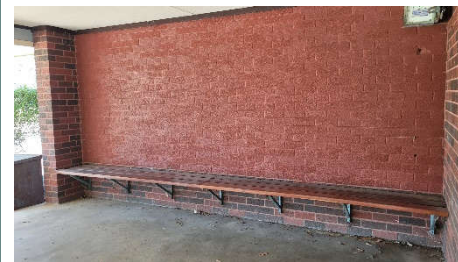
Car parking is provided between the club and Melville Hockey Club to the south. It is evident that during the hockey season, this area is extremely limited. Disabled parking immediately adjacent to the clubhouse is not evident.

The courts consist of 9 hard courts of which two are out of commission currently. All courts are floodlit. It is evident that the court surface is worn



## Kardinya Tennis Club

and all courts are in need of immediate replacement. From viewing the courts it is also evident that they suffer from being at a lower level than the surrounding oval space (Primary School) to the north and limited drainage channelling. As a result there are areas of water pooling evident and drainage that sweeps across five of the courts (closest to the co-shared clubhouse) into a drainage channel in the southeast corner. 2.5m high fencing is provided around the courts. This fencing is badly damaged to the north by tree debris and falling branches. This area is in need of cutting back to ensure the safe play on the court infrastructure is maintained. The two courts (8 and 9) which have been decommissioned are cracked and unplayable. The other seven courts have significant cracks and in some areas the sub-surface is visible. In addition the central net posts are collapsing. There is also evidence of people having climbed the fencing to gain unauthorised access. Without significant investment in the courts alone, there is a real possibility that the club would cease to be a viable proposition and be forced to close. The main co-shared clubhouse contains memorabilia associated with



## Kardinya Tennis Club

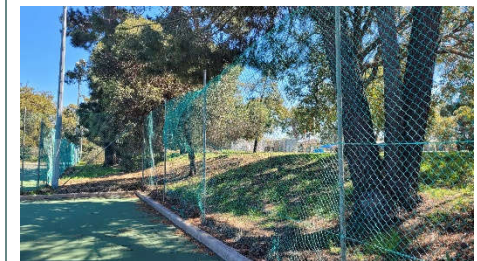
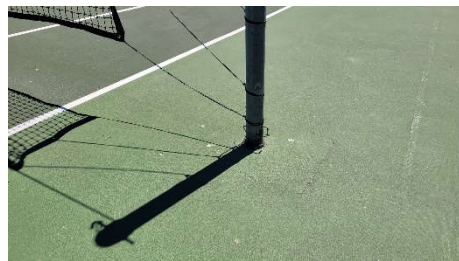
all clubs located around the main function area which includes:

- A bar / kiosk
- Offices / meeting room and
- Storage

The functionality for tennis is compromised due to the shared use.

The tennis club have access to a storage area and toilet which is entered through external security doors. The storage area is limited and toilet is not disability compliant. The club has use of an expansive shaded alfresco area which includes seating. While extensive, the area provides a limited viewing capability due to its orientation being side on, rather than facing (end-on) to the courts.

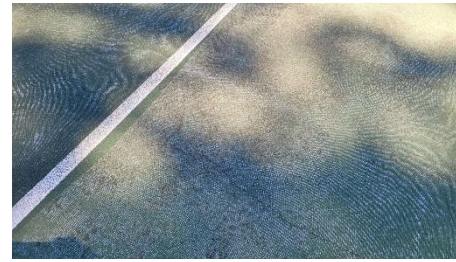
There is also a detached dedicated tennis club building located between the current decommissioned courts and courts 6 and 7. The building provides a good shaded / alfresco area and seating. Internally the building has a fully equipped kitchen and is currently used for overflow storage for the tennis coach and furniture. The positioning of the building is unfortunate as it services a smaller court space. It does however provide an alternative and dedicated base for the tennis club which could be



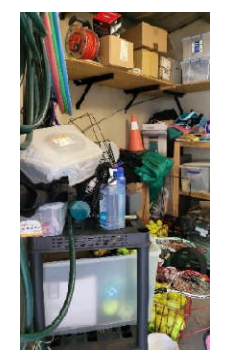
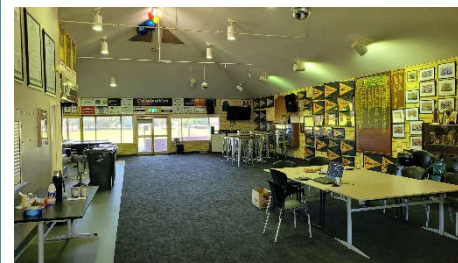
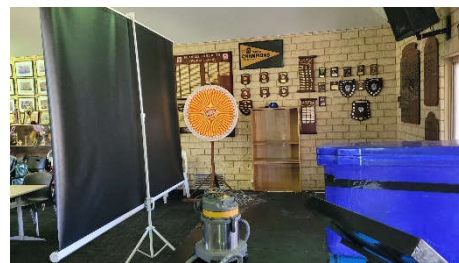
### Kardinya Tennis Club

enhanced if investment were to be made in the court infrastructure.

The tennis club is facing a significant challenge over the next twelve months as the infrastructure from which they operate is substandard and can only deteriorate further. Without substantial investment in the courts initially, the club is likely to cease to function. While investment is also needed in the floodlighting, fencing and surrounding vegetation being cut back, these matters are less urgent. Over time it will also be necessary to address the current lack of functionality associated with the clubhouse infrastructure.



## Kardinya Tennis Club



**Table 15: Melville Palmyra Tennis Club Facility Audit**

## Melville Palmyra Tennis Club

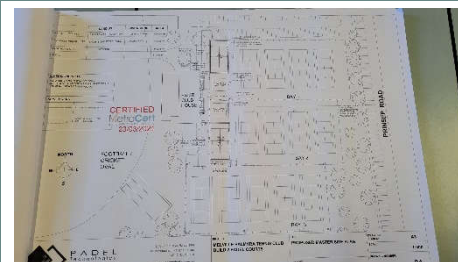
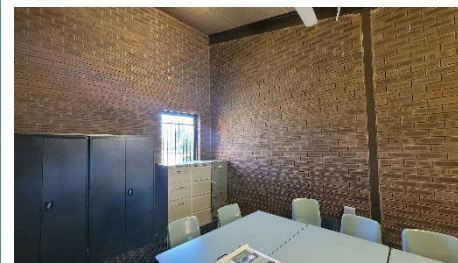
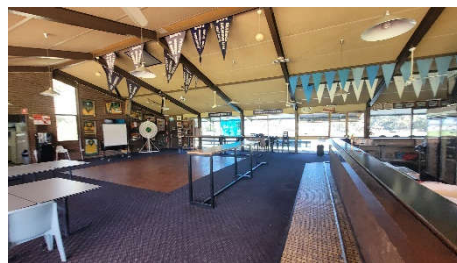
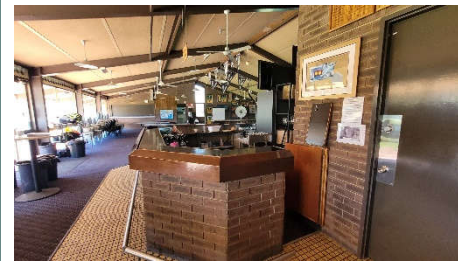
The club is located to the south of LeisureFit Melville being co-located with Melville Amateur Football Club, Palmyra Junior Football Club, Hilton Palmyra Cricket Club who are users of the adjacent Melville Reserve. Access to the site and adjacent car parking is off Stock Road. The vehicular entrance



## Melville Palmyra Tennis Club

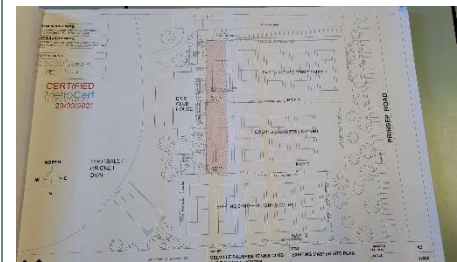
is shared with the Leisurefit Melville facility. Currently there are eight grass and five hard courts orientated in a north south direction. The recent introduction of two Padel Sport courts between the clubhouse and grass courts provides an alternative racquet sport opportunity. At the time of the visit the Padel courts had only just been installed and were not operational. An area of grass between the courts provides for two grass mini-courts and an opportunity to provide an extended viewing / social area for all courts. There is a small practice and hit up wall area to the south of the clubhouse and adjacent storage shed.

The clubhouse is raised above the courts with shade sails on the patio area and adjacent paved area between the clubhouse and courts. Internally the clubhouse is of an ageing design with dark brickwork and limited storage / function space. The function area is shared with football and consists of a central bar area with a good raised viewing area over the tennis courts and to the west over the adjacent oval. The internal fixtures and fittings are aged and dark in appearance but functional. Club memorabilia is hung around the function space and there are clearly



### Melville Palmyra Tennis Club

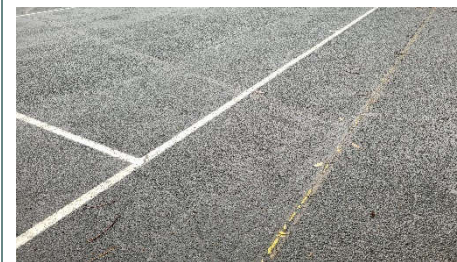
issues with a lack of storage due to the extent of tables and chairs which are placed on the function area perimeter. Key issues for the club appear to be related to the co-location with junior football and the generation of income through the bar. Initiatives are being taken to enhance the financial viability of the club and this would need to be reviewed on an ongoing basis. In addition the continued investment in grass courts will need to be reviewed on an ongoing basis.



**Table 16: Bridgewater Tennis Courts Facility Audit**

### Bridgewater Tennis Courts at Jack Howson Reserve

The tennis courts are located within a small local reserve with access off Dunvegan Road. There are two bitumen surface courts with 3m fencing surround. The fencing is showing signs of damage (unauthorised entry) which has been repaired. It is generally in reasonable order but the courts are substandard. Cracks are evident throughout and the baseline of the courts are non-compliant with Tennis Australia standards being too close to the fencing. They are multi-marked and understood to be used for informal sport / recreational activities. They are



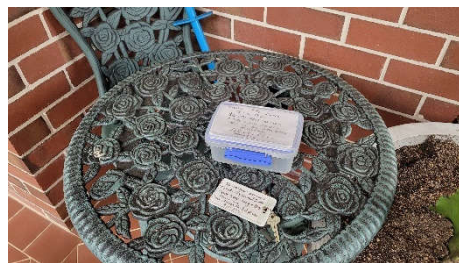
## Bridgewater Tennis Courts at Jack Howson Reserve

not supported by floodlights and therefore are limited in capability / capacity. There is evidence of water pooling in areas of the courts and debris from surrounding trees (a number of mature trees surround the courts and the root system evidently extends under the court surface).

Within the reserve there are public toilets adjacent to the courts and a bitumen surface with hit up wall which appears to be in reasonable condition (although the surface has areas of water pooling and cracking evident).

The facility is operated through an honesty box system with users able to turn up and collect the key with payment provided (\$4) in a plastic box through No. 26 Dunvegan Road (located under the covered verandah area).

The key issues relate to the quality of the surface and ongoing maintenance to the tennis courts which will be required if the service to the community is to be maintained. To meet standard the court area would need to be extended but the surrounding mature trees would prevent this. An alternative solution is to remove the fencing and leave the hard surface available for a range of activities. The court nets would however need to be stored in a discrete location where they can be



**Bridgewater Tennis Courts at Jack Howson Reserve**

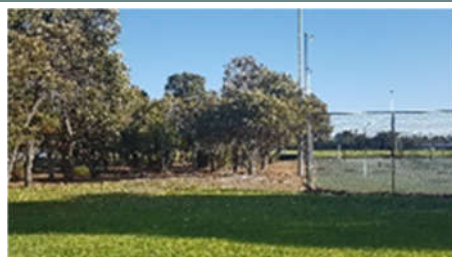
accessed by user groups through a key code / pass system.

**Table 17: Peter Ellis Park Facility Audit**

**Peter Ellis Park**

There are four dedicated tennis hard courts and four multi-marked tennis and netball hard courts located centrally within Peter Ellis Park. Access is obtained either off Findlay Road which runs parallel to the east or via the adjacent High School / Strikers Indoor Sport and Fitness Centre. The court facilities are floodlit (currently decommissioned) and access is managed through Leeming High School. The City have access from 4.30pm weekdays and all weekends and take the bookings for these times. To the south of the courts are two beach volleyball courts and southeast a row of four cricket nets. There is no clubhouse associated with the court usage and no shaded structure adjacent. To the north and south of the courts are ovals used under a joint use agreement by the High School. There are change rooms and toilets available (attached to Leeming Striker) with any club ground allocation / booking for the Reserve.

The main issues with the courts are their isolation and lack of supporting infrastructure adjacent. The courts are left open for community use but are



**Peter Ellis Park**

showing signs of weather damage, albeit a need for an immediate investment in the infrastructure is not required. Other than occasional casual tennis use, they are unlikely to provide a viable resource for club use due to the lack of associated shade / clubroom / toilets.

**Table 18: Additional Tennis Court Infrastructure Facility Images**

**Additional Tennis Infrastructure: Schools and Hit Up Walls**



Tony Zuvela Park



Emily Main Park



Booragoon Primary School



John Connell Reserve Tennis Wall



Melville Primary School



Applecross Senior High School (6 courts)



West Leeming Primary School



Leeming Primary School



Dick Piercy Park Tennis Wall





| Friday 25 June 2021 |     |     |     |     |     |     |     |     |     |     |     | Saturday 26 June 2021 |                  |     |     |      |     |     |     |     |      |     |     | Sunday 27 June 2021 |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
|---------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------------------|------------------|-----|-----|------|-----|-----|-----|-----|------|-----|-----|---------------------|-------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------------|------|-------------|-----|
| Time                | C11 | C12 | C13 | C14 | C15 | C16 | C17 | C18 | C19 | C20 | C21 | C22                   | Time             | C11 | C12 | C13  | C14 | C15 | C16 | C17 | C18  | C19 | C20 | C21                 | C22   | Time | C11 | C12 | C13 | C14 | C15 | C16 | C17 | C18 | C19 | C20 | C21         | C22  |             |     |
| 6.00                |     |     |     |     |     |     |     |     |     |     |     |                       | 6.00             |     |     |      |     |     |     |     |      |     |     | 6.00                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 6.30                |     |     |     |     |     |     |     |     |     |     |     |                       | 6.30             |     |     |      |     |     |     |     |      |     |     |                     | 6.30  |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 7.00                |     | 0.5 |     |     | 0.5 |     |     |     |     | 0.5 |     |                       | 7.00             |     |     |      |     |     |     |     |      |     | 0.5 |                     | 7.00  |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 7.30                |     | 0.5 |     |     | 0.5 |     |     |     |     | 0.5 |     |                       | 7.30             |     |     |      |     |     |     |     |      | 0.5 |     | 7.30                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 8.00                |     |     |     |     | 0.5 |     |     |     |     | 0.5 |     |                       | 8.00             | 0.5 |     | 0.5  | 0.5 | 0.5 |     |     |      |     | 0.5 | 0.5                 | 8.00  | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  |             |     |
| 8.30                |     |     | 0.5 |     | 0.5 |     |     |     |     | 0.5 |     |                       | 8.30             | 0.5 |     | 0.5  | 0.5 | 0.5 | 0.5 |     |      |     | 0.5 | 0.5                 | 8.30  | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  |             |     |
| 9.00                |     |     | 0.5 |     |     |     | 0.5 | 0.5 |     |     |     |                       | 9.00             | 0.5 | 0.5 | 0.5  | 0.5 |     |     | 0.5 |      | 0.5 |     | 9.00                | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         |      |             |     |
| 9.30                |     |     | 0.5 |     |     |     | 0.5 | 0.5 |     |     |     |                       | 9.30             | 0.5 | 0.5 | 0.5  | 0.5 |     |     | 0.5 |      | 0.5 |     | 9.30                | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  |             |     |
| 10.00               |     |     | 0.5 |     |     |     |     |     |     |     |     |                       | 10.00            | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 10.00               | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  |             |     |
| 10.30               |     |     |     |     |     |     |     |     |     |     |     |                       | 10.30            | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 10.30               | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  | 0.5         |     |
| 11.00               |     |     |     |     |     |     |     |     |     |     |     |                       | 11.00            | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 11.00               | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  | 0.5         |     |
| 11.30               |     |     |     |     |     |     |     |     |     |     |     |                       | 11.30            |     |     | 0.5  | 0.5 |     |     |     |      |     | 0.5 | 0.5                 | 11.30 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  | 0.5         |     |
| 12.00               |     |     |     |     |     |     |     | 0.5 |     |     |     |                       | 12.00            | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 12.00               | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  | 0.5         |     |
| 12.30               |     |     |     |     |     |     |     | 0.5 | 0.5 |     |     |                       | 12.30            | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 12.30               | 0.5   | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5         | 0.5  | 0.5         |     |
| 1.00                |     |     |     |     |     | 0.5 |     |     |     | 0.5 |     |                       | 1.00             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 1.00                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 1.30                |     |     |     |     |     | 0.5 |     |     |     | 0.5 |     |                       | 1.30             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 1.30                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 2.00                |     |     |     |     |     | 0.5 | 0.5 |     |     | 0.5 |     | 0.5                   | 2.00             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 2.00                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 2.30                | 0.5 |     |     |     |     | 0.5 | 0.5 |     |     |     |     | 0.5                   | 2.30             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 2.30                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 3.00                | 0.5 |     |     |     |     | 0.5 | 0.5 |     |     | 0.5 | 0.5 | 0.5                   | 3.00             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 3.00                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 3.30                |     |     |     |     |     |     | 0.5 |     |     | 0.5 | 0.5 | 0.5                   | 3.30             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 3.30                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 4.00                | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5                   | 4.00             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 4.00                | 0.5   |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 4.30                | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5                   | 4.30             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 4.30                | 0.5   |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 5.00                | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5                   | 5.00             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 5.00                | 0.5   |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 5.30                | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5                   | 5.30             | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 0.5 | 0.5 | 0.5  | 0.5 | 0.5 | 5.30                | 0.5   |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 6.00                | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5                   | 6.00             |     |     | 0.5  |     |     |     | 0.5 |      | 0.5 | 0.5 | 6.00                |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 6.30                |     |     | 0.5 |     |     |     |     |     |     | 0.5 |     |                       | 6.30             |     |     | 0.5  | 0.5 |     |     | 0.5 | 0.5  | 0.5 | 0.5 | 6.30                |       |      |     |     |     |     |     |     |     |     | 0.5 |     | 0.5         |      |             |     |
| 7.00                |     |     | 0.5 |     |     |     |     |     |     | 0.5 |     |                       | 7.00             |     |     | 0.5  | 0.5 |     |     | 0.5 | 0.5  | 0.5 | 0.5 | 7.00                |       |      |     |     |     |     |     |     |     |     | 0.5 |     | 0.5         |      |             |     |
| 7.30                |     |     | 0.5 |     |     |     |     |     |     | 0.5 |     |                       | 7.30             |     |     |      |     |     |     |     | 0.5  | 0.5 | 0.5 | 7.30                |       |      |     |     |     |     |     |     |     |     |     | 0.5 |             | 0.5  |             |     |
| 8.00                |     |     | 0.5 |     |     |     |     |     |     | 0.5 |     |                       | 8.00             |     |     |      |     |     |     |     | 0.5  | 0.5 | 0.5 | 8.00                |       |      |     |     |     |     |     |     |     |     |     | 0.5 |             | 0.5  |             |     |
| 8.30                |     |     |     |     |     |     |     |     |     | 0.5 |     |                       | 8.30             |     |     |      |     |     |     |     | 0.5  | 0.5 | 0.5 | 8.30                |       |      |     |     |     |     |     |     |     |     |     | 0.5 |             | 0.5  |             |     |
| 9.00                |     |     |     |     |     |     |     |     |     | 0.5 |     |                       | 9.00             |     |     |      |     |     |     |     | 0.5  | 0.5 | 0.5 | 9.00                |       |      |     |     |     |     |     |     |     |     |     | 0.5 |             | 0.5  |             |     |
| 9.30                |     |     |     |     |     |     |     |     |     | 0.5 |     |                       | 9.30             |     |     |      |     |     |     |     | 0.5  | 0.5 | 0.5 | 9.30                |       |      |     |     |     |     |     |     |     |     |     | 0.5 |             | 0.5  |             |     |
| 10.00               |     |     |     |     |     |     |     |     |     | 0.5 |     |                       | 10.00            |     |     |      |     |     |     |     | 0.5  | 0.5 | 0.5 | 10.00               |       |      |     |     |     |     |     |     |     |     |     | 0.5 |             | 0.5  |             |     |
| 10.30               |     |     |     |     |     |     |     |     |     |     |     |                       | 10.30            |     |     |      |     |     |     |     |      |     |     | 10.30               |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 11.00               |     |     |     |     |     |     |     |     |     |     |     |                       | 11.00            |     |     |      |     |     |     |     |      |     |     | 11.00               |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 11.30               |     |     |     |     |     |     |     |     |     |     |     |                       | 11.30            |     |     |      |     |     |     |     |      |     |     | 11.30               |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| 12.00               |     |     |     |     |     |     |     |     |     |     |     |                       | 12.00            |     |     |      |     |     |     |     |      |     |     | 12.00               |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| Total               | 3.5 | 3.5 | 6.5 | 2.5 | 4.5 | 5   | 5.5 | 8.5 | 6.5 | 3.5 | 3.5 | 4.5                   | Total            | 9.5 | 8.5 | 11.5 | 11  | 8.5 | 8   | 10  | 11.5 | 8.5 | 8   | Total               | 7     | 5    | 5   | 5   | 5   | 5   | 5   | 9   | 5   | 5   | 5   | 5   | Daily total | 57.5 |             |     |
|                     |     |     |     |     |     |     |     |     |     |     |     |                       |                  |     |     |      |     |     |     |     |      |     |     |                     |       |      |     |     |     |     |     |     |     |     |     |     |             |      | Daily total | 112 |
|                     |     |     |     |     |     |     |     |     |     |     |     |                       |                  |     |     |      |     |     |     |     |      |     |     |                     |       |      |     |     |     |     |     |     |     |     |     |     |             |      | Daily total | 66  |
| Senior              |     |     |     |     |     |     |     |     |     |     |     |                       | Senior           |     |     |      |     |     |     |     |      |     |     | Senior              |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| Junior              |     |     |     |     |     |     |     |     |     |     |     |                       | Junior           |     |     |      |     |     |     |     |      |     |     | Junior              |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| Coach               |     |     |     |     |     |     |     |     |     |     |     |                       | Coach            |     |     |      |     |     |     |     |      |     |     | Coach               |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| Non Member          |     |     |     |     |     |     |     |     |     |     |     |                       | Non Member       |     |     |      |     |     |     |     |      |     |     | Non Member          |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |
| Life Competition    |     |     |     |     |     |     |     |     |     |     |     |                       | Life Competition |     |     |      |     |     |     |     |      |     |     | Life Competition    |       |      |     |     |     |     |     |     |     |     |     |     |             |      |             |     |

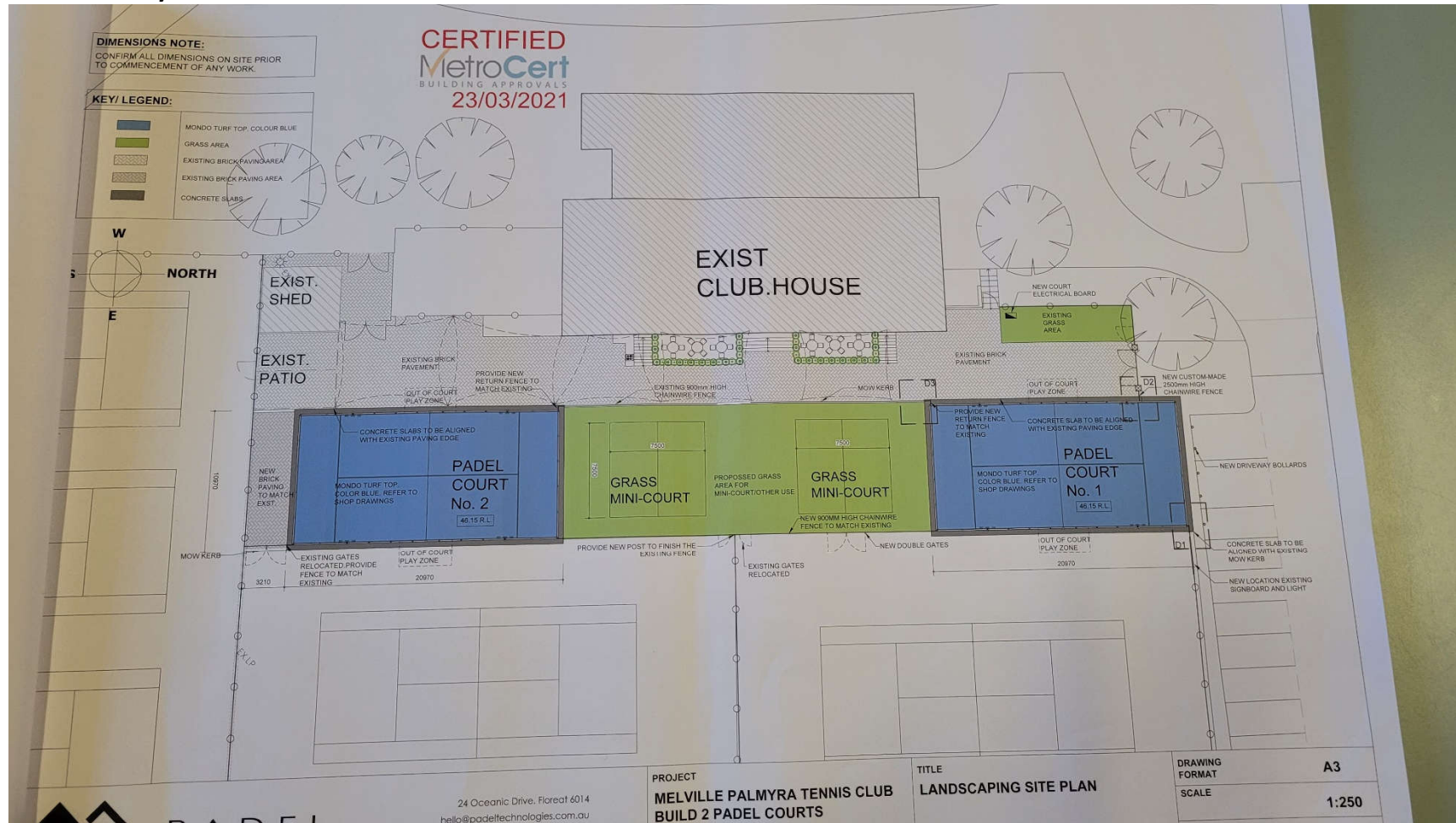
Figure 11



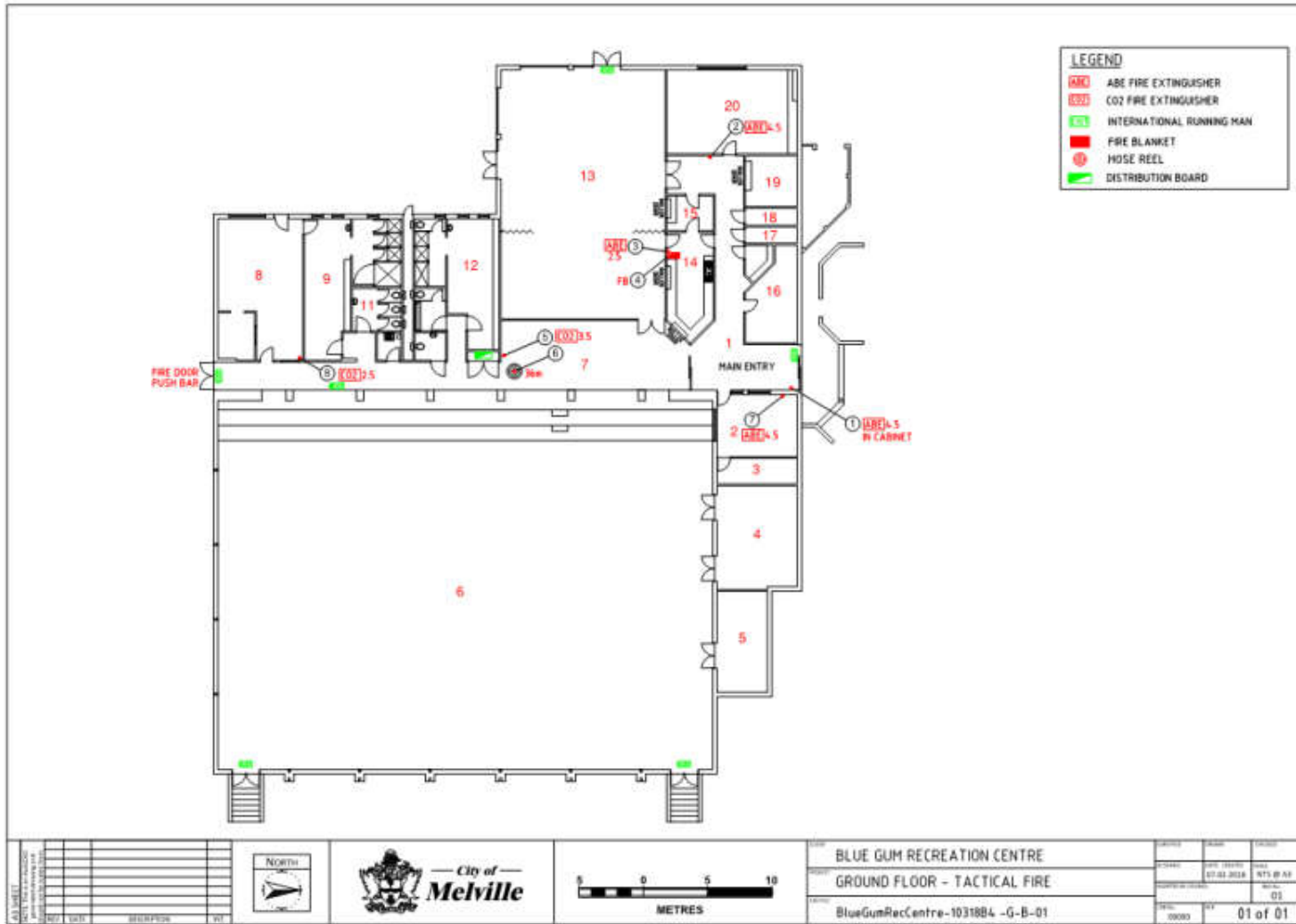


# Appendix 5: Tennis Club Floor Plans

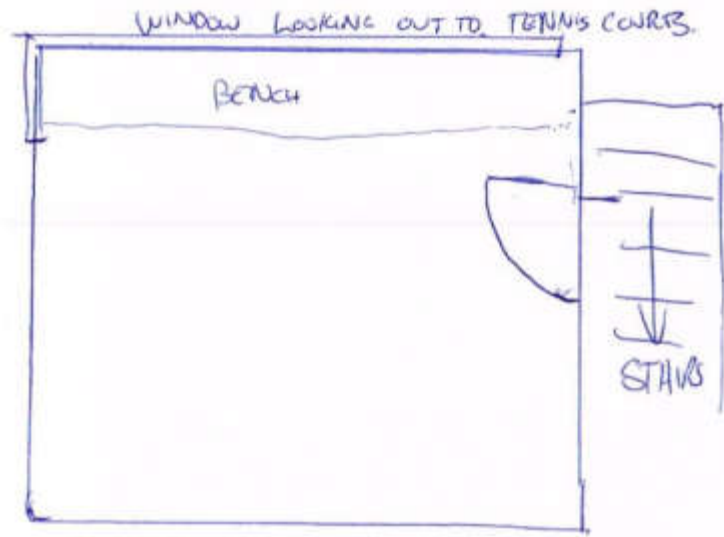
## Melville Palmyra Tennis Club: Padel Court Plans



# Blue Gum Recreation Centre



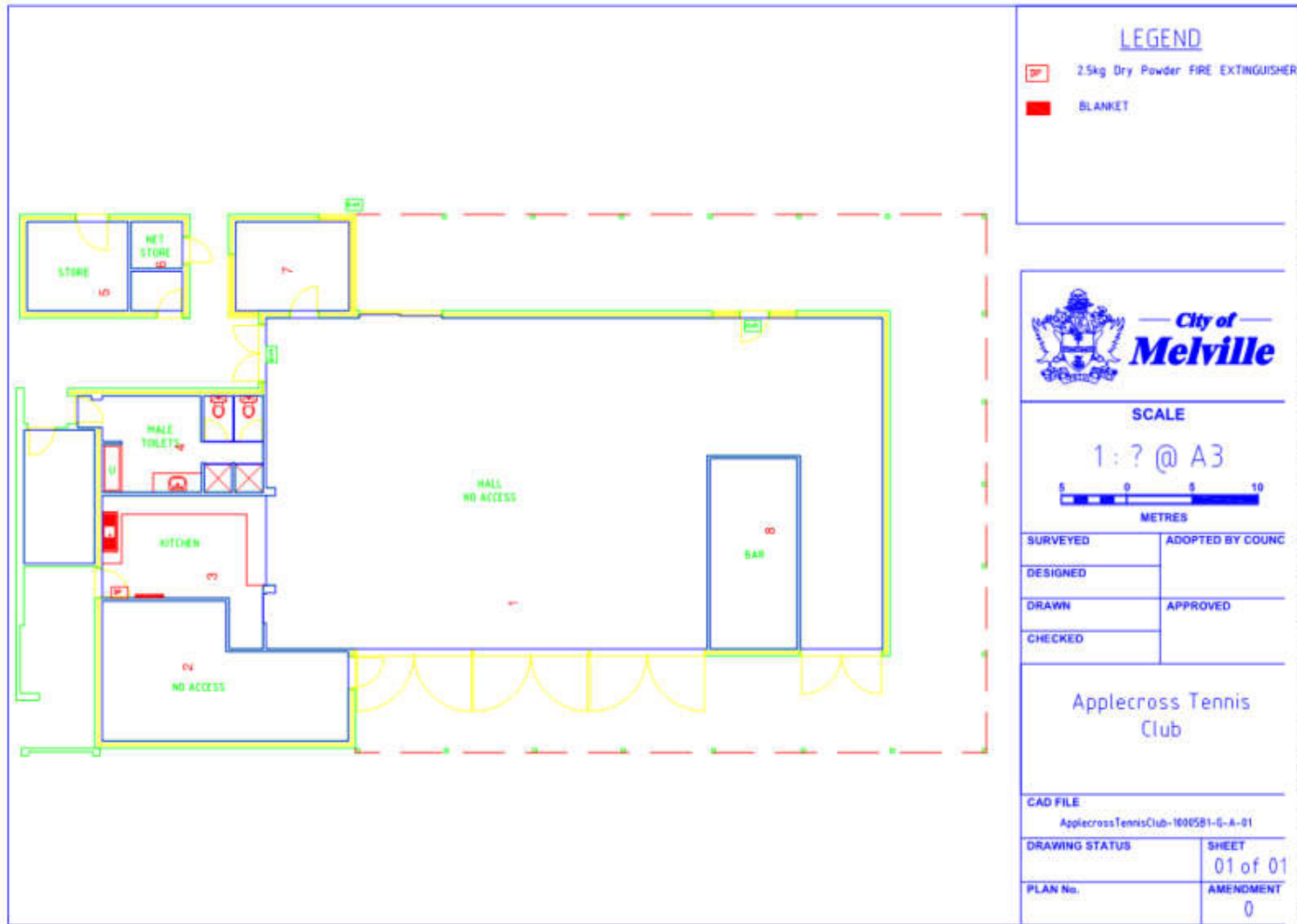
Blue Gum court admin



CAPTAIN'S BOX

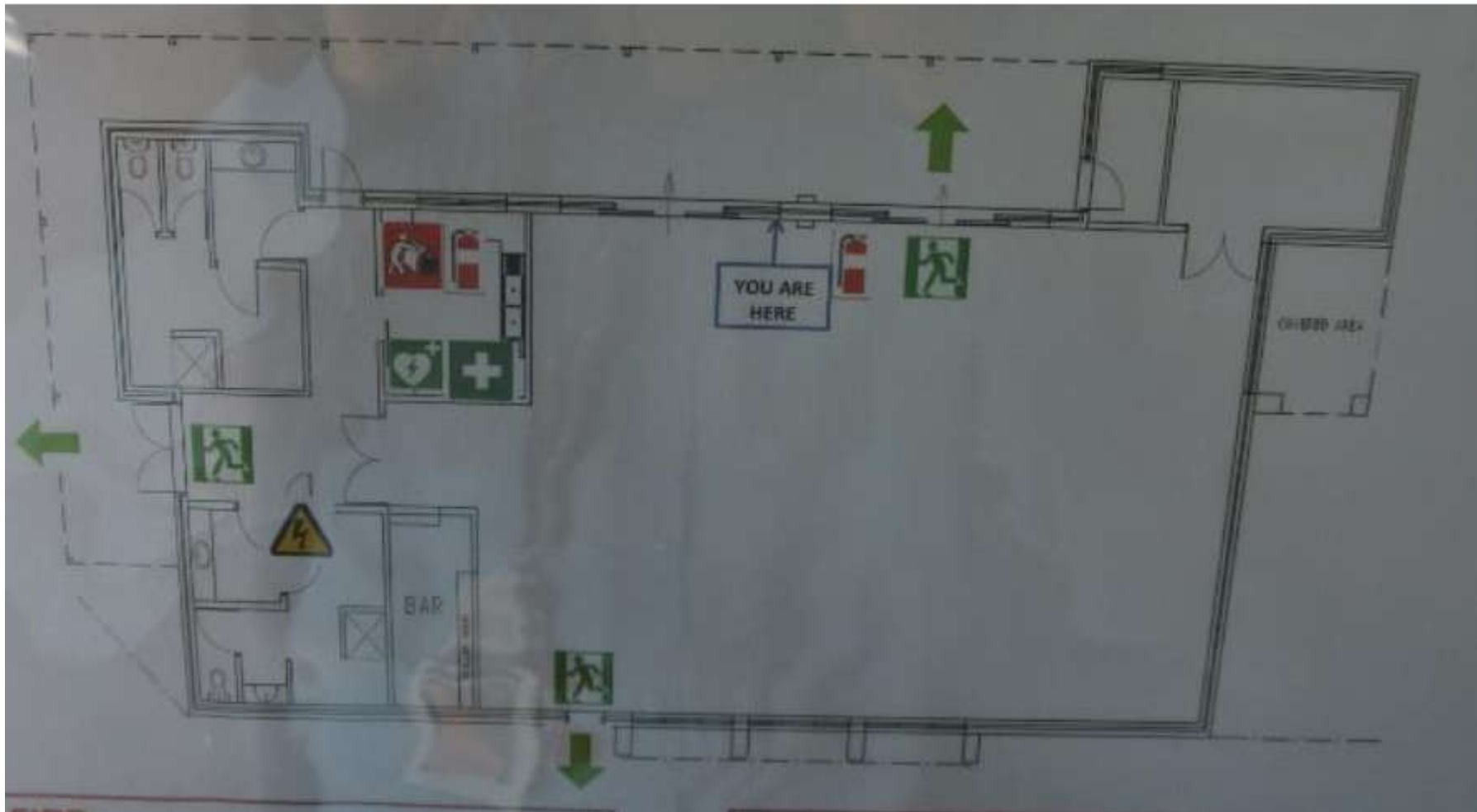
NOT TO SCALE

# Applecross Tennis Club

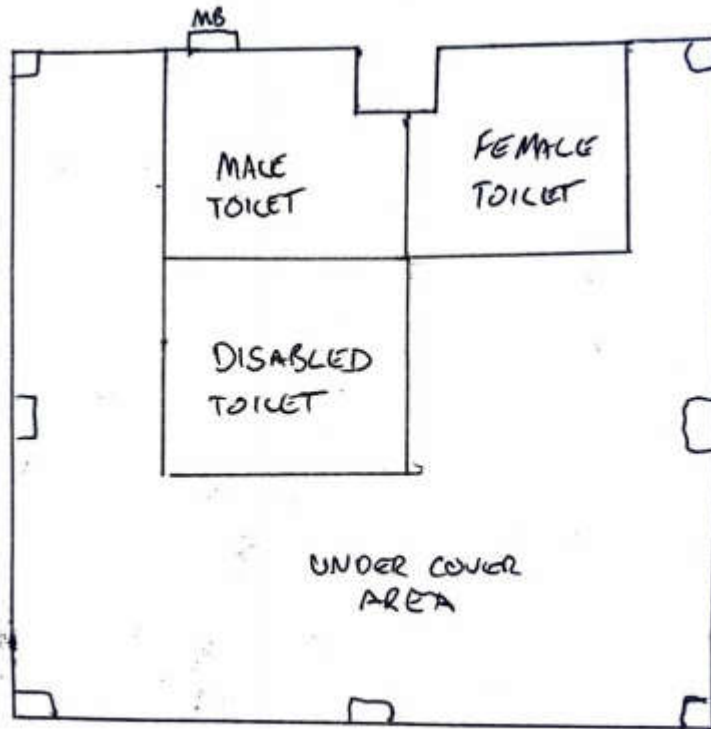


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## Bullcreek Tennis Club



**Bullcreek Tennis Club public toilets**



Kardinya Tennis Club



## Appendix 6: Consultation Outputs

Table 19: Consultation Outputs

| Consultee   | Discussion points  |
|---|--|
| <b>Local Government Consultation</b>                  |  |
| <b>City of Melville Project Team (September 2021)</b> | <p>The City summarised its facilities:</p> <ul style="list-style-type: none"> <li>• Applecross Tennis Club: Social Club, recently completed a number of improvements and has a desire to floodlight courts. Some recent setbacks have occurred due to DBCA issuing the incorrect permit and there is opposition to floodlights from some local residents.</li> <li>• Bullcreek Tennis Club: An active and competitive Club, they use courts outside the COM in peak times, have a book a court system. The upcoming Bob Gordon Reserve Play space project is to be considered in the context of the site. i.e. traffic, parking, club desire to ad courts etc.</li> <li>• Kardinya Tennis Club: Some issues with the court surface on a number of courts, floodlighting needs improvements/repairs, they are part of an Association (Kardinya Sports Association) sharing the building.</li> <li>• Blue Gum Park Tennis Club: Tennis West Regional Tennis Centre. High level competition club with strong social element. They have shade shelter improvement plans.</li> <li>• Melville Palmyra Tennis Club: 2 Padel courts, construction completed and in operation, book a court system, part of the Melville Reserve Sporting Association, building upgrades/refurbishment as per ARIS currently in design phase.</li> </ul> |
| <b>City of Cockburn (September 2021)</b>              | <ul style="list-style-type: none"> <li>• The tennis Club at Davilak Reserve has folded and there is no longer any interest in developing the club.</li> <li>• Anning Park is still being considered but while they have been speaking with Tennis West it is not clear at this stage whether 6 courts could be developed there.</li> <li>• Mike Gill has partnered with a second person at the Kardinya Club to initiate a coach managed facility proposition. It appears that eight courts would be a minimum requirement, however other considerations have been Len Packham, Collee, Treeby/Jandakot</li> <li>• They are in the process of undertaking some pre-planning on Anning but it is not looking favourable.</li> <li>• Coolbellup has an unaffiliated club – they are working to get them affiliated as they have 40-50 members. They are casual hitters who are not wanting to be part of a club.</li> <li>• City is keen to understand usage – sport is currently just driven on capitation growth. Courts need to be open 24/7 but there currently is no way of tracking usage – access by local govt to the book-a-court system would assist. The City would be willing to pay for access as the data would assist the growth in the sport.</li> </ul>   |

| Consultee  | Discussion points   |
|--|---|
| <b>State Government Agency and Other Consultations with Schools</b>  |   |
| <b>Department of Local Government, Sport and Cultural Industries – (2 September 2021)</b>                    | <ul style="list-style-type: none"> <li>• Would defer any identification of priority clubs for investment to Tennis West.</li> <li>• The current state centre site is likely to be retained for the development of the replacement State Sporting Association facility. The option to move elsewhere has been discarded by the SSA. The issue with the current centre is land stability and cost associated with its development. There is currently no funding commitment for a new State Centre.</li> </ul>  |
| <b>Schools Consultations (additional comments post consultation meetings are provided in <i>italics</i>)</b> |   |
| <b>Applecross Senior High School ( September 2021)</b>   | <ul style="list-style-type: none"> <li>• Courts are associated with the Applecross SHS Specialist Tennis Program.</li> <li>• 6 courts and 100 students in the program. They are hoping to establish a court booking system for afterhours however their P&amp;C is running into some road blocks with our current fingerprint system and software and also the school policies.</li> <li>• 6 courts and next door Pavilion that has kitchen and toilet facilities. Access to the courts is only allowed by current Applecross SHS Tennis students. Access to the pavilion needs to go through the school.</li> <li>• The school (our business manager and principal) have the ultimate say in regard to the courts. The tennis P&amp;C are more involved with the day to day running of the courts.</li> </ul>  |
| <b>Leeming Senior High School – Shane Ellis (23 September 2021)</b>  | <ul style="list-style-type: none"> <li>• Currently multi-purpose courts for basketball and netball.</li> <li>• They are in use pretty much during school days with occasional after school use.</li> <li>• The council doesn't do much in the way of bookings on the courts.</li> <li>• The school choose to lease out the nets at weekends.</li> <li>• There is no court hire and the school is happy for that to occur.</li> <li>• They do not lock the courts and are therefore available all the time. Leeming Netball Club used to use them <i>(It is understood that subsequent to this meeting Leeming Netball Club have expressed a wish to start using the courts again and have received some funding to assist in any potential upgrades).</i></li> <li>• A couple of light towers have rusted through and been removed. There is some lighting but they are not aware of the standard <i>(It is understood the floodlighting is not currently operational and there are funds on the City budget for 22/23 for LED upgrade).</i></li> <li>• A tennis club may find the site appealing if additional clubhouse infrastructure were available.</li> <li>• It is all a council asset responsibility – a user agreement is in place which permits dedicated school use of the ovals from 7am to 4:30pm. <i>(It is a shared asset and 50/50 replacement costs. The City can book the space at all times outside of school hours).</i></li> <li>• Over time repairs have been undertaken due to vandalism (occasional).</li> <li>• The court surface is getting to a point where it needs to be replaced.</li> <li>• The drainage is a problem as it clogs, fills, and needs constant attention.</li> </ul> |

| Consultee                                     | Discussion points  |
|---|--|
|   | <ul style="list-style-type: none"> <li>• There is an issue with sand volleyball with material found in the sand and pit expanding onto the grassed area (the sand is feral). Would like to see it get into the budget this year as it would tie into the courts.</li> <li>• The school changing rooms in the striker indoor centre provides the changing infrastructure for the courts which is under the schools maintenance and control. Football clubs use them.</li> <li>• Bullcreek Tennis Club looked at using the courts but it didn't work due to keyholder / cleaning arrangements. The changing facilities are on the wrong side of the courts.</li> <li>• Nets are an issue as there is no-where to lock them up. There may be a need for a storage box and a shelter to facilitate this use. There is a need to retain access to the courts during the day.</li> <li>• Netball posts can be taken down readily but basketball cannot.</li> <li>• There are clearly a few issues which need resolving and to tie in with the upgrade of the sandpits. It is definitely an underutilized resource due to the management by the City</li> </ul>   |
| <b>State Sporting Association</b>             |  |
| <b>Tennis West</b><br><b>(31 August 2021)</b> | <ul style="list-style-type: none"> <li>• Current Tennis Australia Standards are recognised as being out of date, and need to be reflective for the WA environment.</li> <li>• Tennis West is in process of reviewing 2018 and beyond Facilities Strategy. Olivia is running this. End of September will recommence and likely to have a clearer direction then.</li> <li>• Thriving tennis community – Tennis Australia. Management - thriving tennis communities (8 pillars). Breaking down operations to small chunks. See details provided further on.</li> <li>• Lighting is a major factor. Night tennis = hugely important for the growth of the sport.</li> <li>• Commercial model works over east, maybe not in WA. Current lull in coaches and lack of demand, would make it difficult.</li> <li>• Onslow looking at it.</li> <li>• Slow burn – unlikely to change.</li> <li>• Real lull in coaching – no short term impact.</li> <li>• TW is trying to be more of a planning resource that ever before. Reputation repair. Make the club/customer the focus as opposed to 'insurance'. The value to clubs needed to change from insurance to direct contact. TW have changed the way they are dealing with clubs and being more proactive.</li> <li>• 8 pillars to their approach - efficient and effective running of clubs is critical .</li> <li>• Action plan – prioritisation.</li> <li>• Strategic plan workshops being undertaken.</li> <li>• More of research into clubs.</li> <li>• 40% of clubs didn't know who the TW contacts were.</li> </ul> |

| Consultee | Discussion points   |
|-----------|---|
|           | <ul style="list-style-type: none"> <li>• Data capture of book-a-court is now becoming available.</li> <li>• Club Spark is a management program aimed at supporting clubs and they wish to broaden its use.</li> <li>• Can drill data down to City of Melville.</li> <li>• TW perform well in appropriate products and constitution / management models – advisory.</li> <li>• 3 of the Melville Clubs are book-a-court clubs (ClubSpark).</li> <li>• Working with developers to capture info.</li> <li>• Can also get state data, noting that there is no data available for schools.</li> <li>• ClubSpark is not TW information to share as it lies within the ownership of the clubs.</li> <li>• Data share = difficult to share without club permitting its use.</li> <li>• Member update affiliations accuracy is difficult.</li> <li>• Some strategic plans in place.</li> <li>• Blue Gum is a work in progress.</li> <li>• Bullcreek is not aware.</li> <li>• All are aware of lifecycle costs and facilities.</li> <li>• Common challenges are they are very aware and high performing clubs.</li> <li>• They have a venue tiering but can't get alignments to fall within each club.</li> <li>• A Council facility is less than 4 courts.</li> <li>• 420 facilities - affiliated and non-affiliated.</li> <li>• ClubSpark offers work around a number of critical metrics. If a club wanted to manage a community court as an overflow...TW can manage that. Club Spark provides the work around for the book a court.</li> <li>• Collation of facility audit data on affiliated and non-affiliated clubs was possible and is ongoing. 420 facilities – affiliated and non-affiliated are within the database. (these are updated regularly – all mainly based on the asset – and current condition). Don't necessarily capture the participation. 187 affiliated clubs and will soon be 190. Non-affiliated – would consider those clubs but not a priority. Common use courts – could support a non-affiliated club.</li> <li>• TA are trialling IGLOO Bluetooth lock – will provide greater accessibility.</li> <li>• Venue tiering and tier by definition is work in progress. There are now 6 tiers (90% finalised).</li> <li>• The National Facility Framework and management guides are under review to re-assess their validity and currency.</li> </ul> <p><b>Clubs</b></p> <ul style="list-style-type: none"> <li>• High performing coaches.</li> </ul> |

| Consultee | Discussion points  |
|-----------|--|
|           | <ul style="list-style-type: none"> <li>• One needs a particular focus.</li> <li>• Kardinya has a respected coach (also coaches at Manning), want to grow and thrive.</li> <li>• Bullcreek = exceeded expectations operators.</li> <li>• Blue Gum = a thriving club which take the highest amount of revenue.</li> <li>• Applecross. Good coach with additional coaching at other clubs.</li> <li>• They do not benchmark against each club.</li> <li>• Coaches in schools, not affiliated within the clubs inhibit the red ball game. This is a challenge as it is largely school based. How do TW work with coaches to establish red ball comps in clubs.</li> <li>• TA wants little racquet sports under its banner. Compliment the tennis.</li> <li>• TA is trying to get a little off-shoot relating to Padel sports and bring them into the fold.</li> <li>• Looking at multi-purpose facility with Padel, Pop and Pickle.</li> <li>• Compliments a ball sports facility.</li> <li>• Reabold incorporates a paid administration and is the first Padel example but not Padel West run.</li> <li>• More compatible partnership than croquet.</li> <li>• Padel West is moving into Melville (sub-lease).</li> <li>• Clubs = multi-purpose opening up the conversation.</li> <li>• Hotshot courts supported where relevant. They try to include hotshots with the coaching and as a result this needs a robust contract</li> <li>• Pickleball is not a major consideration but a reasonable add-on. It is slower, but has been used for open days.</li> <li>• Pop tennis – one serve, original Padel tennis.</li> </ul> <p><b>Data provided by Tennis West</b></p> <p><b>Red Ball Club</b></p> <ul style="list-style-type: none"> <li>• Blue Gum is the only Red Ball Club in the City, with 180 children (grade 3 and 4) participating across four schools.</li> <li>• No other clubs run red Ball events due to access to schools’ challenges bought on by a coach issue.</li> </ul> <p><b>Club spark</b></p> <ul style="list-style-type: none"> <li>• Applecross Tennis Club - 188</li> <li>• Blue Gum Park Tennis Club - 392</li> <li>• Bullcreek Tennis Club - 338</li> <li>• Kardinya Tennis Club - 107</li> </ul> |

- Melville Palmyra Tennis Club -63

**Book a Court – refer to Appendix 5**

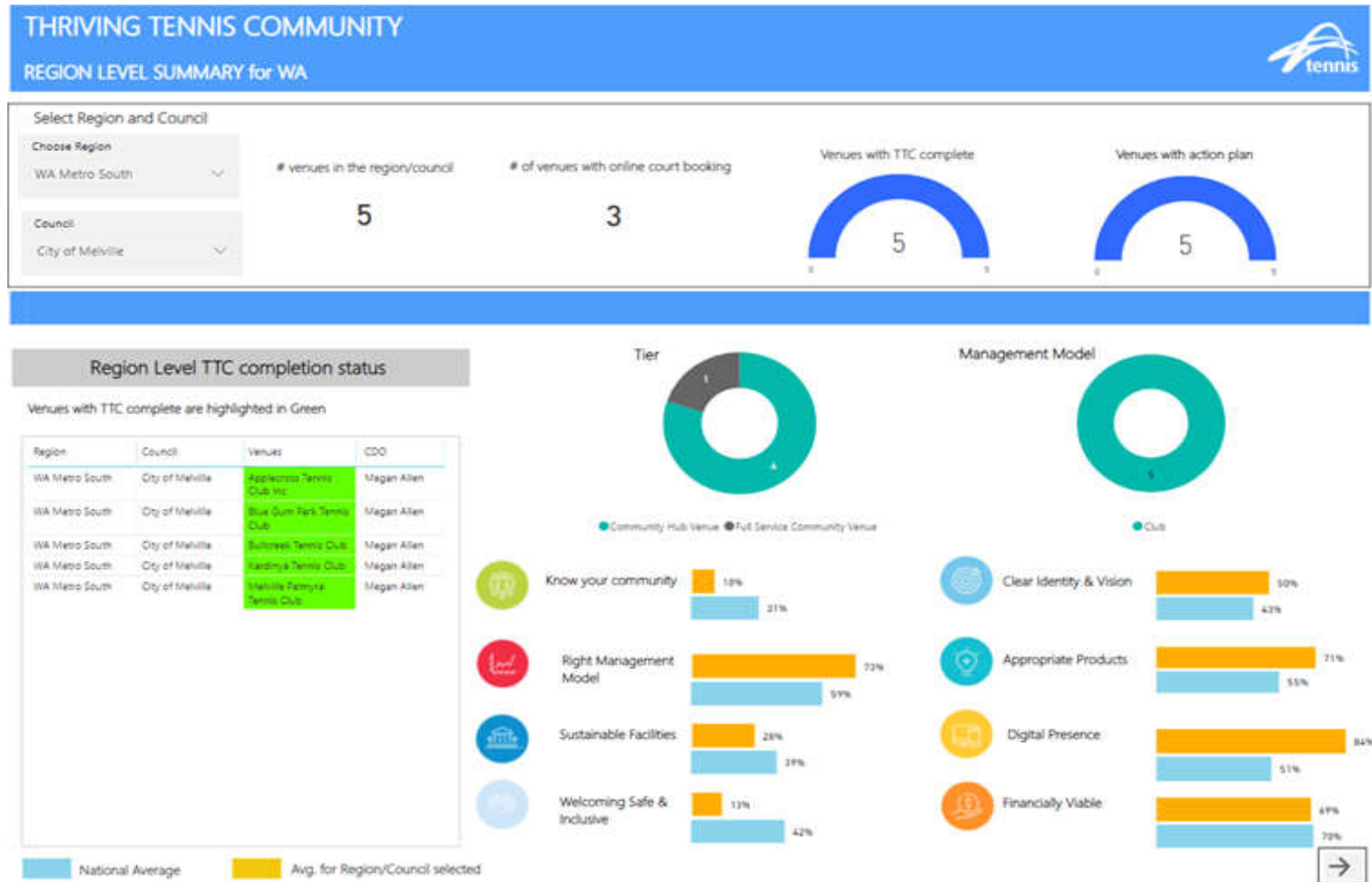
**Thriving Tennis Communities**



**City of Melville Tennis Clubs Thriving Tennis Communities data**

- Kardinya TC have court hire through the coaches system currently. They are however migrating over to ClubSpark within the near future. Only Blue Gum and Bullcreek have the full Book-A-Court system.

- The City of Melville Clubs outperform the national average for 5 out of the 8 pillars.



- The common themes for improvement are:
  - Know Your Community and the relationship with their LGA along with marketing plans.
  - Sustainable Facilities.
  - Welcoming, Safe & Inclusive – compliance of clubs for accessibility for all is a key factor in this pillar.

# THRIVING TENNIS COMMUNITY

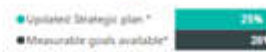
Detailed breakdown of pillar scores at a State Region Level



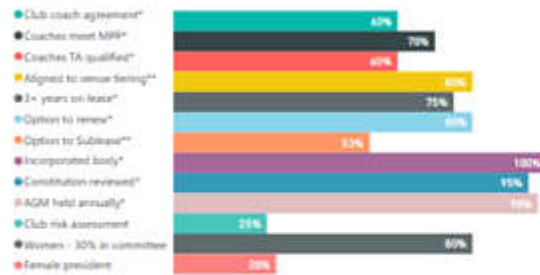
## Know your community 30%



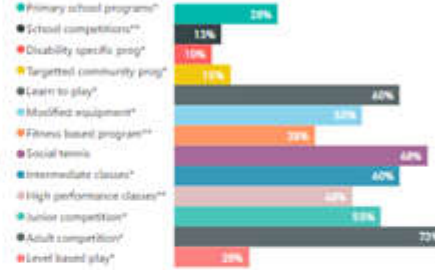
## Clear Identity & Vision 26%



## Right Mgmt. model 70%



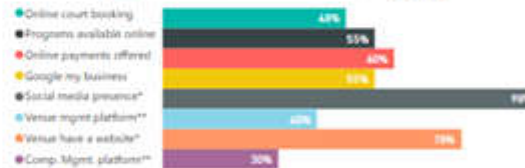
## Appropriate Products 44%



## Sustainable Facilities 39%



## Digital presence 66%



## Welcoming & Inclusive 20%



## Financially Viable 69%



\* Questions that do not contribute to pillar score if club is Tier 3  
 \*\* Questions that do not contribute to pillar score if the club is Tier 4 or 5

PRODUCED BY ANALYTICS & INSIGHTS



| Consultee  | Discussion points  |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
|--|--|-------|---------|-------------------------------|------------------------|----------------------------------|---------------------------------|------------------------------|------------------------|-----------------------------|------------------------|-------------------------------------|------------------------|
|  | <p>Tennis West developed action plans focusing only on the pillars that have scored poorly. This sets a baseline for the resources we provide to the clubs to assist in achieving their goals and vision.</p> <p><b>City of Melville Clubs Tiering</b></p> <p>Please note that these are not final tiering criteria and are subject to change when the detail has been agreed to. These ratings are currently based on the above criteria:</p> <table border="1" data-bbox="528 424 2029 724"> <thead> <tr> <th data-bbox="528 424 1279 475">Venue</th> <th data-bbox="1279 424 2029 475">Tiering</th> </tr> </thead> <tbody> <tr> <td data-bbox="528 475 1279 523"><b>Applecross Tennis Club</b></td> <td data-bbox="1279 475 2029 523">4. Community Hub Venue</td> </tr> <tr> <td data-bbox="528 523 1279 571"><b>Blue Gum Park Tennis Club</b></td> <td data-bbox="1279 523 2029 571">3. Full Service Community Venue</td> </tr> <tr> <td data-bbox="528 571 1279 619"><b>Bullcreek Tennis Club</b></td> <td data-bbox="1279 571 2029 619">4. Community Hub Venue</td> </tr> <tr> <td data-bbox="528 619 1279 667"><b>Kardinya Tennis Club</b></td> <td data-bbox="1279 619 2029 667">4. Community Hub Venue</td> </tr> <tr> <td data-bbox="528 667 1279 724"><b>Melville Palmyra Tennis Club</b></td> <td data-bbox="1279 667 2029 724">4. Community Hub Venue</td> </tr> </tbody> </table> <p><b>Hotshots</b></p> <p>All clubs have the capacity to run a Hot Shots program however none have dedicated courts. These are run as part of the coaching program on modified courts with additional modified equipment. Dedicated Hot Shots courts would be an asset to clubs to simplify the running of these programs.</p> <p><b>Padel</b></p> <p>Will soon be available at Melville Palmyra and is an opportunity as a unique point of difference to the club. They would be the only club in the Metro South portfolio to have this offering and is a great example of the club being diverse in their offerings and other revenue streams.</p> <p><b>Repurposing</b></p> <p>All clubs have other revenue streams currently or that they are willing to explore. As part of our strategic facilities plan we encourage clubs to be multi-use venues in order to generate additional participants to their clubs and to also provide additional revenue streams in order to sufficiently maintain their facilities.</p> | Venue | Tiering | <b>Applecross Tennis Club</b> | 4. Community Hub Venue | <b>Blue Gum Park Tennis Club</b> | 3. Full Service Community Venue | <b>Bullcreek Tennis Club</b> | 4. Community Hub Venue | <b>Kardinya Tennis Club</b> | 4. Community Hub Venue | <b>Melville Palmyra Tennis Club</b> | 4. Community Hub Venue |
| Venue  | Tiering  |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Applecross Tennis Club</b>                        | 4. Community Hub Venue   |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Blue Gum Park Tennis Club</b>                     | 3. Full Service Community Venue  |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Bullcreek Tennis Club</b>                         | 4. Community Hub Venue   |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Kardinya Tennis Club</b>                          | 4. Community Hub Venue   |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Melville Palmyra Tennis Club</b>                  | 4. Community Hub Venue   |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Clubs and Court Managers / Community Contacts</b> |  |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |
| <b>Mandala public tennis courts (September 2021)</b> | <ul style="list-style-type: none"> <li>• When unlocked the courts were used day in and day out. When locked they have very limited use. Open access is considered to be much better.</li> <li>• There are 3-4 regular users in winter per week.</li> <li>• In summer there are two groups which play in the evening on an ad hoc basis – they just ring up and book. Cost is \$5.50 per hour per court and \$8.80 with lights. Jen just collects the money and not the numbers.</li> </ul>   |       |         |                               |                        |                                  |                                 |                              |                        |                             |                        |                                     |                        |

| Consultee   | Discussion points  |
|---|--|
|   | <ul style="list-style-type: none"> <li>• They used to compete with Corpus Christi (which remain open) and Bullcreek TC.</li> <li>• The hit up wall is used a lot – greater accessibility to all facilities would be fantastic.</li> <li>• They have previously run tennis sessions from the site but not currently. They have also had puppy training through an agreement with the City of Melville but not at present.</li> <li>• Covid was a real eye opener and clearly identified the benefit of open court access. It also introduced a lot of family based activities.</li> <li>• There used to be four courts but the wire was constantly being cut and nets locked up in Mandala Hall. The nets were not well looked after although were never stolen when the courts were open. It is a very parochial suburb and surveillance is generally good.</li> <li>• The court key is picked up by contacting Jen direct and when not at home the key is left in the metre at the side of the hall. They have never had a problem with payments or keys being lost.</li> <li>• There used to be basketball courts but these were taken away. The area is used by bikes and children skating adjacent to the hall.</li> <li>• There was a proposal for a Men’s Shed but it was quashed due to a public outcry.</li> <li>• There is a large dog walking community. The Tamils also manage Mandala Hall and have gatherings which spill over onto the hard court surface.</li> <li>• It was very rare for all four courts to be used at once and two works very well. Occasional bookings by people in their mid-20’s who wish to book the courts for a couple of hours for a hit.</li> <li>• In some weeks the courts may not be used at all.</li> <li>• Lights are very good. The redundant two court lights were removed.</li> <li>• Sometimes people climb the fence but it is not generally a place which encourages anti-social activities. It is a really safe area and family supervision is good.</li> </ul> |
| <p><b>Applecross public tennis courts</b><br/><b>(September 2021)</b></p> | <ul style="list-style-type: none"> <li>• The two court facility which is fenced is hired on the basis of an honour system and bookings are not taken.</li> <li>• Charge is \$4 per hour and the key is available in their veranda area on a table in a plastic tub. People put money in and take the key.</li> <li>• They never chase the money as they do not control the numbers accessing the courts.</li> <li>• Every 3-4months the couple transfer the money to the City. They believe they get recompensed 10% of the booking fee.</li> <li>• The courts are well patronized by people who walk.</li> <li>• They generally have 5-6 groups who use the court each week. This includes a group of 10 men who have an informal social game and overall about 20/30 people.</li> <li>• There is no problem with theft and there has been no break-ins over the 30 year period they have lived adjacent to the courts.</li> <li>• The key was previously held by neighbours and nets have been placed on the courts permanently.</li> <li>• The courts have previously been used for puppy training, cycling and general children’s play.</li> </ul>   |

| Consultee   | Discussion points  |
|---|--|
|   | <ul style="list-style-type: none"> <li>• The broader reserve used to have cricket nets but these have been removed.</li> <li>• Occasionally the site has been used for coaching but this is very infrequent.</li> <li>• Applecross Tennis Club looked to take over the court but the run-off is sub-standard/restricted.</li> <li>• Users also used to be able to drive directly onto the adjacent path and set up a social tea / BBQ but this is now prevented by the installation of the access gate.</li> </ul>   |
| <p><b>Point Walter tennis courts<br/>(September 2021)</b></p> | <ul style="list-style-type: none"> <li>• There are three grass courts which are maintained to a high level by the City. Scott (coach) is responsible for most of the bookings. Midweek charge is \$7 per half an hour and \$14 per hour with weekends being \$9 per half hour and \$18 per hour: <ul style="list-style-type: none"> <li>○ 74 hirers last year (at \$14)</li> <li>○ 78 hirers last year (at \$18)</li> </ul> </li> <li>• There have been no problems with break-ins. Occasionally kids kick a ball on the adjacent grassed area (previously the extend grass court provision).</li> <li>• The nets are held by Belgravia and hirers have to come and collect. No-one holds racquets to hire.</li> <li>• Operationally Belgravia only take the name of the hirer and it is very flexible with only id taken from those they do not know. They advise the City of the numbers through a monthly report. Belgravia retains all of the money.</li> <li>• The site falls under their lease boundaries – one of the main problems is car parking for tennis. Originally it was specific to the broader grass court area but as part of the grassed area is now unutilised it creates an opportunity for an alternative use: <ul style="list-style-type: none"> <li>○ Potentially 5-a-side football.</li> <li>○ Belgravia are looking to put in a sky trail (\$1.1M investment). They would however need extra years on the lease.</li> <li>○ They are seeking a separate entry and service road to the main golf course facility which could assist with the car parking. It would not impact on the court use but probably should be considered in the broader planning for the site.</li> <li>○ Increasing children’s play areas on site. Nature play opportunities for under 12’s, interactive games etc.</li> </ul> </li> <li>• The tennis courts are a small part of the business. It is an obligation taken on behalf of the City but not an income generator.</li> <li>• Mini-golf has been a significant income generator with a young family demographic. It is also a real feature with adults and corporates. Min golf is currently booked out for Xmas functions.</li> <li>• The whole area (courts) could be used for a modern entertainment set up. Zip lines, trails, tourism experience with excellent views towards Fremantle and the City.</li> <li>• Goanna Mini Golf was installed last July at a cost of \$1.3M with a return on investment projected at three years. The lease is up in 2031 (extending the current lease from 2025 by an extra year from 5 to 6) therefore it was deemed a viable proposition. \$200k from City funds went into the project. From December, they will be paying the City a 5% return. The sky train would be along similar lines.</li> <li>• Belgravia have 16 years to run now on the lease.</li> </ul> |

| Consultee  | Discussion points  |
|--|--|
| <b>Marshalls Tennis Academy – (September 2021)</b> | <ul style="list-style-type: none"> <li>• Previously the resident coach at East Fremantle (for 25 years) and has also been involved with Melville Palmyra Tennis Club.</li> <li>• Currently located at Point Walter.</li> <li>• As far as tennis coaching goes, he will combine coaching at a club with that at schools (primary).</li> <li>• He will coach across venues although junior pennants must be club based.</li> <li>• Point Walter provides for 3 grass courts south of the river which are publicly accessible – there are very few of that quality that can be hired south of the river – Coogee in the City of Cockburn and Church Court in Melville (both hard courts).</li> <li>• Good players want hard courts.</li> <li>• The courts at Point Walter are in good nick but not as good as East Fremantle. They are maintained by the City.</li> <li>• The grass needs to be mowed and marked and Scott is looking for a permanent presence there.</li> <li>• He currently pays approximately \$10 per court per hour and only currently uses the three courts managed by the City. He runs lessons and pays for courts monthly.</li> <li>• He is the only coach that advertises the use of the courts properly – Christine Dorley provides private lessons as does Dermot Golling.</li> <li>• If he was to operate at a tennis club he would have to provide sole rights. He has no intention of operating pennants.</li> <li>• 4 courts provide for 4 teams (home and away).</li> <li>• 8 courts = eight pennant teams.</li> <li>• 12 courts = twelve pennant teams.</li> <li>• The downside of the grass courts is that good players would prefer hard courts and will not use grass. The upside is the good level of shade. It is fine for 5-6 year old's through to 10-14 year old coaching.</li> <li>• Currently lacking a drinking fountain.</li> <li>• Scott does not coach at clubs currently mainly due to the lack of flexibility. All club deals are different – there is always a need to look at an area and assess the likelihood of engaging with schools close by and the general affluence in the area. The club will be thinking about reliability. The issue with Melville Palmyra is that they had turned over too many coaches.</li> <li>• With East Fremantle the contract wasn't renewed as the Club wanted to move in a different direction – they were struggling for senior members.</li> <li>• There is generally no future for a coach that isn't focused on juniors.</li> <li>• Current coaching numbers are: <ul style="list-style-type: none"> <li>▪ 2019/20 – 354 hours (\$3,540 cost)</li> <li>▪ 2020/2021 – 297 hours (\$2,970)</li> </ul> </li> <li>• No more than five kids are coached at once for the younger age with a maximum of 7 at the older end.</li> <li>• 16 kids are generally coached at once with 2 coaches and two courts operating together.</li> </ul> |

| Consultee  | Discussion points   |
|--|---|
|  | <ul style="list-style-type: none"> <li>• There is no hit up wall at Point Walter which limits the level of coaching which can occur.</li> <li>• Passive security on the Point Walter site is an issue. The site is also exposed and although this could be a problem it rarely is impacted upon by wind. The bigger issue is rain and lack of ability to use the courts when slippery. The lack of immediate access to toilets is however a potential issue.</li> <li>• Hard courts would be better as it would provide for a more effective business model. You need volume to develop a business.</li> </ul>  |
| <b>Tennis Club Consultations</b>   |   |
| <b>Melville Palmyra Tennis Club<br/>– Alex Foster<br/>(September 2021)</b> | <ul style="list-style-type: none"> <li>• The club had a scare pre-Covid with their financial position. They have tried different things to increase use and address the decline in tennis participation.</li> <li>• They have identified a number of initiatives in order to maintain a progressive outlook and in particular the need to diversify.</li> <li>• This has all occurred since 2019. They are currently reviewing their 2019-2021 Strategic Plan.</li> <li>• They have a back to business continuity plan which has been put in place.</li> <li>• The site is not just about tennis but also the sharing of the site with Melville Sports Association. Amalgamation with Junior football was encouraged and they moved in, in 1996.</li> <li>• The club have had real problems with junior development and accessing schools.</li> <li>• Tennis Excellence is the coach at the facility. Point Walter Tennis Coach (Marshalls Tennis Academy) was the coach but he moved due to issues with East Fremantle.</li> <li>• About Marshall’s Tennis Academy <a href="https://marshallstennis.com.au/about-us">https://marshallstennis.com.au/about-us</a></li> <li>• Getting parents up and engaged is an issue.</li> <li>• More recently there has been better engagement with Tennis West.</li> <li>• The sporting association has an MOU in place. The club is anti-drinking (juniors) but this has been addressed and they now have a good working relationship.</li> <li>• The scope of membership as a result has been extended.</li> <li>• The club closed down during Covid to reduce costs and the financial management has cut costs to a minimum.</li> <li>• They sublet the Padel space – to Padel West (different operation to Reabold Tennis Club).</li> <li>• The introduction of Padel is likely to increase income and reduce operational costs. There has been a need to introduce a new power board to cater for the lights. The sublet space provides an additional \$10k rent per annum and this is under a five year agreement. This also provides a saving of \$4.5k annually in grass court maintenance (due to the loss of one grassed tennis court).</li> <li>• The multi-sport area also provided on site is likely to be as a mini court / community function area. They will be looking to extend the bar licence to this area.</li> <li>• The book-a-court system is likely to be used as the mechanism to access the box to enter the Padel courts.</li> </ul> |

| Consultee   | Discussion points  |
|---|--|
|   | <ul style="list-style-type: none"> <li>• Functions are held on a Friday night. 1/3rd split between all of the three clubs.</li> <li>• The current facility was slated for an upgrade – 2022 (Sept).</li> <li>• 2 x function rooms would help both senior clubs. Each club requires the size of the existing function space.</li> <li>• They turned the bar turnover to a positive this year.</li> <li>• There is a lot of capacity on Saturdays.</li> <li>• They see their main competitor as Melville Primary School which impacts from a local junior engagement perspective. East Fremantle is also a potential competitor as they are just down the road. They own their facility and therefore have greater flexibility.</li> <li>• They see the potential of the club and site as an open coaching venue.</li> <li>• The club is aware they need to develop a point of difference.</li> <li>• Leisurefit members get membership to the courts of an hour per week. This however has been impacted upon by the Leisurefit hours which have recently changed.</li> <li>• One area requiring consideration is the development of good shade provision.</li> <li>• Healthy solutions at facilities are required.</li> <li>• They were in a difficult financial position in 2019 but are now well managed and have money set aside in a sinking fund to replace infrastructure.</li> </ul>        |
| <p><b>Blue Gum Tennis Club<br/>(September 2021)</b></p> | <ul style="list-style-type: none"> <li>• The biggest constraint for the club is it is landlocked by the school and lake. They have desired shaded courts and shade / seating to the side of the court areas for viewing. They have a commitment to complete the shaded seating area down the central court walkway (hard courts) which will address the need to provide more viewing for parents.</li> <li>• The facilities are considered to be getting old and tired – a key issue is the non-compliance with disability access. The facilities are reflective of the members.</li> <li>• Toilets need replacing.</li> <li>• They have introduced an extension to the PA system which should be operable by the opening day.</li> <li>• There is a need for significant investment to be undertaken.</li> <li>• Each week they currently operate 21 sessions – there are limited gaps but they seek to maximise opportunities.</li> <li>• There are 3 autonomous clubs, 2 of which are part of the sporting infrastructure.</li> <li>• There is a need to buck the trend from a membership perspective – visual access for juniors make a difference.</li> <li>• The club development process will be an evolving situation.</li> <li>• It is a good financial club with a demand for grass courts. The good condition of the courts is part of the clubs unique selling proposition.</li> </ul> |

| Consultee | Discussion points  |
|-----------|--|
|           | <ul style="list-style-type: none"> <li>• The introduction of book-a-court has benefited the club significantly with significant additional court use / membership. Blue Gum provides the highest financial return from the system in the state.</li> <li>• They could generate more money if there were more suitable courts. The average number of bookings is 120 per month.</li> <li>• Lights however always need to be up to scratch. They are currently submitting a grant for LED lighting (halogen currently) through the Night Lights Funding Program. <i>(subsequent to this interview, the Club were successful in securing this grant).</i></li> <li>• Competitions: They offer tournaments which are big events generally pulled together quickly but the landscape is changing. The club tiering will determine the level of competition (community hub to higher end).</li> <li>• Competitions and leagues are being reviewed – there is unrest regarding the league structure relating to whether Tennis West is catering for everyone. Tennis competitions are required at all levels.</li> <li>• Facilities come first – the willingness to run events is always there. It is accepted that Blue Gum needs to carry its weight but there is not enough of one surface type to hold higher level tournaments.</li> <li>• The Universal Tennis Rating (UTR) is a worldwide system which will govern future tournaments – Used to be known as the CTR. A bronze UTR categorization looks at 6-12 courts for adult and junior competition (Surface Competition Level). 10-16 for full comp level. The UTR requires 350lux for these but only 250 lux for lower level comps.</li> <li>• The club is currently developing its strategic plan but need to break things down into smaller tasks to achieve. This will also require the volunteers role to be broken down to be less daunting – this is a critical issue for all clubs.</li> <li>• The Business Plan has managing the club at front and centre.</li> <li>• They need to establish a monitoring and evaluation process.</li> <li>• The club own and generate income from the squash courts. The current operator runs three centres and has a good relationship with club and coaching. The club previously had to manage the system but there is now no need for that to occur.</li> <li>• Squash has increased the relationship between the two sports in the retail area.</li> <li>• The club just pays for bookkeeping.</li> <li>• The club undertake night time activation on the grass courts in winter – this works well (10 events). It works well when grass is in a maintenance phase.</li> <li>• The social aspect is the area to drive to sustain the club.</li> <li>• They have approximately 1,000 hirers. It is important to know the site has and can provide for different activities.</li> <li>• Mon and Weds programs – started by Bill Thomas (Ex-President) – Brings down 40% of the non-playing members (different form of income).</li> <li>• Could start with a summer twilight session 5-7 then drinks and a chat between 7 and 9.</li> <li>• The bar is run by volunteers but this may change in future.</li> </ul> |

| Consultee   | Discussion points   |
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|   | <ul style="list-style-type: none"> <li>• In winter – men have run a comp for 15 years (Tues – Intra Club) which utilize 6 courts. It is the same for women who use 4 courts for an intraclub event.</li> <li>• All activities are run by the club who seek to generate the maximum level of activity on the courts.</li> <li>• Clubs vision is for one centre – the current community centre provides for dancing and pickle ball – they are trying to bring it all together to align all groups into one reception area.</li> <li>• Electronic membership through a central area would resolve all issues with the building inadequacies as you could get a better usage of a centralised facility.</li> <li>• They have toyed with the introduction of Padel as there is a patch of leased land available.</li> <li>• The critical aspect for the club is to maintain its identity.</li> </ul>  |
| <b>Bullcreek Tennis Club<br/>(September 2021)</b> | <ul style="list-style-type: none"> <li>• The club use the business plan to guide the maintenance of the facility.</li> <li>• From 2005 the club opened up more by introducing fees and charges for non-members and providing members with free access outside of those core times.</li> <li>• Book-a-court has been a significant success.</li> <li>• They have no need to push for new members as they have too many and are over capacity on the current court space despite the issues associated with surfaces.</li> <li>• The coach has to be restricted on court use – he would wish to expand his business but has been restricted from a club basis due to conflict with key social / pennant use. This is considered to be a risk for the club business.</li> <li>• There is a good working relationship between the club and the coach and there is a good interface with junior pennants as a result.</li> <li>• They currently have the demand for more junior space and therefore have had to hire other venues at a cost to the club.</li> <li>• Juniors can be coached without being members but pennant representatives must join. Eddie Kong (Perth Performance <a href="https://perthperformancetennis.com.au/">https://perthperformancetennis.com.au/</a> ) undertakes the coaching:</li> <li>• The agreement with the club requires the coach to manage the junior pennants.</li> <li>• The junior club is strong.</li> <li>• Competition in the zone may be a risk to the business but while the coaches have the capability to coach at schools all competition structure go through the clubs.</li> <li>• It became evident the club needed to expand.</li> <li>• Demographics shows members come from further out and the city don't appreciate that.</li> <li>• Nothing in the short term is going to be developed in the gateway and the club therefore has to fulfil that need.</li> <li>• The club want to expand but cannot get council support.</li> <li>• The Tennis West Plan of 2018 did not help the club.</li> </ul> |

| Consultee | Discussion points  |
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|           | <ul style="list-style-type: none"> <li>• They have looked at Leeming Rec as the option (City, Education and Club discussion but it didn't get anywhere – they felt they were not listened to by the City).</li> <li>• The club used to use Willetton but not now (leased).</li> <li>• The old clubhouse is now public toilets – now Premier Play Space is to have the toilets.</li> <li>• Haven't asked for money from the City – the City is required to maintain the clubhouse.</li> <li>• They need a disabled unisex toilets for wheelchair tennis and inclusion tennis.</li> <li>• It is difficult to understand why the cooperation with council is so difficult.</li> <li>• They want to expand and cater for needs – best medium sized club in Metro Perth with a turnover of a reasonable amount of membership. They lose membership due to lack of courts and occupy additional courts on a grace and favour basis.</li> <li>• Security, control and infrastructure are the three significant issues they have to deal with - the club activity on courts is their main asset base.</li> <li>• They have had talks with schools regarding use of courts but they have become problematic to use.</li> <li>• The current building is adequate as the club holds no major social events.</li> <li>• The hall is hired out to various community groups at a reduced rate. The charge is minimal (\$15 per hour).</li> <li>• Korean Tennis play on a Saturday night.</li> <li>• Foot volleyball pay full hire rates (4 hours on Saturday night) – sometimes twice per week.</li> <li>• Parking may be an issue occasionally with the adjacent BMX track.</li> <li>• Hit up Wall is poor and needs replacing. If they could get additional courts with a hit up wall, they would take over the asset management responsibility.</li> <li>• Men's shed proposal was put forward a couple of years ago but it has now gone quiet. There were issues regarding stormwater and the issue of other services will need to be looked into.</li> <li>• The club needs clarity going forward with money set aside for the courts.</li> <li>• Significant concerns: conversion of juniors to seniors is low.</li> <li>• Open courts sessions have been a good idea but needs follow up.</li> <li>• Site security has been an issue with occasional break-ins and a couple of security cameras have been installed.</li> <li>• The volunteer structure is sound with a full complement now on the Exec.</li> <li>• The attraction of the location is the traffic passing.</li> <li>• Courts to the south are not on book-a-court.</li> </ul> |

| Consultee  | Discussion points   |
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|  | <ul style="list-style-type: none"> <li>• The main desire is the potential to develop two / three courts to the north adjacent to existing courts and replace the wall. No.1 priority is to move from 11 to 14 courts. The issue may be the trees but the club is prepared to offset. Play area will need to be checked. It is estimated to cost \$400k to put in the new courts.</li> <li>• The three clay courts need replacing.</li> <li>• There will still be a need for a second venue. They are happy for Leeming to come back into consideration although the courts are not in good nick and only four are useable.</li> <li>• Currently the club have a low interest loan for the next 3 years and would be prepared to take another out to facilitate expansion.</li> <li>• They would be looking for the council to assist with the grant application process.</li> <li>• They are currently not clear on the capacity of the distribution board but are looking to move towards LED floodlighting installations.</li> </ul>  |
| <p><b>Kardinya Tennis Club – Dale Ewart</b><br/><b>(22 September 2021)</b></p> | <ul style="list-style-type: none"> <li>• Were concerned with the suggestion of a hockey turf on the courts which was suggested without any thought by the council.</li> <li>• It is a family club with coaching, pennants. And social activities.</li> <li>• The catchment is broader than Melville as the City of Cockburn do not have the provision of club infrastructure. People also come from Gosnells.</li> <li>• The two courts at the far end were the original courts and are now out of commission due to the surface being degraded.</li> <li>• Remaining courts are approaching the end of their life.</li> <li>• The club would welcome master planning for the broader reserve but do not have the option to wait to resurface 7 of the nine courts. The safety issue is a concern which is getting worse due to poor drainage, pooling on courts and seeping of waste from the adjacent playing fields.</li> <li>• The court booking system is still on-line / phone as the book-a-court system has yet to be installed. The time is now right to move across the clubSpark.</li> <li>• Looking at event planning on-line.</li> <li>• Tie in to electronic upgrades to gates and floodlighting system. (if it is not currently automatic).Lights to be turned off automatically.</li> <li>• Hours of play: <ul style="list-style-type: none"> <li>○ Winter morning – social.</li> <li>○ Thurs social.</li> <li>○ Fri – general social (20-25 people).</li> <li>○ Social events run for grand slams – themed social events on all courts.</li> </ul> </li> <li>• 130-140 members – 1/3rd come to social events.</li> <li>• Mike Gill – coached juniors and seniors and cardio tennis <a href="https://tennisacademyperth.com.au/">https://tennisacademyperth.com.au/</a> Also operates at Manning but this is specific to Kardinya:</li> </ul> |

| Consultee | Discussion points   |
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|           | <ul style="list-style-type: none"> <li>• Also hire courts out to Kennedy School and Waldorf School – 50 kids each.</li> <li>• Looking at getting more primary schools involved but they do not run tennis and have shown little interest.</li> <li>• Current Gaps : <ul style="list-style-type: none"> <li>○ Toilet Facilities.</li> <li>○ Clubhouse is a shared facility (alarmed) with Softball, football and tennis.</li> <li>○ They can't open toilet up but pin code is held by community facility.</li> <li>○ There was a UAT shared with hockey but that has now gone. The need for a UAT is pressing for outside clubhouse use.</li> <li>○ The club have no control – a club with their own clubhouse have the greater ability to attract people (e.g. Manning, Bayswater).</li> <li>○ The club would like to run their own competitions there which is potentially achievable (lower level and junior comps).</li> <li>○ They offer open court sessions and through the coach Mike Gill, want to develop the site for wheelchair access – the nominated club in the zone. This is currently an opportunity they are missing. Blind and Low Vision / Wheelchair – two programs are to be promoted 1 x north and 1 x south of the river).</li> <li>○ They do not offer sponsorship due to the license which prevents club advertising (to check?). They need approval from Melville for temporary signage (they do have court signage present?).</li> <li>○ Opportunity for Pickle Ball on site (ref: Manning) – this would need to be aligned to the resurfacing of the courts.</li> <li>○ They need dedicated car parking for the facility – currently they have none.</li> <li>○ They need to consider the management license (and this will also need review?).</li> </ul> </li> <li>• There is a dispute currently over the boundary fence. The lease is covered by the fence lines. (they have one disused clubhouse building adjacent to courts 5/6 and it is not clear why that cannot be utilised more).</li> <li>• They could offer junior social tennis – Mike Gill supports the juniors but the club runs the pennants (5 junior teams currently).</li> <li>• Membership: <ul style="list-style-type: none"> <li>○ 52% Melville.</li> <li>○ 32% Cockburn.</li> <li>○ 16% others.</li> </ul> </li> <li>• 2020/2021 – 137 members (42 junior and 95 senior) – 72 family and 65 individuals.</li> <li>• Juniors will only join as members if they play pennants – Mike Gill coaches 130 kids (30-40% female and 60-70% male).</li> <li>• There has been a decline in juniors over time in part due to the quality of the courts.</li> <li>• Member retention is at 94% (2019/20). They have a strong and growing membership base now due to the effort placed on growth by the Committee.</li> <li>• Opportunities are being looked into for female only and Aboriginal and Torres Strait Islanders.</li> </ul> |

| Consultee | Discussion points  |
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|           | <ul style="list-style-type: none"> <li>• Current programs: <ul style="list-style-type: none"> <li>○ Court usage for members = free hire during the day and \$5 at night.</li> <li>○ Public hire = \$10 throughout the day and \$15 per night.</li> <li>○ Bookings – 34% coaching, 9% school, 20% members, 5% pennants, 11% club and 7% public.</li> <li>○ Number of people on courts – 2020-2021 – 1,100 people.</li> <li>○ 220 schools.</li> <li>○ 585 public hire (200 hires).</li> <li>○ Court utilisation – courts 1-5 only assessed over one year = 2.5 courts used every day from 4:30 to 8:00/9:00 plus 8:30 to 12:30 – 50% usage on average daily.</li> </ul> </li> <li>• Financials – Current balance: <ul style="list-style-type: none"> <li>○ 2015/16 - \$40,697.</li> <li>○ 2016/17 - %48,283.</li> <li>○ 2018/19 - \$71,761.</li> <li>○ 2019/20 - \$86,833.</li> <li>○ 2020/21 - \$100,142.</li> </ul> </li> <li>• They have a working capital of \$30k. The lights on the back courts were repaired at a cost of \$8k and \$5k has been invested in algae cleaning (washed off school oval).</li> <li>• Membership fees are at \$175 annually with \$120 conc, \$100 juniors, non-playing - \$30 and family \$285. They are currently at a ceiling due to the poor quality of facilities (ref: Manning is at a much higher cost).</li> <li>• The fencing is in urgent need of replacement.</li> <li>• A condition report on the surface indicated it was at the end of its life (6-12 months left). There are corrosion of the posts (they need a retaining wall system to ensure they remain fixed and stable). Damage has been caused through a single point of drainage and pooling on the court surfacing. The damage to the fencing has been caused by falling branches. There is a need to cut the fence for lighting repairs due to the structure. Lighting is non-competition and below standard. Need for LED.</li> <li>• The base case of doing nothing = the club would be bankrupt.</li> <li>• The current investment is keeping things going.</li> <li>• Overview of challenges: <ul style="list-style-type: none"> <li>○ Infrastructure.</li> <li>○ Lack of viewing areas.</li> <li>○ Court cleaning – fortnightly is necessary. They have purchased their own machine at a cost of \$4k.</li> </ul> </li> </ul> |

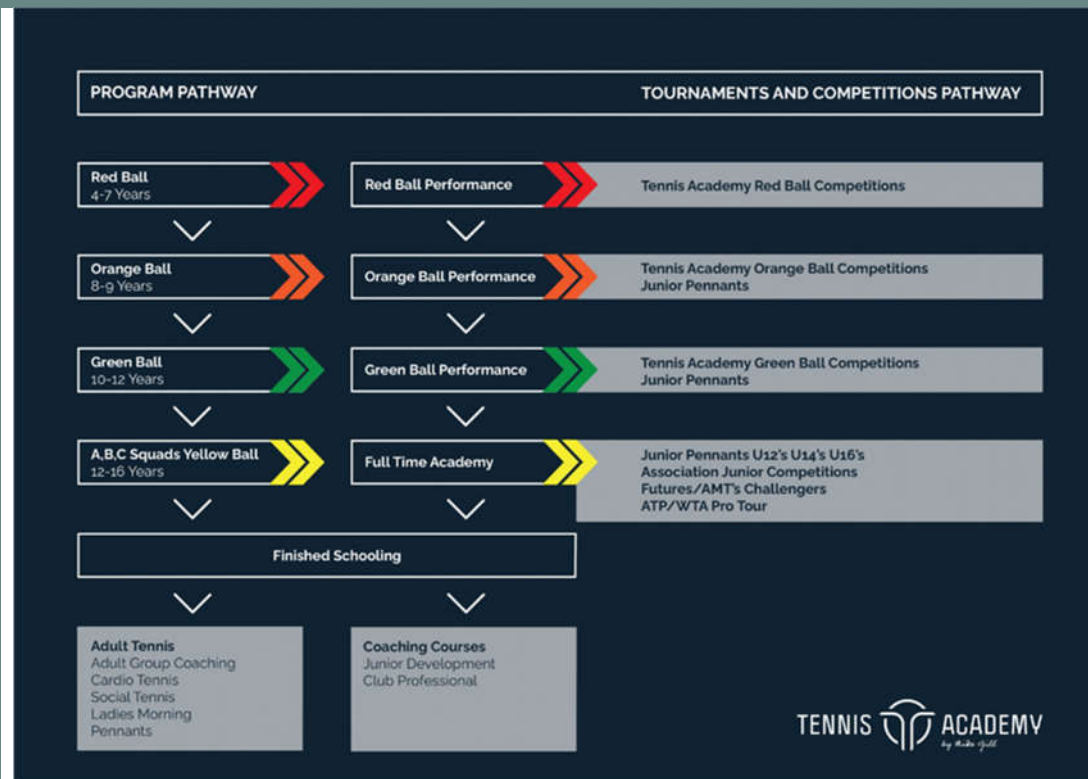
| Consultee   | Discussion points   |
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|   | <ul style="list-style-type: none"> <li>○ Power supply is unreliable. This is more to do with the broader reserve which suffers from ageing infrastructure.</li> <li>○ Council are non-responsive.</li> <li>○ No national court rebate system in operation this year due to Covid constraints.</li> <li>● Club does not want to have curfews (which is not necessary in the current location) and there is potential to develop a greater social base if infrastructure were improved a greater control was afforded. The development of a junior cttee is being put in place.</li> </ul>  |
| <p><b>Applecross Tennis Club – Paul Miller</b><br/><b>(30 September 2021)</b></p> | <ul style="list-style-type: none"> <li>● Main concern of the club is previous statements that the council have too many courts. The pressure was placed on the club 9 years ago to close down.</li> <li>● Since then the club have fundraised, developed he membership base and increased the number of social events.</li> <li>● The club have gutted the clubhouse and undertaken significant extensions (the alfresco area to the back of the clubhouse.</li> <li>● Between \$25k -\$30k being spent annually and \$130k in the bank.</li> <li>● They were awarded \$500k for the courts which involved serious work to implement and at the time the club got hammered with covid. As a result the club stood still for two years.</li> <li>● The premises are multi-functional and the clubhouse can be hired out.</li> <li>● Current projects include a BBQ area and shade cloth.</li> <li>● The current coach is as good as they could get and has been at the facility for 15 years (Break Point Tennis Coaching <a href="http://www.breakpoint.net.au">www.breakpoint.net.au</a> Andrijano Jareb Coaching Director / Club Professional). He is involved with schools and where possible the club encourage the juniors to be members of the club.</li> <li>● Revenue has been steady even through Covid. There has been an increase in bar income for the socials.</li> </ul> <p>The book-a-court system has been set up through ClubSpark and this has seen a growth in revenue. The full electronic system will wait until the lighting has been upgraded. <i>ClubSpark is an online tool designed to simplify your club’s admin duties. Used by thousands of tennis clubs around the world, ClubSpark can manage: your website, court hire, memberships and events. ClubSpark has a number of modules, detailed below, to assist you with your club administration while helping you attract new players and retain existing players.</i></p> <ul style="list-style-type: none"> <li>● Club lighting has been problematic. They applied through the Swan River Trust and employed a Town Planner to set up the process. All documents were submitted to DBCA but on the wrong form. The club were 2/3rds of the way through installation when they were advised the permit was incorrect. An injunction was placed on the club and they were required to attend the Supreme Court on the same day.</li> <li>● They can still apply for lights in the future – for two courts = \$48k plus GST.</li> <li>● They need the support of the City of Melville as the club do not have the financial capacity to undertake the application process and works.</li> <li>● The process resulted in 2 synthetic and two hard courts being developed to appease the objectors. Lights are essential moving forward to increased use and get people more active.</li> </ul> |

| Consultee                                 | Discussion points  |
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|   | <ul style="list-style-type: none"> <li>• Teams have to play at the State Tennis Centre.</li> <li>• In the last 7 years memberships have increased from 100 to 350. Juniors have increased from one to four schools. Applecross, Riley Street, Melville and one other.</li> <li>• It is jammed most mornings with juniors. The junior pennants teams have increased from 4 to the current 15.</li> <li>• Men have doubled in pennants numbers. Ladies play on Tuesday and have increased from 22 to 40.</li> <li>• Fridays includes social tennis and women’s which has doubled. There is now also a Fridays Juniors comp (afternoons after school).</li> <li>• Developments being considered include: <ul style="list-style-type: none"> <li>○ Coffee shop either at the front or adjacent to the rear footpath as a hole in the wall café.</li> <li>○ Additional outdoor seating</li> </ul> </li> <li>• It currently costs \$4k per court to .maintain. Overall \$50k is required for the maintenance which is covered by membership fees.</li> <li>• They operate: <ul style="list-style-type: none"> <li>○ A junior comp once per year.</li> <li>○ Social events = Saturday.</li> <li>○ Mon = men.</li> <li>○ Tues = Ladies.</li> <li>○ Melville Cup on Australia Day.</li> <li>○ A couple of corporate events are operated annually to expose the club.</li> </ul> </li> <li>• They have no strategic plan in place yet but do have a draft plan of ideas which they are working on.</li> <li>• Areas which have been considered include croquet, cross country bowls.</li> <li>• They are looking for the council to assist with the financing of the outdoor areas. Signage is currently not permitted on site. Potential lighting to car park to spill onto greens for night time lawn bowls.</li> <li>• Wind has never been a major problem for the site as it is protected.</li> <li>• Currently membership includes 180 types of members (30% are juniors). 45/50 are family members.</li> <li>• All volunteers are behind the bar although they are looking at the viability of paid staff.</li> <li>• The intent is to enhance the bar area and provide coffee.</li> </ul> |
| <b>Supporting Web Site Data</b>           |  |
| <b>Marshall Tennis Academy (Web-site)</b> | Marshall's Tennis Academy was established in 1958 by Wimbledon player Arthur Marshall and is now directed by Australian, State & A.I.S. representative Scott Marshall.   |

| Consultee   | Discussion points  |         |  |   |                     |   |
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|   | <p>Marshall's Tennis Academy has been involved in every aspect of Western Australian Tennis from managing state teams, running state squads, developing elite coaches, producing state champions, running tennis camps, tennis shops and tennis tournaments. Arthur Marshall learnt his trade under the eye of Harry Hopman with players Rob Laver, Lew Hoad, Ken Rosewall and company. Scott Marshall trained under Ray Ruffles and Bob Carmichael at the Australian Institute of Sport with the next generation of Australian players, Pat Cash, Wally Masur, Mark Kratzman, Simon Youl and other top Australian players. We have drawn on two generations of elite tennis experience and knowledge to put together a state of the art tennis coaching system.</p> <p>Marshall's Tennis Academy has run the Tennis Classic for over 40 years giving thousands of juniors the opportunity to experience tournament tennis. Some of the winners who have gone on to compete on the Pro Tour are Pat Cash, Liz Smiley, Jenny Byrne, Paul Killderry, Casey Dellaqqua, Brydan Klein and many more.</p> <p>Many of Marshall's Tennis Academy players have gone on to become not only State Tennis Champions and top Western Australian tennis coaches but also Administrators, Co-ordinators and contributors to the tennis community.</p> <p>Our objective is to give our players the skills and knowledge required to play the game of tennis at the level they aspire to and to maximise the player's enjoyment, in all aspects, of the game of tennis.</p> <p>Point Walter Tennis Courts: Marshall's Tennis Academy has been associated with many clubs and schools over the years with Point Walter being our latest tennis venue. Point Walter is a unique location with three grass courts, plenty of shade and a quiet private atmosphere. Just a short walk up the path will lead you to the golf course's cafe and there is also a playground nearby</p> <p>Schools: Marshall's Tennis Academy delivers school coaching programs at many local Primary Schools. The long association we have enjoyed with our family of schools is a rewarding part of our Academy. Our aim is to teach the key skills and have players hit enough balls to be able to play our wonderful game with style for many years to come.</p> <p>The year 1 &amp; 2 Red Ball program is designed to improve hand-eye and foot motor skills and develop forehand, backhand and over-head swing patterns. Hitting a lot of balls and having fun are the priorities.</p> <p>Rally circuits, court positioning, team competitions and scoring, along with key tips for skilled stroke play constitute the year 3 to 6 program.</p> |         |  |   |                     |   |
| <p><b>Applecross Tennis Club</b><br/><b>Break Point Tennis Coaching</b></p>   | <table border="1"> <thead> <tr> <th data-bbox="528 1054 1261 1107">Program</th> </tr> </thead> <tbody> <tr> <td data-bbox="528 1107 1261 1410"> <p><b>School holiday activity clinics</b></p> <p>Clinic #1 - SEPT/OCT 2021: Dates Tues 28th Sept - Fri 1st Oct 2021.</p> <ul style="list-style-type: none"> <li>• Times 9:00am - 12:00pm daily: Location Applecross Tennis Club.</li> <li>• Cost \$170 per player.</li> </ul> <p>Clinic #2 - OCTOBER 2021: Dates Mon 4th - Thurs 7th Oct 2021.</p> </td> </tr> </tbody> </table>   | Program | <p><b>School holiday activity clinics</b></p> <p>Clinic #1 - SEPT/OCT 2021: Dates Tues 28th Sept - Fri 1st Oct 2021.</p> <ul style="list-style-type: none"> <li>• Times 9:00am - 12:00pm daily: Location Applecross Tennis Club.</li> <li>• Cost \$170 per player.</li> </ul> <p>Clinic #2 - OCTOBER 2021: Dates Mon 4th - Thurs 7th Oct 2021.</p> | <table border="1"> <thead> <tr> <th data-bbox="1283 1054 2031 1107">Cost and Scheduling</th> </tr> </thead> <tbody> <tr> <td data-bbox="1283 1107 2031 1410"> <ul style="list-style-type: none"> <li>• 5-Day Applecross School Holiday Clinic: 13-17 December 15 hours @ A\$215.00.</li> <li>• For those players who enjoy tennis and a variety of outdoor activities and heaps of fun! All ages 4 &amp; over are welcome. Remember to bring morning tea, hat, water bottle and sunscreen.</li> <li>• Daily Treasure Hunt.</li> <li>• Loads of Tennis Activities with our professional coaching staff.</li> </ul> </td> </tr> </tbody> </table> | Cost and Scheduling | <ul style="list-style-type: none"> <li>• 5-Day Applecross School Holiday Clinic: 13-17 December 15 hours @ A\$215.00.</li> <li>• For those players who enjoy tennis and a variety of outdoor activities and heaps of fun! All ages 4 &amp; over are welcome. Remember to bring morning tea, hat, water bottle and sunscreen.</li> <li>• Daily Treasure Hunt.</li> <li>• Loads of Tennis Activities with our professional coaching staff.</li> </ul> |
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|           | <ul style="list-style-type: none"> <li>• Break Point Tennis Academy offer more than 25 years coaching experience combined.</li> <li>• If you are serious about learning the finer points of the game, one-on-one tuition is a more effective and dynamic way to improve your skills.</li> </ul>  | <ul style="list-style-type: none"> <li>• 1/2 hour lesson \$55.00.</li> <li>• 3/4 hour lesson \$75.00.</li> <li>• 1 hour lesson \$85.00.</li> <li>• Hitting Session \$65/hour.</li> <li>• Basic re-string \$35.00.</li> <li>• Basic re-gripping \$20.00.</li> </ul>   |
|           | <ul style="list-style-type: none"> <li>• Cardio Tennis - Adults - 8 weeks program commences time fee: Monday 11 Oct 2021 9:00 - 10:00am \$165.</li> <li>• Wednesday 13 Oct 2021 9:00 - 10:00am \$165.</li> <li>• Friday 15 Oct 2021 9:00 - 10:00am \$165.</li> </ul>   |  |
|           | <p>Junior Development Programs – 8 weeks duration</p> <p>MONDAY 11 Oct 2021:</p> <ul style="list-style-type: none"> <li>• Little Masters red ball 4 - 6 years 4:00 - 4:45pm \$155.</li> <li>• Rookies orange ball 6 - 9 years 4:00 - 4:45pm \$155.</li> <li>• Spin Doctors green ball 9 - 12 years 4:00 - 4:45pm \$155.</li> </ul> <p>TUESDAY 12 Oct 2021</p> <ul style="list-style-type: none"> <li>• Little Masters red ball 4 - 6 years 3:45 - 4:30pm \$155.</li> <li>• Rookies orange ball 6 - 9 years 3:45 - 4:30pm \$155.</li> <li>• Spin Doctors green ball 9 - 12 years 4:30 - 5:30pm \$165.</li> </ul> <p>THURSDAY 14 Oct 2021</p> <ul style="list-style-type: none"> <li>• Little Masters red ball 4 - 6 years 3:45 - 4:30pm \$155.</li> <li>• Rookies orange ball 6 - 9 years 3:45 - 4:30pm \$155.</li> <li>• Spin Doctors green ball 9 - 12 years 4:30 - 5:30pm \$165.</li> </ul> <p>SATURDAY 16 Oct 2021</p> <ul style="list-style-type: none"> <li>• Little Masters red ball 4 - 6 years 9:00 - 9:45am \$155.</li> </ul> | <ul style="list-style-type: none"> <li>• These age appropriate programs are split into Levels 1 &amp; 2. New players start at Level 1 (unless they have prior experience) and progress to Level 2 as they master each level.</li> <li>• Our coaches follow structured lesson plans that provide a combination of learning and fun. At the end of each term the players are tested and receive certificates acknowledging their achievements and, where appropriate, progress to the next Level.</li> <li>• Our coaching philosophies are based on positive feedback as we endeavour to provide a rewarding experience for all participants. We hope you and your child/ren enjoy the experience as they develop skills that will hopefully make tennis a game they enjoy for years to come.</li> </ul> |

| Consultee   | Discussion points  |
|---|--|
|   | <ul style="list-style-type: none"> <li>• Rookies orange ball 6 - 9 years 9:00 - 9:45am \$155.</li> <li>• Spin Doctors green ball 9 - 12 years 9:45 - 10:45am \$165.</li> </ul> <hr/> <ul style="list-style-type: none"> <li>• Tennis racquets are available for purchase on request.</li> <li>• Professional Tennis Tuition for all ages and Standards.</li> <li>• Group &amp; Private Coaching.</li> <li>• School Holiday Activity Clinics.</li> <li>• Equipment Sales &amp; Maintenance.</li> <li>• Tennis Court Hire.</li> </ul> <hr/> <p><b>Code of ethics</b></p> <ul style="list-style-type: none"> <li>• Minimum 24 hours' notice for cancellation of lesson or full payment required.</li> <li>• A standard of behaviour is expected in order to maintain quality, participative coaching sessions.</li> <li>• Coaches reserve the right to correct behaviour accordingly.</li> <li>• All prices include GST.</li> <li>• Make-up lessons will only be offered for absence due to illness.</li> </ul>   |
| <p><b>Kardinya Tennis Club<br/>Tennis Academy Perth</b></p> | <p>Kardinya Tennis Club is a family-friendly club which has nine floodlit hard courts for both social and competitive tennis all-year round. It offers a thriving junior tennis program, social play for members and non-members, Tennis West League competition teams during both winter and summer and their courts are also available for school bookings. Tennis Academy Perth offers coaching for both adult and junior players from beginner to elite throughout the week.</p> <p><b>JUNIOR TENNIS PROGRAM - TENNIS COACHING PROGRAM / KARDINYA TENNIS CLUB</b></p> <p>Our Junior Tennis program is run in a fun, enthusiastic and engaging atmosphere where kids learn to develop both fundamental motor skills and tennis skills in a progressive and structured manner.. All players will be guided through their tennis journey utilising the Tennis Academy's program pathway with each player receiving a report at the end of each term, highlighting their progress and achievements. We also run tennis challenges and competitions throughout the year. Whether you're part of a school programme or training at the club, the Tennis Academy player pathway is designed to guide you step-by-step in your tennis journey.</p> <p><b>COACHING PROGRAM - KARDINYA TENNIS CLUB</b></p> <p>Players can choose between group coaching sessions, private lessons or a combination of both. All group coaching sessions have a 1:6 player coach ratio to provide maximum participation and a high energy environment. Each player will not only learn correct techniques but also tactical awareness as well. If you are starting out and don't own a tennis racquets, one can be provided on the day.</p> |



- In addition to utilising normal tennis courts and equipment, our coaching programs also uses smaller courts, shorter racquets, and lower bouncing balls for younger players as part of their development, helping them achieve results and feel successful right from the start.

**RED BALL (AGES 4-7 YEARS)**

- Friday 4.00pm.
- Saturday 9.15am.

**ORANGE BALL (AGES 8 & 9 YEARS)**

- Monday 4.30pm.
- Wednesday 4.30pm.
- Saturday 10.00am.

| Consultee | Discussion points   |
|-----------|---|
|           | <p><b>GREEN BALL (AGES 10-12 YEARS)</b></p> <ul style="list-style-type: none"> <li>• Wednesday 5.30pm.</li> <li>• Friday 4.45pm.</li> <li>• Saturday 11.00am.</li> </ul> <p><b>JUNIOR SQUADS (12-16 YEARS)</b></p> <ul style="list-style-type: none"> <li>• C Squad – For beginners over the age of 12 or players who have progressed from Green Ball.</li> <li>• B Squad – For players competing in Junior League competitions who have progressed from C Squad.</li> <li>• A Squads – Advanced players looking to take their tennis to the next level and have progressed from B Squad.</li> </ul> <p>Term 2 coaching will commence week beginning Monday, April 26 and will run for 8 consecutive weeks on the following days:</p> <ul style="list-style-type: none"> <li>• A Squad Monday 5.30pm (1 hour), Tuesday &amp; Thursday 5.30pm (1.5 hours).</li> <li>• B Squad Thursday 5.30pm.</li> <li>• C Squad Wednesday 5.30pm, Friday 4.45pm &amp; Saturday 11am.</li> </ul> <p><b>PRIVATE LESSONS - JUNIORS</b></p> <p>Tennis Director:</p> <ul style="list-style-type: none"> <li>• 1 Hour \$110.</li> <li>• 45 Minutes \$85.</li> <li>• 30 mins \$55.</li> </ul> <p>Senior Coach:</p> <ul style="list-style-type: none"> <li>• 1 Hour \$88.</li> <li>• 45 Minutes \$66.</li> <li>• 30 Minutes \$44.</li> </ul> <p>Tennis Coach:</p> <ul style="list-style-type: none"> <li>• 1 Hour \$77.</li> <li>• 45 Minutes \$60.</li> <li>• 30 Minutes \$38.50.</li> </ul> <p><b>ADULT TENNIS PROGRAM</b></p> <p>TENNIS COACHING PROGRAM / KARDINYA TENNIS CLUB</p> |

| Consultee   | Discussion points   |
|---|---|
|   | <ul style="list-style-type: none"> <li>• Our Adult Tennis program caters for all ages and skill levels ranging from those who have never played before but would like to learn and those playing at a high level in competitions. We also run Cardio Tennis which is suitable even for people who are just seeking to find another way to get their cardio exercise in. All our Adult Programs are pay as you go.</li> </ul> <p>COACHING PROGRAM /KARDINYA TENNIS CLUB</p> <ul style="list-style-type: none"> <li>• Tennis Academy offers a variety of adult coaching programs ranging from Adult Beginners to the high energy Cardio Tennis sessions as well as private coaching. Our range of coaching programs will provide players with a structured pathway to improving their game in a group or individual setting.</li> <li>• Adult Beginners Wednesday 6.30pm</li> </ul> <p>CARDIO TENNIS Tuesday 6.30pm</p> <p><b>PRIVATE LESSONS - ADULTS</b></p> <p>Tennis Director:</p> <ul style="list-style-type: none"> <li>• 1 Hour \$110.</li> <li>• 45 Minutes \$85.</li> <li>• 30 mins \$55.</li> </ul> <p>Senior Coach (Club Professional):</p> <ul style="list-style-type: none"> <li>• 1 Hour \$88.</li> <li>• 45 Minutes \$66.</li> <li>• 30 Minutes \$44.</li> </ul> <p>Tennis Coach (Junior Development):</p> <ul style="list-style-type: none"> <li>• 1 Hour \$77.</li> <li>• 45 Minutes \$60.</li> <li>• 30 Minutes \$38.50.</li> </ul> |
| <p><b>Blue Gum Tennis Club and Melville Palmyra Tennis Club Tennis Excellence</b></p> | <p>A professional tennis coaching business for all ages and standards. All classes conducted by fully qualified coaches with current WWC cards. Tennis Excellence operates at Blue Gum Tennis Club, Bunbury Tennis Club, Dunsborough and Districts Country Club, Donnybrook Tennis Club, Wembley Downs Tennis Club and Melville Palmyra Tennis Club. Current Programs include:</p> <p>HOT SHOTS:</p> <p>For kids who are looking to start their tennis journey: Coaching sessions are run by qualified Tennis Australia coaches. Each lesson takes place in a nurturing environment which promotes participation and inclusion. They include:</p> <ul style="list-style-type: none"> <li>• Hot Shots Blue which exposes younger players to fundamental tennis and co-ordination skills with the use of modified equipment. (Tues, Weds, Sat - BG)</li> </ul>  |

| Consultee | Discussion points   |
|-----------|---|
|           | <ul style="list-style-type: none"> <li>• Hot Shots Red program is designed to develop tennis technique. (Tues, Weds, Sat - BG) and (Tues, Sat - MP)</li> <li>• Hot Shots Orange program exposes participants to all tennis skills for beginners and experienced players. (Weds, Sat – BG) and (Tues, Thurs, Sat - MP)</li> <li>• Hot Shots Green focuses on technical competency and rallying as preparation for advancement into the Squad Pathway and full-court tennis. (Tues, Sat at both)</li> </ul> <p>TEEN SQUADS:</p> <p>Advancing from Hot Shots, the Teen Squads continue the development of technical skills while introducing tactical scenarios in a full court environment. Players participating in the Teen Squads are encouraged to use their skills in competition play by representing the Club. It includes:</p> <ul style="list-style-type: none"> <li>• YELLOW SQUAD: An opportunity to train in a formal squad structure coinciding with the Club’s Junior Pennant Program. Players will be challenged to perform skills on a full court in an intense and competitive environment. (Tues, Sat BG)</li> <li>• COMPETITION SQUAD: An invitation only program for players ready to advance to the next level of Squads. (Mon, Sat - BG)</li> <li>• YOUNG ADULT SQUAD: An invitation only program for players ready to advance to the next level of Squads. (Mon, Sat - BG)</li> </ul> <p>PERFORMANCE:</p> <p>The Performance Pathway is invitation only, and provides a faster rate of tennis development with individual development plans and smaller groups. Juniors are challenged technically and introduced to modified competition at an early stage. The program includes:</p> <ul style="list-style-type: none"> <li>• Talent Development: A training squad for players showing an interest and passion to compete and to introduce players into tournament play or for those already competing.</li> <li>• Performance &amp; Elite: Performance Squads run for players who are regularly competing in Australian ranked tournaments. Elite training squad is for state and nationally ranked players who are looking to play tennis at American College or play professional tennis.</li> <li>• Skills: A green to yellow ball transition training squad catering for players competing in pennants and looking to start competing in tournaments (AR and JDS events).</li> <li>• High School: An opportunity to train in a formal squad structure coinciding with the Club’s Junior Pennant Program. Players will be challenged to perform skills on a full court in an intense and competitive environment.</li> <li>• Green + Under 12's: For 10-12 year old players, pennant clinics to prepare for upcoming competitions. Open-skill based, designed to improve tactical awareness and improve match play performance.</li> <li>• Under 14's + 16's: For 12-16 year old players, pennant clinics to prepare for upcoming competitions. Open-skill based, designed to improve tactical awareness and improve match play performance.</li> </ul> <p>ADULTS:</p> <p>The Adult Pathway caters for all adult players, regardless of the playing standard. Programs include:</p> <ul style="list-style-type: none"> <li>• Social match play</li> <li>• Beginner and Intermediate</li> </ul> |

| Consultee   | Discussion points   |
|---|---|
|   | <ul style="list-style-type: none"> <li>• Private Coaching</li> <li>• Cardio</li> <li>• Pennants Clinics</li> <li>• Four Week Courses for new starters.</li> </ul> <p>HOLIDAY CLINICS:<br/>School Holiday Clinics are aimed at enjoying the holidays, being active with friends while learning tennis specific skills. No tennis experience is required to participate. They include:</p> <ul style="list-style-type: none"> <li>• Holiday Clinics</li> <li>• Pennant Clinics</li> <li>• Performance Camps</li> </ul> <p>SCHOOL PROGRAMS:<br/>Programs at primary schools in the Blue Gum area. All school programs run for 8-weeks. The programs are designed to provide a positive experience of the sport and encourage transition from the Schools programs into Hot Shots or Teen programs.</p> <p>PENNANT TEAMS:<br/>An association based representative competition, where juniors playing in the Tennis League compete against teams from other associations. All matches are played on Sundays 9am – 12.30pm</p> <p>PRIVATE LESSONS:<br/>Individual or small group tuition on technique and tactics.</p>  |
| <p><b>Bullcreek Tennis Club</b><br/><b>Perth Performance Tennis Academy</b></p> | <p>Our Perth Academy have programs that provide a ratio of one coach to six students so that we can provide quality tennis coaching experience for each of our players. We are personally committed to getting the best out of each of our players.</p> <p>Our coaching philosophy is to:</p> <ul style="list-style-type: none"> <li>• Provide players of any age and ability with enjoyment of the game in a fun, motivational and continual learning environment.</li> <li>• Get the best out of each player, whether the player is athletically gifted or not, and help them achieve success by guiding them with different coaching methods, using various tools to enhance and fast track their development.</li> <li>• Prepare all beginners 7 years and older to be able to compete in competition through a weekly coaching program. All the necessary skills will be taught to the players so that they become confident, ready and, most importantly, players who enjoy competition and learn to play the game of tennis fast.</li> <li>• Help players learn something new or improve on a specific part of their game before they leave every lesson whether it be technical, tactical or physical.</li> </ul> |

**Consultee**

**Discussion points**

- Accept students as young as 3 years of age into the sport, training using methods and safe tools that will improve co-ordination, balance, and movement in a safe, fun environment. Racquets are not needed with this until 4 years of age but can be before then if signs of development indicate the time is right to advance to a racquet.
- Attend competitions our players are playing in.
- Provide personalised development with tennis specific fitness conditioning programs for our ambitious and high performance players.
- Encourage players to play pennant competitions, club championships and club match play days to further develop their skills.
- Encouraged parents to join the group sessions and involved in playing so they can play with their kids in their spare time.
- Include players with disabilities into our programs.

**About Bullcreek Tennis Club**

- Bullcreek Tennis Club provides a friendly environment to foster the development of junior players.
- With a great tradition, reputation and history surrounding the club in the past, we aim to make it better than ever before with our commitment, passion, and dedication to our services and expectations. The club regularly holds social tennis sessions and competitions. It is open every day and the club boasts ample amounts of high quality floodlit synthetic clay courts and hard courts.
- Located in parkland on the corner of Benningfield road and Parry avenue in Bullcreek, 11 kilometres from the Perth CBD. The club boasts 8 newly surfaced hard courts and 3 classic clay courts. The Club was formed in 1977 when it took over two public tennis courts that were built in 1975. The old Hooker Rex sales office became the first clubhouse. The Club was incorporated in 1979 and since then a new clubhouse has been built as well as nine further courts. Ten of the courts have had lighting installed. In late 2005 three of the hard-courts were resurfaced with Classic Clay™, a first in Western Australia.

| Program  | Cost and Scheduling   |
|--|---|
| <p><b>High Performance - aged 10 to 16</b></p> <ul style="list-style-type: none"> <li>• Fitness, physical ball feeding and point play drills are incorporated to get the players ready for a high level of competition. Each session goes for 2 hours.</li> <li>• Tiers</li> <li>• HP 1: For 12/u to 16/u division 4 to 7 players or for players with 6 years or more of playing experience.</li> <li>• HP 2: For 12/u to 16/u division 2 or 3 players or for players with 7 years or more of playing experience.</li> </ul> | <p><b>Cost</b></p> <ul style="list-style-type: none"> <li>• \$390 for a 10 week term. (for after school sessions)</li> <li>• Discounts will apply if players sign up for 2 or 3 classes per week</li> </ul> <p><b>Schedule</b></p> <ul style="list-style-type: none"> <li>• FIRST SESSION OF TERM 4, 2021 COMMENCES Monday 11th October 2021</li> <li>• HP 1</li> </ul> |

| Consultee | Discussion points  |  |
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|           | <ul style="list-style-type: none"> <li>Each session will consist of:               <ol style="list-style-type: none"> <li>1. Warm up Hitting</li> <li>2. Technical/Tactical/Physical feeding or live ball drills</li> <li>3. Fitness (tennis specific movement and strength)</li> <li>4. Match Play</li> </ol> </li> <li>The first session of Term 4, 2021 commences on Monday 11th October</li> <li>Skill Level - Advanced</li> </ul>   | <ul style="list-style-type: none"> <li>Mondays 4:45-6:45pm &amp; Wednesday 4:45-6:45pm</li> <li>Fridays 5:30-7:30pm</li> <li>HP 2</li> <li>Mondays &amp; Thursdays 4:45-6:45pm</li> <li>Tuesdays 5:45-7:45pm</li> <li>Fridays 5:30-7:30pm</li> </ul>   |
|           | <p><b>Elite Squad</b></p> <ul style="list-style-type: none"> <li>Fitness, physical ball feeding and point play drills are incorporated to get the players ready for a high level of competition. Each session goes for 2 hours.</li> </ul> <p>Tiers</p> <ul style="list-style-type: none"> <li>Elite 1: For 12/u division 1 to 16/u division 1-3 players</li> <li>Elite 2: For 16/u division 1 and State League players</li> </ul> <p>Each session will consist of:</p> <ul style="list-style-type: none"> <li>1. Warm up Hitting</li> <li>2. Technical/Tactical/Physical feeding or live ball drills</li> <li>3. Fitness (tennis specific movement and strength)</li> <li>4. Match Play</li> </ul> <p>The first session of Term 4, 2021 commences on Monday 11th October 2021</p> | <p><b>Schedule</b></p> <p>First session of term 4, 2021 commences Monday 11th October 2021</p> <p><b>ELITE 1</b></p> <p>Mondays 5:15-7:15pm<br/>         Tuesdays 5:45-7:45pm<br/>         Wednesday and Thursdays 4:45-6:45pm</p> <p><b>ELITE 2</b></p> <p>Tuesdays and Thursdays 5:30-7:30pm<br/>         Wednesdays 5-7pm</p>   |
|           | <p><b>Inclusion Tennis and Inclusion Mini Tennis</b></p> <ul style="list-style-type: none"> <li>Our recent award winning program is open to anyone with Autism, Down Syndrome, intellectual and physical disability. The teaching styles and environment will be specifically designed to suit the players and the class limit is 4 players to 1 Coach.</li> <li>Class size: 4 players per coach .</li> <li>Inclusion Tennis :For all ages from 7 years old.</li> </ul>  | <p><b>Cost</b></p> <p><b>Inclusion Tennis Pricing:</b> \$160 per term (10 weeks)</p> <ul style="list-style-type: none"> <li>For 1 class per week on a preferred day.</li> <li>First session commenced 16th October 2021.</li> </ul> <p><b>Inclusion Mini Tennis Pricing:</b> \$114 per term (10 weeks)</p> <ul style="list-style-type: none"> <li>For 1 class per week on a preferred day.</li> <li>First session commenced Thursday 14th October 3:45pm.</li> </ul> |

**Consultee**

**Discussion points**

- Inclusion Mini Tennis: 3 to 6 years old.
- Skill Level – Beginner.

- We accept kidsport funding

**Adults**

- We offer private sessions, hitting sessions/match play, term group lessons and cardio classes for adults.
- The training sessions are fun and also aim to improve your technical and tactical skills, while the cardio class which is a non-coaching class, it's suitable for those who prefer to hit lots of balls in a training circuit environment, getting a great workout.

**Cost**

**Private sessions (Adults and Juniors):**

- 30 minutes - from \$40-\$50
- 45 minutes - from \$60-\$70
- 60 minutes - from \$70-\$80
- Hitting sessions/match play: 60 minutes - from \$40-\$50.
- Email or call to arrange preferred time and day for private sessions.

**Tiers**

- Adults 1: For beginners new to the game.
- Adults 2: For players who can rally.
- *Adults regular group* coaching classes with a ratio of 4 players per coach are run in the mornings and evenings on selected days. This is strictly a technical class for the players that want to learn and improve their game. We also have a very cost effective Specials programs held on selected times and days throughout the year, check them out on the schedule section, player numbers will vary for these sessions.
- Cardio Fitness Challenge classes are scheduled on Monday evenings at Bullcreek. Cost is \$190 for 10 weeks or \$25 per session pay as you go. Number of steps are tallied up via your pedometer after every session and counted up at the end of the term and the winner at the end of the term will receive a \$40 gift voucher (a few choices to select). Please contact us for more information about the program. Pedometer's can be provided or feel free to bring your Fitbit!
- *Adults Specials group* will be running at 9:15-10:30am every weekday and Saturday morning's at 7am during the school term. Classes will start on Monday, 11th October and the cost is \$205 for a 10 week term or \$25 per session pay as you go.

**Cardio Tennis Special Deal:**

- Thursdays Morning Specials - 9:15-10:15 am . Cost ONLY \$130 for a 10 week term (10 x 1 hr sessions) or \$18 pro rata (if you choose to pay as you go).
- Commencement: Term 4, 14th October 2021.

**Cardio Fitness Challenge:**

***Mondays evening's at Bullcreek - 7:00 -8:00pm***

- Evening session Cost: \$190 for a 10 week term or \$25 per session.
- Commencement: Term 4, 11th October 2021.

**Schedule**

**Coaching Schedule at Bullcreek**

- Regular adults group classes (4 players max per coach):
  - Mondays- 7:00-8:30pm.
  - Thursdays 7:00-8:30pm.

**Group coaching details:**

- Term 4, 2021 commences Monday 11th October.
- Cost: Once a week for 10 weeks \$300 and \$35 PAYG.
- Ratio is strictly 4 players to one coach.

| Consultee | Discussion points  |   |
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|           | <ul style="list-style-type: none"> <li>• <i>Cardio Tennis Morning Specials</i> Will run during the school term at 9:15-10:15 am on Thursday's and the cost is \$130 for a 10 week term (10 x 1 hour sessions) or \$18 pay as you attend. The commencement of term 4, 2021 will be on the 14th October 2021.</li> <li>• Adults Holiday Coaching Specials - will be running during the School Holiday Break in the mornings and the evenings.</li> <li>• Morning adult special:</li> <li>• Monday ,Wednesdays &amp; Fridays 9:00-10:15am and Saturdays 7:00-8:15am.</li> </ul> <p>Evening adult special:</p> <ul style="list-style-type: none"> <li>• Monday to Friday at 5:45-7pm.</li> <li>• Cost is \$20/session attending more than 2 days (you can combine between morning and evening) or \$25 PAYG (casual).</li> <li>• The first session will commence on Tuesday the 28th September and the last one would be the 9th October. Please contact us or enrol online to join.</li> <li>• Skill Level – Beginner.</li> </ul> | <p><b>Adult Group Special</b></p> <ul style="list-style-type: none"> <li>• 10 week term group classes: <ul style="list-style-type: none"> <li>○ Monday to Friday at 9:15-10:30am</li> <li>○ Saturdays 7-8:15am.</li> </ul> </li> </ul> <p><b>New adults coaching for pennants players:</b></p> <ul style="list-style-type: none"> <li>• Cost: Once a week for 10 weeks \$150 or \$20 per session if you choose to pay as you go.</li> <li>• Commencement: Term 4, Monday 11th October 2021.</li> </ul> <p><b>Adults Holiday Specials Coaching Schedule</b></p> <ul style="list-style-type: none"> <li>• Monday , Wednesday &amp; Friday- 9:15-10:30am and Saturdays 7:00-8:15am.</li> <li>• Monday to Friday's- 5:45-7pm \$20/session attending more than 2 days or \$25 PAYG.</li> <li>• You can combine attending mornings and evenings, please contact us to arrange it.</li> <li>• Adult Holiday clinic sessions listed here commences on Tuesday 28th September and ends on Saturday, 9th October 2021.</li> </ul> |
|           | <p><b>Beginners – Age 7 to 16 years old</b></p> <ul style="list-style-type: none"> <li>• The Beginners Squad is the next step up from the Pee Wees squad and a squad for players with little to no experience who are in the specified age bracket, the classes are fun, players learn a lot in regards to technique development and learn to play the game of tennis fast and in a fun environment. Games will be played on a slightly larger court using modified balls.</li> </ul> <p><b>Tiers</b></p> <ul style="list-style-type: none"> <li>• Beginners 1: For players 7-9 years of age new to the sport or have played for 1 full term or less.</li> <li>• Beginners 2: For players 7-9 years of age advancing from Pee Wees 2 or have had 2 full terms of experience.</li> <li>• Beginners Green 1: For 10 Years or older new to the sport.</li> </ul>  | <p><b>Cost</b></p> <ul style="list-style-type: none"> <li>• Full term fee: \$205 per term (10 weeks, GST inclusive) (for one class per week on a preferred day)</li> </ul> <p><b>Term 4 2021</b></p> <p><b>First session commences Monday, 11th October</b></p> <p><b>Schedule</b></p> <ul style="list-style-type: none"> <li>• Coaching Schedule at Bullcreek.</li> </ul> <p><b>Beginners 1 red ball :</b></p> <ul style="list-style-type: none"> <li>• Mondays 3:45-4:45pm and 5:45-6:45pm.</li> <li>• Tuesdays 3:45-4:45pm.</li> <li>• Wednesdays 3:45-4:45pm.</li> </ul>  |

| Consultee | Discussion points  |  |
|-----------|--|--|
|           | <ul style="list-style-type: none"> <li>• Beginners Green 2: For 10 years or older with 2 full term of experience.</li> <li>• Each class runs for an hour for a 9 or 10 week session term (depending on the school term dates) and a ratio of one coach to 6 players at the very most.</li> <li>• You can enrol for one of our classes from Monday-Friday after school or Saturday in the morning, timetable is shown below. Please email if unsure of which Tier to enrol into.</li> <li>• The 3:45 pm classes are for Primary school students and the 4:45pm classes are for High School Students.</li> <li>• Our Beginners program is very popular so hurry and enrol now. The program term starts week 1 of school term.</li> <li>• Each lesson consists of:               <ol style="list-style-type: none"> <li>1. Warm up</li> <li>2. Technical work/ drills</li> <li>3. Point play</li> </ol> </li> <li>• Free Hot Shots T-shirt via redemption online.</li> <li>• First session for term 4, 2021 commences Monday, 11th October.</li> <li>• Skill Level – Beginner.</li> </ul> | <ul style="list-style-type: none"> <li>• Thursdays 4:45-5:45pm.</li> <li>• Saturdays 8:30-9:30am and 10:30-11:30am.</li> </ul> <p><b>Beginners green ball :</b></p> <ul style="list-style-type: none"> <li>• Mondays 4:45-5:45pm.</li> <li>• Tuesdays &amp; Wednesdays: 3:45-4:45pm.</li> <li>• Thursdays 5:45-6:45pm.</li> <li>• Saturdays 11:30-12:30pm.</li> </ul> <p><b>Beginners 2:</b></p> <ul style="list-style-type: none"> <li>• Mondays, Tuesdays, Wednesdays &amp; Thursdays 3:45-4:45pm.</li> <li>• Tuesdays 4:30-5:30pm.</li> <li>• Fridays 5:30-6:30pm.</li> <li>• Saturdays: 8:30-9:30am / 9:30-10:30am / 10:30-11:30am.</li> </ul> |
|           | <p><b>Development - Age 8 to 16 years old</b></p> <ul style="list-style-type: none"> <li>• This program is the next step up from the Beginners Squad, it's for the intermediate players. This squad is for the Hotshots Orange ball and Green Ball stage players.</li> </ul> <p><b>Tiers</b></p> <ul style="list-style-type: none"> <li>• Development 1: For 7-9 years of age with at least 2 full term of experience. Have the ability to compete in Hot Shots Orange ball (3/4 court).</li> <li>• Development 2: For 10 years or over and same as above but have the ability to compete in Hot Shots Green ball (full court).</li> </ul>   | <p><b>Cost</b></p> <p>Full term fee (10 weeks): \$205 per term (GST inclusive) (one class per week on a preferred day).</p> <p><b>Term 4 2021</b></p> <p><b>First session commences Monday, 11th October</b></p> <p><b>Schedule</b></p> <ul style="list-style-type: none"> <li>• Coaching Schedule at Bullcreek.</li> <li>• Duration: 10 weeks.</li> </ul> <p><b>Development 1:</b></p>  |

| Consultee | Discussion points  |  |
|-----------|--|--|
|           | <ul style="list-style-type: none"> <li>The program runs for 9 or 10 weeks (depending on the school term) and each training session goes for an hour. There will be a limit of one coach for every 6 players at the very most.</li> <li>This is an invitation only Squad and the program term starts the first week back to school. Please email to enquire.</li> <li>The First session of Term 4, 2021 Commences Monday, 11th October.</li> <li>Each lesson will consist of: <ul style="list-style-type: none"> <li>Warm up.</li> <li>Consistency/ Technical drills.</li> <li>Tactical Point Play.</li> <li>Match play.</li> </ul> </li> <li>Free Hot Shots T-shirt via redemption online.</li> <li>Skill Level – Intermediate.</li> </ul> | <ul style="list-style-type: none"> <li>Mondays 3:45-4:45pm.</li> <li>Tuesdays 3:45-4:45pm and 4:45-5:45pm.</li> <li>Wednesdays: 3:45-4:45pm and 4:45-5:45pm.</li> <li>Thursdays 3:45-4:45pm and 4:30-5:30pm.</li> <li>Fridays: 5:30-6:30pm.</li> <li>Saturdays 8:30-9:30am &amp; 9:30-10:30am.</li> </ul> <p><b>Development 2:</b></p> <ul style="list-style-type: none"> <li>Mondays 3:45-4:45pm and 4:45-5:45pm.</li> <li>Tuesdays 4:45-5:45pm.</li> <li>Wednesdays: 3:45-4:45pm and 5:45-6:45pm.</li> <li>Thursdays: 3:45-4:45pm.</li> <li>Saturday's: 9:30-10:30am and 10:30-11:30am.</li> </ul> |
|           | <p><b>Junior Holiday Clinics</b></p> <ul style="list-style-type: none"> <li>We run Monday to Friday holiday clinics that provide our students a great way to spend part of their holidays, improve their tennis, have some fun and make new friends and no previous experience is required to participate. Our holiday clinics cater to 4-6 year old's and 7-16 year old's.</li> <li>Full day clinics from 9:00am-4:00pm also available subject to interests. There will be clinics in the morning and in the late afternoon held during the January holidays.</li> <li>Skill Level - ?</li> </ul>   | <p><b>Cost</b></p> <ul style="list-style-type: none"> <li>See each Clinic Schedule below for pricing.</li> </ul> <p><b>Schedule</b></p> <ul style="list-style-type: none"> <li>Junior Morning Holiday Clinic Schedule (Beginners &amp; Development level).</li> </ul> <p><b>Dates</b></p> <p>Clinic 1: 28th September - 1st October.<br/> Clinic 2: 4th - 8th October.</p>   |
|           | <p><b>Academy – Age 10 to 16 years old</b></p> <ul style="list-style-type: none"> <li>This program is for experienced players. Emphasis will be on rallies, strategies, tactics, technique and develop their physical abilities to play a tennis game in a competitive and fun environment.</li> </ul> <p><b>Tiers</b></p>   | <p><b>Cost</b></p> <p>Full term fee: \$260 per term (10 weeks) term 4 2021 commences 11th October</p> <p><b>Schedule</b></p>   |

| Consultee | Discussion points   |   |
|-----------|---|---|
|           | <ul style="list-style-type: none"> <li>• Academy 1: For Hot Shots Green Ball Players and 12/u to 16/u division 10 or lower players.</li> <li>• Academy 2: For 12/u to 16/u division 8 or 9 players or for players with 3 years or more of playing experience.</li> <li>• The program in term 4, 2021 runs for 10 weeks and each training session goes for an hour and a half.</li> <li>• This is an invitational only squad with a certain standard of level in order to be selected. The program term starts week 1 of the school term. Please email to enrol if unsure which squad suits your child.</li> <li>• Contact us to find out if eligible.</li> <li>• Commencing Monday, 11th October 2021.</li> <li>• Each lesson consists of: <ul style="list-style-type: none"> <li>○ Warm up (Agility).</li> <li>○ Light Hitting.</li> <li>○ Technical/Tactical Drills.</li> <li>○ Fitness.</li> <li>○ Point Play.</li> <li>○ Skill Level – Advanced.</li> </ul> </li> </ul> | <ul style="list-style-type: none"> <li>• Coaching Schedule at Bullcreek.</li> <li>• Duration: 10 weeks.</li> </ul> <p><b>Academy 1</b></p> <ul style="list-style-type: none"> <li>• Monday 3:45-5:15pm.</li> <li>• Tuesdays : 4:45-6:15pm.</li> <li>• Thursdays: 3:45-5:15pm.</li> <li>• Saturdays: 8:30-10am and 10-11:30am.</li> </ul> <p><b>Academy 2</b></p> <ul style="list-style-type: none"> <li>• Mondays 5:45-7:15pm.</li> <li>• Tuesdays 4:45-6:15pm.</li> <li>• Wednesdays 4:45-6:15pm.</li> <li>• Thursdays 5:15-6:45pm.</li> <li>• Fridays 5:30-7pm.</li> <li>• Saturdays 10-11:30am.</li> </ul> |

# Appendix 7: Initial Stakeholder Engagement Report

## Introduction

Otium Planning Group (OPG) in collaboration with the City of Melville (the City) developed and conducted an online survey via Melville Talks to enable the wider community to have their say, sharing their views in regards to the various tennis facilities. The objective was to understand how the wider community perceive tennis as an activity of choice, gauge current level of use (at a community level) at each facility, and obtain general thoughts in respect to tennis infrastructure within the municipality.

In line with the City's Stakeholder Engagement Policy (CP-002), the City hosted the survey on its engagement page Melville Talks, and used various digital and traditional communication, methods including direct email, social media posts, local newspaper advertorial, eNews, a media release and on-site signage to communicate with the community.

The survey was open to the community from Monday, 25th October and closed Tuesday, 9 November. A number of channels were used to communicate the survey (and the overall Tennis Strategy project) to the wider public including various forms of social media, a City media release, local newspaper advertorial, e-news and on-site signage (refer to the image below).

A project webpage (Melville Talks) was established by the City as a central point for all relevant project information. It has been used for engagement purposes (such as community surveys), and contain information such as project background, timelines, FAQ's, project updates and engagement reports.

A total of 16 days, which resulted in receiving 836 online responses with 835 people visiting the page. The data and comments have been reviewed by OPG. It should be noted that the City received five (5) letters/emails that have not been included in the survey data. These have been included in the analysis and are included.

Based on a population figure of 109,198 (2021 – forecast.id), a sample size of 383 was required in order to achieve a confidence level of 95%. Based in the 836 responses collected, the margin of error is calculated to be 3.38%, which refers to how closely the sample will reflect the views of the municipality.

As the survey was targeted to the community, it can be inferred that the sample size is adequate noting that the survey was based on voluntary submission samples.

This engagement report (report) outlines all of the information collected through the survey, that will help to shape the City of Melville's Tennis Strategy (the Strategy). The following provides an overview of the responses and outputs that will be considered as a part of the Strategy.



## Socio-demographic data

### Gender

Of the 836 responses, 51.44% were male, and 46.5% were female indicating that tennis is a sport not dominated by a particular gender. One person indicated non binary and another transgender, with one person commenting - I find this entire line of questioning ridiculous and offensive.

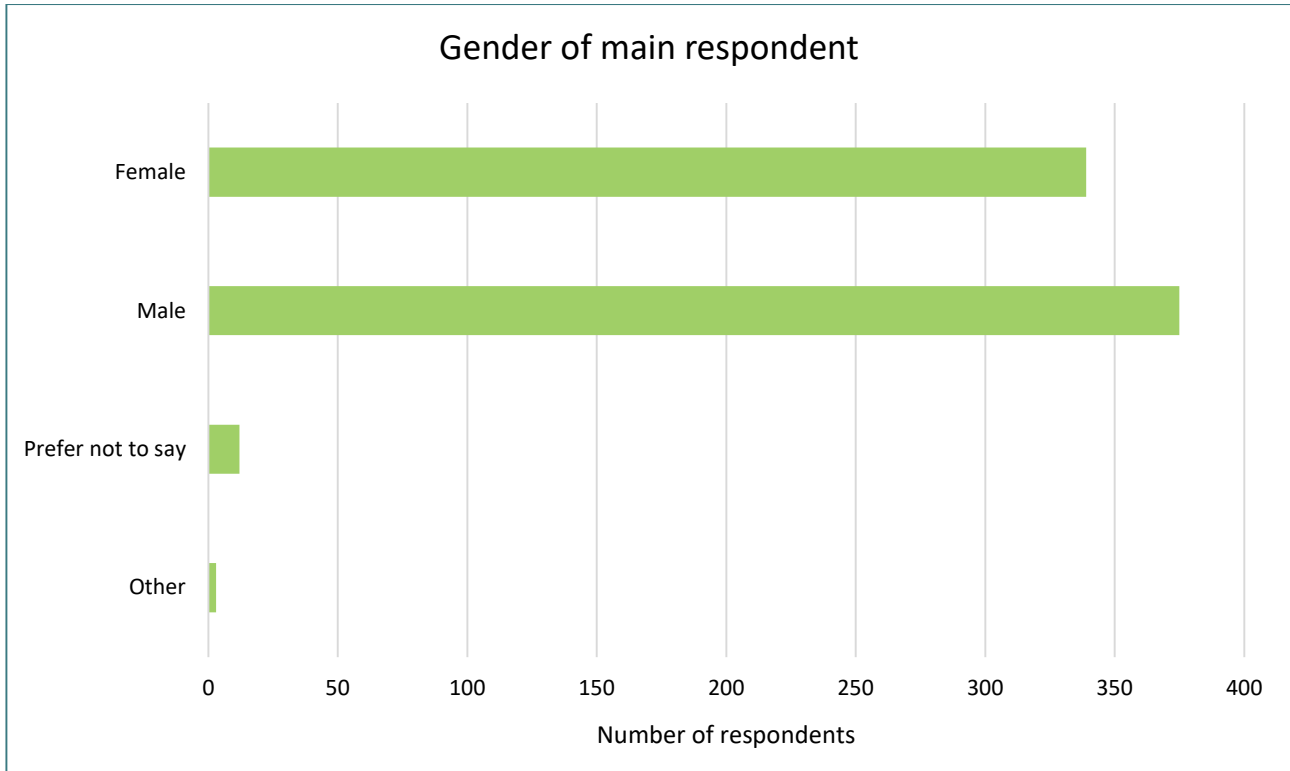


Figure 14: Gender of Main Respondent

The findings indicate the need to provide facilities that cater for gender diversity, with a focus on providing quality and equitable change rooms for participants. In the case of public facilities, the provision of any amenity will need to be universal in design – catering for people living with a disability. Factors like safety are likely to be an important factor in facility use, most notably in public facility use where car park and path lighting would act as a barrier for participation.

### Age

80.24% of responses were completed by persons aged between 35-74, with 58.7% being aged 35-59. This is not unusual as this is the cohort with disposable income, time to participate and often complete the survey on behalf of the family unit (children). The notable anomaly with the data, was the low number of responses from the 25-29 year old group.

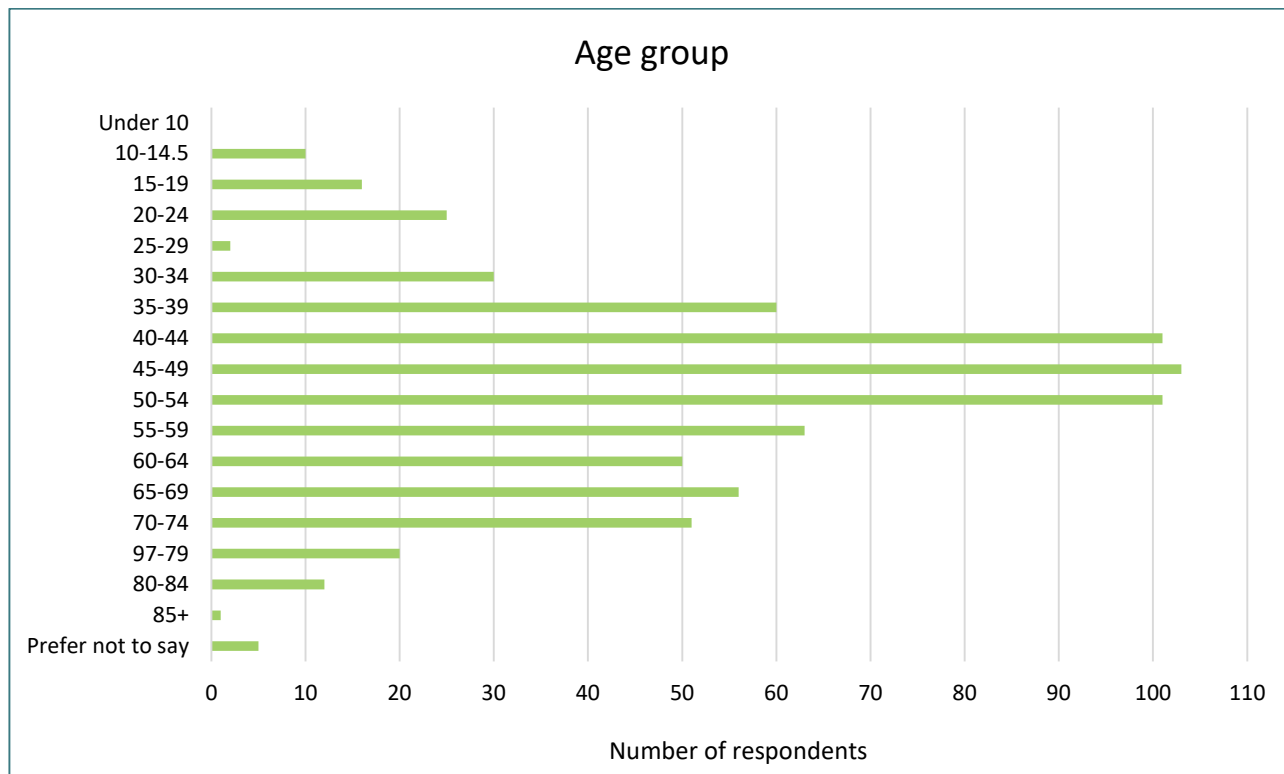


Figure 15: Age of Respondents by 5 Year Age Grouping

The findings indicates that tennis is a sport that can be played throughout one’s life and the need to cater for a broad age range of the community is key to participation. Implications for facilities would include:

- The need to apply universal access design principals (ramps, circulation for wheel chairs / prams / walking aids, toilets, bench heights, footpath widths, parking etc.).
- Safety is likely to be an important factor in facility use, most notably in public facility use where car park and path lighting would act as a barrier for participation.
- Consideration of the most surface types for each facility (grass, synthetic surface types and clay) to ensure that the community has a choice that suits their needs.
- Diversity in tennis offerings such as pickleball and Padel tennis.

**Suburbs of residence**

The top suburbs of residence from within the City of Melville were Bull Creek (10.97%), Applecross (9.74%), Mt-Pleasant – Murdoch/Brentwood (8.78%/1.23 = 10.1%)\*, Kardinya (7.13%) and Booragoon (5.35%). \*Note that there was an error regarding the suburbs of Mt-Pleasant – Murdoch/Brentwood. It should have been Mt Pleasant – Brentwood and Murdoch which had 53 and 20 respondents respectively.

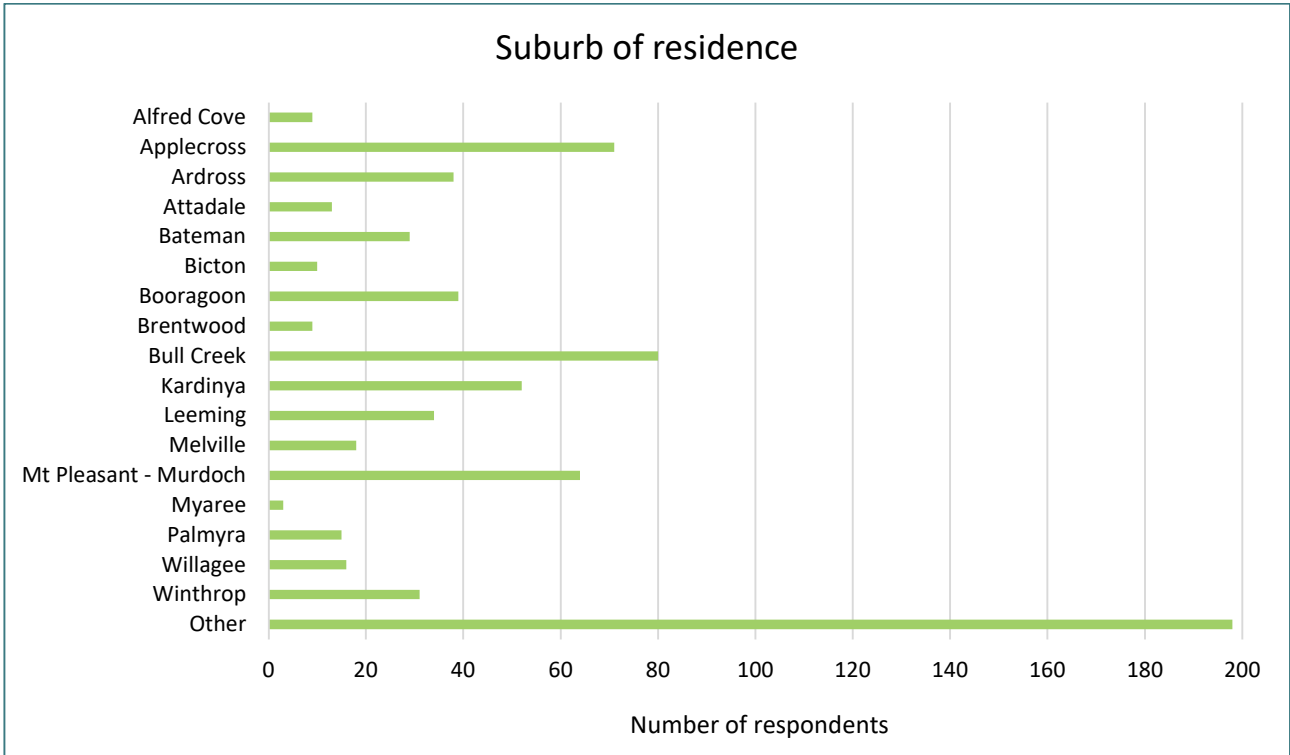


Figure 16: Suburb of Residence of Respondents

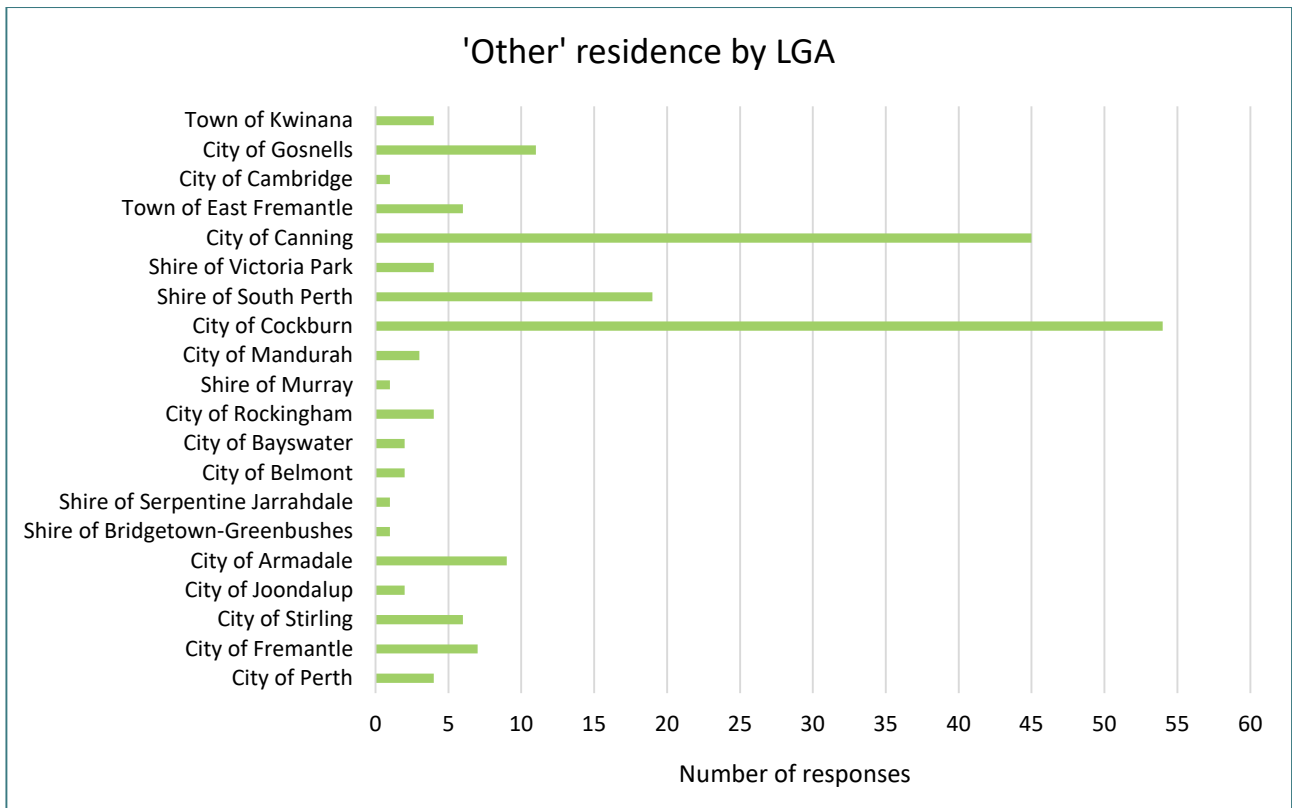
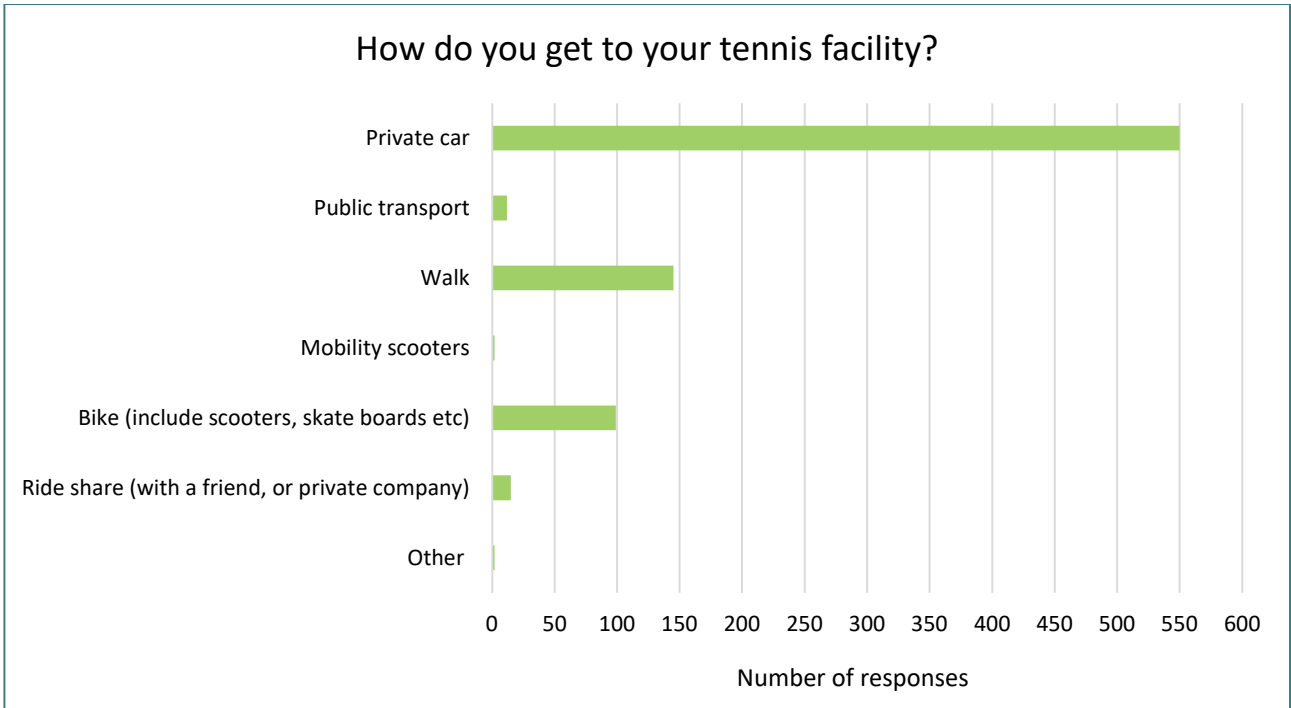


Figure 17: Split of Other Residence by Local Government Authority (LGA)

Notably more than one quarter (27.16%) of respondents lived in non-City of Melville suburbs, as shown below. This indicates that the facilities within the City of Melville are catering for a broader community – most likely at the facilities that border other local government areas or have good access from the freeway. Refer to Appendix 1 (page 68) for the breakdown.

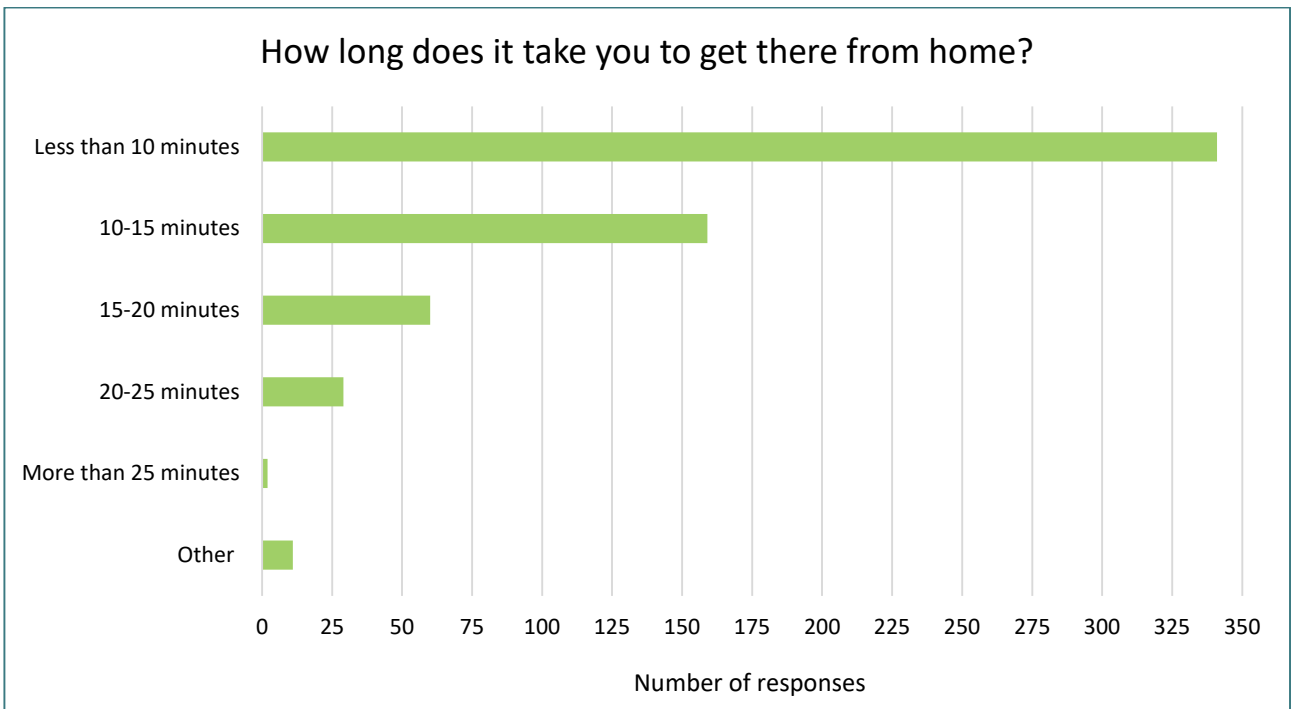
**How do you get there?**

The use of private cars is the predominant mode of transport to and from tennis facilities, accounting for 91.36% of responses. This is likely to include motor cycles and drop off / pick up in the case of junior participation. Walking was the next highest at 24.09%, followed by bike (including skateboards and scooters) at 16.45%.



**Figure 18: Transport Used to Access Tennis Infrastructure by Respondent**

Most people (500) that responded to this question indicated that they live within a 15min drive of the tennis facility they use most often. This supports the 75% of respondents that indicated they resided within the City.



**Figure 19: Time of Travel to Get to Facility Infrastructure From Home by Respondent**

This implies that most people drive and park their cars for the duration of their stay, or drop off and pick up. As such, parking needs to be considered in any development of each facility. Should a facility increase in the number of courts, then parking would likely need to be increased. With the growth in the older population the need to provide more dedicated compliant ACROD bays and potentially drop off/pick up bays.

An interesting element in the future would be the consideration of electric cars and the emergence of e-scooters/bikes, and the types of infrastructure that may be required to charge these vehicles. In the case of e-scooters/bikes storage is also a consideration.

### Facility use

#### Facilities used most often – adults

The top three facilities used by adults are Blum Gum Park (233), Bull Creek (212) and Kardinya (132), with Applecross (130) a close third. East Fremantle Lawn Tennis Club (11), Corinthian Park Tennis Club (7) and Hensman Park Tennis Club (6) being the top three facilities used outside of the municipality. In relation to the City’s public courts, they all had a very low response (30).

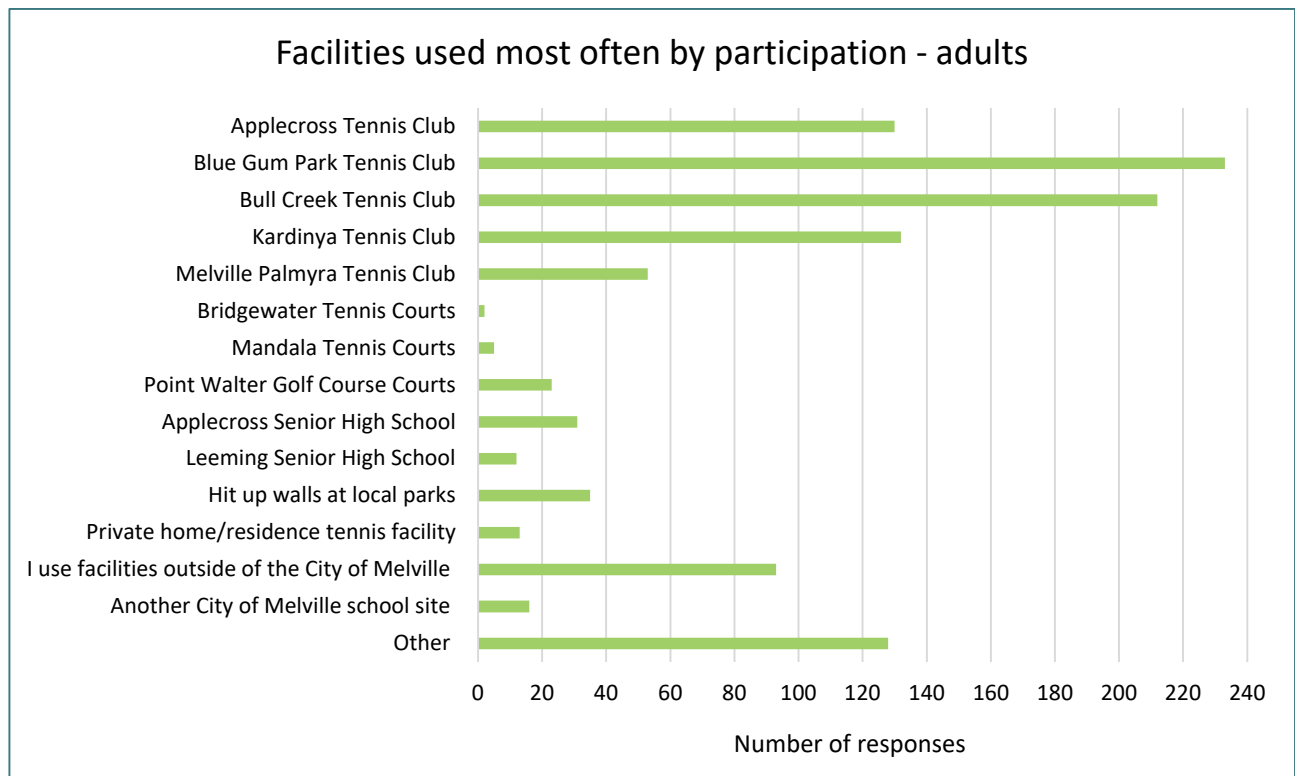


Figure 20: Facilities Used Most Often by Participants Responding to the Survey by Adults (number)

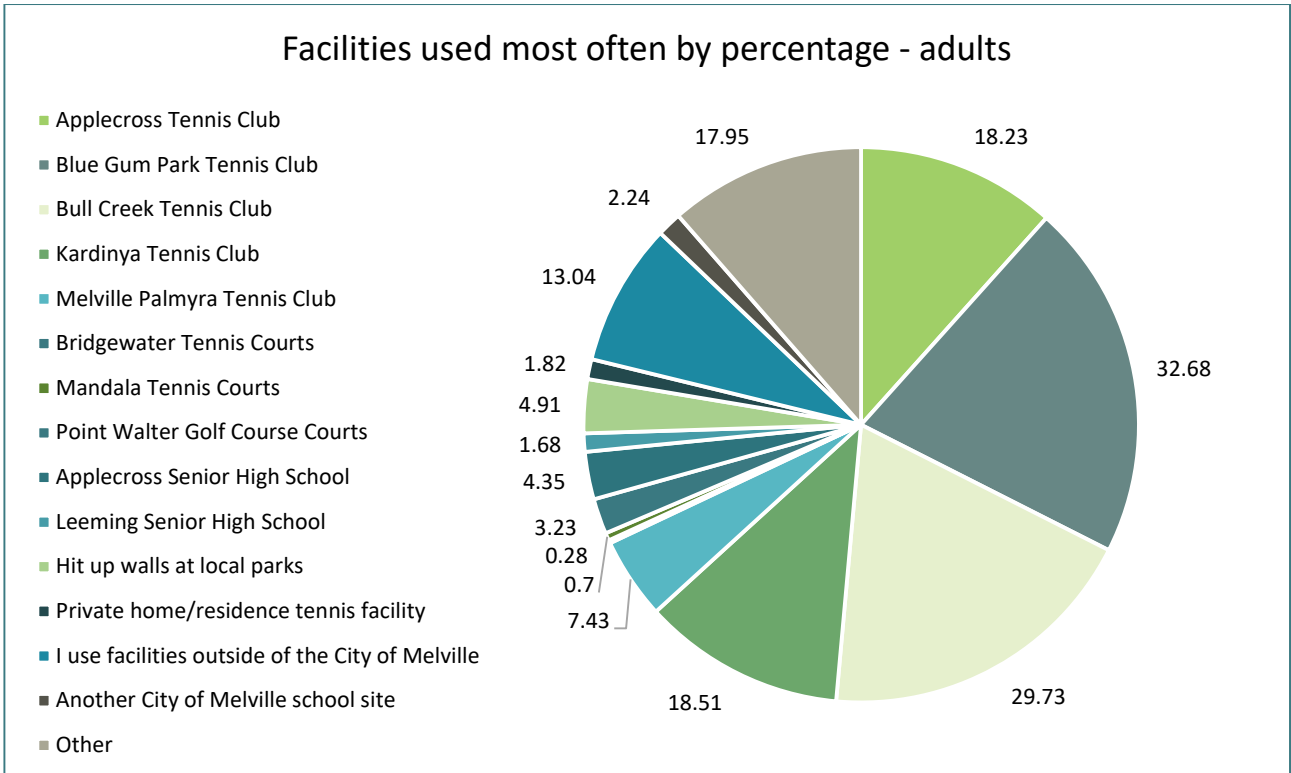


Figure 21 Facilities Used Most Often by Participants Responding to the Survey by Adults (percentage)

**Facilities used most often – children**

The top three facilities used by adults are Bull Creek (107), Blum Gum Park (96) and Applecross (72). Hensman Park Tennis Club (10), East Fremantle Lawn Tennis Club / South Perth Tennis Centre (8) and State Tennis Centre (7) being the top three facilities used outside of the municipality.

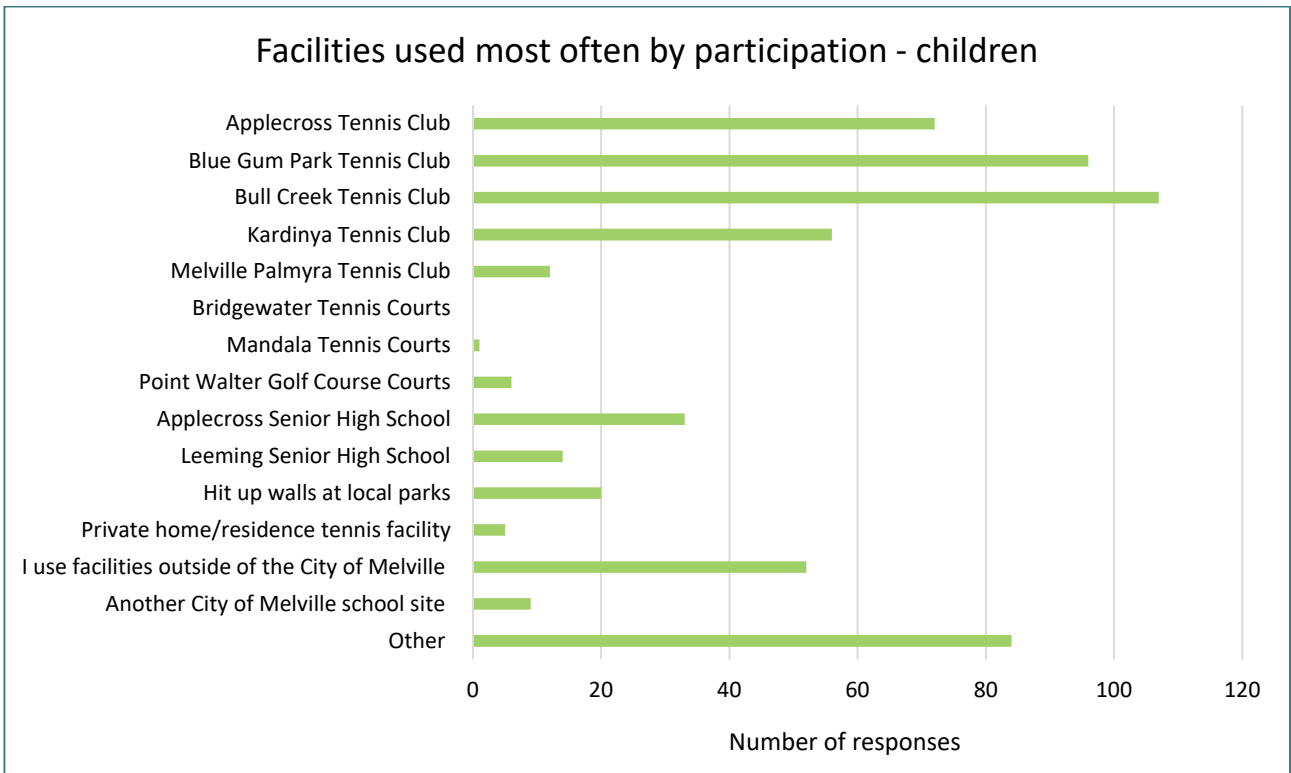
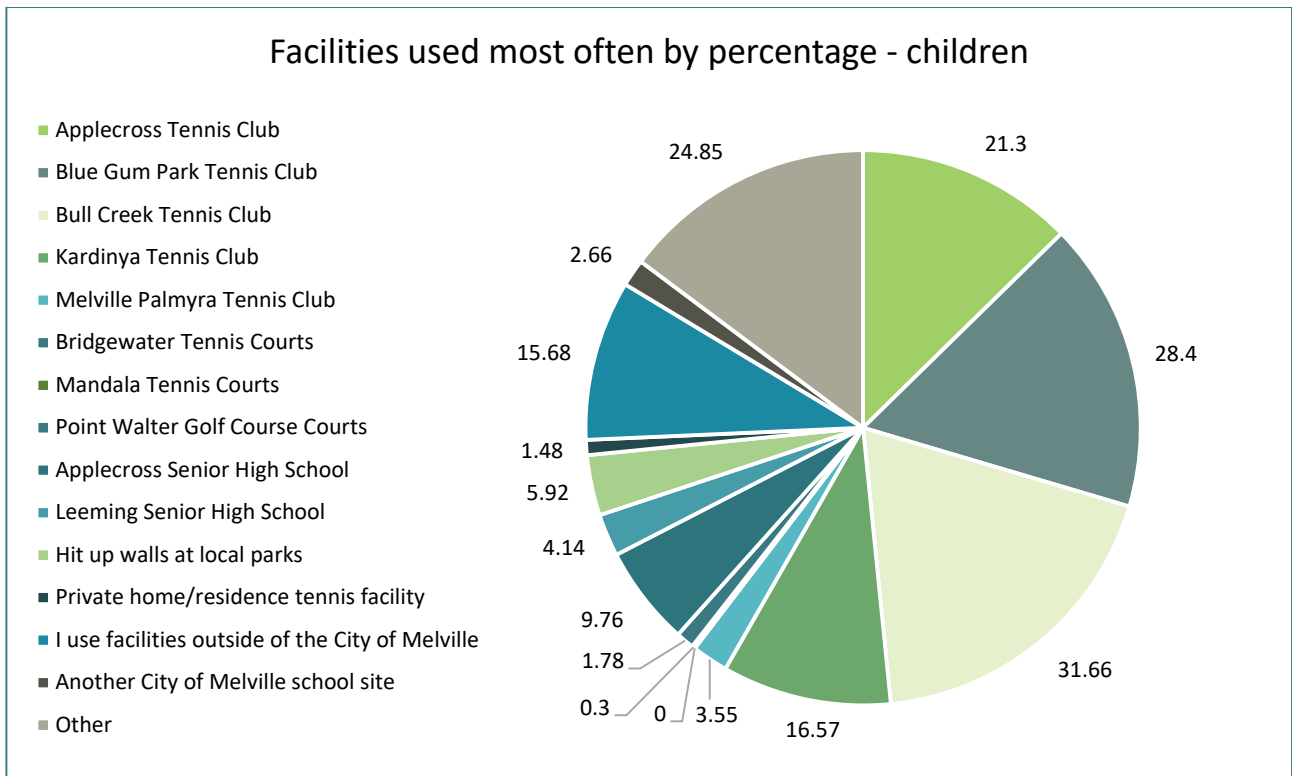


Figure 22: Facilities Use Most Often by Children Respondents (number)



**Figure 23: Facilities Use Most Often by Children Respondents (percentage)**

There was a low response rate from the Melville Palmyra Tennis Club (12) compared to the other four clubs and the public courts had a very low response (7). As expected school facilities had a much higher level of use indicating that these facilities play an important part in the tennis facility network of provision. This may also provide a future opportunity in regards to catering for any latent demand.

**The top three reasons for using your facilities of choice**

The top three reasons for using the facilities of choice were proximity to home (305), friendly and welcoming (264) and good tennis programs and activities (181). Good tennis coaches and none of the above were a close third with 166 and 163 respectively. This reflects the drive time of less than 15 minutes seen in the transportation section, and indicates the importance of the way a facility feels in relation to service / program provision, customer service, club operations and quality of facilities.

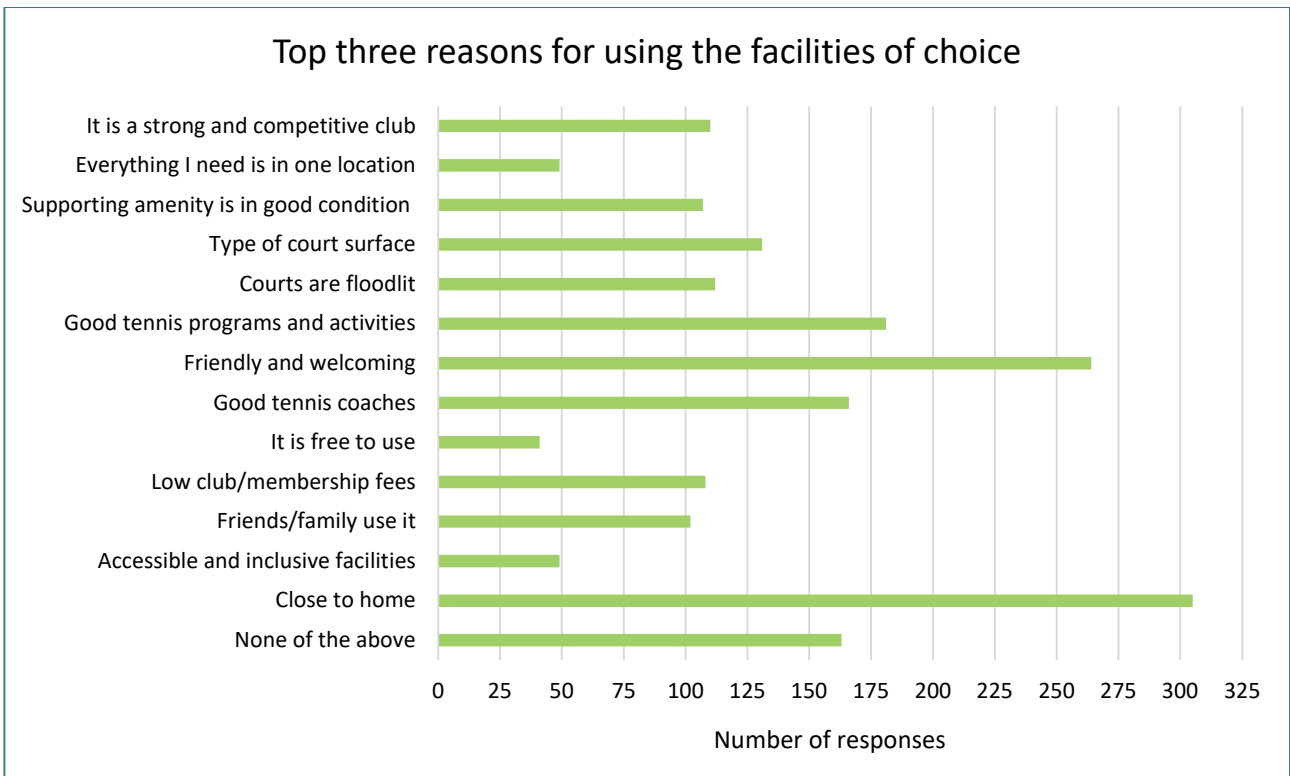


Figure 24: Top Three Reasons for Using Facilities of Choice by Respondent (number)

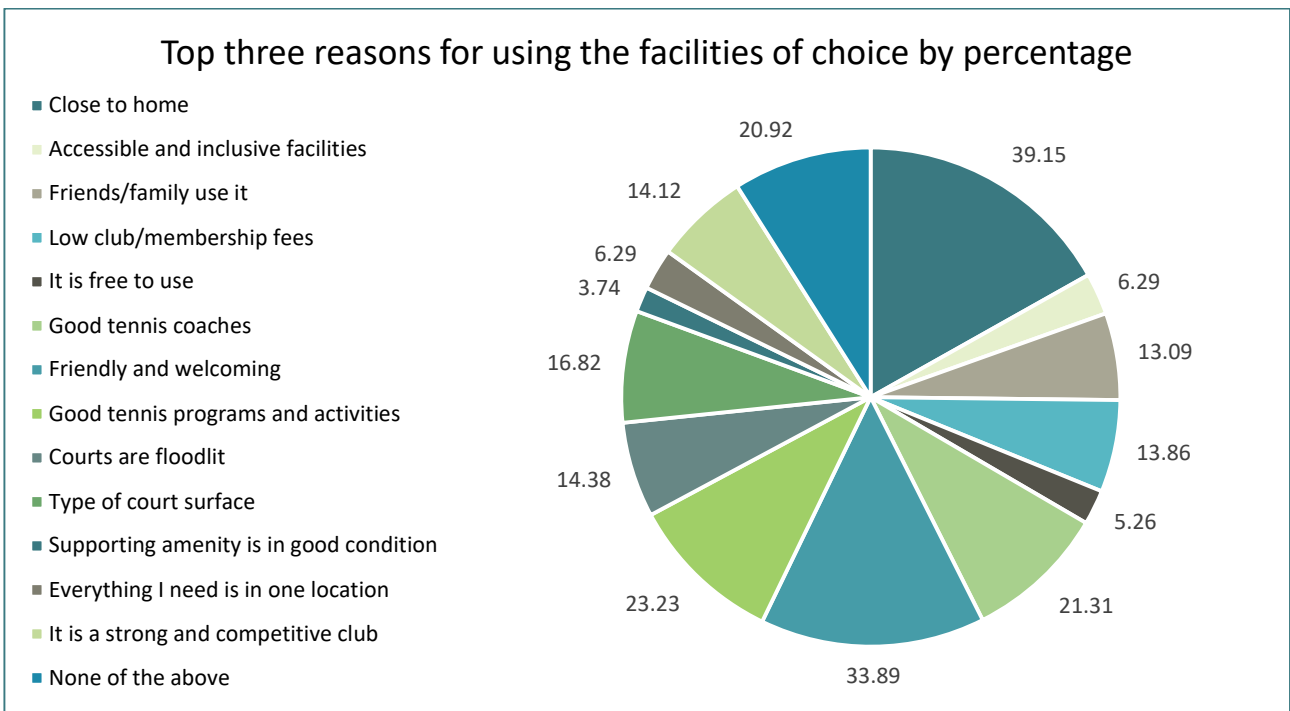
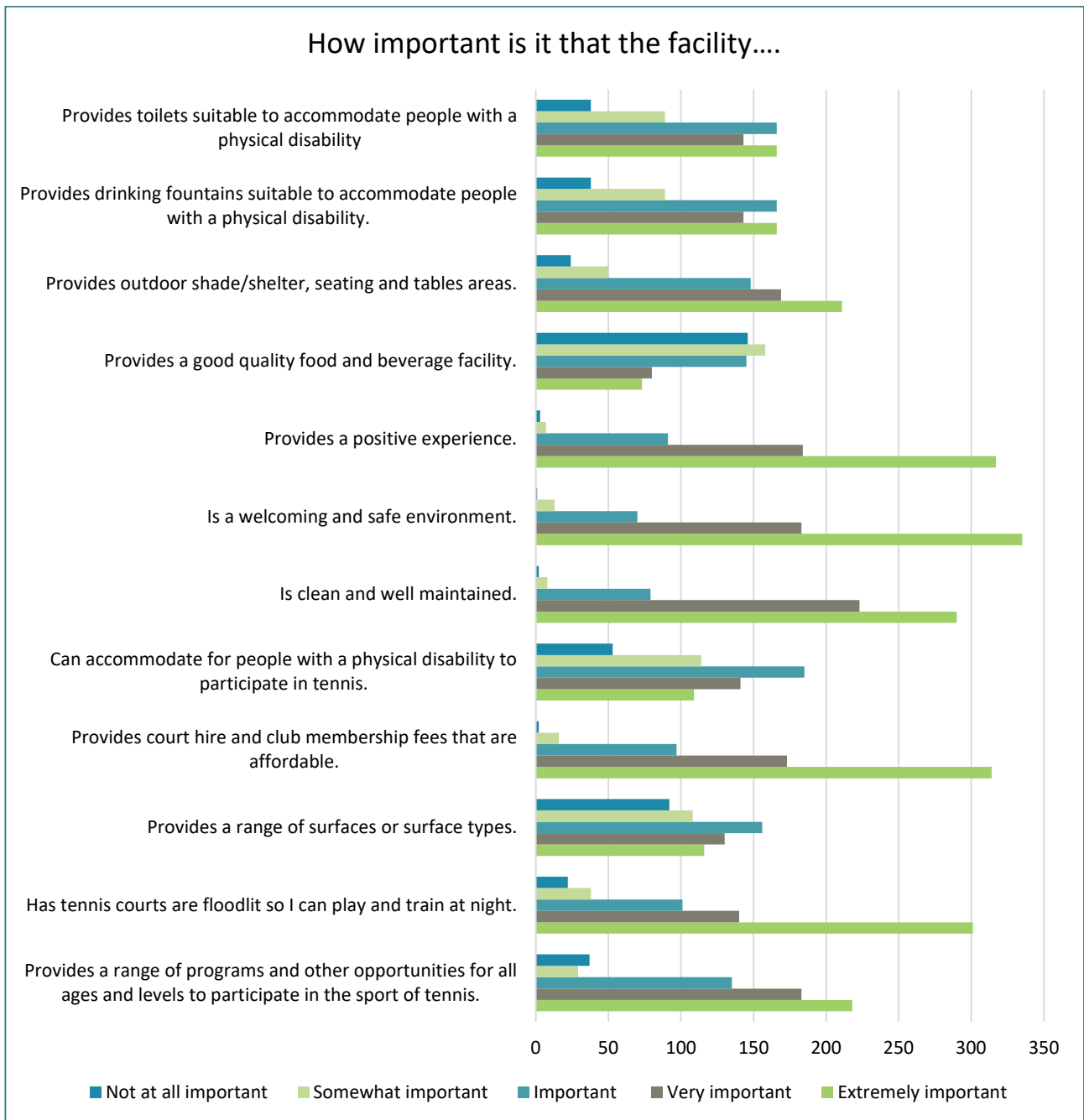


Figure 25: Top Three Reasons for Using Facilities of Choice by Respondent (percentage)

**What is important to you at a tennis facility**

The responses below provides an indication of how important certain aspects of a facility are to them. The results indicate two key factors, that the environmental factors such as it being welcoming, safe and clean are extremely important, as are the sport specific factors such as floodlighting, fees, and programs. Areas that received a broader response were more aligned to spectator or non-sport elements such as drinking fountains, shade, seats and toilets. Interestingly court types, food and beverage and being able to accommodate people with a disability had a much higher ‘not at all and somewhat important’ response.



**Figure 26: Relative Importance of Facilities by Respondent (number)**

The core considerations from an infrastructure point of view, is to enhance the existing capabilities of tennis infrastructure by improving quality through facility improvements such as access and inclusion, creating welcoming environments that encourage participation (even as a volunteer), spectatorship (seating, shade etc), socialisation and improvements to tennis courts (through lighting, multi-use capabilities to service program / community need) without the need to necessarily add more courts.

### Facility satisfaction

Only 24.34% of respondents were dissatisfied or somewhat satisfied with the City’s existing facilities. The Strategy has an overall objective to improve the community satisfaction as it relates to these facilities, noting that it is likely that the responses do not identify a particular facility.

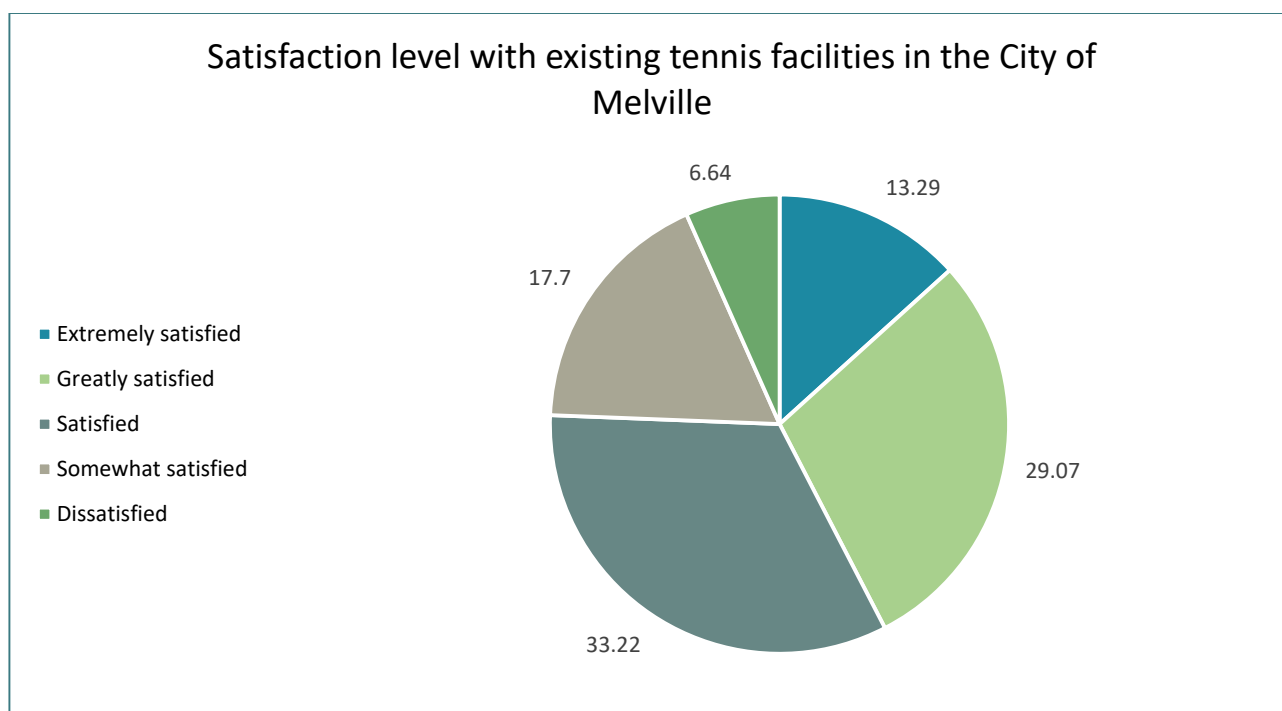


Figure 27: Satisfaction With Tennis Facilities within the City of Melville

### Additional comments about the tennis facilities that you use.

Refer to **Respondent Comment** section for the full breakdown of all responses associated with this questions. Below is a summary of the key themes.

Table 20: Additional Comments About the Tennis Facilities Used by Respondents

| Description                       | Number of similar responses | Consideration  |
|-----------------------------------|-----------------------------|--|
| <b>Applecross</b>                 |                             |  |
| Lights                            | 48                          | There is strong support to provide lighting to the facility (courts 11-14), with a small number against additional lighting  |
| Building                          | 1                           | The comment indicates that the building requires some attention in regards to modernising it.  |
| General                           | 6                           | Most comments indicate that it is a good club to be a part of.   |
| <b>Blue Gum</b>                   |                             |  |
| Lights                            | 2                           | The comments relate to the type of lighting (LED luminaries) that are needed to minimise downtime.   |
| Courts                            | 2                           | One comment regarding the quantity of courts (not enough) and the other requesting that grass courts to be retained.   |
| Hit up wall / practice facilities | 1                           | Inclusion of a hit up wall.  |
| Associated infrastructure         | 2                           | Improve spectator facilities.  |
| Operations                        | 1                           | Commendation - Good range of community events.   |
| Car parking                       | 1                           | Parking is an issue.   |
| General comments                  | 12                          | Wheelchair access to courts and clubrooms has been requested. Most comments indicate that it is a good club to be a part of some say expensive and is seen as an exclusive club. |

| Description                  | Number of similar responses | Consideration  |
|------------------------------|-----------------------------|--|
| <b>Bullcreek</b>             |                             |  |
| Building                     | 1                           | Requests an upgrade.   |
| Courts                       | 20                          | Requests for more courts (main comment) and replacing clay with a different surface.   |
| Operations                   | 1                           | Commendation.  |
| Associated infrastructure    | 1                           | More bench seating is required.  |
| General comments             | 1                           | Disparity of funds between clubs within the City.  |
| <b>Melville Palmyra</b>      |                             |  |
|                              | Nil                         | N/A  |
| <b>Kardinya</b>              |                             |  |
| Building                     | 12                          | Needs a significant upgrade to ensure compliance and parity with other facilities in the City. Toilet upgrades required.   |
| Courts                       | 24                          | Courts need to be upgraded / improved, including lighting.   |
| Operations                   | 3                           | Commendation regarding the club and coaches.   |
| Associated infrastructure    | 9                           | Request for seating and shade. Tidy up of the trees and landscaping. A hit up wall.  |
| General comments             | 31                          | Most comments were regarding the club culture, programs, how welcoming it is and user experience. Other key comments are in regards to upgrading the facility (all aspects). |
| <b>Schools</b>               |                             |  |
| General comments             | 1                           | Public access to Applecross High School.   |
| <b>Mandala / Bridgewater</b> |                             |  |
| General comments             | 7                           | Upgrade of courts required. Improve the booking / management system  |
| <b>Point Walter</b>          |                             |  |
| General comments             | 4                           | All four comments requests that the City does not close the facility.  |
| <b>Non-facility specific</b> |                             |  |
| Coaching                     | 8                           | Comments regarding coaching were mixed.  |
| Infrastructure               | 26                          | Key requests – hit-up walls (10), shade / shelter (5), parking, family spaces such as play grounds (4) and pathway/security lighting.  |
| Bookings                     | 8                           | Improve the booking / management system  |
| Food and beverage            | 1                           | Needs to be reasonably priced.   |
| Courts                       | 20                          | Five request for indoor tennis, mixed comments regarding the different surface types.  |
| Lighting                     | 6                           | One comment against lightning.   |
| Cost                         | 12                          | Affordability is a key factor, and more free courts are requested.   |
| Security                     | 4                           | Improve security.  |
| General comments             | 16                          | All comments support facilities.   |

## Participation

### Adult participation

747 (88.64%) of respondents indicated that they participate in tennis, noting that many of the those that responded had 'no' children that participated in tennis. Some reasons mentioned in other responses includes that children are too young, have grown up or play other sports.

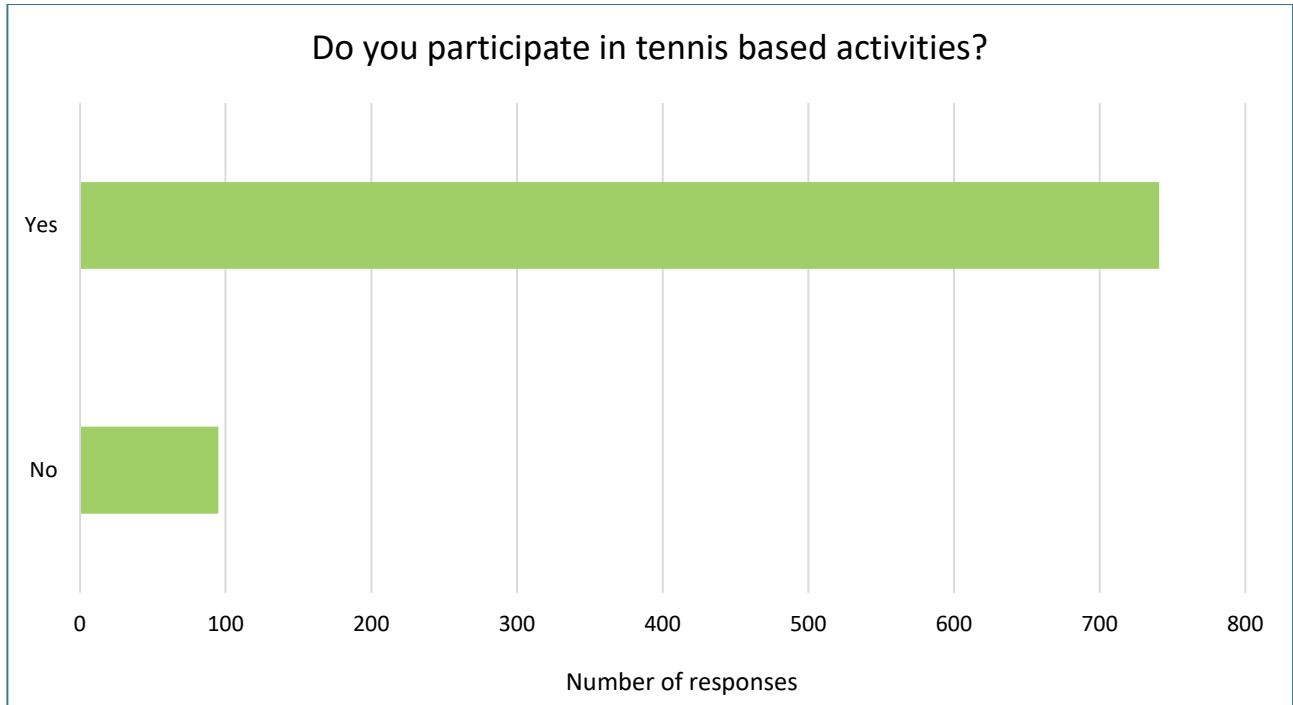


Figure 28: Participation by Adult on Tennis Based Activities

### Time spent participating

A total of 451 people indicated that they participate in tennis between 2-5 times per week. It is assumed that this includes training / being coached, programs, social and competition play. Furthermore 62% of people indicated that they participate all year around, accounting for 441 of the respondents. 34% indicated that they play less in winter.

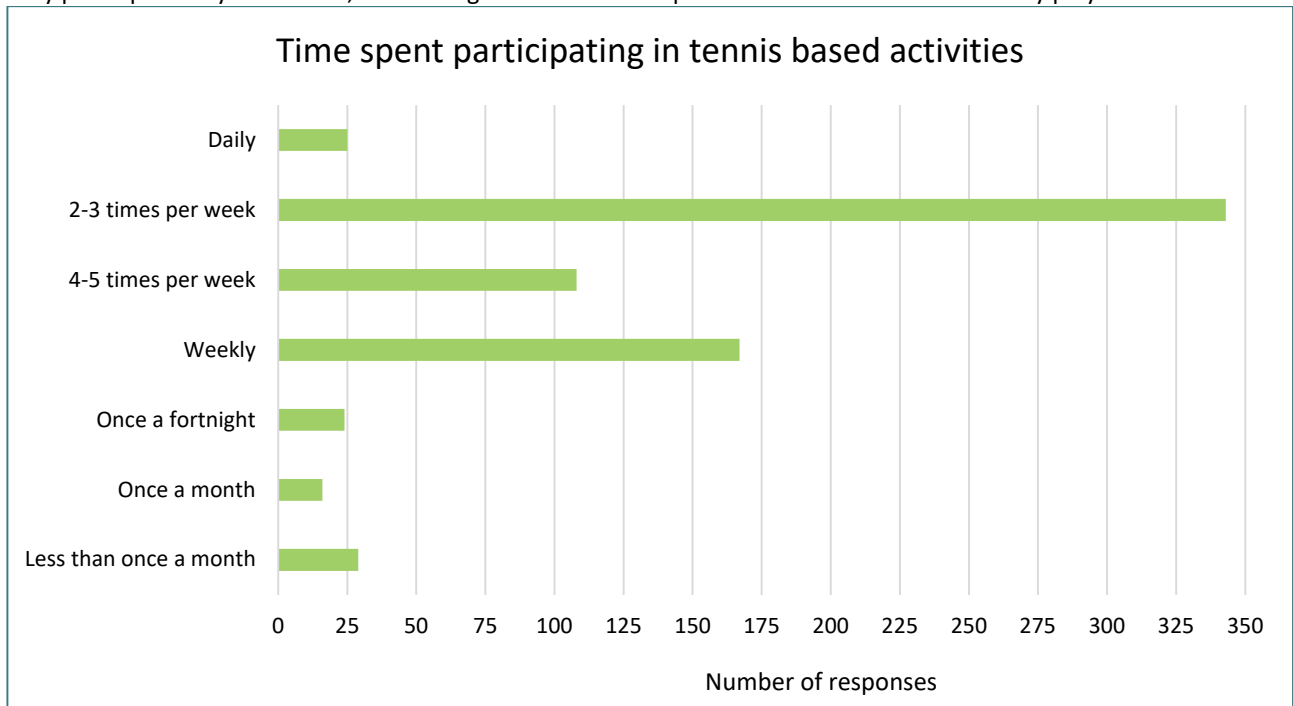


Figure 29: Time Spent on Tennis Based Activities by Respondents

### Change in participation between summer and winter

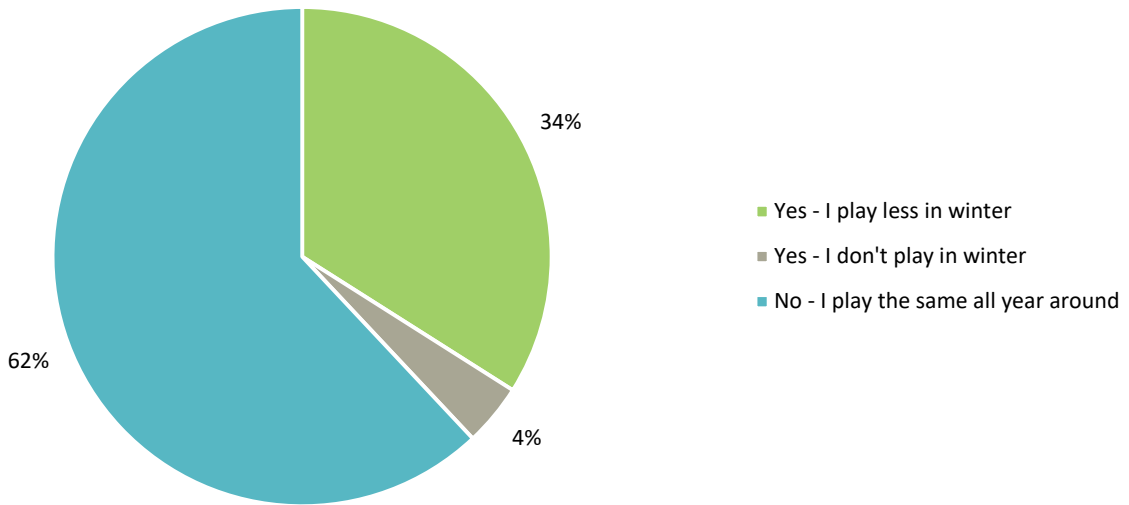


Figure 30: Change in Tennis Participation Between Summer and Winter by Respondents

### Tennis activities

When asked what activities they participated in, club based social (417), social tennis – not club based (372) and pennants competition (285) were the top three – all match play activities. Attending as a spectator or parent of kids that participate was next with 165 – this supports the need for good spectator areas with shade, seating and other amenities. When combined, participation in the various programs was 293 and is an important consideration in regards to the provision of tennis infrastructure with consideration to design and development of multiuse spaces.

### Tennis based activities by participation

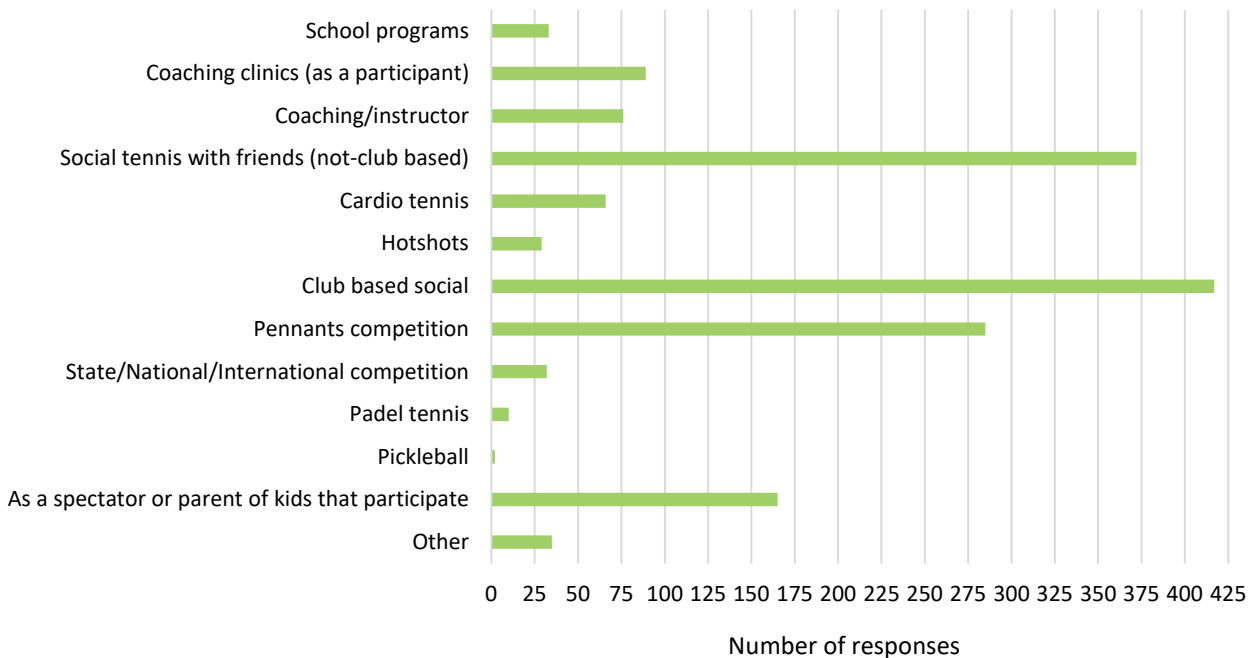


Figure 31: Tennis Based Activities by Type of Participation Referenced by Respondents

Items that were identified as 'other' included:

- Social tennis and hit-about with family, friends and kids (8)
- A few hits at school courts from time to time.
- Club activities, social recreation activities such as table tennis , pool and other events (6)
- Evolution Tennis (similar to hotshots) / Fast four social (2)
- Coaching / training – non-club organised (6)
- Club / committee member or volunteer (5)
- Club photographer.

### Reasons for not participating

Only 27 people answered this question, with the top two reasons being that their children have grown up and court availability / affordability. Refer to **Respondent Comments** section for the full breakdown.

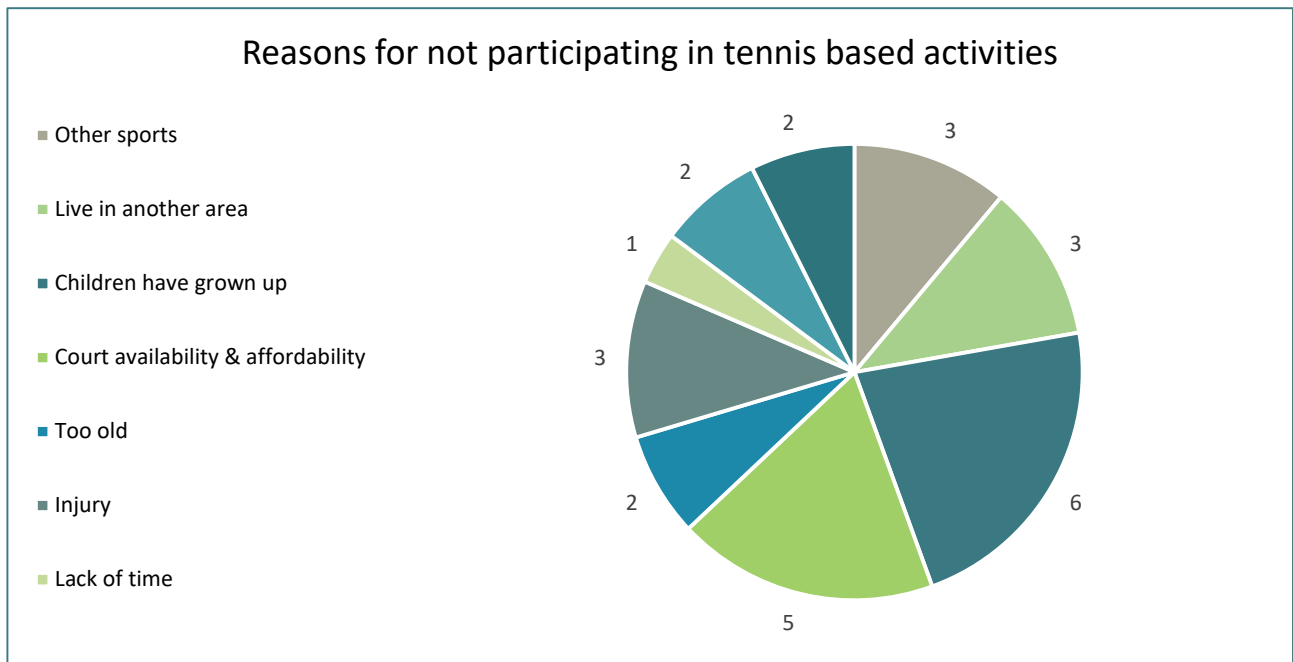
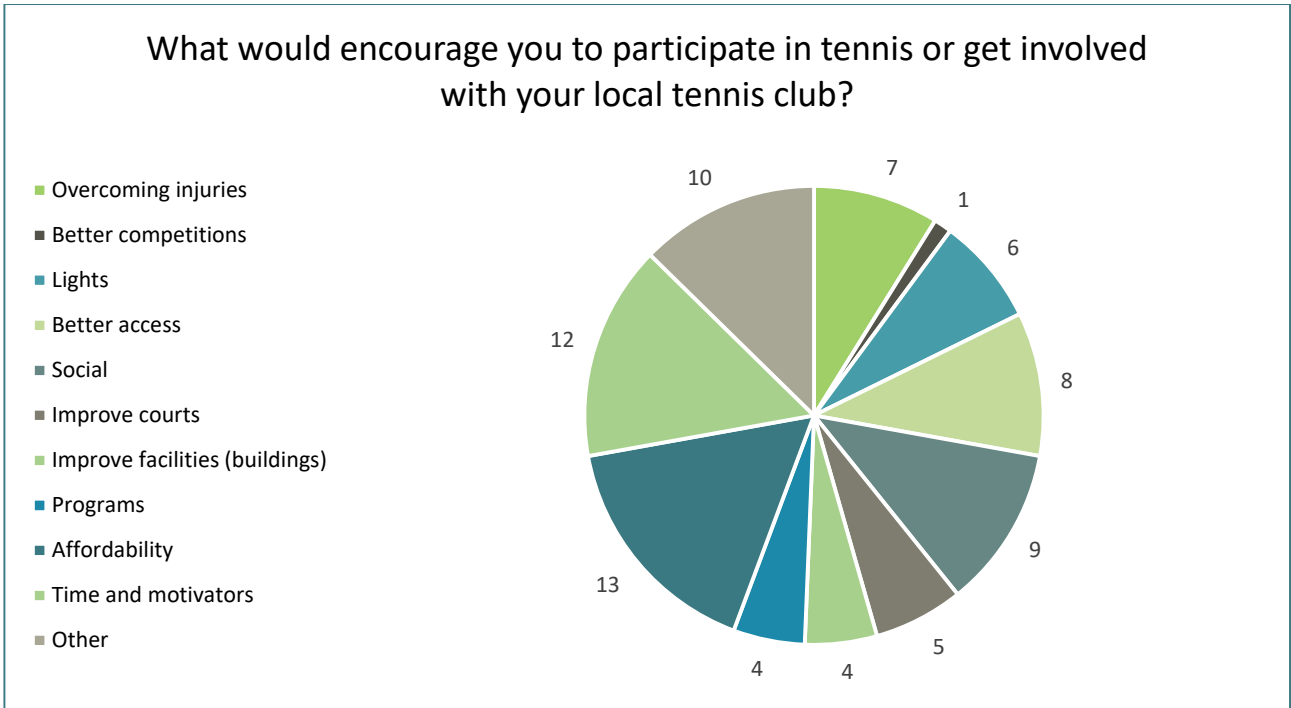


Figure 32: Reasons for Not Participating in Tennis Based Activities by Respondent

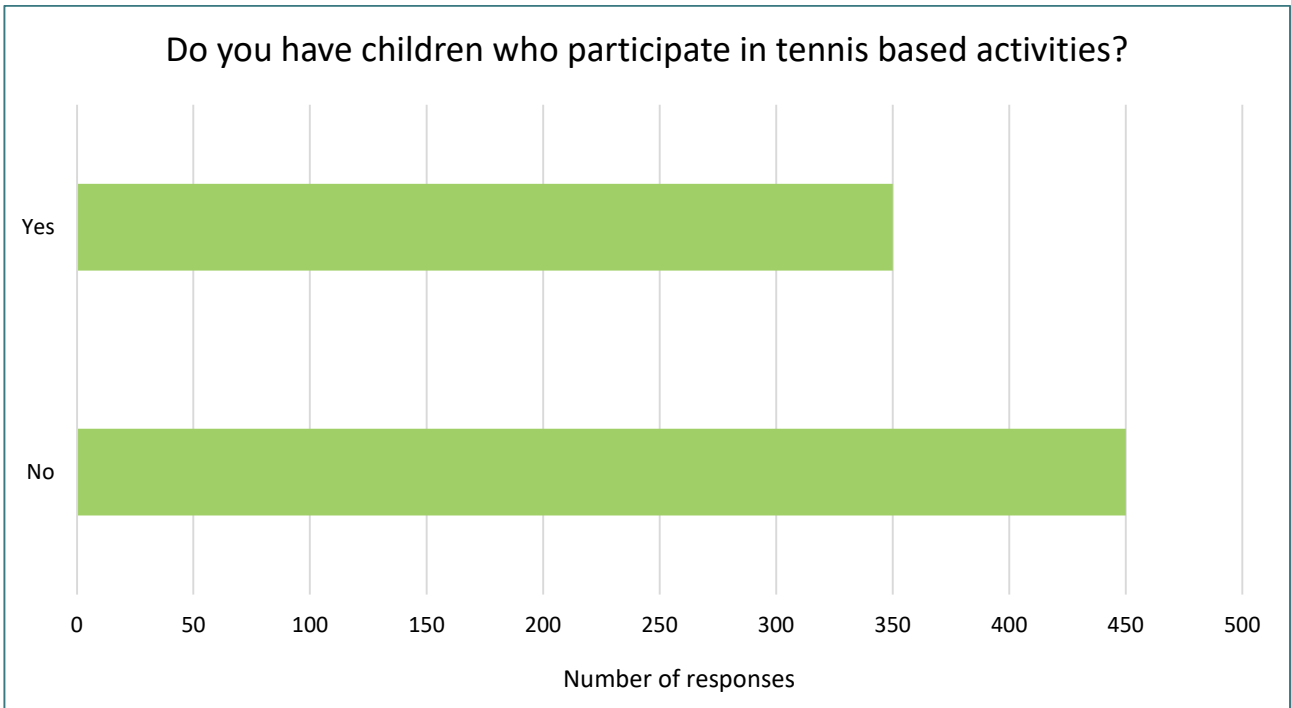
When asked 'what would encourage you to participate in tennis or get involved with your local tennis club?', there was a broad range responses with affordability, time/motivators, sociability and better access as the top notations. Refer to **Respondent Comments** section for the full breakdown.



**Figure 33: Respondents View on What Would Encourage them to Participate or get Involved with a Local Tennis Club**

**Children participation**

350 out of the 800 respondents (approximately 43.75%) indicated that they had children participate or are children that participate in tennis.



**Figure 34: Those Respondents who have Children Participating in Tennis Based Activities**

**Time spent participating**

A total of 183 people indicated that they participate in tennis between 2-5 times per week with a further 96 weekly. It is assumed that this includes training / being coached, programs, social and competition play.

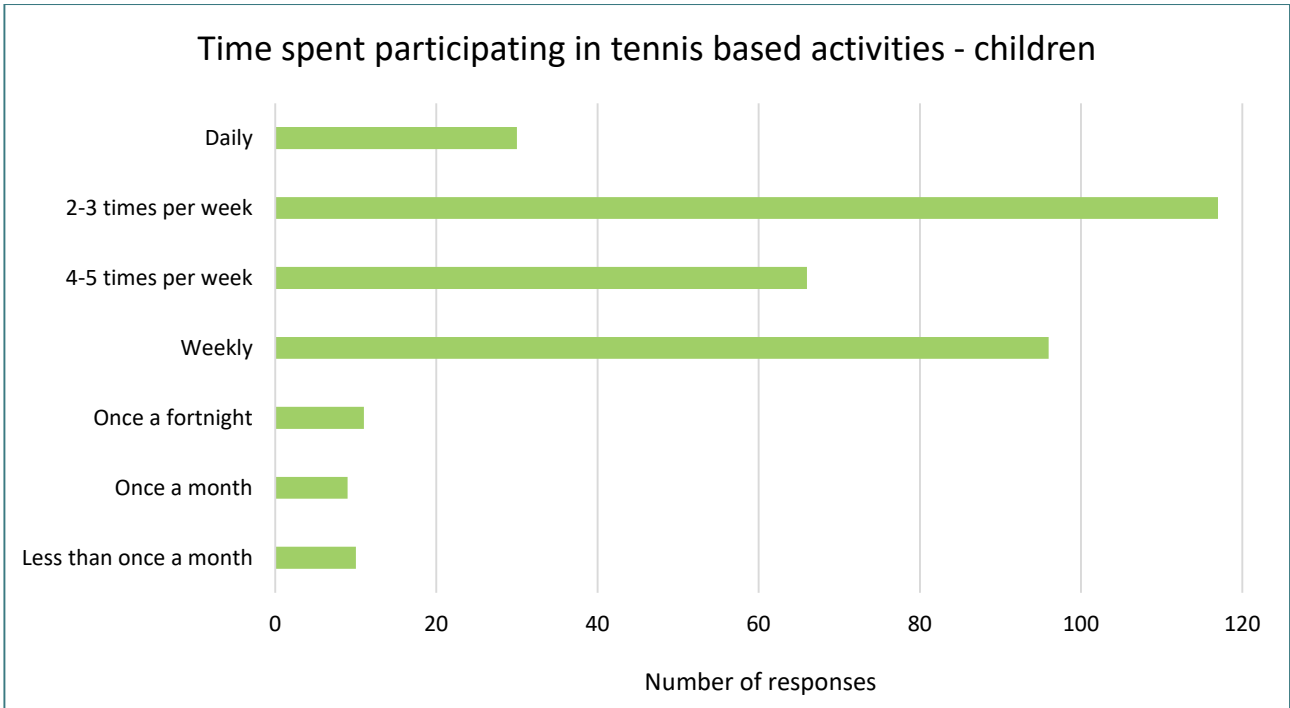


Figure 35: Time Spent on Tennis Based Activities per Child Respondent

**Tennis activities**

When asked what activities they participated in, pennants competition (182), coaching clinics (170), social tennis – not club based (127) and club based social (122) were the top activities with three being match play activities. When combined, participation in the various programs was 250 and is an important consideration in regards to the provision of tennis infrastructure with consideration to design and development of multiuse spaces. Expectedly, school programs were a high contributor to this figure.

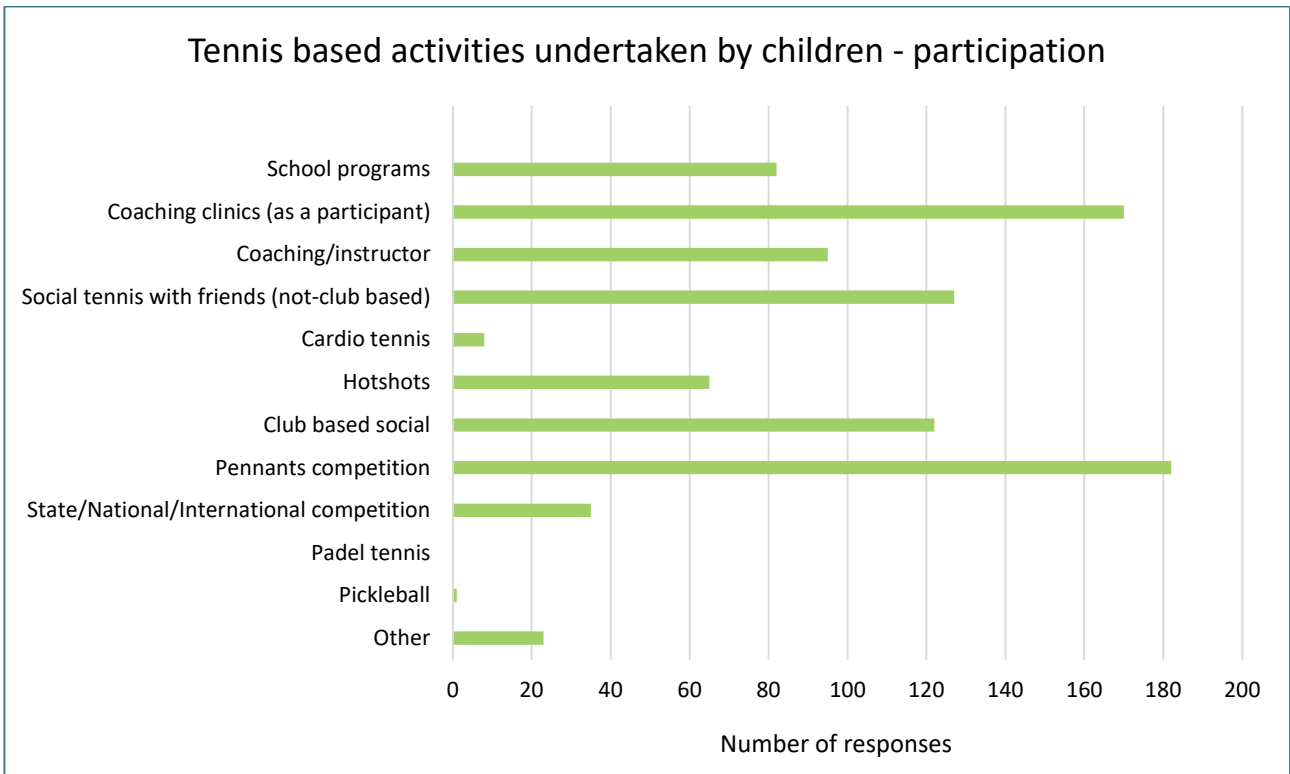


Figure 36: Tennis Based Activities Undertaken by Children Responding to the Survey

Items that were identified as 'other' included:

- A few hits at the school courts from time to time with family or friends (6)
- Club based activities (4)
- Evolution Tennis (3)
- Use of club facilities - pool table, table tennis table, socialising (2)
- Fitness for tennis training (6)

The implications of this data is similar to that of the findings from the adult responses but with a great focus on school facilities and programs.

## General Comments

Refer to **Respondent Comments** section for the actual responses associated with this questions. Below is a summary of the key themes.

**Table 21: General Comments Received by Respondents**

| Description       | Comments  |
|-------------------|---|
| <b>Applecross</b> | <p>43 comments overall with 5 against additional infrastructure at the club. A selection of comments follows:</p> <ul style="list-style-type: none"> <li>• Over the 30 some years that I have been a member at Applecross tennis club I have found the Melville council to be extremely helpful and cooperative with our club more than 100 years. We all hope that the council will continue to support the local communities having opportunity of enjoying the activities and facilities of Applecross tennis club long into the future. Thank you for your consideration.</li> <li>• The club has been providing sport and activities to help the entire community enjoy the outdoor and friendships it has provided for over 100 years.</li> <li>• I feel that the community in &amp; around Applecross tennis club should be helped - encouraged &amp; supportive of the Applecross tennis club.</li> <li>• I disagree with the select number of residents who oppose the new lighting and parking at Applecross tennis club. The parking can be utilised by many other Melville residents who wish to recreate by THEIR river. If the club can foster more citizens and their children to exercise with improved facilities, that is also good for physical and mental health in general. The new solar lighting at Strickland oval is a good example of improving recreational amenities. I do not think those few householders have anything to fear. The view from the balcony of a few people playing a bit of night tennis would be pleasant! # ps: rotary used the Heathcote oval to great effect on Sunday for visitor parking.</li> <li>• I normally have no interest in getting involved in these matters. In this instance I feel I should share my thoughts and views. I must also point out that I am not a member of the tennis courts, but a local resident and ratepayer that has enjoyed the facilities on a casual basis. I think the tennis club on the foreshore is one of the great characteristics of our suburb – a bit like the Jacaranda Trees. I think adding lights to the four courts would be fantastic - it'll be a great improvement to an already quaint and beautiful piece of Applecross foreshore!</li> <li>• Applecross tennis club is a private club on 1 hectare of A class reserve. Given the over representation of tennis in Melville it should be moved so that water based sports had better access to the foreshore.</li> <li>• The Applecross Tennis Club has outgrown its location. It already occupies 10,000sqm of sensitive public open space (A Class Reserve) for the exclusive use by a small number of members.</li> <li>• Ask the Whadjuk elders where they think tennis courts in Applecross should be located.</li> </ul> |
| <b>Blue Gum</b>   | <p>13 comments were received, with a selection as follows:</p> <ul style="list-style-type: none"> <li>• The Friday night social night at blue gum tennis club Brough about a great sense of community.</li> </ul>   |

| Description             | Comments   |
|-------------------------|--|
|                         | <ul style="list-style-type: none"> <li>• Blue Gum is a fabulous club. I have been made to feel very welcome as a very average social player. They also accommodate juniors and high level players.</li> <li>• Blue Gum Park Tennis Club has over 450 full adult members with provision for at least double that support to children, that being both social and competition. This is exclusive of external competition players from other clubs that use the facilities every weekend. The construction of LED lighting would greatly reduce power and servicing costs to the clubs. Thank you.</li> <li>• I have been a member at Blue Gum Tennis club since the 1980s, after our family moved to Perth for my husband's work. I value the enjoyment of tennis (social now but pennants for a few years when I was younger) as well as the social aspect that sport provides. It has been a significant factor in our decision to remain in Perth after retirement rather than return to SA whence we came in 1979.</li> <li>• My wife and I have both played at Blue Gum Park for over 30 years and our 3 daughters all played there as juniors and young adults. It provides a great family sporting environment. At 71 years of age, I confidently expect to keep playing socially at the club for at least another 10 years. Night tennis is becoming more and more attractive as my tolerance for heat reduces.</li> </ul>   |
| <b>Bullcreek</b>        | <p>27 comments were received, with a selection as follows:</p> <ul style="list-style-type: none"> <li>• At Bullcreek TC the wall and basketball court need re-designing. This area gets a lot of community use with the BMX track. It could be such a nice playground/ older youth space. It currently is drab and an eyesore for a very busy traffic and community spot.</li> <li>• Bullcreek TC is well maintained but Kardinya TC is not, I prefer to play in Kardinya TC as it is more friendly but it is due for resurfacing, new nets and also the fences are half falling over. Would be great if Kardinya TC can be revamped physically because the community is great.</li> <li>• Invest in the Bullcreek tennis club. Needs way better facilities and more courts. It's barely changed in 30 years.</li> <li>• Private group of retired gentlemen have played at Bullcreek for 10+ years. The most welcoming and accommodating committee with use of all facilities is so important to us and appreciated.</li> </ul>  |
| <b>Melville Palmyra</b> | <p>Only two comments were received:</p> <ul style="list-style-type: none"> <li>• Looking forward to club house renovations at MPTC which will attract more members.</li> <li>• Melville club is lovely facility and great for coaching, but urgently needs promotion/ encouragement for non-elderly members.</li> </ul>  |
| <b>Kardinya</b>         | <p>52 comments were received, with a selection as follows:</p> <ul style="list-style-type: none"> <li>• Thank you for this survey and the tennis strategy. I finally am encouraged that tennis is being taken seriously.</li> <li>• Tennis is a great social and competitive sport and is very popular based on the number of people who are playing at Kardinya. I hope that Council listens to this survey and invests in tennis and invests in Kardinya tennis club.</li> <li>• It would be fantastic if more clubs were like Kardinya who make you feel part of a family. I bring my friends with me to experience the friendly social and we always have fun there.</li> <li>• The Kardinya tennis club has done really well in creating an appealing tennis ambiance, and created a club feel just through its people and programs, but it is time for council and the tennis association of WA to make Kardinya look like a real club through its facilities. Melville, Applecross, Blue Gum, Bullcreek all have the right tennis infrastructure to look like a proper tennis club, but Kardinya does not. While Kardinya attracts so many people through its friendly / family feel, it would really take off if made to look like a tennis club should.</li> <li>• Kardinya has a great tennis vibe and is always busy. A great club but please bring it into the 21st century and develop it to look like a real tennis club not just a row of tennis courts. Apart from the people at Kardinya, the club has no real identity as a tennis club because it doesn't look like one. We love this club, but please invest in it.</li> </ul> |

| Description                  | Comments  |
|------------------------------|---|
|                              | <ul style="list-style-type: none"> <li>• Kardinya has the best social group and activities, a really fun place to be. But the facilities are old and need work.</li> <li>• The coaching is also first class. I feel that providing for disabled tennis (which would require upgrading access and providing toilets and drinking fountains) would be a real asset. The club is based on a Reserve and as such there is a lot of space and opportunity to develop the club to look like a real tennis club, as well as providing disabled access.</li> <li>• However, the tennis spirit is well and truly alive at Kardinya where you feel welcome and not just a "number". It has a real family and community feel to it. It would be wonderful to see the facility be upgraded to match the standard of other tennis clubs in the Melville area.</li> <li>• Great little community at Kardinya and so affordable, but wheelchair access and numerous infrastructure upgrades are needed just to bring it to the standard of other clubs.</li> <li>• Council also needs to address the lack of parking and signage. There should be some sort of signage to show people where to get to the club within the reserve.</li> <li>• A tennis club should have advertising from sporting suppliers, sponsors or even the WA Tennis authority. There is nothing at Kardinya not even signs identifying it as a club or even any sponsorship signs. These are all important parts of branding of a sport.</li> <li>• The club is already great because of the activities and the people, but an upgrade of the facilities would really bring it in line with other tennis clubs and provide what a tennis club should have, like decent courts and fencing, LED lights, disabled access (to provide for disabled tennis), toilets, hitting wall for the kids and its own club room that does not smell like alcohol (thank you footy club!).</li> <li>• A range of club 'identities' is valuable. I find Kardinya TC has a focus on sportsmanship and team that suits my son more than the ultracompetitive cultures at other clubs in the area (though that suits other players). He still plays at a high level; he just thrives in a team/club atmosphere. Choice is important, I think.</li> </ul> <p>One comment against:</p> <ul style="list-style-type: none"> <li>• A few years ago I read an ARIS report for Morris Buzacott Reserve which indicated that tennis was over provisioned with too many courts and not enough use. I can testify that this report does not in any way reflect tennis (in my experience and while playing at Kardinya). Courts are always full with all ages groups and there is a lot of interest in tennis. I welcome this survey to show the real situation of tennis, not the misrepresented views of the ARIS report.</li> </ul> |
| <b>Schools</b>               | <p>Five comments:</p> <ul style="list-style-type: none"> <li>• Applecross SHS tennis courts should be open to all students. It is not for the privileged few that get in to the tennis program. The courts are rarely used after school hours and we pay for them in our rates and taxes.</li> </ul>  |
| <b>Mandala / Bridgewater</b> | <p>4 comments (none for Bridgewater):</p> <ul style="list-style-type: none"> <li>• Mandala courts desperately needs a court surface upgrade from the grey gravel concrete to a green smooth hardcourt. Perhaps online bookings where we pay online and get a code to enter would be the way forward too.</li> </ul>   |
| <b>Point Walter</b>          | <p>6 comments:</p> <ul style="list-style-type: none"> <li>• I would like to encourage the council to retain the Point Walter facility. I have been playing there with friends and family about 30 years. We play there because of the beautiful bush and park surroundings. We really enjoy the bird life! Also they are grass courts so much easier on the body and they are public courts. We are not really clubby people so it suits us in that regard too. We taught our kids to play tennis there too and when they're in Perth they still join us for a game. Originally there were originally nine courts but gradually they have been whittled down to the existing three. So you can see we are a bit worried! We appreciate the Council keeping these courts open. They are the best!</li> </ul>   |

| Description                            | Comments   |
|--|--|
| <b>Non-facility specific</b>           |  |
| <b>Buildings (4)</b>                   | <ul style="list-style-type: none"> <li>Improvements to the club such as refurbishment to the bathroom facilities, sustainable power.</li> </ul>  |
| <b>Courts</b>                          | <ul style="list-style-type: none"> <li>Outdoor courts/types (12) - Mixed comments regarding surface types.</li> <li>Indoor courts (6) - A set of national standard Indoor courts would bring Melville u to date with other outer suburbs in other states including Darwin and Hobart. A lack of indoor courts is stunting the growth of players - it should be noted that 8 Tennis players that live in Melville are in the top 50 players in Australia and 7 of them train in other suburbs.</li> <li>Padel Tennis (3) – more Padel tennis courts.</li> </ul>   |
| <b>Hit up walls (6)</b>                | <ul style="list-style-type: none"> <li>There should be more areas where players can hit/practice against a wall without having to play with someone all the time.</li> </ul>   |
| <b>Other infrastructure</b>            | <p><b>Playgrounds</b></p> <ul style="list-style-type: none"> <li>Fenced playgrounds at tennis clubs would be great to encourage families with smaller children to play.</li> </ul> <p><b>Shade/shelter (3)</b></p> <ul style="list-style-type: none"> <li>Better viewing of courts, maybe a show court facility for pennants at the higher level. Shade and areas for bags and spare equipment are so essential. Blue gum and Bullcreek lack some shade and facilities at times.</li> </ul>  |
| <b>Bookings/access (7)</b>             | <ul style="list-style-type: none"> <li>The booking system for courts should also be under one unified system and it should be easier to book courts.</li> <li>Better accessibility for junior players. In terms of court bookings.</li> <li>Book a court is a great idea to bring in stable financial gains for tennis clubs. Some sort of undercover / indoor facilities would be hugely well received by the tennis community.</li> </ul>  |
| <b>Public Courts (5)</b>               | <ul style="list-style-type: none"> <li>The public tennis courts in parks are very few. The few ones are in dilapidated conditions. Could we please have more state of the art public tennis courts for the enjoyment of the community?</li> </ul>  |
| <b>Lighting (7)</b>                    | <ul style="list-style-type: none"> <li>Regarding the court lighting. I'm not sure if Blue Gum or the other clubs are still running halogen bulbs. But I think there should be a focus on converting to more energy efficient LED lighting. Paying to play at night under lights week-in-week-out, it soon piles up the cost.</li> <li>No floodlights.</li> </ul>   |
| <b>Cost (14)</b>                       | <ul style="list-style-type: none"> <li>It would be really great to have not just affordable places to play but free to neighbourhood courts. So that locals and youth and kids who just want to play informally or muck around can have the option without fees or locked gates. Making Tennis available to everyone not just those who can afford it, or people who might get upset at people are just playing around and having fun with the sport. A place that anyone can be.</li> <li>More free facilities or affordable discounts for people on welfare. a lot more people would play if memberships were more affordable for low income households.</li> </ul>  |
| <b>Coaching</b>                        | <ul style="list-style-type: none"> <li>I travel to an old club rather than use local due to lack of coaching options.</li> </ul>   |
| <b>Programs and services (9)</b>       | <ul style="list-style-type: none"> <li>Incorporating tennis into school programs - tennis is a sport that you can play life-long. Getting feedback from parents to inform the strategy for future tennis players is important. Getting feedback from medical professionals about the benefits of engagement in sport (including mental health) is important. Should look at evidence based programs (maybe look at partnering with researchers to explore this).</li> <li>More short term, 'have a go' sessions would be great. It is hard to sign kids up to a whole term when they've never had the chance to try 3-4 sessions.</li> <li>More Cardio tennis at hours that are suitable for working people i.e. early morning or evenings.</li> </ul> |
| <b>Security (5)</b>                    | <ul style="list-style-type: none"> <li>Better car park lighting would ensure safer night access to members cars.</li> </ul>  |
| <b>Maintenance / asset renewal (9)</b> | <ul style="list-style-type: none"> <li>Ensure that courts and clubs are well maintained with good facilities and well run clubs to keep people engaged and coming to learn and play tennis.</li> </ul>   |

| Description                 | Comments   |
|-----------------------------|--|
|                             | <ul style="list-style-type: none"> <li>Maintaining in good order a range of tennis facilities is essential. Larger more expensive clubs offer different opportunities to smaller community type clubs. Both are needed to address the needs of a mixed community.</li> </ul>   |
| <b>Club Operations (13)</b> | <ul style="list-style-type: none"> <li>Make them more inclusive of the community and not so exclusive to just members. Find a way of including this into a 'club license' so that it is not breaking the liquor licensing rules.</li> <li>Please support longer leases for clubs so they can plan further into the future.</li> <li>Clubs tend to be dominated by boards comprising old people who are only interested in preserving their traditions and centres of power/influence.</li> <li>Each club runs independent of each other. Suggest an overarching committee with sub-committee to run each of the clubs to have a more uniform approach and potentially cost sharing etc</li> <li>There seems to be a very large number of tennis courts in Melville. Suspect very high per capita of participants. Would prefer funding spent on higher participation activities like upgrading walk/cycle paths (not shared) and reducing traffic flows within residential areas (esp. Applecross).</li> <li>Too many small facility's need one Large complex with 25 courts.</li> <li>The clubs maintain and provide these facilities and are competing against free courts that are open to the public and or council run facilities. The clubs have to cover off public liability and insurances for users as well as pay for all the maintenance/ upkeep of the facilities within fences. This is a large cost. Very different to other sports that get ovals maintained and looked after for play. Additional flood lights would be of benefit.</li> </ul>  |
| <b>General comments</b>     | <ul style="list-style-type: none"> <li>I'd like to know there is consistency from the COM across all clubs and that they are willing to provide good communication and support to these valuable assets of Melville which are important to both residents and the wider community. Tennis clubs are places of fitness activity but also a social place where you can feel connected to the local community and make some great friends.</li> <li>Many club facilities are ageing and will need more than just a superficial improvement. While many minor improvements can be club driven, the City needs to contribute to larger capital spending to ensure these facilities are suitable for the future. Lighting is key, as is food and beverage facilities to ensure a quality community offering.</li> <li>Melville is very fortunate to have a number of grass court clubs as it is a comparatively old and established suburb. They do not exist in newer, outer suburbs. Grass courts are particularly favoured by players over about 30 as they are more forgiving on joints. As a consequence some people travel long distances from outside Melville just to play on the grass. Melville therefore has an important role to play in the maintaining of such facilities for the wider metropolitan area.</li> <li>The City of Melville needs to address the amount of courts and clubs within the City and amalgamate some to ensure viable tennis clubs that can prosper and provide great facilities. Several clubs struggle thru each year and it would be better to have fewer clubs and better facilities. Also clubs need to be multipurpose. For example at Melville Palmyra Tennis Club we have facilities that are shared with the football clubs (junior, senior and men/women) plus a cricket club. This is overseen by a committee of the Melville Sporting Association. I believe this is a model that should be adopted moving forward.</li> </ul> |

## Summary

Based on the findings, the following are the key themes for each facility:

- Applecross – there is clear support for the additional sport floodlighting. Some additional upgrades to the facilities may be required.
- Blue Gum – investigate the potential to upgrade lights to using LED technology (either at the time of asset replacement or via a funding program). Wheelchair access must be addressed, and investigate other minor infrastructure items including a hit-up wall, spectator seating and shelter. Car parking and courts (type and quantity) will need to be reviewed.
- Bullcreek – replacement of current clay courts and additional court development. Building will likely need to be refurbished.
- Melville/Palmyra – appears that nothing is required based on the feedback, but diversifying income streams which may allow them to turn the corner financially and attract younger members.
- Kardinya – the club needs immediate investment in regards to all facilities. This may result in the master planning for the site having to be brought forward to unlock investment or review the management models.
- Schools – investigate opportunities to utilise this ready resource for the community.
- Mandala / Bridgewater - need to be repaired and have a better surface and make accessible via pin (e.g.: book a court). In order for clubs or group to use these facilities, a toilet will likely be required at Mandala.
- Point Walter – needs to be considered within the network of facilities.

Key themes for tennis in general:

- Family spaces such as small play grounds, shade and shelter needs to be considered within each facility.
- Hit up walls are a key requirement for tennis activities.
- Security and lighting along paths and car parks has been identified as an area to be investigated.
- Greater understanding of a club's ability to fund infrastructure and asset management obligations in isolation.
- Court infrastructure has been identified as closed and single use with limited public access.
- Maintain and / or improve diversity of courts. Given the mixed comments, this would need to be considered by each club.
- Recognising that tennis is a multi-generational use and is expanding to incorporate additional ball sport offerings.
- The City to invest in book-a-court on all public facility infrastructure – subject to it being available through Tennis West.
- Maintenance needs to be improved at all facilities.
- Renewal and upgrade will be required at all facilities, noting that some will be considered minor items and / or likely fall within the remit of club responsibilities.

## Respondents Comments

Is there anything else that you would like to add about the tennis facility/ies that you or your child/ren use?

Table 22: Additional Comments from Respondees

| Description       | Comments  | Quantity |
|-------------------|---|----------|
| <b>Applecross</b> |   |          |
| <b>Lights</b>     | <ul style="list-style-type: none"> <li>• Applecross TC needs at least 2 flood lit hard courts.</li> <li>• Applecross TC needs lights. Appreciate the recent court case outcome but there has to be a way to make it work for the benefit of all.</li> <li>• Applecross Tennis Club is the only club in Perth that has not got lights, to be inclusive of all this needs to be rectified.</li> <li>• Applecross tennis club needs permission for floodlights. These courts are great but can't be used after work for most of the year because it's dark.</li> <li>• As night tennis is very popular due to players working or not wanting to play in the midday sun. We need more courts/ club with lights. E.g. Applecross.</li> <li>• Applecross tennis Club has been going along for over 125 years and it is local institution which get better and better with age. Our members have a real pride over the place and we constantly look how we are going to make the amenities better for all that attend.</li> <li>• Applecross tennis club has been there over 100 years. It was there before any residential properties. Many tennis players had played on that club. It is a beautiful club; more people should have the rights to access to it. One way to do this is to provide lights to its courts so that more people can have access to it after hours.</li> <li>• Applecross tennis club is a fantastic facility. The club is run by lovely people and the grass courts are a great standard. It would be fantastic if some lights could be put up so that in lovely summer evenings we could enjoy the courts for longer.</li> <li>• I feel that Applecross tennis club should have floodlights.</li> <li>• I think it is very important that support should be provided from the City of Melville to provide lights to courts 11-14 in Applecross Tennis club. Applecross not having floodlights, is causing me and my family to have to travel to South Perth and Blue Gum to practice there are night, which is an extra expense and time consuming activity, that would not have to be undertaken if Applecross were to be granted permission to install floodlights.</li> <li>• I wish Applecross tennis club has lights at night.</li> <li>• I would like to see flood lights approved for the courts 11-14 at Applecross tennis club so we can use the courts at night.</li> <li>• It can be frustrating to be unable to book a court to play with my family at Applecross Tennis Club, due to either rehabilitation of the grass courts and no lighting so unable to use facilities in the evening. It would be a major benefit to be able to play tennis with my son after work, under lights. I feel this would also make the river area safer and more accessible in the evenings to all community users.</li> <li>• It will be great if Applecross Tennis Club courts get lights to play at night.</li> <li>• Our club Applecross Tennis Club should have the rights to install lights on our hardcourts.</li> </ul> | 48       |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <ul style="list-style-type: none"> <li>• The tennis facilities need lights to enable people who work during the week to play tennis, as well as be able to play in the summer when it is cooler at night. This will provide more opportunity for the community to play tennis.</li> <li>• There are no flood lights in Applecross. It would be great to have lights on some of the courts.</li> <li>• There are no floodlights and therefore, no evening tennis which is very disappointing.</li> <li>• There should be lights on the non-grass courts at Applecross. This will allow greater and more inclusive use of this important facility.</li> <li>• We need flood lit courts for night play, bigger kitchen facilities, and more grass courts.</li> <li>• We need lights at Applecross tennis club. It's a shame that we have to go to south Perth to play in the evenings.</li> <li>• We need lights for 2 courts at Applecross Tennis club to play pennants.</li> <li>• We need lights on our courts.</li> <li>• Would be advantageous for Applecross Tennis Club to have floodlit facilities for members and visitors and families for evening play throughout the year.</li> <li>• Would love to have flood lights at Applecross tennis club so I can play pennants at night and family can use after work in the evenings. Playing at night means we don't have to worry about sun protection.</li> <li>• Apple Cross tennis need lights to allow night time tennis.</li> <li>• Applecross Tennis Club is a wonderful club in a great location but is sadly lacking lighting for night tennis. With our hot summers and everyone working longer hours we really need to be able to use this wonderful facility during the evening to make it available to all people, workers and families who are unable to attend during the day and afternoons.</li> <li>• Applecross Tennis Club is in desperate need of lights to allow play at night, especially after work during winter months.</li> <li>• Applecross tennis club is one of the oldest club in Australia yet we are one of the very few club that have not been allowed to have lights some can play with our kids after work and not in the heat due to the litigious wealthy selfish nearby residents who wield disproportionate influence over decisions such as the ability of the club to install! lights. Its Australian and a disgrace.</li> <li>• Applecross Tennis Club is the only club which does not provide for night tennis. This should be rectified ASAP to make their facilities equal to all other clubs. Modern flood lights would actually enhance the night view of those who live on The Strand and beyond!</li> <li>• Applecross Tennis club need night lightings for our working members.</li> <li>• Applecross Tennis Club needs floodlights to support play during the evening to encourage more people to play.</li> <li>• Applecross Tennis Club should have lights so that members are able to play more often as well as during hours out of the heat of the day.</li> <li>• Applecross would really benefit from some lighting of some of the courts for longer play in the evenings. The setting for evening tennis is just stunning, plus it would mean that club tennis could go later.</li> <li>• Floodlights at Applecross so we can play at night.</li> <li>• Floodlights on hardcourts are desperately needed at Applecross for pendant players.</li> <li>• Desperately need floodlights at Applecross to provide facilities to wider community (e.g. so that people can play after work during the week).</li> <li>• Having lights at Applecross Tennis club.</li> </ul> |          |

| Description             | Comments   | Quantity |
|-------------------------|--|----------|
|                         | <ul style="list-style-type: none"> <li>• I am 71 and have been a Social Playing member for 6 years and found all the member and committee to be a bunch of great guys and girls.. unfortunately I am still working and would like to play after hours -- the courts are fantastic -- if only we could play later into the evening with lights on the courts -I Can't see this to be an issue with the local residence -- We have 12 meters Poles with lights shining out every evening .. also with lights at ATC will add to security during the night time - the club has improved greatly over the 6 years of my Membership with the lights installed will make the Club a world class Venue and an asset to the local community - Everyone can relax and enjoy the environment looking at our beautiful city.</li> <li>• It would be wonderful if the club could be provided with night lighting to enable extended use - particularly in winter where there is limited time available after school.</li> <li>• Please can you put lights in the court so we can use them more.</li> <li>• Please give us your support to have lights for courts 11-14.</li> <li>• Seeking support from City of Melville to provide lights at courts 11-14.</li> <li>• Should have flood lighting so we can use it at night.</li> <li>• Tennis court lighting at Applecross Tennis Club is urgently needed.</li> <li>• The Applecross Tennis Club requires lighting to courts 11 to 14 to enable night tennis to be played not only pennants but social as well however has been hampered by the legal actions taken by nearby residents and requires the support of the City of Melville to make lights a reality for the public and its members.</li> <li>• The Applecross tennis clubs needs lights on the hard courts.</li> <li>• The club has been here longer than the residents who have taken legal action to stop the Applecross Tennis club having any form of lights on certain courts. This is a great club ,in a very good location and is always welcoming any one from the City of Melville and people from other areas.</li> </ul> |          |
| <b>Building</b>         | <ul style="list-style-type: none"> <li>• Applecross clubhouse is very outdated - it has not changed in 3.</li> </ul>   | 1        |
| <b>General comments</b> | <ul style="list-style-type: none"> <li>• Unfortunately I wish our local club at Applecross was more reasonably priced for families and children who play pennants. That more courts were available for them to practice and play. Unfortunately all courts on weekend are blocked for coaching and adult social tennis.</li> <li>• I am 80 years of age and I have been a member at Applecross tennis club for over 35 years, It is a major part of my life. I have always found this club to be friendly and welcoming to everyone. This club is my second home of my physical and social life still. I would find any major change to the abilities of this club would be very upsetting for me and my future if I did not have the opportunity of enjoying both tennis and social activities with other members and the public.</li> <li>• I am a life member of Applecross Tennis Club having joined in 1962 and still enjoy the tennis, company and excellent facilities. I am now a life member having served on many committees and financial activities. I trust you will consider the historical significance (the club is over 100 years old ) in you deliberation for the future .</li> <li>• My parents were founding members of Applecross Tennis Club and 4 generations of my family have enjoyed it.</li> <li>• Six years ago before I decided to join the Applecross tennis club, I travelled around to look at different clubs. I found that the Applecross club was the best location and facility. The club house and toilet both provided for general and disable user were very clean. There were so many activities choices such as table tennis, Dart board , pool table. On special occasion there were other activities such as lawn bowling and games to entertain not only the members but for all ages of families . The public and members</li> </ul>   | 6        |

| Description                              | Comments  | Quantity |
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|  | <p>were very warm welcome and friendly. These greatly influenced my decision to join the Applecross club. My life has changed greatly since joining the club. I had never taken part or play any outdoor sport since high school. When I joined this club I was 50 years of age. This club has greatly contributed to my good health and mental wellbeing as I go into my mid 50 's.</p> <ul style="list-style-type: none"> <li>The major disadvantage of Applecross is lack of floodlights, especially in winter when I want to play with my children after school/work.</li> </ul>  |          |
| <b>Blue Gum</b>                          |   |          |
| <b>Lights</b>                            | <ul style="list-style-type: none"> <li>Blue Gum floodlighting should be LED.</li> <li>Blue Gum Tennis Club needs LED lights. The current globes often blow and take weeks to be repaired!</li> </ul>  | 2        |
| <b>Courts</b>                            | <ul style="list-style-type: none"> <li>Does not have enough courts. The clay courts are useless and do not provide competitive training. Make them all hard courts or grass for competitive practice.</li> <li>Keeping grass courts is very important to me. Its cooler and less taxing on your body to play on grass. I am happy enough to play on synthetic grass during the winter. I would like to see gel courts installed at Blue Gum Tennis Club on the hardcourts. Again its easier on the body.</li> </ul>   | 2        |
| <b>Hit up wall / practice facilities</b> | <ul style="list-style-type: none"> <li>Blue Gum - need a bumper/practice wall that is available and accessible outside the tennis club (i.e. current wall is on court 18).</li> </ul>   | 1        |
| <b>Associated infrastructure</b>         | <ul style="list-style-type: none"> <li>At Blue Gum, making spectator experience and comfort needs to continue to be improved, with that process now starting.</li> <li>Blue Gum Tennis needs more shade/shelter for spectators.</li> </ul>  | 2        |
| <b>Operations</b>                        | <ul style="list-style-type: none"> <li>Having community events is extremely important to both attract new members and use the amazing facilities that are around the Melville council. For example the recent winter Friday night events at Blue Gum were fantastic, a great community addition. We are now members of Blue Gum tennis club.</li> </ul>   | 1        |
| <b>Car parking</b>                       | <ul style="list-style-type: none"> <li>Car parking is becoming a problem at Blue Gum. Usage of all the facilities is increasing - Tennis, Squash, Community Centre and Primary School Events and landscaping at the western side in particular has been developed by City in place of roadside parking.</li> </ul>  | 1        |
| <b>General comments</b>                  | <ul style="list-style-type: none"> <li>Blue Gum Park Tennis Club has over 450 full adult members with provision for at least double that support to children, that being both social and competition. This is exclusive of external competition players from other clubs that use the facilities every weekend. The provision for cost effective LED lighting, and shading and seating for summer would be greatly beneficial.</li> <li>Due to past injuries I can only play on natural or synthetic grass. Blue Gum provides both and I can play in organized group social tennis or arrange my own private sets with other members.</li> <li>Having played at and visited many tennis clubs, I believe that Blue Gum Park Tennis Club is amongst the best in terms of facilities and playing options and it is also very well managed.</li> <li>Blue gum has a great potential to be a more inclusive club but unfortunately the current board do not support the local community.</li> <li>Blue Gum Park Tennis Courts - the club controls a lot of the access and activities there that outsiders do not feel welcomed.</li> <li>Blue Gum is a fantastic club. Not only are the facilities good and well-maintained, but they also provide opportunities for all ages and are friendly and welcoming and are an important asset to the wider community.</li> <li>Blue Gum Park Tennis Club has a long history of supporting tennis in our community. Many members volunteer their time to maintain the club and its activities to a high standard.</li> </ul> | 12       |

| Description      | Comments   | Quantity |
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|                  | <ul style="list-style-type: none"> <li>Blue Gum Tennis Club has great courts and friendly atmosphere with programmes for all ages.</li> <li>Blue Gum Tennis Club is a wonderful facility, family friendly, great atmosphere, sense of community and provides a safe place to socialise regardless of whether or not you are involved in the sport of tennis. Our whole family enjoy this club and feel a part of the 'Blue Gum family'.</li> <li>Regarding Blue Gum Park Tennis Club the parking under the trees on Disney St side needs to be reinstated for easy access to that western side gate.</li> <li>Membership fees at Blue Gum is very expensive too.</li> <li>Wheelchair access to courts and clubrooms at BGPTC to encourage Wheelchair tennis.</li> </ul>  |          |
| <b>Bullcreek</b> |  |          |
| <b>Building</b>  | <ul style="list-style-type: none"> <li>Bullcreek Tennis Club needs a clubhouse upgrade.</li> </ul>   | 1        |
| <b>Courts</b>    | <ul style="list-style-type: none"> <li>At Bullcreek Tennis Club, replace clay courts with hard courts as high volume usage of seniors and children wanting to book courts. (large membership). Build extra courts in vacant land next to public toilets. Resurface gravel at hitting wall as it is in poor condition. Thank you.</li> <li>At Bullcreek, more courts available to hire.</li> <li>Build more courts at Bullcreek TC.</li> <li>Bullcreek is very busy and needs a couple more courts possibly synthetic.</li> <li>Bullcreek Tennis club requires more courts as court usage is at a premium.</li> <li>Bullcreek tennis club. The artificial clay courts could be replaced with carpet or artificial grass.</li> <li>Bullcreek Tennis Club - there are both weekday and weekend times when all the courts are being used and more courts would be filled if they were available. This applies to competitions, members playing and coaching activities and the Club has a real balancing act to try to equitably allocate courts to those who wish to use them. This affects the ability of the Club to make courts available for hire to the general public at these peak usage times which occur after school hours on weekdays and most of the weekend. Bullcreek Tennis Club and their Coach are obviously doing something right for there to be the current demand for court. More courts would help to meet that demand and perhaps cater for expansion of services/facilities in the future. At present, court availability is curtailing both Club and Coaching activities.</li> <li>Bullcreek Tennis Club need more tennis courts.</li> <li>Bullcreek Tennis Club requires additional courts. It is common that no courts are available for use. Resurfacing the synthetic clay to hardcourt would also be beneficial.</li> <li>Bullcreek Tennis club will benefit from additional courts and the number of courts now are insufficient for the club use \ The club needs more courts to accommodate members needs</li> <li>There are not enough courts at the club and we struggle to book courts, especially at night when tennis west season is on. I would like some additional hardcourts so booking courts becomes more available.</li> <li>There is a high demand on the use of our courts at Bullcreek TC. And much pressure on the club to provide more courts for casual members, pennants, social and coaching to use. The availability of our Public hire courts are now significantly reduced as well to accommodate member use. So that is a loss of income to the club and community use.</li> </ul> | 20       |

| Description                      | Comments   | Quantity |
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|                                  | <ul style="list-style-type: none"> <li>• If the Bullcreek tennis club could also include grass courts then children can have practice in all 3 types of surfaces. They have hard courts and clay courts but grass courts are missing ..if that can be included then it would be complete.</li> <li>• In general Bullcreek tennis club is in a desperate need of extra courts. Club house could do with revamp. Inside is hardly inviting. Feel embarrassed when other clubs visit. It is one of the worst clubs I've been up.</li> <li>• If the Council can look at adding a court or two that would be awesome.</li> <li>• It will be great if you can add more courts at Bullcreek Tennis Club. We have to travel to Burswood at State Tennis Centre to play for our "home" game, simply because there are not enough courts at Bullcreek Tennis Club. Also, with the limited number of courts that are available, it is a bit difficult to book the court for the kids to practice (especially on Saturday &amp; Sunday). believe there are still some areas behind the Club House (near court 10 &amp; 11) that can be developed into additional courts.</li> <li>• It would be great to have more courts at Bullcreek, grass especially.</li> <li>• More courts to be installed at Bullcreek Tennis Club. It's always fully utilised during peak times.</li> <li>• Not enough tennis courts at Bullcreek TC.</li> <li>• Additional courts would benefit this already busy club, some days courts are in high demand - Bullcreek.</li> </ul>   |          |
| <b>Operations</b>                | <ul style="list-style-type: none"> <li>• The Bullcreek Tennis Club is a well-run facility by volunteers. providing this facility with 3 more courts will continue to allow this club grow and improve the participation in this sport within the community.</li> </ul>   | 1        |
| <b>Associated infrastructure</b> | <ul style="list-style-type: none"> <li>• Bullcreek tennis club, there needs to be more bench seating for the back courts. Very little is provided at present.</li> </ul>   | 1        |
| <b>General comments</b>          | <ul style="list-style-type: none"> <li>• Bullcreek tennis facilities are a disgrace to the City of Melville. Bull Creek rate payers deserve the same facilities and proportion of funds as other suburbs, something must be done.</li> </ul>   | 1        |
| <b>Melville Palmyra</b>          |  |          |
| <b>General comments</b>          |  | 0        |
| <b>Kardinya</b>                  |  |          |
| <b>Building</b>                  | <ul style="list-style-type: none"> <li>• Kardinya Tennis Club hasn't got toilets facilities and changing room facilities. It is extremely important to have the opportunity to change cloths after the session and be able to have a toilets available.</li> <li>• Kardinya Tennis Club is great family club but the facilities are not that great. The courts are starting to deteriorate, 2 are unusable. The toilets aren't accessible unless there is organised coaching on. The shared clubhouse is disgusting, especially after it has been used for parties on Friday and Saturday nights. Saturday and Sunday pennants have other clubs visit KTC and the state and smell of the club house is embarrassing.</li> <li>• Kardinya Tennis club no toilets to use, Lighting is very bad, whole Kardinya complex is run down and courts in very bad condition.</li> <li>• Kardinya tennis club provides a great community feel. There are regular players and everyone is made to feel welcome. The club could definitely do with external seating so we can watch the kids play. Also a club facility that provides food and beverage and a place for tennis players to meet would be appreciated. We can't always share the big club room (used by footy and t-ball) and when we can, it smells like alcohol and is not clean which is not an acceptable environment for children.</li> <li>• Kardinya Tennis Club requires several areas of improvement including toilet facilities accessible during court hire, repair of the playing surfaces and improved parking facilities as frequently car park full due to hockey or football activities.</li> </ul> | 12       |

| Description   | Comments   | Quantity |
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|               | <ul style="list-style-type: none"> <li>• Kardinya Tennis club: I like the club and members. I play pennants for this club. But there's no toilet outside which makes me reluctant to bring my family. The courts are in bad condition and needs resurfacing. Easy to sustain injuries in some of the courts, especially for skilled players as the speed of our game is fast.</li> <li>• Kardinya tennis is a very good social environment. Hard to get a court as they are always full so would be nice to get more courts. But great atmosphere and wonderful and friendly people. Would like to see better amenities like toilets and a proper club room to socialise at.</li> <li>• Kardinya courts need a clubhouse that is not shared with the baseball and football clubs. Going to a facility that is used for parties and service of alcohol is not welcoming for young kids. There are two courts that need resurfacing. There are not enough carparks, particularly when there is hockey on we also need shaded seated areas to be able to spectators to sit and watch games.</li> <li>• No open toilet on Sat PM; some court surfaces are in poor condition; bottom of fencing and concrete kerbing in poor condition in some areas.</li> <li>• The club house at Kardinya is shared with football. even though the club house is cleaned, it still smells like beer. This really is not a good environment for kids. Tennis club should have its own club house for players to meet socially and safe and appropriate environment for children. There is also no place to sit close to the courts and watch children play. The facility looks old and tired even though it has a great community. Such a friendly place to be. would be good to have access to toilets.</li> <li>• The clubhouse amenities are important for partaking in after tennis activities. A good example is at Melville Palmyra with the bar facilities available and clubroom for use with social groups.</li> <li>• The council should assist the clubs more to be financial and assist the club rooms and courts to be of a high standard. Cost of running tennis clubs is becoming too expensive to maintain.</li> </ul> |          |
| <b>Courts</b> | <ul style="list-style-type: none"> <li>• The Kardinya courts are quite old and need a new surface. The lights are also old and not always strong enough for good competitive play at night and sometimes they don't work. I have been told there is power supply issue from council. I would love to have access to toilets, shower and a tennis club house to meet with my friends after our matches. It has a great friendly feel but the infrastructure sorely needs renewing.</li> <li>• The Kardinya tennis club courts has worn out and need immediate resurfacing. It is a very popular club and used throughout the year by many members and non-members. Also need public toilet and upgraded floodlights for playing in the evening.</li> <li>• The Kardinya tennis club is run down and needs some urgent works done to improve the court surfaces and fences which falling down. The lights don't always work at night and dirt, leaves and mud runs under the fences onto the courts when it rains. The club personnel seem to be doing a good job of court cleaning when I am there, but the trees and location of elevated grounds around the courts seem to be a problem in keeping the courts clean. Access to a toilet is very important but there are no toilets that can be accessed at the tennis courts or anywhere in the reserve.</li> <li>• It is clear that many of the facilities at Kardinya tennis club are old and in need of repair. Several courts cannot be used due to the state of the surface. The fence is a bit dodgy (leaning in some places, curled up in others so that it doesn't stop tennis balls from rolling out, etc) and some of the lights don't work.</li> <li>• My tennis club does need help with improving its facilities.</li> <li>• Kardinya Tennis Club urgently requires courts resurfaced and fencing of the courts. Original club house extended and updated. Kardinya Tennis Club would certainly appeal to many more tennis players if these things are done.</li> </ul>  | 24       |

| Description | Comments   | Quantity |
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|             | <ul style="list-style-type: none"> <li>• Kardinya Tennis Clubs are way over due for resurfacing, new nets and also fences are half falling over.</li> <li>• Kardinya Tennis Club - The courts are dilapidated. Could something be done to upgrade the courts please?</li> <li>• Kardinya Tennis Club - the courts are old and fencing is falling down. New court surfacing is needed and new fences. Also there are no toilet access most of the time. Would love to see a dedicated tennis clubhouse to provide toilets, a place to meet and with kitchen facilities. Many people would love to stay and socialise after a hit, but right now there are no facilities for this.</li> <li>• Kardinya Tennis Club - the courts require resurfacing, new boundary fencing to keep debris out and because the current fencing needs repairing, public toilets that are available for club members at all times and a lighting upgrade as the current lighting constantly needs maintenance.</li> <li>• Kardinya tennis club been some courts ripped up and put down. Others need resurfacing, there needs to be additional undercover seating, led lights for night time play, access for disabled people. Applecross tennis club new fences are going to fall down soon as no railing put along the top, hitting wall is too small.</li> <li>• Kardinya Tennis Club - a really great club for all ages, need help with capital works such as upgrading court surfaces.</li> <li>• Kardinya Tennis Club - Long overdue for court resurfacing, fencing repairs and upgrades, lighting repairs and upgrades, access to public toilets, etc. This is the best affordable club in the Melville/Cockburn area and in need of some serious council investments for the common good!!</li> <li>• Kardinya Tennis Club - Long overdue upgrade as uniquely located in councils south catchment area, court resurfacing, fencing repairs and upgrades, lighting repairs and upgrades, access to public toilets, etc. This is the best affordable club in the Melville/Cockburn area and in need of some serious council investments for the overall common good!!</li> <li>• Kardinya Tennis Club - no toilet facility, no change rooms, 1/4 of the courts need complete resurfacing and are unusable, other courts need surface maintenance, new nets, floodlights replacement to the old half of the courts; needs a dedicated club house with proper facilities and amenities.</li> <li>• At Kardinya Tennis Club it'd be great to have all courts resurfaced and fitted with new nets, wind-blocking fencing and modern lighting.</li> <li>• Kardinya needs court resurfacing, more sheltered growing areas for spectators along court fences, a club room as the shared one with footy club is dark and smells of beer, better toilet facilities.</li> <li>• Kardinya needs their courts resurfaced, the fencing needs to be fixed, the unreliable lighting does need to be fixed and public toilets need to be available.</li> <li>• Kardinya TC - great club with friendly members and accessible courts. The condition of courts and surrounding facilities is somewhat aged and in need of improvement upgrade at some point in the short term future.</li> <li>• Kardinya Tennis Club needs court resurfacing or new courts as they are not in good condition to play. Also need lighting upgrades, and better toilet facilities. Also needs refencing and water drainage fixed</li> <li>• KARDINYA tennis club needs new court surfacing, fencing (currently falling down) and reliable lights as well as toilet access. Great club but needs upgrading.</li> <li>• Kardinya tennis club really needs resurfacing of some of the courts.</li> <li>• The surface of the tennis court in Kardinya does need to be checked and resurfaced as it is pretty old.</li> </ul> |          |

| Description                      | Comments  | Quantity |
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|                                  | <ul style="list-style-type: none"> <li>We use Kardinya Tennis club; the court surfaces and fences are in need of repair. Two of the courts have fallen in such disrepair that these will need to be reconstructed and can currently not be used. There are no club house facilities or seating for spectators, or access to bathrooms/toilets.</li> </ul>   |          |
| <b>Operations</b>                | <ul style="list-style-type: none"> <li>Kardinya Tennis Club has a really good tennis and social environment. As a club though it lacks what many other clubs have that make it a tennis club, like its own clubhouse to let us socialise during / after tennis, proper seating and shaded areas for watching matches and also the poor condition of the lights (can be dark at night), fencing as well as the court surfacing needs to be addressed. This is a great little family oriented club with very good competitive players and social atmosphere but the facilities need some urgent attention.</li> <li>My coach at Kardinya is extremely good and one of the reasons I like to play tennis. The club room at Kardinya is shared with footy and always smells like beer - it is not a nice place to be and there should be a tennis club room.</li> <li>My tennis coach at Kardinya is the best coach I have ever had. He gives coaching and also tournaments and makes us kids welcome and want to come back to play more.</li> </ul>  | 3        |
| <b>Associated infrastructure</b> | <ul style="list-style-type: none"> <li>At Kardinya there is nowhere to sit and watch my children play. I would love to see undercover seating behind the tennis courts. The courts also look quite old and could really do with some upgrading. Parking is also a problem. When Hockey is playing there is not enough carparks.</li> <li>I play at Kardinya and would really like to see a hitting wall so that you can practice shots without a partner. Kids waiting for coaching lessons would also benefit from a hitting wall. I hear that the club coach does wheelchair sessions at other clubs and I think it would be good for the community if Kardinya was upgraded to allow wheelchair access, toilets and dink fountains to allow for tennis for people with disability.</li> <li>Kardinya tennis club desperately needs toilet facilities available. Repair is required for the fencing.</li> <li>KTC needs some paths around the outside of the courts some benches to sit on and also a couple grass courts would be greatly appreciated.</li> <li>Please ensure trees are retained for shade, Kardinya.</li> <li>Kardinya TC - I would love to have benches along the sides of the courts. Also the courts need resurfacing especially the last two courts. It is a great club that provides a great community for my family. We have only recently joined and it has been so good for my family even those who don't</li> <li>Kardinya tennis - I love the people here and I love to play tennis here. I would like to see the facility in better condition because the fence is falling down and damage from trees, the courts is cracked and surface coming off. It would be very nice if they could have their own club building so we can have social gathering after our games. Better lighting at night will also help because the light not always work and when do work can be a little darker compare with other club.</li> <li>Kardinya tennis - the courts seem old and need new surfaces and fences. The lights sometimes do not work and also seem quite old. I would love to have sheltered areas outside the courts to watch when the children play. Also the club has really good social play, but after social it would be great to have our own club rooms to come together instead of just going home. Also, there are no toilet facility that I can access which is a problem.</li> </ul> | 9        |

| Description             | Comments   | Quantity |
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|                         | <ul style="list-style-type: none"> <li>• Kardinya Tennis Club - A great club that is very long overdue for some council attention and investment to continue their unique tennis experience from a community and location perspective. A hitting wall similar to that of other clubs (like Belmont mid 90s) would be a great investment!</li> </ul>  |          |
| <b>General comments</b> | <ul style="list-style-type: none"> <li>• The friendly atmosphere of the club is very important and I love playing there.</li> <li>• I always play at Kardinya. It is nice and quiet as it is surrounded by parks. Everyone at the club are so friendly - it is such a nice place to play. The coaches are also excellent. The facilities need upgrading because they are not anywhere near the standard of other tennis clubs.</li> <li>• I play at Kardinya regularly with my group of friends. While I don't take part in club activities I can see from the extensive coaching and social tennis as well as regular players that this is a popular club. The club could be made better with its own facility to meet up after a game as well as court resurfacing. Recently it appears that 2 of the courts have been closed due to their condition which means it is sometimes hard to book a court as most courts are in use each day.</li> <li>• I play at Kardinya. This club provided a start to tennis for me and my son (now playing seniors).The club has always provided a welcoming attitude and supports players of all tennis levels. Maintaining the standard of facilities is paramount, there are increasing numbers of players at this club (courts frequently fully booked in evenings) but facilities are diminishing (2 courts removed from play). Improving facilities, public toilets access and maintenance of surrounding environment.</li> <li>• Kardinya tennis club has a really positive feel about it, with the members and players being very welcoming and supportive. The social groups are wonderful and provide a high level of tennis. The court booking system is very easy to use, so you know you will get a court to play on once booked. The only issue is the lack of courts because they are always full. Maybe some more courts are needed.</li> <li>• Kardinya Tennis Club has great group / private coaching as well as club socials and club events such as social competition with BBQs or catered events. The tennis environment created by the club is second to none IMO. There is a wide variety of organised social tennis catering for all age groups and skill levels. The club could certainly be improved with an upgrade of its facilities to make it physically look like a tennis club. The courts are in a long line and not like a traditional club with courts surrounding a clubhouse. This makes it difficult to watch our children play especially when there isn't even any shaded seating outside the courts. There is no signs to identify Kardinya as a tennis club and therefore it just looks like a cheap public court.</li> <li>• Kardinya Tennis Club has the best coaches for kids and adults with pioneering programs. It is a pity that Kardinya cannot physically accommodate disability tennis (because there is not disabled access, drinking fountains or toilets) as the head coach (Mike Gill) is leading the way in disabled tennis and could easily implement his programs at Kardinya. The Kardinya facilities are old and tired and in desperate need of refurbishment. The trees outside the courts are always falling down (not maintained by council) and damaging the fences. The lights need upgrade to be stronger and more reliable at night. Courts need new surfacing as they are cracked and so badly worn out. Public toilet access is needed and shaded seated areas behind the courts for watching our kids play.</li> <li>• Kardinya Tennis Club has the best community and social feel about it, but also has strong competitive players at all levels, not to mention some of the best coaching in Perth. The club is very popular as the courts are always full. It is the best club I have been to, because of the people. The facilities however are nowhere near the standard of other clubs in Melville or other areas. They look only like a group of courts surrounded by a fence, not like a tennis club at all. Kardinya can certainly need an upgrade to make it</li> </ul> | 31       |

| Description | Comments  | Quantity |
|-------------|---|----------|
|             | <p>feel like a tennis club instead of a collection of courts. Some suggestions include (based on most other clubs I have been to): (1) its own club room facilities to meet and socialise at, (2) better layout so you can easily view / access all courts, (3) shaded seating areas, (4) toilets (5) signs identifying it as a tennis club, (6) disabled access and disabled tennis program, (7) hitting wall for the kids, (8) keyless locks / entry, (9) urgently needed replacement of court surfaces, lighting and fences. This may seem like a long list, but it is the basics to bring Kardinya up to standard of other clubs and make it look like a tennis club. I would reiterate, in my opinion though, that the people make this one of the best clubs to be at, in my experience.</p> <ul style="list-style-type: none"> <li>• Kardinya tennis club is in a reserve and is easy to access and has no curfew so can play till late which I like. Kardinya's is such a friendly club but with strong players and really great social and club comps. It is always bubbling and a hive of tennis activity.</li> <li>• Kardinya Tennis Club is in bad shape, requires urgent renovations.</li> <li>• Kardinya tennis club is in need of severe maintenance and upgrading.</li> <li>• Kardinya tennis club need a good clean up . It's a great place to play, the people are great, it's just needs some love. The fences need fixing and the courts need a tidy up. The clubs rooms need a good clean as well and maybe new carpet as we share these rooms with the football club and they stink! When I say stink I'm being nice as well.. A playground for the kids would be great as well.</li> <li>• Kardinya Tennis Club needs an upgrade as it's the friendliest club to attend. The coaches are incredible so won't go anywhere else.</li> <li>• Kardinya tennis club is in real need of support to maintain and improve its facilities. It has been neglected for years and council refusal of support brings it to dire need of improvement and renovation.</li> <li>• Kardinya Tennis Club is in terrible condition like fences are falling, I hope they don't fall over someone</li> <li>• Kardinya tennis is really bad shape, needs lots of improvements and fixing.</li> <li>• I like to play at Kardinya. The coach is the best and I like the friendliness at the club. I hope that the courts can be changed to a better surface because they are old already.</li> <li>• I live in Gosnells, but come to Kardinya for its welcoming environment and fantastic social. I have not been to another club that is as welcoming and friendly and provides such good social tennis. The courts are always full and the people so friendly.</li> <li>• I love the feel and identity of Kardinya tennis club. It is really thriving with most courts booked out each night. Despite that the facility needs some much needed attention, it is a wonderful place to play. The club does well to keep the courts clean and also provide such a good social and competition environment for players of all ages.</li> <li>• Kardinya has a great tennis community and is always popular as it can be hard to find an available court. The facility falls a long way short of what would be an acceptable standard of tennis facilities these days and needs upgrading to bring it up to the standard of other tennis facilities. I have made many friends at the club and it really has something going for it. If only the facilities could be upgraded to match the current standard of other clubs. What I enjoy about Kardinya is the people, friendly environment, the social tennis, good competition, club programmes, the ease of access (but could do with more parking) and affordable tennis. What it needs is to bring it up to the same level as other tennis clubs with infrastructure to make it a real tennis club.</li> <li>• Kardinya is a great club, very friendly. Great social tennis, great and helpful committee and excellent coaching, but the club desperately needs to replace its court surfaces as they are old, cracked and falling apart. The fences are falling down and lighting does not always work at night and seems a bit dark. Toilets are needed as there is no toilet access in the day. Seating and shading</li> </ul> |          |

| Description             | Comments   | Quantity |
|-------------------------|--|----------|
|                         | <p>is needed outside the courts so we can watch our children play. The club would greatly benefit for having its own club rooms so that we can socialise off court, not just during the game.</p> <ul style="list-style-type: none"> <li>• Kardinya is by far the best tennis club I have been to and I am not interested in moving to another club. This is because the club is very accessible in the Morris Buzzacott reserve, the club (committee, members, coaches and players) are all so very friendly and welcoming as well as very good social activities and events. I just wish that the facilities looked more like other club as this would really lift up Kardinya Tennis Club. Right now it just looks like a bunch of tennis courts and not a tennis club.</li> <li>• Kardinya is such a welcoming club with a great tennis spirit. Everyone is so friendly and makes us want to play more. The courts are always packed with both student coaching or adults playing competition or just social. It has a great tennis vibe . Only comment I would make about the facilities is they are old and tired and don't look like the other tennis clubs that have their own club house, toilets, hitting walls and cater for people with disabilities. The courts are aligned in a long row with no seating to watch children play.</li> <li>• Kardinya is very affordable with good access (but parking is limited when hockey and footy have matches). It would be good to have more parking space for tennis. The club is very warm and welcoming, a fun place to play with strong competition. I would like to see some dedicated club facilities for players though. After a game of social tennis there really is nowhere to go with other players. Other clubs have club facilities that players can socialise at either before or after a game or to just sit and watch. Club facilities would definitely make Kardinya feel more like a tennis club rather than just a bunch of courts.</li> <li>• I come from the other side of town just to play at Kardinya as the people and social is the best I have found in Perth. It is a great club but could do with some TLC. I think it is time for new court surfacing and fences because the courts are worn out and fences falling down.</li> <li>• I would love for Kardinya to have a Pro shop or its own club facility that we can socialise at after a game. This would make it feel more like a club and a more enjoyable experience</li> <li>• The tennis community at Kardinya is so welcoming and friendly and is such a nice place to play and socialise. The courts are always full when I am there and has a great atmosphere.</li> <li>• The tennis experience at Kardinya is second to none!!! The people at the club are so friendly and also provide a great social atmosphere. The club is old and tired though and doesn't meet the standards set by other clubs that have their own tennis building with kitchen, social areas and toilets. Kardinya needs an urgent makeover of its facilities to bring it in line with the other clubs in the local area. The fact that the courts are always full is testament to the coaches and social aspects, the club needs to be developed to look like a tennis club.</li> <li>• We have played at Kardinya, Blue Gum and Melville Tennis Clubs. Kardinya is by far the best experience because of the quality of the coaches and friendliness of the players at the club. Other clubs like Melville and Blue Gum where we have played have much better facilities but the clubs are not as welcoming and you feel like just a number, not a member of a tennis community. At Kardinya you always feel welcome and part of a family. Kardinya also has much better access.</li> <li>• We use Kardinya Tennis Club as the facility is so close to home and convenient for use. I feel the addition of a grass court would be beneficial.</li> </ul> |          |
| <b>School</b>           |  |          |
| <b>General comments</b> | <ul style="list-style-type: none"> <li>• Applecross high school courts should be reopened for public access again.</li> </ul>  | 1        |

| Description                  | Comments  | Quantity |
|------------------------------|---|----------|
| <b>Mandala / Bridgewater</b> |   |          |
| <b>General comments</b>      | <ul style="list-style-type: none"> <li>• The Mandala Courts are the closest to us however the state of the courts with a bitumen surface are unplayable, potentially a safety concern (from tripping), particularly having to pay for such a facility.</li> <li>• Mandala courts at Bateman need to be redeveloped they are in terrible condition and a poor reflection on the city of Melville and a disappointment to locals in the area.</li> <li>• Mandala Courts could do with a complete upgrade of courts, facility &amp; booking management, especially if users are charged such a high amount for court hire.</li> <li>• Mandala courts desperately needs a court surface upgrade from the grey gravel concrete to a green smooth hardcourt.</li> <li>• The courts in Bateman nr the primary school and the apple cross area hardcourts are in a very poor state of repair and are dangerous to play on. This means they are very under used.</li> <li>• The public tennis court at Bateman should be upgraded, and allowed online booking and access by electronic pins.</li> <li>• There is a tennis facility on Atkins St in Applecross but condition of the tennis court is quite bad and not maintained well. I was wondering if the council can resurface the court so that Applecross residents will use the facility more.</li> </ul> | 7        |
| <b>Point Walter</b>          |   |          |
| <b>General comments</b>      | <ul style="list-style-type: none"> <li>• Point Walter courts are perfect for our needs. As older players a grass court is essential for the sake of our knees. Surrounded by bush and gardens these three grass courts give players such as ourselves a safe and discreet space for us to enjoy physical activity. Our weekly sessions are of huge benefit to our health - physical and mental. We have been using them regularly for two decades, our children have grown up there and learnt to love tennis. It is a jewel of the Melville sports assets . Please don't change it in any fundamental way. We love it.</li> <li>• Please do not close Pt Walter courts.</li> <li>• The Point Walter courts are grass ,easy on my body, generally in good shape, close to home, the staff at the golf course really friendly and great place for a drink after we finish tennis.</li> <li>• Our group have played at Point Walter for 20 plus years. It is a wonderful experience and we place very high value on accessing these courts weekly.</li> </ul>   | 4        |
| <b>Non-facility specific</b> |   |          |
| <b>Coaching</b>              | <ul style="list-style-type: none"> <li>• Coaching programmes are key. Enthusiastic, present coaches are what brings people to a club. A coaching provider hiring young inexperienced coaches will kill a club in a year... Melville Palmyra is an example of this. No love there anymore which considering its history is very sad. Padel won't save it either. It needs coaches who care and offer pathways from schools to clubs. Create community hubs.</li> <li>• Enrolled at the Melville hot shots but withdrew after one lesson due to poor teaching. Enrolled at East Fremantle instead.</li> <li>• Good social tennis program at night. Multipurpose sports and recreation centre that is state of the art, not old like the current Melville rec centre.</li> <li>• I would love for 'serious' coaching to be available in City of Melville. E.g. Tournament and League tennis squads for high ranking junior players.</li> </ul>   | 8        |

| Description           | Comments  | Quantity |
|-----------------------|---|----------|
|                       | <ul style="list-style-type: none"> <li>We have been members over 15 years and now our children and grandchildren use the club and we all hope that the planned development for floodlights will be realised in line with the approvals granted by Melville council as it will increase potential for coaching for the children.</li> <li>More accessibility for junior players.</li> <li>More adult coaching options for experienced players.</li> <li>The important facility to have in any club is coaching/training facility.</li> </ul>   |          |
| <b>Infrastructure</b> | <p>Hit up walls</p> <ul style="list-style-type: none"> <li>Hit-up walls</li> <li>A good hit up wall would be great for kids to hit on while waiting for lessons.</li> <li>A hitting wall inside the fenced area.</li> <li>Good hit up wall facilities are required. The current hit up wall facility is extremely bad and is virtually unusable.</li> <li>Good Hitting wall that is not shared with a court.</li> <li>Could we build some bumper walls in public parks. You simply need a smooth brick wall and floor surface. Doesn't really require maintenance and could be located in some public parks for individual practise. Doesn't need to be located near tennis courts.</li> <li>Publicly accessible hit up wall - free to use</li> <li>The ground where the hit up wall is terrible and needs resurfacing.</li> <li>I try and use the hit up wall at Jack Howson reserve but the surface is so broken down that it is impossible to get any kind of consistent bounce...so it's basically useless. The courts surfaces look bad as well. I've have almost given up using them because they are so bad.</li> <li>It would be great to have a hitting wall, but overall the courts are in dire need of a revamp, the facilities aren't good with the toilets not being accessible, we don't have a proper clubhouse as it's shared with the footy overall it's really needing some TLC.</li> </ul> <p>Shade and shelters</p> <ul style="list-style-type: none"> <li>More shaded areas for spectators.</li> <li>More viewing seats under shelter for all courts.</li> <li>Need shade sails over tennis courts for kids during summer.</li> <li>Shaded area at the top of the hard courts and seating for parents.</li> <li>Waiting place.</li> </ul> <p>Parking</p> <ul style="list-style-type: none"> <li>Provide adequate off-road parking.</li> </ul> <p>Family spaces</p> <ul style="list-style-type: none"> <li>Has nearby facilities. Toilets, playground, safe open spaces, within vision distance and a soft grass surface.</li> <li>A lot of families use Kardinya Tennis Club. They attend pennants as well as socially, but the facilities are in bad shape, they need a lot funding to upgrade even just to the level of neighbouring clubs.</li> </ul> | 26       |

| Description              | Comments  | Quantity |
|--------------------------|---|----------|
|                          | <ul style="list-style-type: none"> <li>• Accessibility to toilets &amp; water fountains includes parents with prams &amp; small kids.</li> <li>• Better play area for children - maybe some swings or sandpit?</li> </ul> <p>Other</p> <ul style="list-style-type: none"> <li>• Need to install water hose to spray on the clay courts.</li> <li>• More water fountains.</li> <li>• A place to safely lock bikes.</li> <li>• A UV monitor would be great to encourage children to apply sunscreen when needed - its deceptive on cloudy days.</li> <li>• Club rooms are old and are due for an upgrade. Lighting needs upgrading to LED to reduce cost of running and replacing light bulbs.</li> <li>• Installation of lights to encourage better use for working people after dark. Lights would also cater for people who are sunlight sensitive and people who are suffering from skin cancer. Lights would generate another revenue stream to keep fees reasonable to encourage more families and adults to use the facilities.</li> </ul> |          |
| <b>Bookings</b>          | <ul style="list-style-type: none"> <li>• On-line court booking system is great at BC and Corinthian. A very important part of a tennis facility.</li> <li>• Ability to book courts online with electronic code for access and lights outside organised club tennis activities.</li> <li>• Ability to do a permanent online booking for social tennis and not have to do it weekly or take out membership.</li> <li>• Bateman and Applecross Public Tennis courts should be free and kept in good condition by the council</li> <li>• Number of courts and availability is important.</li> <li>• The main reason we hire courts is that they can be booked and paid for online, and access can be gained with keypad entry. Very handy.</li> <li>• Want a court for exclusive use of a group of seniors, every week.</li> <li>• We don't have access to toilet facilities when we hire a court and at times have not been able to get access with coding system.</li> </ul>  | 8        |
| <b>Food and beverage</b> | <ul style="list-style-type: none"> <li>• A food / snacks and beverage facility needs to be opened up and it should be reasonably priced.</li> <li>• Addition of lighting would enable extended use of courts in all seasons across coaching, competition and social tennis.</li> </ul>  | 2        |
| <b>Courts</b>            | <p>Indoor</p> <ul style="list-style-type: none"> <li>• Indoor or sheltered tennis courts for winter.</li> <li>• Indoor tennis. There is only 1 place in Perth that has indoor courts and they are not good enough to play a semi-competitive game. The courts are not adequate for athletes that compete nationally or internationally.</li> <li>• Perth needs a covered tennis facility. Melville could lead the way and set up the first purpose built under cover tennis facilities. Winter is too wet and summer is often too hot for children to play tennis.</li> <li>• We need some covered (indoor) facilities for play during winter time.</li> <li>• Under cover courts to provide better play in wild weather such as wind and rain.</li> </ul> <p>Outdoor</p> <ul style="list-style-type: none"> <li>• All weather court surface is important and with high longevity.</li> <li>• Grass or alternate easy on body surface essential. Hard courts are a long-term disaster.</li> </ul>   | 20       |

| Description     | Comments   | Quantity |
|-----------------|--|----------|
|                 | <ul style="list-style-type: none"> <li>• Courts 8 and 9 are shut as the surface is cracked and peeling off. It is no longer safe to play. The fence wires are curling and balls are escaping in the floor gap. Some flood lights are not working. No public toilet. Thanks.</li> <li>• Courts need resurfacing, new/more shaded areas for spectators, new floodlights.</li> <li>• Courts, lights, Toilets and cafeteria need to be improved. Flood Lights are also not in working condition. Drainage of water on courts is not proper (water does not drain out). Gaps in fences.</li> <li>• More courts x 4.</li> <li>• Would like to see some grass courts put in.</li> <li>• Would love the clay courts to be replaced with synthetic.</li> <li>• Prefer just hard court, clay courts not needed.</li> <li>• Preferable hard courts only.</li> <li>• Should be all hard court surfaces. Clay courts not ideal to play on.</li> <li>• Some multi courts are shared with basketball. Often times, basketball is free, Trevor courts are not. It's no wonder people don't want to use the Trevor courts which are then deemed underutilised and turned into basketball courts. If Trevor courts are free, they should also not be shared with basketball as the nets get vandalised.</li> <li>• There used to be depressed "gutter like" areas on the perimeter of the courts so that when they were wet in the rainy season we could sweep the water off. When the courts were resurfaced this facility was taken away so that any swept away rainwater now comes straight back on to the courts.</li> </ul> |          |
| <b>Lighting</b> | <ul style="list-style-type: none"> <li>• Be fantastic to have lights to play on a summers evening.</li> <li>• Better viewing of courts so as to be able to watch your children participate.</li> <li>• Extremely disappointing that lighting is not available at some clubs. The opportunity to participate with my children after work is limited to only a few months each year due to this. The extension of sporting facilities to evening use is a critical factor in expanding participation among vulnerable groups. I sincerely hope this can be rectified at various facilities in the near future.</li> <li>• Flood lights to play tennis at night.</li> <li>• Floodlights are a nuisance to neighbours.</li> <li>• Yes, my 3 children enjoy tennis and would play more if there were lights especially in winter. However due objections created my neighbouring property owners, significant resistance have been put in place to stop this from happening. It is sad to see one or two people in the community limiting our children's use of community facilities.</li> </ul>  | 6        |
| <b>Cost</b>     | <ul style="list-style-type: none"> <li>• Affordability is a key factor.</li> <li>• Could be more affordable.</li> <li>• Free places to be able to play.</li> <li>• Good booking system and comms.</li> <li>• Grass courts that are affordable and do not require a club membership.</li> <li>• More free public courts x 4.</li> <li>• Floodlights should be free of charge (please see how it's done in Baldvis).</li> <li>• Affordability of membership fees are a huge stumbling block for many families.</li> </ul>  | 12       |

| Description             | Comments  | Quantity |
|-------------------------|---|----------|
|                         | <ul style="list-style-type: none"> <li>Tennis has become less affordable than in 1950, 60ies. We are losing generations who can play tennis as it is expensive for parents. What about public courts, hitting walls that are deteriorating but could be used freely? There is one in Applecross but there must be few others like that one, too. Can they be fixed and open to public?</li> </ul>   |          |
| <b>Security</b>         | <ul style="list-style-type: none"> <li>Better security x 2.</li> <li>Security is important, more social activities for kids e.g. Quiz nights, fund-raisers and so on. Not really facilities but more club interaction if the club room was set up more socially interacting.</li> <li>Very safe and healthy place for my children to be in to socialise.</li> </ul>   | 4        |
| <b>General comments</b> | <ul style="list-style-type: none"> <li>It is a happy and safe environment for my children.</li> <li>To make every facility user friendly at the last minute... sometimes you don't know you want to play until you do!!!</li> <li>I play after work - 4.30pm. Hence Robertson Park suits us as city workers with homes in different directions. We like the grass courts, useable for six months of the year when there is two hours before dark. (Grass courts can be slippery with dew at night in all seasons, so don't need lights).</li> <li>Casual atmosphere without lots of people around.</li> <li>I coach at blue gum but I and my brother don't play there. We play at mt Lawley tennis club. As at blue gum the competition is very weak. But the environment is good at the club. If the competition gets stronger maybe I might start training at Blue Gum as it is 2 mins away from my house.</li> <li>More family friendly evenings like we had in term 3.</li> <li>I like the fact that the venue has only tennis court markings on the courts, unlike multipurpose venues which can be confusing to those playing!</li> <li>I Like the Padel Tennis Facility at Melville Palmyra Tennis Club.</li> <li>I support the proposal for lighting the courts but see no reason to add formal parking.</li> <li>I think it is important to have an attractive environment in which to socialise after tennis. The facility needs to be attractive, comfortable, and conducive to eating and drinking. There needs to be solid outdoor tables and chairs for people to sit and eat at during the summer months. Also more shade for parents /spectators watching their children.</li> <li>I want to get back into tennis socially, so I am not looking to pay a lot. Just a casual amt and have a coffee after.</li> <li>Important that the facilities are available to Club members at all times, not just on weekends during organised Club play.</li> <li>Welcoming business / members if hiring courts - at beginner level it is extremely important not to feel intimidated, unlike King's park where we were bullied off the court we hired and told to go to Ocean Reef!</li> <li>Our family hosts our children's tennis themed birthday parties at clubhouse.</li> <li>The social aspect for non-playing family members is also very important and having a club that offers low-key social evenings for the wider community is very important. The boards and committee of a tennis club should also allow for fresh eyes and the younger generation to take on roles and be a part of the planning and execution of social events so that the future of the club is not jeopardised and stays fresh and up to date. Community is key with a tennis club so it doesn't feel like such a private and exclusive 'club'.</li> <li>The tennis club needs to cater for all age groups &amp; abilities. Good facilities are important to enable members to socialise in comfort.</li> </ul> | 16       |

**What are the reasons for you and / or your child/ren not participating in tennis based activities?**

| Description   | Comments  | Quantity |
|---|---|----------|
| <b>Other sports</b>   | <ul style="list-style-type: none"> <li>• They participate in other sports.</li> <li>• My children are doing other things and they are doing other sports.</li> <li>• Have with other interests.</li> </ul>  | 3        |
| <b>Infrastructure</b>   | <ul style="list-style-type: none"> <li>• Lack of lighting making courts available outside of standard business hours.</li> <li>• No shade on the courts.</li> </ul>   | 2        |
| <b>Live in another area</b>                                     | <ul style="list-style-type: none"> <li>• We don't live locally.</li> <li>• Live too far away.</li> <li>• Live overseas.</li> </ul>  | 3        |
| <b>Children have grown up (I am not sure why they answered)</b> | <ul style="list-style-type: none"> <li>• My children are grown up and married.</li> <li>• Children have left home.</li> <li>• Children are all adults.</li> <li>• Kids grown up and moved away.</li> <li>• My children have their own families.</li> <li>• Children grown up and not in the state at the moment.</li> </ul>   | 6        |
| <b>Court availability &amp; affordability</b>                   | <ul style="list-style-type: none"> <li>• Courts are usually busy (long wait times to get a game).</li> <li>• Sometimes not available for hire.</li> <li>• When I am free courts not free.</li> <li>• Not enough courts.</li> <li>• There are not many free public courts in the Melville area.</li> </ul>   | 5        |
| <b>Other</b>  | <ul style="list-style-type: none"> <li>• Too old.</li> <li>• Life member, but too old now to play.</li> <li>• Expecting.</li> <li>• Child too young at the moment but I want to get him involved in tennis in the next 12 months.</li> <li>• My children are too young.</li> <li>• I want to play socially but can't commit to a day and time each week. Would love a few social sessions to be available, pay as you go that welcomes all levels of players.</li> <li>• I am looking to play tennis again have physical disability that was an issue when I was younger but now it shouldn't be a problem. I just would like to see more sessions for young to early middle-aged adults wanting to play socially.</li> </ul> | 8        |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <ul style="list-style-type: none"> <li>Unfortunately I have a shoulder issue that prevents me from playing tennis like I did when I was much younger. I have found a compromise activity: Pickleball!</li> </ul> |          |

**What would encourage you to participate in tennis or get involved with your local tennis club?**

| Description                | Comments  | Quantity |
|----------------------------|---|----------|
| <b>Overcoming injuries</b> | <ul style="list-style-type: none"> <li>A knee replacement!</li> <li>Being aged and with knee problems, I would be wanting to play on a synthetic turf, which is why my group chose Blue Gum T C, to play at.</li> <li>New hips !!!</li> <li>Too many injuries.</li> <li>Motivation and joint health.</li> <li>My broken finger healing sooner.</li> <li>My reason for not playing tennis is primarily injury related - perhaps the intoxication of rehab tennis would be great.</li> </ul>  | 7        |
| <b>Better competitions</b> | <ul style="list-style-type: none"> <li>A better level of competition.</li> </ul>  | 1        |
| <b>Lights</b>              | <ul style="list-style-type: none"> <li>Lights at Applecross.</li> <li>Better lighting.</li> <li>Better night time lighting.</li> <li>Getting court lights on 11-14 at apple cross so I could play at night.</li> <li>Lighting on the courts.</li> <li>Lights on the tennis courts so that we could play after work in the evenings.</li> </ul>  | 6        |
| <b>Better access</b>       | <ul style="list-style-type: none"> <li>Access. Would use the courts regularly if local court was available and affordable.</li> <li>More accessible and available courts.</li> <li>More accessible social tennis.</li> <li>Easy access to tennis courts.</li> <li>If the City of Melville provided more free public courts.</li> <li>More courts available, cheaper fees.</li> <li>More free public court options.</li> </ul>   | 7        |
| <b>Socials</b>             | <ul style="list-style-type: none"> <li>An opportunity to get to know other people in the community even though I'm not good at tennis.</li> <li>As I'm an active person and open to new things.</li> <li>More awareness of social events, they seem uninviting/exclusive now as well.</li> <li>Sausage sizzle.</li> <li>Social events/open days at clubs for novice tennis players.</li> <li>Social tennis, same standard of skill, many players.</li> <li>Social/fitness/local.</li> </ul> | 9        |

| Description                           | Comments   | Quantity |
|---------------------------------------|--|----------|
|                                       | <ul style="list-style-type: none"> <li>• More social events with my team at the club outside of the tennis calendar.</li> <li>• Playing Social Tennis.</li> </ul>  |          |
| <b>Improve courts</b>                 | <ul style="list-style-type: none"> <li>• Better courts.</li> <li>• More courts.</li> <li>• good quality courts.</li> <li>• Grass courts.</li> <li>• New and more courts.</li> </ul>  | 5        |
| <b>Improve facilities (buildings)</b> | <ul style="list-style-type: none"> <li>• Improved clubhouse / facilities.</li> <li>• Improve the quality of the local courts at Kardinya. I am not interested in going to the other clubs in the area as they are way too expensive. Kardinya seems to have affordable rates but it really doesn't look like a modern tennis club. The facilities look like it is falling apart which doesn't really excite me about playing.</li> <li>• The local tennis clubs don't look appealing. They don't identify as tennis clubs and just appear to be a bunch of courts that are also run down. If more investment was made to make the whole tennis experience worthwhile like decent courts and tennis club facilities then we may be interested. I use to play tennis over east but here at Kardinya the courts just look like courts and not a club.</li> <li>• More courts, better maintained courts, better access to the public, better facilities (club rooms), more support from government for sustainable clubs.</li> </ul> | 4        |
| <b>Programs</b>                       | <ul style="list-style-type: none"> <li>• Better promotion of mini tennis so it is easier for younger children to participate.</li> <li>• More adult classes in the evening or weekends at reasonable time for working adults, and better rates.</li> <li>• More session or group times for young to lower/pre middle-aged adults wanting to play on a social non-competitive level.</li> <li>• Well organised kids program, and regular social adults opportunity.</li> </ul>  | 4        |
| <b>Affordability</b>                  | <ul style="list-style-type: none"> <li>• Casual membership fees.</li> <li>• Cheaper clinics.</li> <li>• Cheaper fees.</li> <li>• Combining after school care activities and tennis together.</li> <li>• Lower fees as I'm retired.</li> <li>• Subsidized / lower fees.</li> <li>• Pay as you go.</li> <li>• Cheaper court hire.</li> <li>• If there were free tennis courts.</li> <li>• Free / discounted opportunities to give it a try and then join at reasonable cost once we find it's close, convenient, easy, fun.</li> <li>• Free courts with online book which will help us to book when I am free.</li> <li>• Free lessons for beginners.</li> </ul>   | 13       |

| Description                | Comments   | Quantity |
|----------------------------|--|----------|
| <b>Time and motivators</b> | <ul style="list-style-type: none"> <li>• Free public facilities with shade, toilets and water fountains nearby.</li> <li>• More court hire availability, more options for social tennis, feeling more welcome to join the tennis club.</li> <li>• I would play more if I was not playing other sports. I have thought about trying one of the social sessions, might consider it when I have more time.</li> <li>• If I didn't have stuff to do.</li> <li>• More time.</li> <li>• Friendlier environment and better pricing.</li> <li>• Friends.</li> <li>• Good culture. Which is why I joined Kardinya.</li> <li>• Exercise.</li> <li>• Great fitness and good social interaction with people.</li> <li>• Good facilities at affordable prices.</li> <li>• Good facilities - shade covering alongside the courts .</li> <li>• I have other weekly commitments.</li> <li>• Reduced membership fees, free court hire for members, reliable public court booking systems, more open days held at the clubs, more courts as weekends are fully taken.</li> </ul> | 13       |
| <b>Other</b>               | <ul style="list-style-type: none"> <li>• Continued good facilities and support of the Melville Council.</li> <li>• Ease of using courts at rec centre, can't get keys to get in or pay so annoying when courts sat there empty.</li> <li>• I love playing tennis! Love to be able to book courts and play anytime. Good for fitness.</li> <li>• I would consider a club if it had courts specific for Pickleball.</li> <li>• I used to occasionally play social casual tennis but that has been replaced by Padel since it came to Perth in February 2020.</li> <li>• I play tennis regularly. My 15 year old son has other sports. My wife has a bad shoulder and can't play.</li> <li>• Map and information.</li> <li>• Prefer golf.</li> <li>• My kids prefer team sports.</li> <li>• My kids will only very occasionally play tennis. They play sometimes at Blue Gum because they have lights and they prefer to play at night.</li> </ul>  | 10       |

**Do you have any general comments to inform the Strategy or any comments about the tennis facilities in the City of Melville?**

| Description  | Comments  | Quantity  |
|--|---|-----------|
| <p><b>Applecross</b></p> <p><b>Club based comments</b></p> | <ul style="list-style-type: none"> <li>• We really enjoy going to Applecross tennis club, and love being able to walk there.</li> <li>• The Applecross grass courts are closed during winter and its sometimes difficult to access the other court surfaces (4 available but with no lights). We are also members at South Perth TC to ensure court access all year round.</li> <li>• Due to the lack of floodlights at Applecross Tennis club, my daughter, and my wife and I have to travel to other clubs that are further away in the evening/night, in order to be able to play at night or receive coaching at night, under floodlights. This additional expense and time for us would not have to occur if City of Melville would grant permission for Applecross Tennis Club to install floodlights on courts 11 - 14.</li> <li>• Facilities are generally fantastic. Applecross would really benefit from some lights for summer evening play.</li> <li>• Facilities at Applecross are great. Outdoor lighting would be a great addition.</li> <li>• Flood lights to enable night tennis, especially in summer.</li> <li>• Floodlights at Applecross Tennis Club would be great.</li> <li>• Floodlights at Applecross Tennis Club would be useful so I can play on those courts at night during the week instead of going to another club,</li> <li>• Floodlights at Applecross.</li> <li>• Floodlights really needed for Applecross. If we want to play at night we have to hire courts at another venue which is an added expense to the fees paid at Applecross.</li> <li>• Floodlit Applecross Tennis Courts to maximise usage.</li> <li>• I support the proposal for lighting the courts but see no reason to add formal parking. In response to the AFGP, the ATC enhances protection of the foreshore. Development of ATC has been stymied by precious behaviour by nearby residents for too long.</li> <li>• I'd like to see flood lights at Applecross Tennis club.</li> <li>• It seems ridiculous that Applecross Tennis Club does not have flood lights. Every other club in Perth has lights and this detracts from an otherwise excellent facility and well run club.</li> <li>• Kindly provide lights to courts 11-14 in Apple cross tennis club.</li> <li>• Lights at ATC please.</li> <li>• The courts at Applecross tennis courts are limited and poorly maintained.</li> <li>• Lights for Applecross tennis club.</li> <li>• Lights for Applecross Tennis Club courts would be a great help.</li> <li>• Maintain the historic Applecross Club and improve its facilities.</li> <li>• My club has no floodlight facilities so would be nice to have some courts with this option. Also some of our courts have a river outlook so glare from the water is common, sightscreens/blinds on the fencing would be welcomed.</li> <li>• Over the 30 some years that I have been a member at Applecross tennis club I have found the Melville council to be extremely helpful and cooperative with our club more than 100 years. We all hope that the council will continue to support the local</li> </ul> | <p>38</p> |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <p>communities having opportunity of enjoying the activities and facilities of Applecross tennis club long into the future. Thank you for your consideration.</p> <ul style="list-style-type: none"> <li>• Please approve the floodlights for Applecross Tennis Club as soon as possible.</li> <li>• Please could Applecross Tennis Club get lights on the courts.</li> <li>• Please let Applecross tennis club install floodlights.</li> <li>• Seeking support from the City of Melville to provide lights to courts 11-14.</li> <li>• See previous comment on lack of night tennis.</li> <li>• Support Applecross Tennis Club with the provision of lights ..please.</li> <li>• The major thing that would increase the ability for the community to have further use of the club would be the ability to play at night. I realise that some residents overlooking the club think their property values are affected by the presences of the club. However the club has been providing sport and activities to help the entire community enjoy the outdoor and friendships it has provided for over 100 years.</li> <li>• The only thing missing are floodlight enabling after playing. Thank you. Applecross tennis club.</li> <li>• The only thing missing from the Applecross Tennis Club is floodlights for the 2 hard and 2 synthetic courts which will allow members and non-members to hire courts at night as most people work during the day.</li> <li>• To provide lights in courts 11-14.</li> <li>• We need flood lit courts and parking facilities.</li> <li>• Would like to have lights at Applecross Tennis Club.</li> <li>• I feel that the community in &amp; around Applecross tennis club should be helped - encouraged &amp; supportive of the Applecross tennis club.</li> <li>• Some objection to lights at Applecross have been raised. Modern court lighting has little impact on surrounding residents. Only those residents and not a general free for all to object should be taken into account. Further, there are some residents who object to any proposal raised by the tennis club. Those objections should be considered in that light.</li> <li>• I disagree with the select number of residents who oppose the new lighting and parking at Applecross tennis club. The parking can be utilised by many other Melville residents who wish to recreate by THEIR river. If the club can foster more citizens and their children to exercise with improved facilities, that is also good for physical and mental health in general. The new solar lighting at Strickland oval is a good example of improving recreational amenities. I do not think those few householders have anything to fear. The view from the balcony of a few people playing a bit of night tennis would be pleasant! # ps: rotary used the Heathcote oval to great effect on Sunday for visitor parking.</li> <li>• I normally have no interest in getting involved in these matters. In this instance I feel I should share my thoughts and views. I must also point out that I am not a member of the tennis courts, but a local resident and ratepayer that has enjoyed the facilities on a casual basis. I think the tennis club on the foreshore is one of the great characteristics of our suburb – a bit like the Jacaranda Trees. I think adding lights to the four courts would be fantastic - it'll be a great improvement to an already quaint and beautiful piece of Applecross foreshore! I think ... position in opposing the lights reeks of self-interest. He could only be worried about his own personal concerns and not the interests of the majority of your rate payers. I am fed up with these small minority groups wreaking havoc in our City, constantly bullying the majority that might like a couple of night sets</li> </ul> |          |

| Description                    | Comments  | Quantity |
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|                                | <p>under lights at their local tennis club. ...should've considered the likelihood of flood lit tennis lights when he purchased his property at .. I ask you to make decisions in the best interests of the majority of your constituents who mostly remain silent on these matters.</p>  |          |
| <p><b>Comments against</b></p> | <ul style="list-style-type: none"> <li>• Applecross tennis club is a private club on 1 hectare of A class reserve. Given the over representation of tennis in Melville it should be moved so that water based sports had better access to the foreshore.</li> <li>• The Applecross Tennis Club has outgrown its location. It already occupies 10,000sqm of sensitive public open space (A Class Reserve) for the exclusive use by a small number of members.</li> <li>• Ask the Whadjuk elders where they think tennis courts in Applecross should be located.</li> <li>• As a local resident in Applecross, I am concerned on a few issues at what is being proposed at the Applecross tennis club.</li> <li>• The recent changes brought about by the \$500,000 Federal grant to the Applecross Tennis Club seem to be at this stage partly used to improve the playing surfaces and areas of the courts.</li> <li>• However, the proposed changes and engineering works for the Strand including, street carparking [ some 46 car bays ] , roadworks, speedhumps , drainage and potentially narrowing of The Strand will create mayhem along the stretch affected. It has been the way it is now for 30 years that I have been there and seems to suffice. It goes with old saying “ If it isn't broke don't fix it “.</li> <li>• However, I think that the major issue overall is the proposed Flood lighting to hardcourts which I believe at this stage is subject to a Supreme Court Injunction. This will no doubt cause a lot of grief and heartache amongst the fellow residents on The Strand and nearby streets including Duncraig Rd. The increased traffic flow in the evenings, the bright floodlights at night shining into local nearby properties, the night-time noise both before, during and after night tennis will impact considerably on the local normally quiet area. Also for consideration is the visual pollution of the number of light towers during the day.</li> <li>• Will there be alcohol served there, or are they allowed to bring their own and consume on the evening on and around the courts? This also will lead to excessive noise levels in this normally peaceful area.</li> <li>• In conclusion, I know it is too late now to go back, but I wonder at times if the land could have been gifted back to the Applecross and City of Melville residents, and have been put to better use as public open space for all to enjoy not just the tennis club.</li> <li>• My wife and I are the.....and have lived at this address for 35 years. We understand the City is seeking comments as regards tennis facilities in the City of Melville. We can only comment on the Applecross Tennis club. Our family at various times have been members of the Club and played active tennis. We are health conscious and believe in the benefits of all sporting activities including tennis, particularly for young people. We have no objections to the Club in its present form except we do believe the Club has far too many courts which occupy a beautiful river reserve, for the exclusive use of a very small number of people. Our observation of tennis activities at the Club has been that apart from weekends, very rarely are more than 2 courts utilised at any given time. On weekends very rarely are more than 8 courts utilised. The club has 14 courts which appears a total over use of public land. Putting the number of courts aside, our concern is that we believe the Club is lobbying for the installation of lights over 6 courts for night tennis. The lights are proposed to be erected on 12 meter poles. Our objections and concerns as regards the installation of lights are: <ul style="list-style-type: none"> <li>○ They will create an eyesore on the public reserve adjoining the river.</li> </ul> </li> </ul> | <p>5</p> |

| Description                | Comments   | Quantity |
|----------------------------|--|----------|
|                            | <ul style="list-style-type: none"> <li>○ The impact of lights on the native wildlife reserve.</li> <li>○ Night-time activity and disturbance to the residents.</li> <li>○ A complete unjustified extra use of already an excess of courts.</li> </ul> <p>We believe the lights will create a situation where the Club will utilise the Club House for tennis functions in conjunction with night tennis which will have the effect of causing unreasonable levels of night activity in a residential area. In closing we have no objections to the Club in its current format in keeping with its original approval, to provide a local tennis club for daytime use only.</p>  |          |
| <b>Blue Gum</b>            |  |          |
| <b>Club based comments</b> | <ul style="list-style-type: none"> <li>• The Friday night social night at blue gum tennis club Brough about a great sense of community.</li> <li>• The facilities at Blue Gum Park tennis are amazing very welcoming.</li> <li>• The club rooms need updating at Blue Gum tennis club especially the lights.</li> <li>• Please keep tennis courts facility in blue gum park more affordable for everyone....it has a very welcoming and family culture...that I think would be very good to support and continue for our future generations....</li> <li>• Blue Gum is a fabulous club. I have been made to feel very welcome as a very average social player. They also accommodate juniors and high level players.</li> <li>• Blue Gum Park Tennis Club has over 450 full adult members with provision for at least double that support to children, that being both social and competition. This is exclusive of external competition players from other clubs that use the facilities every weekend. The construction of LED lighting would greatly reduce power and servicing costs to the clubs. Thank you.</li> <li>• Continue the lease at BGPTC and let members run it.</li> <li>• Helping Blue Gum improve their facilities with funding support.</li> <li>• I have been a member at Blue Gum Tennis club since the 1980s, after our family moved to Perth for my husband's work. I value the enjoyment of tennis (social now but pennants for a few years when I was younger) as well as the social aspect that sport provides. It has been a significant factor in our decision to remain in Perth after retirement rather than return to SA whence we came in 1979.</li> <li>• I only am familiar with Blue Gum tennis Club in Brentwood. We are only casual players and love our casual attachment weekly. The on-line connection is only this at the Blue Gum club.</li> <li>• Love the courts at Blue Gum - a selection of 3 surfaces and programmes for all ages.</li> <li>• My wife and I have both played at Blue Gum Park for over 30 years and our 3 daughters all played there as juniors and young adults. It provides a great family sporting environment. At 71 years of age, I confidently expect to keep playing socially at the club for at least another 10 years. Night tennis is becoming more and more attractive as my tolerance for heat reduces.</li> <li>• Blue Gum Park has always paid its way through income from the Squash Centre. However, it should be supported equally as other clubs in the City are.</li> </ul> | 13       |
| <b>Comments against</b>    |  | 0        |
| <b>Bullcreek</b>           |  |          |
| <b>Club based comments</b> | <ul style="list-style-type: none"> <li>• The club and toilet facilities at Bullcreek are run down and in need of complete renovation.</li> <li>• Please build more tennis courts at Bullcreek Tennis Club.</li> </ul>  | 27       |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <ul style="list-style-type: none"> <li>• At Bullcreek TC the wall and basketball court need re-designing. This area gets a lot of community use with the BMX track. It could be such a nice playground/ older youth space. It currently is drab and an eyesore for a very busy traffic and community spot.</li> <li>• At my local tennis club in Bullcreek, on the weekend especially, there are not enough tennis courts to be able to accommodate the large demand for the courts so ideally if new courts could be built quickly then that would be great.</li> <li>• Better supporting amenities and club spaces at Bullcreek.</li> <li>• Build extra courts at Bullcreek club.</li> <li>• Bullcreek has outgrown its current area. It needs more courts. You have enough land to expand surrounding the clubs and you should. There is no adequate shelter or seating to watch tennis matches. It is still very outdated and needs to improve facilities there.</li> <li>• Bullcreek is in need of 2 or 3 new courts. Very popular and well used.</li> <li>• Bullcreek TC has a big social adults and children, additional courts to be added.</li> <li>• Bullcreek TC is well maintained but Kardinya TC is not, I prefer to play in Kardinya TC as it is more friendly but it is due for resurfacing, new nets and also the fences are half falling over. Would be great if Kardinya TC can be revamped physically because the community is great.</li> <li>• Bullcreek tennis club needs more courts built as already at full capacity.</li> <li>• Invest in the Bullcreek tennis club. Needs way better facilities and more courts. It's barely changed in 30 years.</li> <li>• More court availability at Bullcreek Tennis club would be great.</li> <li>• More courts are needed at Bullcreek to cater for demand.</li> <li>• More courts at Bullcreek are required.</li> <li>• More courts at Bullcreek would be great. We currently have to play "home" pennant games at another venue (not in the City of Melville) due to lack of court availability.</li> <li>• More courts at Bullcreek tennis club.</li> <li>• More courts needed at Bullcreek.</li> <li>• More courts needed at Bullcreek and better facilities for social interaction and better security.</li> <li>• Bullcreek could do with a couple more courts.</li> <li>• Bullcreek Tennis Club could do with extra courts. It is becoming increasingly difficult to book courts during the day and more so at night especially when pennants season is on.</li> <li>• Bullcreek Tennis Club main challenges faced is a lack of tennis courts to cater for new participants whether they are coaching or playing socially.</li> <li>• Bullcreek Tennis Club needs more tennis courts.</li> <li>• Need more courts at Bullcreek Tennis club.</li> <li>• Not enough courts at Bullcreek Tennis Club</li> <li>• Private group of retired gentlemen have played at Bullcreek for 10+ years. The most welcoming and accommodating committee with use of all facilities is so important to us and appreciated.</li> <li>• The hit up wall facility near the Bullcreek Tennis club is in urgent need of repair and maintenance.</li> </ul> |          |

| Description                | Comments   | Quantity |
|----------------------------|--|----------|
| <b>Comments against</b>    |  | 0        |
| <b>Melville Palmyra</b>    |  |          |
| <b>Club based comments</b> | <ul style="list-style-type: none"> <li>Looking forward to club house renovations at MPTC which will attract more members</li> <li>Melville club is lovely facility and great for coaching, but urgently needs promotion/ encouragement for non-elderly members.</li> </ul>   | 2        |
| <b>Comments against</b>    |  | 0        |
| <b>Kardinya</b>            |  |          |
| <b>Club based comments</b> | <ul style="list-style-type: none"> <li>Thank you for this survey and the tennis strategy. I finally am encouraged that tennis is being taken seriously. Tennis is a very popular sport especially at Kardinya with so many kids and adults on the courts at all times of the day. A review of the Kardinya facilities would be appreciated. The social and competition scene is always in full swing but would definitely benefit by making it look like a tennis club should with better facilities. I am sure it would be appreciated by all the players at Kardinya.</li> <li>Tennis is a great social and competitive sport and is very popular based on the number of people who are playing at Kardinya. I hope that Council listens to this survey and invests in tennis and invests in Kardinya tennis club.</li> <li>Tennis is a great sport and we have really nice social groups. The infrastructure needs urgent attention and improvement especially at Kardinya.</li> <li>Tennis is a popular game. The courts at Kardinya seem old and need of refreshing, but the courts are always full. It is a great place to play and attracts many players but needs upgrade.</li> <li>I know that the other bigger clubs have lots of courts and members etc. But we at Kardinya really need to have new courts, lights, facilities and a club house, I have talked to many people in the area and they say the main reason they haven't tried out tennis at the club is because of the facilities lacking.</li> <li>I have noticed other clubs in the City of Melville don't seem to require court surfacing and fencing. Kardinya Tennis Club is in an area where a Hockey Club has fantastic facilities and also a bowling club.</li> <li>I wish the council would take more interest in tennis. This is a great sport but the facilities don't show that council is interested. At Kardinya, also there is not enough parking and no signage to show where the courts are or the entry location for the courts.</li> <li>It would be fantastic if more clubs were like Kardinya who make you feel part of a family. I bring my friends with me to experience the friendly social and we always have fun there.</li> <li>The Council should do something about upgrading badly needed facilities at Kardinya Tennis club.</li> <li>The Kardinya tennis club has done really well in creating an appealing tennis ambiance, and created a club feel just through its people and programs, but it is time for council and the tennis association of WA to make Kardinya look like a real club through its facilities. Melville, Applecross, Blue Gum, Bullcreek all have the right tennis infrastructure to look like a proper tennis club, but Kardinya does not. While Kardinya attracts so many people through its friendly / family feel, it would really take off if made to look like a tennis club should.</li> <li>The Kardinya tennis club requires support to help update its facilities.</li> <li>I would love to see the Kardinya Club facility improved to look more like a tennis club and not a cheap set of public courts. The courts at Kardinya are always alive with players of all ages and skill levels. Let's support tennis and build a tennis future to give back to those who love the sport and regularly play on substandard courts. I also suggest that you engage with Tennis West to ensure that all clubs in the area are built and upkept to the same standard so one club is no worse off than another.</li> </ul> | 52       |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <ul style="list-style-type: none"> <li>• I would really encourage council to invest in making Kardinya look like a tennis club. It is a great place to play it really is the poor cousin to all other clubs in terms of facilities.</li> <li>• Kardinya has a great tennis vibe and is always busy. A great club but please bring it into the 21st century and develop it to look like a real tennis club not just a row of tennis courts. Apart from the people at Kardinya, the club has no real identity as a tennis club because it doesn't look like one. We love this club, but please invest in it.</li> <li>• Kardinya has the best social group and activities, a really fun place to be. But the facilities are old and need work. A dedicated tennis club facility would benefit to allow us to continue to socialise off the courts which is what I think many players want.</li> <li>• Kardinya is a lovely place to play tennis. It has a really good community and family feel and the courts are always in use. The facility really needs a refresh to make it more like a tennis club. Council needs to address the lack of parking also.</li> <li>• Kardinya is very convenient location and has a really nice and safe family feel which is not like other tennis clubs I have been to locally. They are so welcoming and friendly. But there needs to be some work done to improve the courts and parking as well as shaded viewing areas.</li> <li>• Kardinya is very well located at the southern end of the City to support the residents of that area and to attract people and their dollars from the other Cities to the southern borders such as Cockburn.</li> <li>• KARDINYA lacks toilets, showers, good shaded areas and dedicated club room facilities. The court surfacing and lights need something done to improve them and make a better playing experience</li> <li>• Kardinya needs an upgrade.</li> <li>• Kardinya needs urgent upgrades.</li> <li>• Kardinya offers a different club to some others in MCC, lower fees and opportunities across playing spectrum. Club numbers and court hire at record levels but court, lighting and surrounds definitely need support to bring to modern required level.</li> <li>• Kardinya TC need resurfacing, new fencing and lighting upgrade.</li> <li>• Kardinya tennis - My children play hockey for Melville and also cricket for Kardinya. It would be great to see the Tennis club have a face lift as this is an amazing sporting complex.</li> <li>• Kardinya Tennis Club - Long overdue for court resurfacing, fencing repairs and upgrades, lighting repairs and upgrades, access to public toilets, etc. This is the best affordable club in the Melville / Cockburn area and in need of some serious council investments for the common good!!</li> <li>• Kardinya Tennis Club - would potentially need more financial assistance with the upgrade of facilities, particularly as it is such a small tennis club and is in the same shared area as other sporting clubs.</li> <li>• Kardinya tennis club has one of the best tennis atmosphere I have found anywhere, but is let down by the facilities which are not just old and tired, but essentially do not look like a tennis club and do not provide the basic amenities to support tennis. The coaching is also first class. I feel that providing for disabled tennis (which would require upgrading access, providing toilets, and drinking fountains) would be a real asset. The club is based on a Reserve and as such there is a lot of space and opportunity to develop the club to look like a real tennis club, as well as providing disabled access.</li> <li>• Kardinya Tennis Club has worked very hard at providing a good environment for families to get involved in tennis in a variety of activities. However, it is extremely frustrating that the lights are often not working and the court surfaces are very inconsistent...long overdue for a resurface.</li> </ul> |          |

| Description | Comments  | Quantity |
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|             | <ul style="list-style-type: none"> <li>• Kardinya tennis club in need of updated and improved facilities.</li> <li>• Kardinya tennis club needs attention to new court surfaces, fences (falling down), better lights for night time play, more parking and a tennis club room where we can meet and socialise after our matches. However, the tennis spirit is well and truly alive at Kardinya where you feel welcome and not just a "number". It has a real family and community feel to it. It would be wonderful to see the facility be upgraded to match the standard of other tennis clubs in the Melville area.</li> <li>• Kardinya tennis club needs more sponsors and local council support.</li> <li>• Kardinya tennis club needs to have toilet access, upgrade its courts (cracking and badly worn), better fences because they are falling down, better drainage and better lights. Viewing areas behind the courts for spectators also essential. Great little community at Kardinya and so affordable, but wheelchair access and numerous infrastructure upgrades are needed just to bring it to the standard of other clubs.</li> <li>• Kardinya Tennis courts need urgent improvement!</li> <li>• Kardinya tennis needs to fix the courts. they have cracks and the surface is going away.</li> <li>• Kardinya's courts and facilities need a makeover. The courts are old, fences falling down with tree branches falling on them. A dedicated club house for tennis with toilet access would be really appreciated because tennis isn't just about the game but the ability to sit down afterwards and have a coffee or drink and socialise off the court. I hope this survey will lead to changes in how council perceives tennis and invests in the tennis clubs.</li> <li>• Kardinya tennis club is in terrible shape, people are under risk there. Fences are falling.</li> <li>• Better and more parking at Kardinya would be appreciated. improving the facility at Kardinya, like the courts and lights also will be very good for the players. A club building for tennis would also help to let us do more than just play tennis.</li> <li>• Council needs to show more interest in tennis and support clubs like Kardinya for the funding of upgrades. Council also need to address the lack of parking in the reserve as well as way finding so people can find where the club is located. Please also make public toilets available. Tennis is a popular sport but it feels like council is not interested.</li> <li>• Council should pay more attention to Kardinya tennis club. The trees outside the courts are not maintained. I see that the club cleans the courts regularly, but as soon as they are cleaned the debris from the trees is all over the courts within a day or so. Council also needs to address the lack of parking and signage. There should be some sort of signage to show people where to get to the club within the reserve. Parking is dismal. Many times when we go to play there is nowhere close by to park.</li> <li>• I am sure interest in tennis would improve if the clubs were invested in to look and feel like tennis clubs. All sports including tennis is not just about the court or field to play on but all the supporting facilities to make the entire experience of playing and socialising which is just as important as playing the sport. Kardinya also looks very sterile. A tennis club should have advertising from sporting suppliers, sponsors or even the WA Tennis authority. There is nothing at Kardinya not even signs identifying it as a club or even any sponsorship signs. These are all important parts of branding of a sport.</li> <li>• I appreciate that council is showing interest in tennis through the strategy and hopefully City of Melville will invest in Tennis. Kardinya Tennis Club needs upgrading to look like a real tennis club. Right now it just feels like a collection of public courts and not a real tennis club. It would be fantastic if council would assist in developing the Kardinya club infrastructure to be more similar to other tennis clubs in terms of facilities. Kardinya has the best tennis feel in terms of its programs and the players, but</li> </ul> |          |

| Description             | Comments  | Quantity |
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|                         | <p>is let down by sub-standard tennis infrastructure and basic amenities to support and promote tennis and the social aspects of tennis off the courts.</p> <ul style="list-style-type: none"> <li>• I believe being part of a community sport or other activity benefits the whole community as well as individuals mental and physical health. Being part of the Kardinya tennis club has greatly improved the health of my partner.</li> <li>• Melville Council should invest in the future of tennis at Kardinya and provide funding needed to make Kardinya look like a tennis club. The club is already great because of the activities and the people, but an upgrade of the facilities would really bring it in line with other tennis clubs and provide what a tennis club should have, like decent courts and fencing, LED lights, disabled access (to provide for disabled tennis), toilets, hitting wall for the kids and its own club room that does not smell like alcohol (thank you footy club!).</li> <li>• Please upgrade courts in Kardinya - would be greatly appreciated by a significant amount of local residents.</li> <li>• Some attention is needed to the facilities at Kardinya. The people are nice and provide good social with affordable fees but need somewhere to socialise after tennis. There is a big club room for football but it always smells like beer. Tennis courts could do with some upgrading also.</li> <li>• Some clubs are immaculate, but not all clubs are fortunate enough. Kardinya has a great tennis community and tennis programs but falls a long way in quality of its courts and facilities compared with the standard of other clubs in Melville and for that matter, Perth. I would like to see Tennis West and Melville Council take a look at Kardinya and see what fabulous social programs it has and see that it deserves to have facilities that meets the standards of other clubs.</li> <li>• The courts at Kardinya Tennis Club urgently need to be upgraded as soon as possible please.</li> <li>• Kardinya TC has increasing patronage of courts, increasing competitive numbers and social (and casual) players. Maintaining facilities to support and promote play at this club is important.</li> <li>• This survey is much welcomed so we can have our say. Kardinya Tennis Club is always popular and has the best tennis atmosphere that I have ever encountered. But the facilities need upgrade and new facilities introduced to bring it up to the same standard of other clubs in Melville and elsewhere in Perth. Currently it falls a long way short of being called a tennis club due to what facilities it is lacking compared to other clubs. It just looks like a group of courts, not a tennis club. I love coming to this club, as do my friends and family and those who play with socially. It just needs the funding to make it a real tennis club.</li> <li>• Would love to have proper resurfaced courts at Kardinya Tennis Club, updated lights and fixed fence. It would be great to have access through pin pad instead of keys too!</li> <li>• A range of club 'identities' is valuable. I find Kardinya TC has a focus on sportsmanship and team that suits my son more than the ultracompetitive cultures at other clubs in the area (though that suits other players). He still plays at a high level; he just thrives in a team/club atmosphere. Choice is important, I think.</li> </ul> |          |
| <b>Comments against</b> | <ul style="list-style-type: none"> <li>• A few years ago I read an ARIS report for Morris Buzacott Reserve which indicated that tennis was over provisioned with too many courts and not enough use. I can testify that this report does not in any way reflect tennis (in my experience and while playing at Kardinya). Courts are always full with all ages groups and there is a lot of interest in tennis. I welcome this survey to show the real situation of tennis, not the misrepresented views of the ARIS report.</li> </ul>  | 1        |

| Description                  | Comments   | Quantity |
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| <b>Mandala</b>               |  |          |
| <b>General comments</b>      | <ul style="list-style-type: none"> <li>I think the facility on Mandala Cres, Bateman is currently underutilised and could be relevelled and set up with 6 courts for Pickleball (perhaps using temp nets).</li> <li>Upgrading of courts and facilities at Mandala Court (Bill Ellison Park).</li> <li>Mandala courts desperately needs a court surface upgrade from the grey gravel concrete to a green smooth hardcourt. Perhaps online bookings where we pay online and get a code to enter would be the way forward too.</li> <li>Please consider an upgrade to the Mandala courts.</li> </ul>  | 4        |
| <b>Bridgewater</b>           |  |          |
| <b>General comments</b>      |  | 0        |
| <b>Schools</b>               |  |          |
| <b>General comments</b>      | <ul style="list-style-type: none"> <li>Applecross High school is now closed to public very disappointing.</li> <li>Applecross SHS tennis courts should be open to all students. It is not for the privileged few that get in to the tennis program. The courts are rarely used after school hours and we pay for them in our rates and taxes.</li> <li>Reopen Applecross high school courts.</li> <li>Spend more money on tennis facilities. Applecross high school tennis courts should be made available to all the high school students free school rather than just the tennis program students.</li> <li>Build tennis courts in primary schools that are visible from road to increase safety.</li> </ul>   | 5        |
| <b>Point Walter</b>          |  |          |
| <b>General comments</b>      | <ul style="list-style-type: none"> <li>I would like to encourage the council to retain the Point Walter facility. I have been playing there with friends and family about 30 years. We play there because of the beautiful bush and park surroundings. We really enjoy the bird life! Also they are grass courts so much easier on the body and they are public courts. We are not really clubby people so it suits us in that regard too. We taught our kids to play tennis there too and when they're in Perth they still join us for a game. Originally there were originally nine courts but gradually they have been whittled down to the existing three. So you can see we are a bit worried! We appreciate the Council keeping these courts open. They are the best!</li> <li>Please keep Point Walter tennis going, it is a greatly loved facility and location.</li> <li>Please keep the grass courts at Point Walter.</li> <li>Please keep the grass courts going at Point Walter golf.</li> <li>Point Walter is highly valuable and unique in that it is low cost, bookable and accessible to public who are not club members.</li> <li>We use the Point Walter tennis courts every Sunday. A great facility, so please keep up the good work of keeping them maintained. Two of the three courts are used every Sunday morning.</li> </ul> | 6        |
| <b>Non-facility specific</b> |  |          |
| <b>Buildings</b>             | <ul style="list-style-type: none"> <li>All the clubs should have easily accessible toilet facilities.</li> <li>Changing rooms and toilets are a MUST for any sport facility.</li> <li>No toilet facilities for members. Fencing needs upgrade as balls often go under the fencing.</li> <li>Improvements to the club such as refurbishment to the bathroom facilities, sustainable power.</li> </ul>   | 4        |

| Description         | Comments  | Quantity |
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| <b>Courts</b>       | <p>Outdoor courts/types</p> <ul style="list-style-type: none"> <li>• We need real clay courts.</li> <li>• Grass is important. It is hard to get on existing facilities in a group.</li> <li>• Have a range of courts across the City that allow for casual non membership players</li> <li>• Upgrade to gel-cushioned surface (hard courts). Corinthian Tennis Club has done it and they are now so successful attracting many players of all ages.</li> <li>• The facilities must keep grass courts due to our weather and age demographics.</li> <li>• Poor Quality Court Surfaces.</li> <li>• Please add more courts.</li> <li>• Please allow the grass courts clubs to keep their grass courts.</li> <li>• New hard courts and new synthetic courts and more courts</li> <li>• Perth needs European competition standard red clay courts; this would attract a lot of top players to train and spend time and money in the area.</li> <li>• More hard courts and get rid of clay courts.</li> <li>• Maintain Grass Courts.</li> </ul> | 12       |
|                     | <p>Indoor courts</p> <ul style="list-style-type: none"> <li>• A hireable indoor court would be nice.</li> <li>• A covered tennis court facility would be amazing to use in winter when it rains a lot.</li> <li>• A set of national standard Indoor courts would bring Melville u to date with other outer suburbs in other states including Darwin and Hobart. A lack of indoor courts is stunting the growth of players - it should be noted that 8 Tennis players that live in Melville are in the top 50 players in Australia and 7 of them train in other suburbs.</li> <li>• Build a new under cover club managed to allow people to play tennis all year round.</li> <li>• Adding an indoor facility like Lords in Subiaco.</li> <li>• Introduce a couple of indoor courts for wet weather that could have an opening roof.</li> </ul>   | 6        |
|                     | <p>Padel</p> <ul style="list-style-type: none"> <li>• More Padel courts please.</li> <li>• Padel tennis is a really fun and complimentary sport to tennis and should be more promoted in the City of Melville.</li> <li>• Install Padel courts to attract more people to participate in both Padel and tennis.</li> </ul>   | 3        |
| <b>Hit up walls</b> | <ul style="list-style-type: none"> <li>• Add more hitting walls!</li> <li>• Build some practice/bumper walls for tennis practice - make them accessible for everyone (i.e. outside the club facilities).</li> <li>• There should be more areas where players can hit/practice against a wall without having to play with someone all the time.</li> <li>• Provide more publicly accessible hit up walls which are free to use.</li> <li>• More public hit up walls would be nice.</li> </ul>  | 6        |

| Description                 | Comments   | Quantity           |
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|                             | <ul style="list-style-type: none"> <li>If there are public courts/hit up walls then unless the playing surface is maintained they are useless for anyone wanting to be able to practice on their own. A wasted facility.</li> </ul>  |                    |
| <b>Other infrastructure</b> | Playgrounds <ul style="list-style-type: none"> <li>Fenced playgrounds at tennis clubs would be great to encourage families with smaller children to play.</li> </ul>   | 1                  |
|                             | Shade/shelter <ul style="list-style-type: none"> <li>Better viewing of courts, maybe a show court facility for pennants at the higher level.</li> <li>Shade and areas for bags and spare equipment are so essential. Blue gum and Bullcreek lack some shade and facilities at times.</li> <li>Provision of shaded seating is insufficient and should be increased at all Tennis facilities.</li> </ul>   | 3                  |
| <b>Bookings/access</b>      | <ul style="list-style-type: none"> <li>Access needs to be improved, too hard to get keys.</li> <li>Access to courts and hit up walls outside of clubs would be useful.</li> <li>The booking system for courts should also be under one unified system and it should be easier to book courts.</li> <li>A lot of courts but very limited access during Covid we notice local school had more people playing on courts than at actual courts. At times it is hard to gain access and some courts unless your member you can't use or can't get hold of anyone.</li> <li>Better accessibility for junior players. In terms of court bookings.</li> <li>Book a court is a great idea to bring in stable financial gains for tennis clubs. Some sort of undercover / indoor facilities would be hugely well received by the tennis community.</li> <li>There should be an online booking system for the council tennis courts, such as the ones on Dunvegan Road. Having to ring an individual to check availability and make a booking is an archaic system. Floodlit courts should be available at Applecross Tennis Club.</li> </ul> | 7                  |
| <b>Public Courts</b>        | <ul style="list-style-type: none"> <li>More courts for public use.</li> <li>The public tennis courts in parks are very few. The few ones are in dilapidated conditions. Could we please have more state of the art public tennis courts for the enjoyment of the community?</li> <li>Recommend that the City of Melville provide more free public tennis courts. Currently, the only one near my house is Melville Primary School. Previously, Applecross Senior High School had nice courts; however, these ended up being locked. It would be great to have more options of free courts.</li> <li>More public courts with free floodlights.</li> <li>More info, availability, lighting and costs.</li> </ul>   | 5                  |
| <b>Lighting</b>             | <ul style="list-style-type: none"> <li>Have more floodlit courts, both private and public courts as I mainly use play after work in the evenings.</li> <li>I believe the city should look to support clubs that provide the maximum accessibility of all to the court. So court would need to be flood lit increasing the useable hours, a cushioned hard court meaning they can be used all year round , with the cushioning giving relief to older adults playing .The city does produce outstanding young players, with many going on to play for US colleges and a few trying the professional circuit, However it is very difficult to offer the 10 to 15 to hrs court time these athletes require.</li> </ul>  | 6 for<br>1 against |

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|                              | <ul style="list-style-type: none"> <li>• Regarding the court lighting. I'm not sure if Blue Gum or the other clubs are still running halogen bulbs. But I think there should be a focus on converting to more energy efficient LED lighting. Paying to play at night under lights week-in-week-out, it soon piles up the cost.</li> <li>• More courts with lights are needed.</li> <li>• More hard courts to hire to general public under lights.</li> <li>• No floodlights.</li> <li>• Lighting will expand level of usage for busy working people.</li> </ul>  |          |
| <b>Cost</b>                  | <ul style="list-style-type: none"> <li>• More free courts to use or work with schools to keep courts open outside of school hours.</li> <li>• More free facilities or affordable discounts for people on welfare. a lot more people would play if memberships were more affordable for low income households.</li> <li>• Fees for occasional players is high.</li> <li>• I feel it would be beneficial to have free available courts that you can access without booking online or joining a club.</li> <li>• There should be free courts that can be accessed, like Basketball.</li> <li>• Would like to see children offered cheaper access to courts. Paying \$15 to have a muck around with a young child who may get bored after 15/20 minutes isn't financially viable for many.</li> <li>• Should be more accessible and free options.</li> <li>• Making tennis accessible to all children, all people who want to play.</li> <li>• Possible discounts for pensioners.</li> <li>• Make affordable and available, not just as a social or fun, but for kids who are seriously considering a potential future career in tennis. but also for kids who are very serious in developing.</li> <li>• Make clubs allow quarterly payments would attract more players.</li> <li>• Making public court hire less expensive and easily bookable and accessible.</li> <li>• It would be great to see facilities that are open to free public use and are more accessible for people with disabilities. Better pathways, ramps and tactile plates on paths would be great.</li> <li>• It would be really great to have not just affordable places to play but free to neighbourhood courts. So that locals and youth and kids who just want to play informally or muck around can have the option without fees or locked gates. Making Tennis available to everyone not just those who can afford it, or people who might get upset at people are just playing around and having fun with the sport. A place that anyone can be.</li> </ul> | 14       |
| <b>Coaching</b>              | <ul style="list-style-type: none"> <li>• I travel to an old club rather than use local due to lack of coaching options.</li> </ul>   | 1        |
| <b>Programs and services</b> | <ul style="list-style-type: none"> <li>• Incorporating tennis into school programs - tennis is a sport that you can play life-long. Getting feedback from parents to inform the strategy for future tennis players is important. Getting feedback from medical professionals about the benefits of engagement in sport (including mental health) is important. Should look at evidence based programs (maybe look at partnering with researchers to explore this).</li> <li>• Activities other than tennis at the club like social night for a more inclusive environment.</li> <li>• I would like to know more about social tennis for seniors.</li> <li>• I would love if there were free tennis walls alongside basketball courts for children to practice hitting the ball.</li> </ul>   | 9        |

| Description                        | Comments  | Quantity |
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|                                    | <ul style="list-style-type: none"> <li>I would love to be a part of a family friendly social tennis on a Friday night or Sunday afternoon.</li> <li>Would like to be able to play casual tennis - but I don't have anyone in the area to play with so some sort of casual tennis games to join in would be great!</li> <li>More short term, 'have a go' sessions would be great. It is hard to sign kids up to a whole term when they've never had the chance to try 3-4 sessions.</li> <li>More Cardio tennis at hours that are suitable for working people i.e. early morning or evenings.</li> <li>Love the Friday night get together. Great sense of community.</li> </ul>  |          |
| <b>Security</b>                    | <ul style="list-style-type: none"> <li>Better car park lighting would ensure safer night access to members cars.</li> <li>Club needs more courts and more secure parking space.</li> <li>I think all clubs should provide some free access to facilities in off peak times for children to encourage them into sport.</li> <li>More security.</li> <li>Theft is a common problem in the Bullcreek location where club members have had their car windows smashed and a recent occurrence of theft taking place while a child was in the car.</li> </ul>   | 5        |
| <b>Maintenance / asset renewal</b> | <ul style="list-style-type: none"> <li>Ensure facilities are maintained to a good standard and remain affordable.</li> <li>Ensure that courts and clubs are well maintained with good facilities and well run clubs to keep people engaged and coming to learn and play tennis.</li> <li>Even though the tennis courts are in great condition, it's important to improve the facilities such as tables and sofas in the club house.</li> <li>I live in City of Melville because of the community amenities, it is critical that they are maintained and improved over time to continue to provide a high standard of facility for ratepayers.</li> <li>All of the current facilities are very old or expensive. Not a welcoming environment for new members and not a good social tennis program.</li> <li>The Shire is very slow to repair club room faults.</li> <li>The local clubs are generally well maintained except for Kardinya which is in a shocking state. The issue for Melville Clubs is that there are no decent programmes. Ironically, Kardinya potentially had one but it's lapsed due to the facilities being so poor. Blue Gum and MP are run by a multicentre provider who has spread themselves too thin to properly care and grow any one of them. BG just about holds on but I wonder for how long...</li> <li>Keeping nets in working condition, branches off surfaces, lines on court painted regularly.</li> <li>Maintaining in good order a range of tennis facilities is essential. Larger more expensive clubs offer different opportunities to smaller community type clubs. Both are needed to address the needs of a mixed community.</li> </ul> | 9        |
| <b>Club Operations</b>             | <ul style="list-style-type: none"> <li>Make them more inclusive of the community and not so exclusive to just members. Find a way of including this into a 'club license' so that it is not breaking the liquor licensing rules.</li> <li>Please support longer leases for clubs so they can plan further into the future.</li> <li>To give longer term Leases greater than 5 years to enable future planning and upgrading of facilities.</li> <li>Clubs tend to be dominated by boards comprising old people who are only interested in preserving their traditions and centres of power/influence.</li> </ul>  | 13       |

| Description             | Comments   | Quantity |
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|                         | <ul style="list-style-type: none"> <li>• Each club runs independent of each other. Suggest an overarching committee with sub-committee to run each of the clubs to have a more uniform approach and potentially cost sharing etc</li> <li>• All clubs need to make the most of their facility all year round, this means more night tennis especially during our long hot summers.</li> <li>• Too many small facility's need one Large complex with 25 courts.</li> <li>• Very important that the playing surfaces are well maintained and replaced / upgraded in a timely way as necessary.</li> <li>• We should not reduce number of clubs because they cater for not just our local community, but other communities that don't have the same level of tennis facilities as we do.</li> <li>• There seems to be a very large number of tennis courts in Melville. Suspect very high per capita of participants. Would prefer funding spent on higher participation activities like upgrading walk/cycle paths (not shared) and reducing traffic flows within residential areas (esp. Applecross).</li> <li>• The more options the merrier. Let's have a balance of top quality competitive courts for clubs and sportspeople and gentler spaces that encourage the less skilled, who still love a hit with family and friends where low cost is more important than high tech surfaces and food outlets.</li> <li>• The club needs to expand to accommodate everyone who wants to play. Also some grass would be great.</li> <li>• The clubs maintain and provide these facilities and are competing against free courts that are open to the public and or council run facilities. The clubs have to cover off public liability and insurances for users as well as pay for all the maintenance/ upkeep of the facilities within fences. This is a large cost. Very different to other sports that get ovals maintained and looked after for play. Additional flood lights would be of benefit.</li> </ul> |          |
| <b>General comments</b> | <ul style="list-style-type: none"> <li>• Having played at other Melville clubs, some of these have very good facilities. There needs to be consistency regarding tennis facilities on offer throughout the City of Melville.</li> <li>• It feels like some clubs are funded more than others by the City.</li> <li>• I'd like to know there is consistency from the COM across all clubs and that they are willing to provide good communication and support to these valuable assets of Melville which are important to both residents and the wider community. Tennis clubs are places of fitness activity but also a social place where you can feel connected to the local community and make some great friends.</li> <li>• Non Club courts appear to be underutilised and investing in clubs that are managed well to further the sport seems like a good idea to me. As stated Bullcreek Tennis Club could make good use of additional courts.</li> <li>• Played for over 35 years midweek and weekend. Now social member as have hand injury. Wonderful to participate with old friends and new players in social events or just a cuppa on club days.</li> <li>• Please be fair to all tennis club with grants to help maintain them.</li> <li>• Please support tennis :)</li> <li>• Please support tennis and please support the tennis clubs. We feel that tennis is not a priority at all to the council and the priority is to hockey and football.</li> <li>• Put more funds into looking after the courts and fences.</li> </ul>  |          |

| Description | Comments  | Quantity |
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|             | <ul style="list-style-type: none"> <li>• Many club facilities are ageing and will need more than just a superficial improvement. While many minor improvements can be club driven, the City needs to contribute to larger capital spending to ensure these facilities are suitable for the future. Lighting is key, as is food and beverage facilities to ensure a quality community offering.</li> <li>• Melville is very fortunate to have a number of grass court clubs as it is a comparatively old and established suburb. They do not exist in newer, outer suburbs. Grass courts are particularly favoured by players over about 30 as they are more forgiving on joints. As a consequence some people travel long distances from outside Melville just to play on the grass. Melville therefore has an important role to play in the maintaining of such facilities for the wider metropolitan area.</li> <li>• More support for existing clubs to keep facilities modern &amp; up to date - cooperation with tennis management at clubs - listen &amp; respond to requests.</li> <li>• Most important to have high quality facilities available within the City for the well-being of residents.</li> <li>• Need more courts as availability is limited &amp; can only book courts in small window of time</li> <li>• I do not think that any more clubs are required - the existing clubs cater for our needs at present.</li> <li>• They are adequate and suitable for families and community groups.</li> <li>• There are good choices for tennis facilities. But Kardinya tennis club is very convenient and affordable for a lot of families in the area. But they need a lot support and funding to upgrade their facilities to a more functional level. This club seems to have been neglected by the council.</li> <li>• There are a range of clubs across the Melville region offering different experiences for players. I think it is important that these facilities are all retained at a level that is welcoming and encouraging for players to participate. Maintenance of court surfaces and club surrounds are vital to retaining player numbers.. Access to public toilet facilities is important at all tennis clubs, casual court hire is stifled without access to publicly accessible toilets.</li> <li>• The City of Melville needs to address the amount of courts and clubs within the City and amalgamate some to ensure viable tennis clubs that can prosper and provide great facilities. Several clubs struggle thru each year and it would be better to have fewer clubs and better facilities. Also clubs need to be multipurpose. For example at Melville Palmyra Tennis Club we have facilities that are shared with the football clubs (junior, senior and men/women) plus a cricket club. This is overseen by a committee of the Melville Sporting Association. I believe this is a model that should be adopted moving forward. I would be very happy to be called on to provide you further information if needed.</li> <li>• The club has been good neighbours to the surrounding residential properties. Generations have played at the club and while residents may move from the area the club remains an important focus for members of all ages and abilities.</li> <li>• CITY OF MELVILLE HAS BEEN VERY aligned with our club's current promotion of public participation and facility upgrades. Continuing support is critical in promoting the social and sporting benefits of tennis and building local community connection through resourcing and consultancy contributions.</li> <li>• Have a consistent approach to the quality of the clubs in the area.</li> <li>• I am part of a long standing social group of local residents who play weekly. We look be the courts and the location.</li> <li>• I cannot see indicated what actions you might include after the survey. I surmise you might rationalise facilities in the area. I would offer the following: our Club was formed by private members who had enough vision, ambition and ability to create a Club that is nearly 50 years old. It grew from a committee that exercised good judgement and business acumen and built a</li> </ul> |          |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <p>squash centre and then a tennis centre. This was achieved with valuable assistance by Council. This history has instilled a huge sense of belonging in past and present members. This sense of belonging stems from the notion that the Club is made up of more than "clients" that simply pay for use of a venue. It has been and will always be where members are supported in times of personal stress and sickness by friends, not paid consultants. There is much written and discussed about the community benefits of belonging to a Club that cannot be gained from simply being a member of a facility that offers recreational activities such as ball sports, yoga, gym, etc. All those clients are doing is paying for time. Any real sense of belonging only comes from having meaningful input into the Club and its management, activities and members.</p> <ul style="list-style-type: none"> <li>• I have heard that there are people on The Strand and above who are opposed to having lights at the club. It beggars belief that some people most advantaged by the proximity of the facilities would act against the interests of the club. They have only to walk across the road to enjoy some of the best facilities in Perth. If they don't play tennis, there are great advantages in joining as social members and enjoying the bar and social activities of the club. If they do not wish to avail themselves of these marvellous facility, at least, they should think of others.</li> <li>• I played occasionally as a kid and have been wanting to get back to playing especially now with kids of my own. It's difficult finding free courts - basketball courts are everywhere but I don't understand why tennis courts are always inaccessible unless paid.</li> <li>• I think the facilities we have in Melville form an important part in the community, not only as a facility to exercise but socially too.</li> <li>• I welcome this survey and hope that it shows the council the value of tennis to the community. It would be nice if the tennis facilities in the area were made more modern so more people can be attracted to the game.</li> <li>• To me tennis helps me to exercise, help ordination and mental health socialising with a cup of tea after tennis with ladies.</li> <li>• Yes, the parking on the western side to be reinstated.</li> <li>• With the planned infill the City is going to need more accessible and reasonably priced recreational facilities for the increase in population. Lights are needed for working people who wish to play tennis at night. Lights are needed to provide another revenue stream to keep fees lower. There are a number of residents who wish to improve the value of their properties and views who reside on The Strand or Duncraig Road at the expense of the wider community by moving or restricting the use of the ATC. The proximity of ATC club is a key factor in me to continue to play tennis and when my tennis days are over a social hub to catch up with old friends. Some trees were poisoned between courts 11 and 12 and the road, this was to improve the views from some of residents on the Strand who wish the club would be moved, these trees supplied shade to spectators and other park users. Its ironical that if those tree were still there the residents would have been shielded from a view of lights and reduced noise which is one of their argument against lights.</li> <li>• Would be great if City of Melville does more to help the tennis club. They do try their best but would benefit greatly from the City of Melville giving them more support.</li> <li>• Unbiased and fair support to all clubs and facilities will be highly appreciated by all.</li> <li>• We need more Council owned tennis courts and basketball courts.</li> <li>• We need more sponsorships to update/upgrade the facilities.</li> </ul> |          |

| Description | Comments   | Quantity |
|-------------|--|----------|
|             | <ul style="list-style-type: none"> <li>• We need the Council’s continued support as the playing and club facilities need to be modernised as well as providing as much opportunity for people to use them - not just for club members either.</li> <li>• Remove the big tree next to the court. All the fallen leaves are always on the court.</li> <li>• Satisfactory to good overall.</li> <li>• Some investment in club facilities that could be then a good revenue source and facility for the community</li> <li>• Support our tennis clubs, positive for community.</li> <li>• Tennis clubs in residential areas should not be allowed to expand into function centres with afterhours use to the detriment of local residents.</li> <li>• Tennis Excellence are great!</li> <li>• Tennis is a great community sport and should be supported.</li> <li>• Tennis is a popular sport but we feel that it is unimportant to the council.</li> <li>• Tennis is wonderful for middle aged / older folks to stay mentally and physically active. I go as much for my mental health as anything else.</li> <li>• Tennis needs to be treated as an Active Sport not just Cricket and Football etc.</li> <li>• Should encourage all ages group to play tennis and utilise the facility they have in Applecross. Such a beautiful area, family oriented and welcomed club.</li> <li>• Q12 does not give me the option of being 'somewhat dissatisfied' which would reflect my comments re court availability. The overall standard of the tennis facilities in CoM is good. The position of Bullcreek Tennis Club in relation to the development of the adjoining reserves needs to be clarified and the Club kept informed of and consulted on these developments.</li> <li>• Tennis is a great sport that encourages friendships in smaller groups and is well worth investing in.</li> </ul> |          |

What suburb do you live in?

| Suburb                                 | Qty       | Suburb                        | Qty       |
|--|-----------|-------------------------------|-----------|
| <b>City of Perth</b>                   |           | <b>City of Cockburn</b>       |           |
| Perth                                  | 2         | Atwell                        | 2         |
| Northbridge                            | 1         | Banjup                        | 1         |
| Crawley                                | 1         | Beeliar                       | 4         |
| <b>TOTAL</b>                           | <b>4</b>  | North Coogee                  | 2         |
| <b>City of Fremantle</b>               |           | North lake                    | 1         |
| North Fremantle                        | 1         | Bibra Lake                    | 2         |
| Beaconsfield                           | 1         | Cockburn                      | 1         |
| Fremantle                              | 3         | Cockburn Central              | 1         |
| South Fremantle                        | 1         | Coolbellup                    | 5         |
| Hilton                                 | 1         | Coogee                        | 3         |
| <b>TOTAL</b>                           | <b>7</b>  | Spearwood                     | 6         |
| <b>City of Stirling</b>                |           | Hamilton Hill                 | 2         |
| Osborne Park                           | 1         | Hammond Park                  | 1         |
| Innaloo                                | 1         | South Lakes                   | 4         |
| Stirling                               | 2         | Jandakot                      | 5         |
| Churchlands                            | 1         | Lake Coogee                   | 1         |
| Inglewood                              | 1         | Success                       | 6         |
| <b>TOTAL</b>                           | <b>6</b>  | Treeby                        | 3         |
| <b>City of Joondalup</b>               |           | Yangebup                      | 1         |
| Kingsley                               | 1         | Aubin Grove                   | 3         |
| Duncraig                               | 1         | <b>TOTAL</b>                  | <b>54</b> |
| <b>TOTAL</b>                           | <b>2</b>  | <b>Shire of Murray</b>        |           |
| <b>City of Armadale</b>                |           | Pinjarra                      | 1         |
| Armadale                               | 2         | <b>TOTAL</b>                  | <b>1</b>  |
| Piara Waters                           | 3         | <b>City of Mandurah</b>       |           |
| Roleystone                             | 1         | Mandurah                      | 3         |
| Harrisdale                             | 3         | <b>TOTAL</b>                  | <b>3</b>  |
| <b>TOTAL</b>                           | <b>9</b>  | <b>Town of East Fremantle</b> |           |
| <b>Shire of Bridgetown-Greenbushes</b> |           | East Fremantle                | 6         |
| Bridgetown                             | 1         | <b>TOTAL</b>                  | <b>6</b>  |
| <b>TOTAL</b>                           | <b>1</b>  | <b>Shire of South Perth</b>   |           |
| <b>Shire of Serpentine Jarrahdale</b>  |           | Como                          | 5         |
| Byford                                 | 1         | South Perth                   | 9         |
| <b>TOTAL</b>                           | <b>1</b>  | Manning                       | 1         |
| <b>City of Belmont</b>                 |           | Waterford                     | 2         |
| Cloverdale                             | 1         | Salter point                  | 2         |
| Rivervale                              | 1         | <b>TOTAL</b>                  | <b>19</b> |
| <b>TOTAL</b>                           | <b>2</b>  | <b>Shire of Victoria Park</b> |           |
| <b>City of Bayswater</b>               |           | East Victoria Park            | 1         |
| Maylands                               | 1         | Victoria Park                 | 3         |
| Morley                                 | 1         | <b>TOTAL</b>                  | <b>4</b>  |
| <b>TOTAL</b>                           | <b>2</b>  | <b>City of Canning</b>        |           |
| <b>City of Gosnells</b>                |           | Riverton                      | 3         |
| Gosnells                               | 1         | Canning Vale                  | 9         |
| Huntingdale                            | 1         | Lynwood                       | 1         |
| Kenwick                                | 1         | Parkwood                      | 2         |
| Maddington                             | 1         | Rossmoyne                     | 3         |
| Southern River                         | 5         | Shelley                       | 2         |
| Thornlie                               | 1         | Willetton                     | 25        |
| Rostrata                               | 1         | <b>TOTAL</b>                  | <b>45</b> |
| <b>TOTAL</b>                           | <b>11</b> |                               |           |
| <b>Town of Kwinana</b>                 |           | <b>City of Rockingham</b>     |           |
| Wellard                                | 1         | Baldivis                      | 2         |

| Suburb                   | Qty      | Suburb               | Qty        |
|--------------------------|----------|----------------------|------------|
| Wandi                    | 3        | Rockingham           | 1          |
| <b>TOTAL</b>             | <b>4</b> | Safety Bay           | 1          |
| <b>City of Cambridge</b> |          | <b>TOTAL</b>         | <b>4</b>   |
| Wembley                  | 1        |                      |            |
| <b>TOTAL</b>             | <b>1</b> | <b>OVERALL TOTAL</b> | <b>186</b> |

## Feedback received outside the Survey Monkey feedback platform

### Correspondence 1: Email sent to the City of Melville, Tuesday 9 November 2021 @ 2.14pm

Sent: Tuesday, 9 November 2021 2:14 PM

To: Melville Information Officer

Cc:

Subject: Applecross Tennis Courts The Strand

Dear sir / madam

As a local resident in Applecross I am concerned on a few issues at what is being proposed at the Applecross tennis club.

The recent changes brought about by the \$500,000 Federal grant to the Applecross Tennis Club seem to be at this stage partly used to improve the playing surfaces and areas of the courts.

However the proposed changes and engineering works for the Strand including, street carparking [ some 46 car bays ] , roadworks, speedhumps , drainage and potentially narrowing of The Strand will create mayhem along the stretch affected. It has been the way it is now for 30 years that I have been there and seems to suffice. It goes with old saying " If it ain't broke don't fix it ".

However, I think that the major issue overall is the proposed Flood lighting to hardcourts which I believe at this stage is subject to a Supreme Court Injunction. This will no doubt cause a lot of grief and heartache amongst the fellow residents on The Strand and nearby streets including Duncraig Rd. The increased traffic flow in the evenings, the bright floodlights at night shining into local nearby properties, the night time noise both before, during and after night tennis will impact considerably on the local normally quiet area. Also for consideration is the visual pollution of the number of light towers during the day.

Will there be alcohol served there, or are they allowed to bring their own and consume on the evening on and around the courts? This also will lead to excessive noise levels in this normally peaceful area.

In conclusion, I know it is too late now to go back, but I wonder at times if the land could have been gifted back to the Applecross and City of Melville residents, and have been put to better use as public open space for all to enjoy not just the tennis club.

Kind regards

### Correspondence 2: Email sent to the City of Melville, Tuesday 9 November 2021 @ 7.43am

I disagree with the select number of residents who oppose the new lighting and parking at Applecross tennis club.

The parking can be utilised by many other Melville residents who wish to recreate by THEIR river.

If the club can foster more citizens and their children to exercise with improved facilities, that is also good for physical and mental health in general.

The new solar lighting at Strickland oval is a good example of improving recreational amenities.

I do not think those few householders have anything to fear. The view from the balcony of a few people playing a bit of night tennis would be pleasant !

# ps: rotary used the Heathcote oval to great effect on Sunday for visitor parking.

### **Correspondence 3: Email sent to the City of Melville, Monday 8 November 2021 @ 4.57pm**

I refer to a document I received in my mailbox on 7<sup>th</sup> November 2021.

I normally have no interest in getting involved in these matters. In this instance I feel I should share my thoughts and views.

I must also point out that I am not a member of the tennis courts, but a local resident and ratepayer that has enjoyed the facilities on a casual basis.

I think the tennis club on the foreshore is one of the great characteristics of our suburb – a bit like the Jacaranda Trees.

I think adding lights to the four courts would be fantastic - it'll be a great improvement to an already quaint and beautiful piece of Applecross foreshore!

I think ....position in opposing the lights reeks of self-interest. He could only be worried about his own personal concerns and not the interests of the majority of your rate payers.

I am fed up with these small minority groups wreaking havoc in our City, constantly bullying the majority that might like a couple of night sets under lights at their local tennis club.

.... should've considered the likelihood of flood lit tennis lights when he purchased his property at ....

I ask you to make decisions in the best interests of the majority of your constituents who mostly remain silent on these matters.

Telephone  
Mobile Phone  
Email

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

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9 November 2021

Mr David Lanfear  
Otium Planning Group Pty Ltd  
Unit 9 Galley Suites, 185 High Street  
Fremantle WA 6160, Australia

Via Email ; David.Lanfear@otiumplanning.com.au

Dear Mr Lanfear

**City of Melville – Tennis Strategy**

I refer to our discussion this morning and to your appointment as external community, sport and leisure consultants to assist the City of Melville (“the City”) in undertaking infrastructure audits of all City tennis facilities, benchmarking them with best practice facilities, engagement with the local community, tennis clubs and Tennis West with a view to developing a strategy to meet the needs of the wider tennis community for the period 2021 to 2041.

One group of stakeholders that appears to be missing from this consultative process is local residents who are impacted by the activities conducted at tennis clubs. My wife and I are two such residents.

In February 2020, we lodged a submission in response the City’s request for comments concerning the then proposed works on Crown land whereby the Applecross Tennis Club (“the Club”) wished to construct 12, 10m high lighting structures, convert four grassed tennis courts to hard courts and remove the synthetic turf on courts 3 and 4 and replace them with grassed courts.

The works were to be funded by a \$500,000 Federal Government Sport Australia Community Infrastructure Grant scheme which purportedly supported small to medium scale projects of up to \$500,000. The scheme and its transparency were widely criticised as pork barrel spending and the subsequent Senate enquiry into the scheme was rightly scathing in its conclusions on government political interference.

Questions still remain as to why the Club was awarded a maximum grant when the Auditor-General stated an assessment score of 74 per cent was the cut-off for funding under the program and it was reported the Club's development only received an assessment score of 54 out of 100.

As part of our submission against the installation of the lighting towers we noted that if members of the general public had a preference to play on hard courts with lights they already had a plethora of choices within the City and that there was no obvious demand or need to waste Federal taxpayer funds and create more.

The Council website at that time indicated there were three tennis courts available for hire within the City of Melville and there were also four other tennis clubs within the City which had courts for hire to the general public, namely the following clubs:

- Melville/Palmyra Tennis Club
- Kardinya Tennis Club
- Bull Creek Tennis Club
- Blue Gum Tennis Club

At the time of our February 2020 submission, we visited each of the above clubs and included as an appendix to our submission, a summary of our observations at that time concerning their facilities and their impact on the local communities in which they are located. A copy of that appendix could be made available to you if required. Based on the that analysis the community already had 29 hard courts with lights and a further three clay courts with lights and four artificial grass courts with lights. There was no demonstrable need to create any lit hardcourts at the Club. People wishing to utilise hardcourts with lighting facilities do not have to travel great distances to utilise such facilities.

You would obviously be aware of the document headed "City of Melville Active Reserve Infrastructure Strategy" dated 27 January 2020 as it was prepared by your consultancy firm at that time, Dave Lanfear Consulting. There are numerous references to tennis, tennis courts and facilities throughout that document. The basic conclusions you reached in the document are that there are already a large number of courts and clubs across the city which are likely to be competing for the same members and that there is no need for more courts and in fact there is a need for a rationalisation and reduction of facilities.

Given the January 2020 strategy document I find it interesting that it is now necessary to prepare a separate Tennis Strategy and wonder if there is another agenda.

With regards to tennis court lighting generally the City's policy Local Planning Strategy document endorsed by the Western Australian Planning Commission in 18 April 2016 states at page 107, the City's policy objective CP-061 is to "*control the impacts of tennis court developments in or adjacent to residential areas.*" In correspondence with the City I pointed out the lighting component of the development was at total odds with the Council's own policy objective and that the impact of the lighting towers and extended club operating hours would have a significant impact on adjacent residents. On the same page the City's policy objective CP-058 is stated to "*control the impacts of outdoor flood and security lighting on the amenity of the adjoining properties and the surrounding area*".

I have been advised by an officer of the City that City was supportive in principle of the installation of new floodlighting at the Club, subject to the floodlighting being operational in accordance with conditions imposed by the Department of Biodiversity, Conservation and Attractions (“DBCA”) as the permit authority. I have been unable to get a sensible response as to why the City was being so supportive and yet at the same time ignoring its own publicly stated policy objectives.

As it turned out the Club failed to obtain the necessary DBCA approvals and the matter remains the subject of a Supreme Court injunction.

It has been put to me that the impact of Clubs generally on the amenity of neighbouring residents needs to be managed appropriately so that residential amenity will not be adversely compromised. It has also been put to me the City appreciates residents’ concerns but needs to balance resident concerns with the needs and aspirations of Clubs to develop and enhance their facilities. The reality is the facilities are not Club owned and funded facilities but facilities owned by the City and leased for little or no cost to the clubs.

In the case of all tennis clubs in the City, the Clubs have minimal investment in their facilities on their balance sheets, but merely maintain what has been provided to them at little or no cost in comparison to the investments made by local residents in their homes. The club facilities have invariably been paid for by the ratepayers of the City or by grants provided by the taxpayers of the State and Federal Governments.

In the case of the Applecross Tennis Club it is a private members club in an extremely privileged position with a lease subsidised by all City ratepayers. It was and remains our opinion that, in the absence of the fact there have purportedly been tennis courts on the current site or in the nearby vicinity for 120 years, there is no way a new tennis club could ever be established in such a pristine and environmental sensitive area. The Club owes its continued existence to a quirk of history, not from demand driven by the local community.

The Club occupies approximately 9,000 square metres of prime river front land and pays no rates and taxes to the City. I pay about \$3,600 per annum for the 585 square metres of land upon which our home is built. On a like for like basis the Club is getting a \$55,000 free ride. In addition, I understand the Club pays no rent to the City and no water rates. Under its lease the Club only pays the City about \$700 a year as an administration fee. As an aside, as a Senior I pay over \$800 a year to go to the Leisure Fit Gym operated by the City. The Club’s members pay only \$385 for a full adult membership or \$544.50 for two adults and any number of children under the age of 18. Its remaining income is generated from bar and function sales.

I find it extraordinary that the City is now proposing as part of recently announced Road Improvement Works for The Strand to construct 46 car bays for use by the Club. One can only conclude the City has already decided that regardless of your strategy study’s conclusions and recommendations that the Club is not to be part of any rationalization or relocation arrangements.

I also find it extraordinary to allow a club such as the Applecross Tennis Club to operate as a subsidised function centre business and bar in a residential area. Clearly the Club is competing against local businesses that pay rent, rates and taxes and have to provide parking facilities at their own cost.

I have no objection to members having a drink after a game of tennis but bar hours to 11.00pm on Friday and Saturday nights as advertised on the Club's website are unacceptable to local residents and the lease between the Club and the City should be amended to remove such an arrangement. It is a tennis club not a subsidised function centre in a residential area.

Conclusions

1. As noted in the City of Melville Active Reserve Infrastructure Strategy dated 27 January 2020 the basic conclusions you reached in the document are that there are already a large number of courts and clubs across the city which are likely to be competing for the same members and that there is no need for more courts and in fact there is a need for a rationalisation and reduction of facilities. We agree with this conclusion.
2. The Applecross Tennis Club has the greatest impact on local residents of all the tennis clubs in the City and as part of any rationalization, consideration should be given to possibly relocating it or amalgamating it with another club in the City and returning the existing reserve to public open space that could be enjoyed by the community as a whole without the adverse impact on local residents.
3. The Applecross Tennis Club and its members need to acknowledge their extremely privileged and subsidised position and undertake not to proceed with any lighting project now or in the future.
4. The City as lessor needs to make it abundantly clear to the Club that lights at the Club are contrary to the City's policies on lights and tennis court developments adjacent to residential areas and will not be approved in the future.
5. If the Club is to remain in its existing location it needs to be a good neighbour and respect that they should not do anything that could be considered a nuisance or annoyance to owners and occupiers of properties in the neighbourhood.
6. The lease the between the Club and the City should be amended to remove the right for the Club to operate as a function centre and preclude the sale or consumption of alcohol on the leased premises after 8.00pm..

Should you wish to discuss this submission or require clarification on any matter raised please do not hesitate to contact me.

██████████

██████████

**Correspondence 5: Email on sent to the City of Melville, Tuesday 9 November 2021 @ 9.09pm noting that the letter is dated the 16<sup>th</sup> November 2021**



16<sup>th</sup> November 2021

Email: melinfo@melville.wa.gov.au



We understand the City is seeking comments as regards tennis facilities in the City of Melville.

We can only comment on the Applecross Tennis club.

Our family at various times have been members of the Club and played active tennis. We are health conscious and believe in the benefits of all sporting activities including tennis, particularly for young people.

We have no objections to the Club in its present form except we do believe the Club has far too many courts which occupy a beautiful river reserve, for the exclusive use of a very small number of people.

Our observation of tennis activities at the Club has been that apart from weekends, very rarely are more than 2 courts utilised at any given time.

On weekends very rarely are more than 8 courts utilised. The Club has 14 courts which appears a total over use of public land.

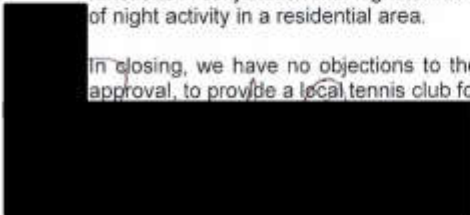
Putting the number of courts aside, our concern is that we believe the Club is lobbying for the installation of lights over 6 courts for night tennis. The lights are proposed to be erected on 12-meter poles.

Our objections and concerns as regards the installation of lights are:

1. They will create an eyesore on the public reserve adjoining the river.
2. The impact of lights on the native wildlife reserve.
3. Night-time activity and disturbance to the residents.
4. A completely unjustified extra use of already an excess of courts.

We believe the lights will create a situation where the Club will utilise the Club House for tennis functions in conjunction with night tennis which will have the effect of causing unreasonable levels of night activity in a residential area.

In closing, we have no objections to the Club in its current format in keeping with its original approval, to provide a local tennis club for daytime use only.



# Appendix 8: Stakeholder Engagement Summary and Report Related to the Draft Strategy



# Tennis Strategy

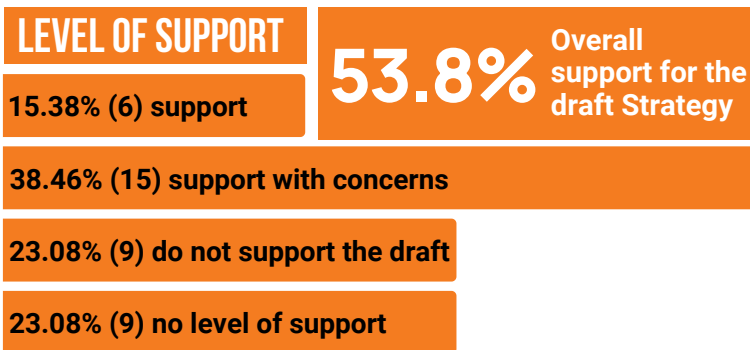
PUBLIC COMMENT  
ENGAGEMENT SNAPSHOT

The City of Melville is developing its first Tennis Strategy to guide the future direction and provision of tennis, and associated infrastructure within the City over the next 10 years.

To ensure the Strategy meets the needs of the community, now and into the future, the draft Strategy was developed in collaboration with local tennis clubs, education providers, coaches, community-run courts, the peak body, Tennis West, and 836 community members who completed a survey in 2021.

During the month of April 2022, stakeholders and the community were invited to view the draft Strategy, share their level of support and provide final comments for consideration.

Feedback received will inform the final City of Melville Tennis Strategy.



## KEY THEMES

- Point Walter co-location proposal
- Kardinya tennis maintenance
- Lighting (Applecross and Point Walter)
- Strategy purpose and commitment from the City (investment, support and long-term financial considerations)
- Consideration of the varying needs of tennis courts and clubs.
- Information and reporting

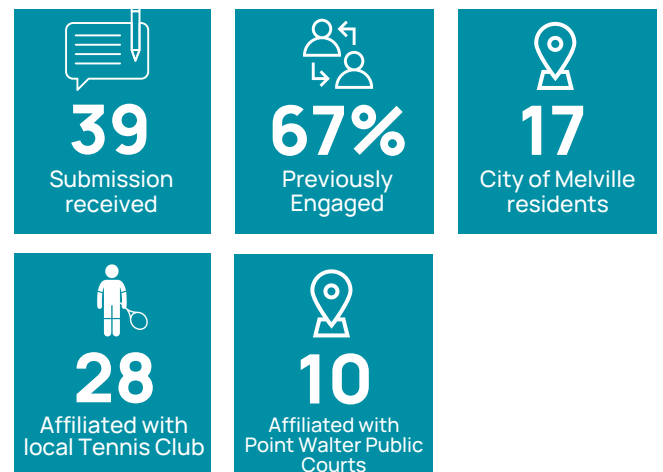
## NEXT STEPS

Otium Planning Group will review and consider feedback received, and where necessary, make any final updates to the Strategy. Following this, an agenda item, including officer recommendation, tabled submissions, and Strategy will be presented for consideration at a future Ordinary Meeting of Council.

## ENGAGEMENT REACH



## PARTICIPATION



# Tennis Strategy

Community Engagement Stage 2  
Tabled Public Submissions Report



City of  
**Melville**

Engaging with our diverse  
community to achieve an inclusive, vibrant and  
sustainable future.

## Information

The City of Melville is developing its first Tennis Strategy to guide the future direction and provision of tennis, and associated infrastructure within the City over the next 10 years.

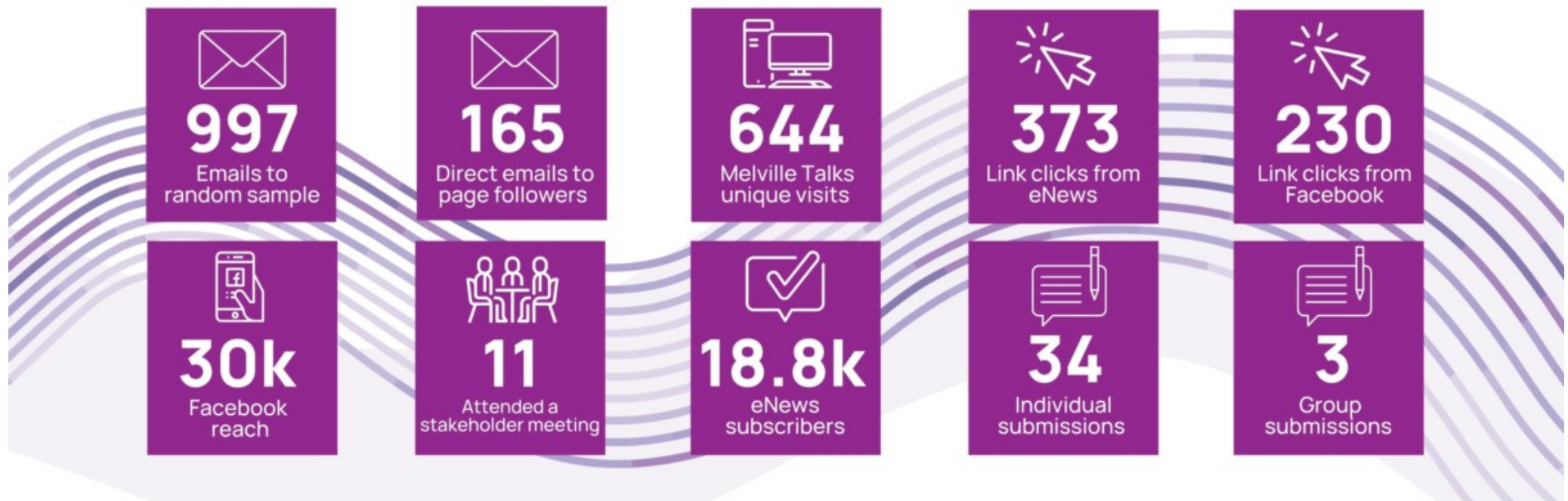
To ensure the Strategy meets the needs of the community, now and into the future, the draft Strategy was developed in collaboration with local tennis clubs, education providers, coaches, community-run courts, the peak body, Tennis West, and 836 community members who completed a survey in 2021.

During 4 April - 3 May 2022, stakeholders and the community were invited to view the draft Strategy, share their level of support and provide final comments for consideration.

Feedback received will inform the final City of Melville Tennis Strategy.

## Engagement Reach

To bring awareness to the project and the opportunity to provide comment, respondents were informed through a number of digital and traditional communication channels. This included a direct email invitation to a random sample of City of Melville residents, email notification to Melville Talks page followers, a dedicated Melville Talks webpage, on-site signage at tennis courts, social media posts, stakeholder information session, publications in newspaper, eNews and direct communication with clubs, schools and Tennis West, with encouragement to distribute information to members through their own communication channels.



## Engagement Outcomes

39 submissions were received, with 53.8% providing overall support of the Strategy.

- 15.38% (6) support
- 38.46% (15) support with concerns
- 23.08% (9) do not support
  - 88% (8) of those who did not support the strategy specifically opposed the netball relocation proposal at Point Walter
- 23.08% (9) did not provide a level of support

From the 39 submissions

- 4 group
- 1 peak body (Tennis West)
- 34 individual
- 34 received via Melville Talks
- 5 via email and letter

67% informed us they had previously provided input into the draft strategy via survey, in person conversation and stakeholder meetings

43% informed us they live within the City of Melville boundary

71.79% informed us they were affiliated with a Tennis Club or Association

### Summary of comments received:

|  | Mentions |
|--|----------|
| Objection against converting grass tennis courts to hard surface courts at Point Walter* | 9        |
| City's relationship with clubs (incl. support / communications)                          | 8        |
| Grass courts cater for seniors' / other health needs re: Point Walter*                   | 7        |
| Negative environmental effects re: Point Walter proposal*                                | 7        |
| Lighting installation at Applecross Tennis Club  | 6        |
| Maintenance, development and upgrading of tennis courts, infrastructure and facilities   | 6        |
| Analysis on courts availability and utilisation  | 4        |
| Minor incorrect information in the Draft Strategy  | 4        |
| Lack of financial assessment   | 4        |
| Concerns around multi-use courts at Pt Walter*   | 3        |
| Increased utilisation of school tennis courts  | 3        |
| Other Comment  | 12       |

*(includes 4 mentions of support and 2 mentions of objections)*

\*It should be noted that a separate community and stakeholder engagement process will take place specifically about the Point Walter netball relocation proposal, with opportunities for stakeholders and the wider community to be involved in the community engagement process.

## Key themes for level of support

Do not support

- City of Melville's level of investment
- Point Walter recommendations re: netball relocation proposal

Support and support with concerns

- Minor incorrect information
- Point Walter recommendations
- City of Melville's investment and responsibility of tennis facilities
- Lighting of courts (Applecross Tennis Club)

No level of support provided

- Point Walter recommendations
- Minor incorrect information

## Level of Support based on participation

| <b>Involvement in the project</b>                          | <b>I support the draft</b> | <b>Support the draft with concerns</b> | <b>I do not support the draft</b> | <b>I do not wish to state a level of support</b> |
|--|----------------------------|--|-----------------------------------|--|
| I attended a meeting (in person, over the phone or online) | -                          | 3                                      | -                                 | 4  |
| I completed an online survey                               | 4                          | 7                                      | 6                                 | 2  |
| I have not been involved thus far                          | 2                          | 5                                      | 3                                 | 3  |

| <b>Are you affiliated with a tennis club, facility or tennis peak body?</b> | <b>I support the draft</b> | <b>Support the draft with concerns</b> | <b>I do not support the draft</b> | <b>I do not wish to state a level of support</b> |
|---|----------------------------|--|-----------------------------------|--|
| Yes   | 6                          | 13                                     | 7                                 | 6  |
| No  | -                          | 2                                      | 2                                 | 3  |

| <b>Suburb of residence</b> | <b>I support the draft</b> | <b>Support the draft with concerns</b> | <b>I do not support the draft</b> | <b>I do not wish to state a level of support</b> |
|----------------------------|----------------------------|--|-----------------------------------|--|
| Applecross                 | 1                          | 3                                      | 1                                 | 2  |
| Attadale                   | -                          | -                                      | 2                                 | -  |
| Bicton                     | -                          | -                                      | -                                 | 2  |
| Booragoon                  | -                          | 1                                      | -                                 | -  |
| Bull Creek                 | 1                          | -                                      | -                                 | 1  |
| Kardinya                   | -                          | 2                                      | -                                 | -  |
| Leeming                    | -                          | -                                      | -                                 | 2  |
| Melville                   | -                          | 1                                      | -                                 | -  |
| Mount Pleasant             | 1                          | -                                      | -                                 | -  |
| Palmyra                    | 1                          | -                                      | -                                 | -  |
| Willagee                   | -                          | 1                                      | -                                 | -  |
| Winthrop                   | 2                          | 1                                      | -                                 | -  |
| Other (non-CoM)            | -                          | 6                                      | 6                                 | 2  |

| <b>Interest in the project</b>                      | <b>I support the draft</b> | <b>I support the draft, but have some concerns</b> | <b>I do not support the draft</b> | <b>I do not wish to state a level of support</b> |
|---|----------------------------|--|-----------------------------------|--|
| I am a resident in the City of Melville             | 6                          | 6  | 2                                 | 3  |
| I am a ratepayer in the City of Melville            | 4                          | 2  | 1                                 | 2  |
| I study in the City of Melville                     | -                          | -  | -                                 | -  |
| I own/operate a business in the City of Melville    | 1                          | 1  | 1                                 | 1  |
| I work or provide a service in the City of Melville | 1                          | 1  | 1                                 | 1  |
| I am a visitor                                      | -                          | -  | 1                                 | -  |
| I recreate in the City of Melville                  | 2                          | 10   | 6                                 | 3  |
| I am employed at the City of Melville               | -                          | -  | -                                 | -  |
| Other (please specify)                              | -                          | 2  | 3                                 | 2  |

## Tabled Comments

### Individual submissions

|   |   |
|---|---|
| I do not support the draft                | Offensive waste of time and money IF CoM are NOT going to make some serious investments to support existing clubs after years of neglecting their responsibilities around the clubs!!!  |
| I do not support the draft                | Our tennis group have collated responses to the draft strategy which will be forwarded to the City of Melville  |
| I do not support the draft                | A written submission has been made with others of my group  |
| I do not support the draft                | I would like to see the grass courts at Pt Walter retained rather than be replaced by hard courts.  |
| I do not support the draft                | Disappointing to hear that after 20+ YEARS of playing on your fabulous grass courts, they are planned to be concreted over. NOT GOOD!! There used to be 12 grass courts. Then there were 6 and now there are only three. We raised our children each Sunday morning here. I play socially and the grass is useful for my arthritic knees. Playing hard court will not be possible. Making this a hard surface is not useful as the heat generated will add to the global warming effect. Thinking global and acting local makes sense to me. Please leave these courts alone, improve the maintenance and keep Melville beautiful to visit and play Murray  |
| I do not support the draft                | I don't support the draft due to the proposed changes to the courts at Point Walter. Please see the group submission from the Sunday afternoon group that will be delivered to council on Monday 1st April  |
| I do not support the draft                | Please refer to the hard-copy submission from the Point Walter Tennis Sunday Afternoon Group (to be submitted in person 2 May 2022). Please note that it is not just about amenity for tennis players, but also considerations of public open green space, tree canopy, heat island effect, therefore general amenity for the whole community.  |
| I do not wish to state a level of support | Strongly oppose the installation and operation of any night lighting or floodlights at the Applecross Tennis Club, 32 The Strand, Applecross and that any steps taken in respect of such lighting will be strenuously opposed.  |
| I do not wish to state a level of support | We have invested in a BatFast Simulator that has a tennis simulation. It is a great way to promote the sport and engage players at all levels of the game. I am happy to discuss how this could benefit the tennis community in the City of Melville. We use the simulator for cricket and it has been a big hit with the kids on a beginners level, teaching and with adults on an entertainment level.  |
| I do not wish to state a level of support | The courts at Peter Ellis Reserve are an important component in enabling PE staff at Leeming SHS to provide a wide variety of sport and recreational activities. The courts are multi purpose, being suitable for tennis, netball, basketball European Handball, court hockey to name a few. The cricket nets and beach volleyball courts adjacent to the courts add to that ability to provide other activities. The agreement between the Dept of Education in providing these courts and maintaining them for the schools use is a key asset in our PE program across students from Year 7 to Year 12. Clearly Leeming SHS wishes to see these courts maintained and available for the safe use by our students in an ongoing basis. |

I do not support the draft

My concerns are only with the plans for the grass courts at Point Walter which i have used regularly for over 20 years. I believe there are many benefits in keeping the grass courts long into the future.

- Environmental - Grass is much better than any non-living surface in reducing ambient temperature and absorbing carbon. Replacing cooling, revitalising lawns with hard surfaces reverses clearly enunciated actions required to reduce climate change. Many animals and birds use the tennis lawns and adjacent trees for survival. Wagtails, galahs and swallows are particularly frequent, and other birds come in different seasons. Goannas roam across the lawns, lizards find a safe place at night behind the wire fences. These creatures keep insect numbers down and bring joy to the families who play there. Hard surfaces will chase them away. If lights are added for the netball these will have a further deleterious effect on the beautiful wildlife. It's hard to imagine how four pumping netball courts can be adequately catered for with the current parking spaces. It is possible the adjacent tree line next the carpark will be annexed in the future for more spaces, and magnificent trees felled. No plans for the tennis court upgrade should involve the culling of any large trees. They are home to important bird species.
- Health and Safety - One of the great benefits of grass courts is the softness of the surface, allowing people of senior years to keep playing the sport they love. A hard court may force their premature retirement. Falls may become more painful and damaging. Courts used for both tennis and netball will require the movement of heavy equipment (net poles) during sport change overs. The current system of hammering pegs into the lawn is easily managed by all, but a far more substantial tennis and netball securing system will be necessary under the new proposals. 3 metre netball posts will need moving. The lifting and carrying of these raise H&S concerns. The idea of children using the toilets at the golf club contains several safety concerns. They will have to cross a road famous for having motor cycles and sports cars roaring around the corner from the river; and expecting them to use toilets that require them passing thru licenced areas and sharing facilities with adults who have been drinking is a big concern. The current amenity is a rare combination of open lawn surrounded by bush and trees in a quiet environment which attracts wildlife and other happy humans. It is an oasis of tranquillity and fun... all these qualities help with strengthening mental health. These qualities should be protected within the new development, they produce great service to the community.
- Economic - Whilst there is no doubt that maintaining grass courts is costly, the maintenance and costs of the new courts also needs factoring before any decisions are made. How long do synthetic surfaces last in Perth's climate, and how often will they need replacing? What are the costs of purchasing the new removable sports infrastructure that will be required? What are the costs of lighting and power if the netballers require lighting in winter months? Will the set-up and break-down of the courts between sports require a paid attendant? What is the costs of the required storage sheds and who will have key access to get the nets out? Will the cost of hiring courts need to be substantially raised? Will a booking officer be needed to program the sports? A comprehensive budget, including the long term maintenance costs is definitely required. (continued)

I do not wish to state a level of support

As a ratepayer and a resident living opposite the Applecross Tennis Club (“the ATC”) I am disappointed with the Report on a number of fronts, however, I will limit my comments to several major observations on the Report as a whole and to some specific comments on the lighting issue at the ATC.

At the outset I wish to note as a youngster I played competitive tennis and I am supportive of people playing tennis and a reasonable level of support being provided to the clubs by the City. At the same time, the playing of tennis, particularly at night should not impact on the quiet enjoyment of local residents living in their homes opposite tennis clubs.

- **Need For Rationalisation.**

1. Throughout the Report there are references to the fact there is already an excessively large number of courts and clubs across the City which are likely to be competing for the same members and that there is no need for more courts and in fact there is a need for a rationalisation and reduction of facilities. This is a similar conclusion reached by the same consultant in a document headed “City of Melville Active Reserve Infrastructure Strategy” dated 27 January 2020. Please see Appendix A for a summary of some of the references to this excess capacity and need for rationalisation.
2. It is interesting to note, the Report states that the continued excessive City tennis infrastructure is “however filling a gap in the current under-provision of tennis infrastructure immediately to the south of the City (within the City of Cockburn) where there is a deficit of club based infrastructure.” As a ratepayer of the City, that’s nice to know. I also note that 27% of the respondents to the online survey live outside the City.
3. Disappointingly, having commented extensively throughout the Report that there is a need for facility rationalisation, the conclusions and recommendations Section 7 on page 38 does not make a single rationalisation recommendation and merely perpetuates the aspirations of the clubs’ “want lists” and a business as usual strategy.
4. In the absence of any recommendations to the contrary, by implication it appears the “strategy” is to merely perpetuate the existing over supply of courts until at least 2036 at an enormous cost to the rate payers of the City.

- **Lack of Financial Assessment .**

1. The Report is devoid of any detailed financial information on the current cost of the City’s support of the existing clubs and courts and devoid of the costs associated in perpetuating the existing over supply of courts and at the same time satisfying the wish lists of the various clubs set out in the recommendations section of the Report.
2. As a retired businessman, I note I was never able to make long term strategic decisions without knowing and understanding the financial implications of the strategy implementation and the impact that would have on other competing demands.
3. It would be appropriate to know what the total cost of the City’s financial support of tennis actually is and for that to be expressed in terms of total costs, cost per resident and cost per club member. The cost per resident and club member should then be compared on a like to like basis with the support being provided to members of golf, cricket, soccer, AFL, rugby, netball and yacht clubs within the City together with users of the City’s gymnasiums and swimming pool.
4. Tennis cannot be looked at in isolation and in fairness to these other sports and activities they have competing demands that need to be considered within the City’s overall cost and budget constraints. Tennis

may be massively over subsidised on a per member basis, in which case that would only further exacerbate the need for rationalisation.

5. I do not see how the City can make a reasonably informed decision involving significant rate payer funds and City resources for only tennis without knowing how much each community sporting activity is being subsidised.

- Comparative Club Performance and Asset Utilisation

1. As noted above, throughout the Report it is noted there is excess court and infrastructure and a need for rationalisation. There are no rationalisation recommendations, and the Report includes no comparative club financial and operational performance assessments that might have resulted in possible rationalisation recommendations.
2. In my opinion as a starting point the balance sheets, income and expenditure statements, membership data, court usage data and annual reports for all clubs should have been reviewed and a comparative analysis undertaken to confirm that the individual club operations were sustainable into the future and that the representations made by club officials to the Report author were supportable.
3. I suspect most of the clubs will have limited reserves and financially will be operating at close to break even. I also suspect income from bar and social usage of club facilities in some cases will be the difference between operating at a profit or at a loss. Had such an analysis been undertaken I expect actual court usage would be significantly less than that based on the range of assumptions incorporated in the Report. I have confirmed below that this is the case in respect of court usage data at the ATC.
4. Without the suggested analysis, I do not see how the City can make a reasonably informed decision on the continued commitment of significant rate payer funds without knowing whether the assets are in fact massively under utilised and whether rationalisation should be implemented and if so how and what the options may be.

- Court Usage

On pages 21 and 22 of the Report an assessment of future court needs, or demand is made assuming participation levels for adults being the critical driver. The assessment assumed amongst other matters

- Average members usage on a weekly basis is between 4 and 5.5 hours (taking into account social, coaching and pennants).
- It is assumed for club participation the capacity is at least 30 hour per week for hard courts (i.e. 3 x 5 hours weekday usage and 15 hours at weekends). This acknowledges the various capability of each surface type.

Included as Appendix B is video verifiable court usage information at the ATC, by day, time of day and actual court for the period 5 February 2021 to 11 April 2021 for games or training commencing from 7.00am to those commencing at 7.00pm. 65 days of data was analysed but let us say 9 weeks. There were 5,651 people in total using the courts on 1,742 occasions or an average of 3.24 people per court. The average people by court are distorted by junior training numbers which were noted as being as high as 10 per court. Actual overall court usage during the peak of the summer season was only 14.7%.

At page 28 it is noted the ATC increased membership to 350 of which 30% are juniors thus implying there are 245 adult members.

It is also noted on page 28 that the ATC “is jammed most mornings with juniors.” The following are the actual morning court utilisation rates, and it should be noted the 9.00 am time slot usage is impacted by

ladies' pennant tennis numbers.

Time of Day Utilisation

- 0700-0800 10.4%
- 0800-0900 18.7%
- 0900-1000 26.0%

Even 20% court usage hardly constitutes jammed court usage. Unfortunately, this is an example of unverified information being incorporated into the Report as fact.

On the basis the club has 350 members and they each play an average of 5 hours a week (as assumed in the Report) that results in 1,750 hours of court usage per week or 15,750 hours over the 9 week period. On the basis of 3.24 people per court that results in 5,670 people court hours in comparison to the Report assumed participation or in other words an overstatement in assumed usage of 177%. Namely,  $(15,750 - 5,670) / 5,670$  as a percentage.

An alternative view is to apply the Report logic to only adult members of 245 (70% of 350) which results in 1,225 hours of court usage per week or 11,025 hours over the 9 week period. The average number of users per court needs to be reduced to say 3 or 2.8 to reduce the impact of junior and training usage which results in 3,675 or 3,430 people court hours in comparison to the Report assumed participation or in other words an overstatement in assumed usage of between 200% and 221% over actual usage.

It is difficult to measure "apples with apples" but I suspect the data based on the assumptions in the Report could be overstating court usage by at least 150%. It really does not matter as it is clear court utilisation is nowhere near the numbers in the Report and overall usage at the ATC would be less than 10% on an annual basis.

Before the Report is finalised and the strategy considered for adoption, all clubs should be required to provide verifiable court usage information, by day, time of day and court for the last two summer seasons as I expect and have demonstrated the assumption based analysis massively overstates actual court usage. This overstatement of court usage has serious longer term impacts on the need for the Report to address the issue of club rationalisation now.

- No Residential Impact Assessment

I do not believe the Report has made any attempt to assess the impact on local residents of the various tennis clubs and their future plans and requirements. Issues such as noise, traffic, lighting and late night functions have not been considered and disappointingly the Report by omission assumes local resident amenity is not an issue worth considering when dealing with the aspirations of the clubs, Tennis Australia and Tennis West.

- City of Melville – ATC Lights Endorsement

Perhaps the most damning observation from the usage analysis in Appendix B is the lack of court usage after 6.00pm when at the height of summer, it was possible to play tennis until 8.00pm on many of the 65 days. Whilst I was not a resident of either The Strand or Duncraig Road at the time of the last daylight saving trial, I have been informed by neighbours who were residents at that time that it did not result in any noticeable increase in participation after 6.00pm.

The lobbying for lights is aspirational and not supported by any demand study or indication alternative facilities are considered to operating at capacity, which they obviously are not. As part of our original strategy submission against the installation of the lighting towers we noted that if members had a

preference to play on hard courts with lights they already had a plethora of choices within the City and that there was no obvious demand or need to waste further funds and create more. The utilisation data only reinforces this view.

Throughout the Report there are references to the ATC and a wish for lights to be installed. A selection of some, but not all, of those references are incorporated in Appendix C with some personal observations. A recurring theme in those extracts is that the City was supportive in principle of the installation of new floodlighting at the ATC subject to the floodlighting being operational in accordance with conditions imposed by the Department of Biodiversity, Conservation and Attractions (“DBCA”) as the permit authority. I have no idea if this was a Council decision, or a decision made by an officer of the City. With regards to tennis court lighting generally the City’s policy Local Planning Strategy document endorsed by the Western Australian Planning Commission on 18 April 2016 states at page 107 the City’s policy objective CP-061 is to “control the impacts of tennis court developments in or adjacent to residential areas.” In correspondence with the City, I pointed out the lighting component of the development was at total odds with the Council’s own policy objective and that the impact of the lighting towers and extended ATC operating hours would have a significant impact on adjacent residents. On the same page the City’s policy objective CP-058 is stated to “control the impacts of outdoor flood and security lighting on the amenity of the adjoining properties and the surrounding area”. It has been put to me that the impact of clubs generally on the amenity of neighbouring residents needs to be managed appropriately so that residential amenity will not be adversely compromised. It has also been put to me the City appreciates residents’ concerns but needs to balance resident concern with the needs and aspirations of clubs to develop and enhance their facilities. These facilities are not “their” facilities as all tennis clubs in the City have minimal investments in “their” facilities on their balance sheets, but merely maintain what has been provided to them. The facilities have invariably been paid for by the ratepayers of the City or by grants provided by the taxpayers of the State and Federal Governments. Many local residents’ lives would be forever adversely impacted by the installation of lights at the ATC opposite their homes. These residents have significant investments in their homes and pay thousands of dollars in rates every year to the City. Surely resident concern should be an overriding factor when there is already surplus of courts with lights in the City. The ATC occupies approximately 9,000 square metres of prime river front land and pays no rates and taxes to the City and only about \$700 a year as an administration fee. As an aside, as a Senior I pay over \$800 a year to go to the Leisure Fit Gym operated by the City. The ATC members pay only \$385 for a full adult membership or \$544.50 for two adults and any number of children under the age of 18. This type of imbalance is precisely why the City’s tennis subsidy cost referred to above needs to be assessed against other sports and activities which have competing demands within the City’s overall cost and budget constraints.

- Conclusions 1.
  1. Disappointingly, having commented extensively throughout the Report that there is a need for facility rationalisation, the conclusions and recommendations of the Report at page 38 does not make a single rationalisation recommendation and merely perpetuates the aspirations of the clubs’ “want lists” and a “business as usual” strategy.
  2. The Report is devoid of any detailed financial information on the current cost of the City’s support of the existing clubs and courts and devoid of the costs associated with perpetuating the existing over supply of courts and necessary in satisfying the wish lists of the various clubs as set out in the recommendations

section of the Report.

3. Tennis cannot be looked at in isolation and in fairness to other sports and activities which have competing demands, their financial support and subsidisation by the City needs to be considered within the City's overall cost and budget constraints. The Report is silent on this issue and tennis may be massively over subsidised on a per member basis, in comparison to other sports and activities, in which case that would only further exacerbate the need for rationalisation recommendations in the Report. I do not see how the City can make a reasonably informed decision involving significant rate payer funds and City resources for only tennis without knowing how much each community sporting activity is being subsidised.
4. The Report authors should have undertaken and published a club financial and court usage comparative analysis to confirm that the individual club operations were currently viable and sustainable into the future and that the representations made by club officials to the Report author were supportable. Without such an analysis, I do not see how the City can make a reasonably informed decision on the continued commitment of significant rate payer funds without knowing whether, as I suspect, the assets are in fact massively under utilised and whether rationalisation should be implemented and if so how and what the rationalisation options may be.
5. Before the Report is finalised and the strategy considered for adoption, all clubs should be required to provide verifiable court usage information, by day, time of day and court for the last two summer seasons. If, as I expect and demonstrated the assumption based analysis in the Report massively overstates court usage, then this overstatement of court usage has serious longer term impacts on the need for the Report to address the issue of club rationalisation now.
6. The City as lessor needs to make it abundantly clear to the ATC that lights at the ATC are contrary to the City's policies on lights and tennis court developments adjacent to residential areas and will not be approved or supported in the future. The current support needs to be withdrawn and the City needs to apply its existing policies.
7. The Report needs to highlight that City's in principle support of the installation of new floodlighting at the ATC is contrary to existing policies

I support the draft

Melville Council are to be congratulated for their proactive approach in developing this Tennis Strategy. It appears that the report has been put together by persons who do not actually play tennis and therefore they miss some important aspects. One is in relation to grass courts which I would like to make two points. Firstly many older people only play on grass courts and in fact are advised to by their doctor as it is easier on the knees and they effectively cannot play on hard or synthetic courts. Secondly grass courts must be taken "off line" every year in the winter months to scarify and top dress. This takes several months and some clubs will do this in rotation so that some grass courts are always available. This should be considered when discussing the number of courts available per head of population. My second point is on usage where it is stated that social tennis takes place primarily on week nights, this is not correct as every club I have ever been involved with has its major organised social tennis on a Saturday afternoon (certainly the case for Applecross and Bluegum). This is peak demand time as there is also pennants competition being played at the same time. At times this results in insufficient courts being available for social tennis as pennants takes priority.

|   |  |
|---|--|
| I support the draft                         | But I don't play at Melville/Palmyra Tennis Club because all the right adult members are at my other 2 clubs currently in both Manning & South Perth Tennis Club's, even though I live up the road, but next week I will start coaching or have tennis training lessons with the coach Emily at Melville/Palmyra Tennis Club because she can do it at a time to suit me and that is close to my home.  |
| I support the draft                         | I commend Blue Gum Tennis Club for introducing a tennis ball recycling program. Working with Friends of Booragoon and Blue Gum Lakes we find tennis balls in the Reserve and now have an opportunity to recycle them appropriately. I am a social member of this club and believe it is important for tennis clubs to have good relationships with the community and facilities around them.   |
| I support the draft                         | The repairs work @ Kardinya TC is urgent. Especially the 2 unplayable courts. The juniors don't have enough courts to play pennants.   |
| I support the draft                         | KTC is in dire need of upgrading. If not done urgently, my family and I may not be able to use the facilities, due to it being unplayable or unsafe. Please prioritise this club for funding, in order for the club to remain functional.  |
| I support the draft                         | The distinction between club, school and community courts could be summarised clearer in terms of their current use and purpose (which appears to be different with little to no overlap). The community courts in particular appear to be underutilised, though this is possibly due to the poor condition of most community courts/facilities and no nets on some courts. It would appear there is an option/opportunity for future use of community or school tennis courts by clubs (if courts/facilities meet appropriate standards) at times where demand for club courts exceeds capacity. This option would have several benefits in better utilisation and maintenance of community/school tennis courts/facilities. The same outcomes could also be met through increasing the number of courts at a club with high demand, and in doing so replacing community and/or school courts where the community and/or school use is catered for with the new club courts. An evaluation of these options will be required for each case to establish the best outcome for all.   |
| I support the draft, but have some concerns | I am absolutely appalled how Melville is over-investing in the dying sport lawn bowls, to the detriment of local kids and other local sports. Our councillor's and Mayor is corrupt. Shame, shame, shame on how you allocate OUR funds   |
| I support the draft, but have some concerns | Applecross Tennis Club is encountering strong resistance from wealthy neighbours for any proposition that includes lighting of the courts to the point where a Supreme Court Injunction has been served making it difficult for the club to take on this project. The only thing I disagree with on the report is the recommendation that the club proceed with the application rather than the council. My only recommendation is that COM take on the project of light installation on behalf of the community and the club as not for profit organisation that serves the members and the public should not be placed in a position of having to fight against wealthy neighbours with unlimited funds that are willing to spend their money to collect continue objecting knowing that the club cannot match them financially without risking bankruptcy. There are many reasons I and others have mentioned why lighting the club would be beneficial to COM. Apart from increased participation levels and health benefits, lighting the club would also make it so much safer for runners, joggers and cyclists using the adjacent path due to the benefits of lighting which at the moment is not there. |

|   |   |
|---|---|
| I support the draft, but have some concerns | A comment about the Point Walter Tennis Courts...the mid-week ladies at Applecross Tennis Club use these facilities when our own are unavailable. Also, I believe a change from grass to artificial grass would be a better option than hard courts. "Tennis is a sport that can be played, for life", under certain conditions, and the age of older participants should be considered. Grass and artificial grass courts, rather than hard courts, are kinder on the ageing body and enable players to play longer. Artificial grass courts are also more available during winter weather, unlike many grass courts. I believe any further changes of court surfaces at any clubs, should consider the age of all participants, not only those who are younger. In the draft strategy, there was a focus on the facilities themselves and not enough made about the social and mental health advantages to those who are part of a Club situation. Our particular group have supported many Western Australian charities, and each other through many difficult life experiences. Some of our ladies are on their own and their visit to the club for social tennis, twice a week is imperative for their continued well-being. On this note, I hope that Melville Council will keep a keen eye on how some of the Club's committees actually run their clubs and the particular personalities that dominate the decision making process. |
| I support the draft, but have some concerns | I have high amount of support in Applecross Tennis Club being able to have lights. Great club that offers so much in Applecross and City of Melville in general.  |
| I support the draft, but have some concerns | I'm wondering why you haven't seen the correlation between a struggling club and a tennis coaching provider having the coaching rights at two clubs Leading one to be successful and one to fail.   |
| I support the draft, but have some concerns | Tennis is very important for physical and mental health. Strongly encourage lighting at Applecross Tennis Club.   |
| I support the draft, but have some concerns | Majority of courts in Melville require paid usage. While I understand to run flood lighting costs. There are ample hours in a day for the courts to be used free of cost. However, the issue is that majority of the courts not associated with a club are at local schools. Of which, all except Melville Primary school are locked after school hours. As someone who plays tennis regularly at Melville Primary School after school hours, there is usually a line of people waiting to use the courts. It would be great if other schools could also open up their courts for free usage.   |
| I support the draft, but have some concerns | Re Point Walter. I am one of a group of plus50 years of age that play at PW every Sunday (and we have done for 20 years). The grass courts and the park environment are so important to us. Our joint submission response is being delivered to council Monday. We hope you can consider the benefits - enviro, economical and health/safety of retaining these 3 grass courts which we dearly treasure.  |
| I support the draft, but have some concerns | The draft survey makes recommendations for clubs and puts an responsibility on the clubs without commitment from City of Melville. It is unclear what the tennis strategy actually is and what the City of Melville will be driving in terms of a single unified approach to tennis. It is also disappointing noting the varying needs of clubs that there isn't a recommendation for some level of funding by City of Melville to bring all clubs to a similar standard noting the public survey comments which show overwhelming support for tennis in the LGA.   |
| I support the draft, but have some concerns | The survey received some passionate feedback from the tennis community. My concern is that one of the questions was regarding viewing areas around the courts which many people responded to positively. However, I know from association with the Hockey Club at Kardinya that Melville Council is actively in discussion with Hockey to convert part of the viewing area at the Kardinya tennis club into car parking for hockey. As such I do not believe that this tennis strategy will be taken seriously by council. I would love to support the draft but I don't think council will take it seriously. There also doesn't seem to be much action or responsibility for council in this plan to support clubs. It all seems to be up to the clubs to take action.  |

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| <p>I support the draft, but have some concerns</p> | <p>The Draft Tennis Strategy proposes in Recommendation 15 to remove the flat grassed area and tennis courts and construct five hardcourts for combined netball and tennis in accordance with the Attadale Alfred Cove Foreshore Masterplan. The Masterplan in recommendation TPPW-04 proposes moving the Attadale Netball Club from their current facility at Troy Park to the Point Walter facility. Infrastructure. There is currently minimal infrastructure at the PW tennis courts. No lighting, water or drainage. There is limited shelter in the area outside the fenced area. The parking numbers approximately 30 spaces. The tennis area is largely free of structures and sits beautifully within the surrounding bushland reserve. Our group always enjoys and appreciates the area on which we play. Any structure erected will affect trees and the appearance of the area. Netball training takes place into the evening under lights. PW is surrounded by trees supporting birdlife. Operating floodlights during the evening will disturb the birds and other wildlife. The Golf Clubhouse has been suggested as an amenity which could be used by the netball players. This is not a suitable facility for the younger players as it has not been designed for sporting teams. It is a restaurant and bar. The Attadale Netball Club is a well attended club with over 400 players. It seems more economic and cause less environmental impact to upgrade the existing netball facilities at Troy Park where the necessary infrastructure already exists, than to move the Club to an area which has less facilities than they have currently. Playing tennis I am concerned that sharing the court with another sport will be difficult in practice for both sports. Will the goal posts be removed by the netball players at the end of the training session? Will the Club have priority over the courts? Will the tennis players have difficulty finding a spot to play during the week? The grass courts are a blessing for older players. Easier on the body during play and certainly if we fall. The game is quite different from a hardcourt.</p> |
| <p>I support the draft, but have some concerns</p> | <p>I have been a regular user of the Point Walter Tennis Courts for many years, playing on a weekly basis with a social group on Sunday afternoons. The unique grass courts are placed in a very special location which supports large trees, plenty of bird life and wide, open views. We are generally an older crowd, varying between 6 and 12 players on any particular session. The courts have suited the purposes of the group I have played with for many years. The proposal to resurface and add netball court infrastructure is of concern to myself and my fellow tennis players. I regard this beautiful, quiet, gentle set of courts as an ideal asset for Melville. Often, as the sun heads towards the horizon on a Sunday evening, we enjoy the swooping and calling of the native birds who enjoy the tree cover. Adding more infrastructures (lights, buildings) would disturb them. Not all sport is highly organised and competitive This set of courts complements the golf course across the road and the recreational nature of the Point Walter facilities towards the river.</p>   |
| <p>I support the draft, but have some concerns</p> | <p>I support the draft tennis strategy for its focus on the maintenance and development of tennis facilities and culture in the City of Melville. However, I do not support the conversion of the grass courts at Pt Walter to multi-use hard courts. The Pt Walter reserve and adjoining golf club form an oasis of bushland and parkland for the use of the residents of the City of Melville, surrounding suburbs, people of WA and national and international visitors. As the custodian of this environmentally valuable asset, the city has a responsibility to preserve and enhance its natural beauty for present and future generations. Converting the current grass-courts at Pt Walter to multi-use hard courts appears at odds to this responsibility. This conversion forms part of the Alfred Cove foreshore master plan, but there is no mention of a Pt Walter reserve master plan. Surely any changes to facilities in the Pt Walter reserve should form part of a specific Pt Walter reserve master plan. I look forward to an involvement with the development of this plan.</p>   |

## Tennis West submission

### Tennis West (TW) response to

1. TW interested to work with the City to support tennis clubs, regarding lease arrangement and drive the conversation of book-a-court and club spark data.
2. In line with TW Strategic Facility Plan, TW to support clubs considering multi-use options and to work with the City regarding funding opportunity to support this direction where relevant.
3. TW keen to work closely with both Kardinya TC and the City about facility upgrades, noting that the club has recently submitted a Club Night Light Program application which was supported by TW. Concerns about moving away from a lease towards a license agreement and ensuring the club can derive income from court hire. TW also wants to ensure the courts are resurfaced as a priority.
4. TW agree that there needs to be open and ongoing dialogue and City of Melville to implement a stakeholder communication plan
5. TW supports clubs sharing their financial information, as part of good governance and transparent reporting.
6. TW will continue to work closely with Melville Palmyra TC and would like to be involved at City level discussions regarding facility and clubhouse upgrades.
7. TW will continue to work closely with Blue Gum TC and would like to be involved at City level discussions regarding facility and clubhouse upgrades.
8. TW urges the City to fully support Applecross TC with the installation of their court lighting. This tennis club is the only one in Metropolitan South with no lights and disadvantages them for this reason.
9. TW will continue to work closely with Bullcreek TC with the development of their financial and strategic plans, which will support facility development.
10. TW fully support the additional courts and the change of surface from clay to hard, to ensure the club's ongoing competitive and financial sustainability.
11. TW is supportive of the recommendation that a regular communication process be facilitated by the City. This will be enhance by the new initiative of Tennis West, driving LGA Action Plans.
12. TW is supportive that if a public tennis court facility reaches end of viable life, it is replaced with contemporary multi-sport hard surface. This offers a very different experience to a specific tennis club.
13. TW has numerous examples of well-designed hit-up walls and will work with the City regarding hit-up wall infrastructure.
14. TW encourages the City of Melville to pilot alternative court access solutions, which include Book-a-Court at tennis clubs, igloo locks with ClubSpark integration at public facilities and associated digital connection at hit-up walls.
15. Point Walter tennis courts are not a strategic location for the sport within the City. TW is however supportive of Belgravia Leisure choosing to operate and maintain grass tennis courts if this supports their business models.
16. Grass courts are an official Grand Slam surface and as such there is a place for them, at the discretion of the clubs in dialogue with TW and the City. If a club can afford to maintain them, the provide a surface popular amongst many tennis players. TW to strategically ensure there are enough lit hard courts to suit competitive and social play and court hire.
17. TW fully supports ClubSpark and will continue to support affiliated clubs and communicate opportunities to the City to further enable ClubSpark at public facilities.
18. TW is keen to embark on an audit of school tennis facilities to provide further data and inform the Strategic Facility Plan. Shared use agreements for the general public is a key feature to ensure tennis courts with nets are available on school tennis courts outside of school hours.
19. TW is working through the 'Thriving Tennis Communities' approach with all affiliated tennis clubs. Part of this will see clubs develop a business/strategic plan, including reporting mechanisms, which in turn provide evidence based direction for the club and City.
20. TW will support the Lighting Policy curfew changes to continue to offer competitive play opportunities, in line with neighbouring LGA's and sports.

## Club and group submissions

The court to resident population ratio in the Tennis West Strategic Facilities Plan is based on club courts (excluding public and school courts). Rewording/recalculations for dot point 3 in section 4.4 would be: Reference is also made in the Tennis West Strategic Facilities Plan to a population ratio of club courts per resident population of either 1:1,500 or 1:2,000. Taking both of these metrics into account a provision of 1: 1,400 (2016 population of 98,000) and 1:1,580 based on current population (2022 at 110,657) and 1:1,810 for a projected population (126,754 in 2036). Some revision of the Strategy conclusions based on this correction may be warranted. It would appear that the number of club courts in the City of Melville is potentially sufficient to cater for growth up to 2036. However, there may be local high / increasing demand for club courts, where consideration would need to be given to additional club courts and/or conversion / upgrade of community courts, to provide additional club courts at peak times. The latter option would provide increased utilisation of the current City of Melville community courts (assets). The Bullcreek Tennis Club looks forward to continuing to work with the City of Melville in regards the clubs high member to court ratio and high court demand. It is also disappointing that clubs were not given the opportunity to review this draft before being released for public comment. There are a number of corrections required (detailed below) and the data on characterised. court usage in the Appendix could have been better. There are a number of factual mistakes/changes within the Strategy document which the club requests are corrected:

1. In Table 3 for Bullcreek Tennis Club under Asset Management Report: The asbestos in the building has now been removed by the City of Melville, other than for some material under the sink in the bar, which will be completed in the near future.
2. In Table 3 for Bullcreek Tennis Club under Visual Audit: "...courts to the south (6 hard, 3 clay and one synthetic)..." and "All courts are surrounded by 3 m high chain link fencing."
3. In Table 3 for Peter Ellis Park: "There are 8 tennis hard courts, 4 being multimarked for tennis and netball, the other 4 multimarket for tennis and basketball."
4. Table 4: "Perth Performance provides coaching services at both Bullcreek and Parkwood Tennis Clubs.
5. Table 7 - Financial viability/Bullcreek Tennis Club: "From 2005 the club became more open/accessible for members and non-members outside of organised tennis activities."
6. Section 5.4 – end of Leeming Senior High School dot point: "Bullcreek Tennis Club looked at using the courts but are not suitable in their current state for competition play and there was no storage space available within close proximity."
7. Table 10 – Row 10 – Action column: Correct "Blue Gum" to "Bullcreek".

We play with a group at Point Walter grass tennis courts every Sunday morning. There are currently 9 active participants (mostly Seniors) in the group plus occasional visitors. We have been playing there for 28 years. Initially the group was much larger including partners and children. We hire one or two courts every week. We choose to play at Point Walter because of the grass surface, the tranquillity and the aesthetic value. We are all strongly opposed to converting the courts to a hard surface. The Draft Strategy suggests converting the three grass tennis courts into hard surface courts together with the construction of hard netball courts. Melville Tennis Strategy 2021- Point Walter Group Response Climate Change The City of Melville has declared a climate change emergency along with many others LGA's across Australia. Hard tennis courts radiate many times the heat of a grass court. This contributes to the Urban Heat Sink effect which is a significant contributor to higher environmental temperatures. The draft strategy does not mention this. The City of Melville has stated a commitment to incorporating the principles of ecologically sustainable development within its decision making process. This will impact on the potential future development of courts and buildings - Policy No. CP-030 Environmental Policy (June 2018) Replacing grass with a hard court surface of concrete etc contributes to loss of plant cover. There is significant risk to existing mature trees in a construction process to install a hard pad over the existing site. Policy No. CP-102 Urban Forest and Green Space Policy (March 2020) The policy seeks to protect and enhance its diverse urban ecosystem and is committed to no net loss of plant cover within the municipality and to locally targeted increases in tree canopy and understorey cover where it is deficient. Community Health The Healthy Melville Plan 2019 - 2023, Policy No. CP-028 (Dee 201.9) The policy supports the plan to increase opportunities for physical activity: leading to the improved health and wellbeing of the community. Melville Tennis Strategy 2021- Point Walter Group Response There are a high proportion of Seniors playing tennis at Point Walter who prefer to play on a softer grass surface rather than a hard surface which promotes and increase the risk of joint impact injuries. The City of Melville has a responsibility to offer options of surface for players to promote inclusive participation by all playing age groups. Investment and on-going maintenance costs. The draft strategy states 'Point Walter as a unique isolated grass court facility would require significant ongoing investment to maintain to an acceptable level'. The courts and surrounding fence are in excellent condition and will not require significant ongoing investment. To counter this, what would be the cost to the ratepayers of Melville of constructing three hard courts plus Netball courts? Aesthetic value of existing site One of the attractions to playing at this venue is the beautiful parkland of which the tennis courts are an integral part. A hard court facility will downgrade the existing aesthetic value.

We are a group of tennis players who have been playing on the Point Walter grass tennis courts on Sunday afternoons for 26 years. We generally have between four and ten players each week. We are now all seniors and continue to enjoy the beauty and amenity of Point Walter Reserve while playing tennis on the soft grass surface. We are concerned about some elements of the draft plan that suggest that the current three grass tennis courts will be converted to multi marked hard surfaced courts, five for netball and three for tennis. We believe these changes will damage the amenity of the area and have listed our concerns below.

1. Rationale for changes: The suggested changes seem to come from the Alfred Cove Foreshore Master Plan. On page 81 of that plan, the second key driver for relocating the netball courts from Troy Park states that there "are limited options to expand the netball footprint without compromising other site activities and aspirations". However, moving the netball courts to Point Walter will destroy the Point Walter grass tennis courts and compromise the natural environment and amenity of the Reserve. The third key driver in the Alfred Cove Foreshore Plan states that the "area currently occupied by the netball courts at Troy Park has high value as additional parking or a future clubhouse Troy Park". So, in effect, the Point Walter grass courts will be sacrificed to provide additional parking at Troy Park. An additional rationale concerns a desire to avoid the ongoing maintenance costs associated with the grass courts. We discuss this in issue below under (9. Economic considerations).
2. Inconsistencies with the Council's own Climate change policy: Like many others LGAs in Australia, The City of Melville has declared a climate change emergency across Australia. Hard tennis courts, absorb and radiate many times the heat of a grass court. Grass, on the other hand, reduces the ambient temperature and absorbs carbon.
3. Inconsistencies with the Council's own green space policy: Policy No. CP-102 Urban Forest and Green Space Policy (March 2020) The policy seeks to protect and enhance its diverse urban ecosystem and is committed to no net loss of plant cover within the municipality and to locally targeted increases in tree canopy and understorey cover where it is deficient. Replacement of existing grass with a hard surface reduces plant

cover. In addition, the current grass courts with the surrounding tree canopy attract a wide variety of birds, insects, and reptiles. Reduction in green space will adversely affect these creatures' lives.

4. Inconsistencies with the Council's own Health policy: The Healthy Melville Plan 2019 - 2023, Policy No. CP-028 (Dee 2019). The policy supports the plan to increase opportunities for physical activity: leading to the improved health and wellbeing of the community. Many of the players who play on the grass courts are Seniors. We all choose to play on a softer grass surface rather than a hard surface to decrease the risk of joint impact injuries. Providing a choice of surfaces to encourage exercise by community members increases opportunities for physical activity for people of all ages and is a responsibility of the council.
5. Aesthetic values of existing site and unique family location: Public grass courts are rare facilities in urban environments. The current amenity associated with the bush and trees of the reserve in a quiet family environment provides an opportunity for intergenerational gatherings that is not present elsewhere in the region. Our children used to come with us and either play in the reserve or join in the tennis. It was a family outing which we all enjoyed. We are privileged to have such a setting for recreation. Such privilege should be hailed not destroyed.
6. Parking: As any observer of netball can see, parking is always a problem. With seven players a side for each game - it is easy to see why. There is no public transport to Point Walter so parking spaces must be found. With the success of the mini golf grounds, parking near the golf course and tennis courts is difficult and the tennis court parking is now widely used. We fear that the addition of five netball courts will require removal of even more trees to provide more parking space.
7. Facilities required: We understand the netballers require a storage shed and a shelter. Will trees be removed to build these? There are toilets down the hill and at the golf course, but they are quite a distance from the courts. We don't think this will be suitable for the netball players and a new toilet block could soon follow with further loss to the natural environment.
8. Multi use courts: The proposed courts will be used for both tennis and netball with multiple markings on each court. Multiple markings can be very confusing and is clearly undesirable for both sports. It is also difficult to see how one court can be used for both sports as the posts for each are in very different places. Netball posts that cannot be easily removed pose a dangerous hazard for tennis players as are tennis net posts for netball players.
9. Economic considerations: While there is no doubt that maintaining grass courts is costly, it is unclear what the differences between these costs and the construction maintenance costs of the new courts are. All this needs to be considered before any decisions are made. How long do hard surfaces last in Perth's climate, and how often will they need replacing? What are the costs of purchasing the new removable sports infrastructure that will be required? Will the set-up and break-down of the courts between sports require a paid attendant? Will storage sheds and toilets need to be erected? A comprehensive budget, including the long-term maintenance costs, is needed. We also wonder why the courts, which are part of an otherwise free park (Point Walter Reserve) all of which needs ongoing maintenance, are required to make a profit.
10. A way forward: The numbers of bookings recorded in the Draft plan seem low but, each court booking will usually have 4-6 associated players. Even so, the numbers do not do justice to the courts. The current grass courts in their unique park setting are a wonderful asset for Melville Council but they have been poorly promoted. When we began playing 26 or so years ago there were two levels of courts (nine courts in total) and they were often full. Booking was essential. We believe that if these courts were re-instated properly promoted, as for example, the mini golf was, they could come back into their own.  
We hope that Melville Council will re-consider their plans for the Point Walter tennis courts and recognise the significance of this asset to the wider community.

**In addition to the above tabled submissions, four submissions were received without comments.**

## Warranties and Disclaimers

The information contained in this report is provided in good faith. While Otium Planning Group has applied their own experience to the task, they have relied upon information supplied to them by other persons and organisations.

We have not conducted an audit of the information provided by others but have accepted it in good faith. Some of the information may have been provided 'commercial in confidence' and as such these venues or sources of information are not specifically identified. Readers should be aware that the preparation of this report may have necessitated projections of the future that are inherently uncertain and that our opinion is based on the underlying representations, assumptions and projections detailed in this report.

There will be differences between projected and actual results, because events and circumstances frequently do not occur as expected and those differences may be material. We do not express an opinion as to whether actual results will approximate projected results, nor can we confirm, underwrite or guarantee the achievability of the projections as it is not possible to substantiate assumptions which are based on future events.

Accordingly, neither Otium Planning Group, nor any member or employee of Otium Planning Group, undertakes responsibility arising in any way whatsoever to any persons other than client in respect of this report, for any errors or omissions herein, arising through negligence or otherwise however caused.