



— City of —
Melville



Community

Annual Report 2006



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GLOSSARY

AUSTRALIAN MODEL CODE FOR RESIDENTIAL DEVELOPMENT (AMCORD) STANDARDS

The standards provide acceptable guidelines for the quantity of community facilities required when planning a community.

THE 'COUNCIL'

In this document, 'Council' refers to the Mayor and Elected Members. For example: "The proposal was adopted by Council."

THE 'ORGANISATION'

In this document, 'the organisation' refers to the City of Melville Chief Executive Officer and staff.

THE 'CITY OF MELVILLE'

In this document, the 'City of Melville' generally refers to the organisation. For example: "The City of Melville has developed a management plan."

THE 'CITY'

In this document, the 'City' describes the geographical area of the city. For example: "Recreation Week material was displayed throughout the City."

A 'VISION'

A Vision sets out the reasons for an organisation's existence and the 'ideal' state that it aims to achieve. It expresses goals that are worth striving for and appeals to those ideals and values that are shared by the organisation and community.

STRATEGIC OBJECTIVES

Strategic objectives are the fundamental longer-term issues the organisation has to address to achieve the Visions and move towards its 'ideal' future. They indicate what an organisation must achieve to remain or become competitive and ensure long-term sustainability. They relate to customers, services and facilities as well as opportunities and challenges that affect the organisation.

Our City

KATHERINE JACKSON JP,

MAYOR



At the heart of many of our achievements this year is a move towards creating a stronger sense of place, with more social activity and business opportunities. The focus for the City is how to reinvigorate local areas, renew assets and facilities, and plan sustainable developments that encourage people to interact within their communities.

We have been working hard with our community to create plans that will provide relevant and valuable services and facilities. For example, our success in purchasing open space at Melville and Carawatha Primary School will create a wealth of recreational opportunities for residents all over the City.

The City is also planning for regional developments that will bring major social and economic benefits to the area and enhance the lifestyles within our suburbs, with developments such as the proposed Fiona Stanley Hospital and the Murdoch Activity Plan, the Riverside Project at Canning Bridge and the Myaree Mixed Business Plan.

We are working to create new cultural hubs and activity spaces and use public art, dining spaces and cafés, and other commercial and residential development to create better urban living arrangements and attract business. The City is also keen to retain and modernise aging assets and make sure they remain attractive and lively community spaces that bring neighbourhoods together.

The City is driven by understanding the needs of our community and this year's Melville Visions Project is an example of our commitment to consultation and engagement. This ensures that we continue to respond sensitively to our residents needs and work with them to plan the future of our City.

This year signals an important turning point in the City's history. It is a time for planning developments that will define the character and identity of our location for the next decade and beyond. We are confident that we can meet these challenges because of our genuine interest and passion in pursuit of providing a quality lifestyle for all who visit, live and do business in the City of Melville.

Katherine Jackson JP

Mayor

Our Organisation

ERIC LUMSDEN PSM,

CHIEF EXECUTIVE OFFICER

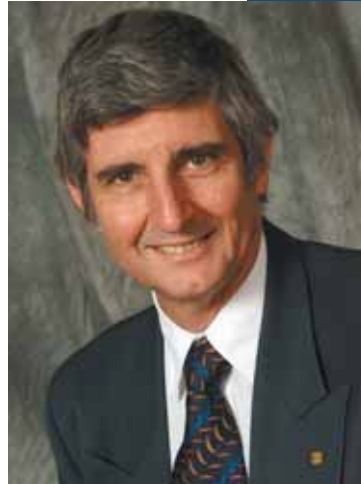
As the new Chief Executive Officer of the City of Melville, I have been impressed by the strong commitment and enthusiasm that Councillors and staff have shown to continually improve the lifestyles of those who work, live and visit this City.

Notwithstanding this, the organisation needs to have an increased focus on developing specific visions so that we properly address what our different communities need. The City needs to ascertain not only where services should be enhanced, but also to identify what action is needed to improve the quality of life in our neighbourhoods. The focus for the City of Melville is to set specific priorities to meet these objectives, whether they are improved streetscapes, community facilities, improved lighting or other community development initiatives.

In conjunction with this approach, the City will be engaging the community more regularly on different issues, to seek input to its future focus and activities, and ensuring a more integrated approach to the delivery of services.

These initiatives, in addition to other future directions and initiatives outlined in this report will ensure the City of Melville remains an industry leader by providing relevant, useful, value-adding services and facilities that make the City a great place to live.

I commend the staff for their past efforts and I look forward to working with the Council, staff, community groups, residents and ratepayers to ensure the City of Melville is valued as a progressive and active Local Government Authority.



Eric Lumsden PSM

Chief Executive Officer



Melville *at a glance*

The City is located eight kilometres from the Perth Central Business District, in an area of 52.72 square kilometres featuring 18.1 km of foreshore. The City consists of 18 suburbs divided into six wards, connected by over 1,200 km of local, arterial and major roads.

With a population of approximately 97,821 within 39,260 dwellings, the City of Melville is the third largest Local Government Authority in the metropolitan region. The total population of the City is expected to increase by more than 9,838 people to 107,659 by 2016, an average annual growth rate of 0.87 per cent.

CITY OF MELVILLE SUBURBS

Alfred Cove, Applecross, Ardross, Attadale, Bateman, Bicton, Booragoon, Brentwood, Bull Creek, Kardinya, Leeming, Melville, Mount Pleasant, Murdoch, Myaree, Palmyra, Willagee and Winthrop.

COMMERCIAL AND INDUSTRIAL USES

The City's 773 commercial properties span over 150,000 square metres of retail floor-space. The regional commercial centre is Garden City Shopping Centre in Booragoon, with six supporting district commercial centres, and 29 local shopping centres.

The Myaree Mixed Business precinct is the largest industrial area in the City (264,000 square metres of floor-space) and provides a diversity of business, retail and industrial functions. A second industrial area in O'Connor accommodates larger scale manufacturing and traditional industrial uses and includes service commercial and general business uses. These two precincts support over 284 mixed business/commercial properties.

ENVIRONMENT, RECREATION, FACILITIES AND EDUCATION

City residents enjoy 210 parks and reserves comprising 600 hectares of public open space and 300 hectares of bushland.

The City contains more than 20 playing fields, two golf courses in addition to three recreation centres, 13 youth centres and six libraries (including Murdoch University).

Facilities for the community use include 26 small and six major community halls. There are nine maternal and child health centres, five aged persons' recreation facilities and 28 aged persons' housing facilities within the City, and educational resources include significant tertiary facilities (TAFE campus and Murdoch University), 23 pre-schools, 11 secondary schools and 25 primary schools.

CITY OF MELVILLE – THE ORGANISATION

The organisation employs 650 full-time, part-time and casual employees, and provides more than 90 services including: aquatic centres, children's playgrounds, citizenship, community centres, control of bushfires, crèches, cultural and educational centres, disability services, dog management, environmental preservation and management, food inspection services, immunisation clinics, landscaping, libraries, maintenance, neighbourhood security, parking, planning and building services, pre-school centres, recreation centres, recycling, sporting facilities, streetscapes, support for community organisations, tourist promotions, volunteer resources and more.

MOMENTS IN CITY OF MELVILLE HISTORY

The City of Melville was established as a Roads Board on 5 June 1901, and became a Shire in 1961, a Town in 1962, and a City in 1968. In 1913, the Melville Roads Board's Council Chambers were built on the corner of Stock Road and Canning Highway, Bicton.

The Melville Roads Board's 1913 Annual Report stated that there were 67 miles (107 kilometres) of gazetted road in the District of which 21 miles (34 kilometres) were 'made up'. The annual income in 1913 was recorded as £2,000 (approximately \$4,000) and the population was under 2,000!

City of Melville

ELECTED MEMBERS

The community is represented by a Mayor and 12 Elected Members who represent the six wards as shown for four-year terms. The Mayor is elected by the community and the Deputy Mayor is elected by Councillors each year. The Mayor speaks on behalf of the City of Melville and liaises with the Chief Executive Officer on the affairs and performance of the organisation.

In addition to a monthly full Council Meeting, during 2005-2006 two standing committees (the Community and Technical Services Committee [CTS] and the Development and Neighbourhood Amenity Committee [DNA]) each met once per month. No Council meetings were held in January.

For more information, please visit www.melville.wa.gov.au.



MAYOR



Katherine J Jackson, JP
Term of office expires 2007

UNIVERSITY WARD



John Bennett
Term of office expires 2009
DNA



Mark Reynolds
Term of office expires 2007
CTS

BICTON-ATTADALE WARD



June Barton, OAM JP
Term of office expires 2009
CTS



Lindsay Wyatt
Term of office expires 2007
DNA

APPLECROSS - MOUNT PLEASANT WARD



Harvey Everett, JP
Term of office expires 2009
DNA



John Phillips
Term of office expires 2007
CTS

PALMYRA-MELVILLE-WILLAGEE WARD



Patricia Phelan
Term of office expires 2009
DNA



Christine Halton
Term of office expires 2007
CTS

BULL CREEK - LEEMING WARD



Clive Robartson, OAM
Deputy Mayor
Term of office expires 2009
DNA



Russell Aubrey
Term of office expires 2007
CTS

CITY WARD



Duncan Macphail
Term of office expires 2009
DNA



Tony Ceniviva
Term of office expires 2007
CTS

City of Melville

MANAGEMENT



Chief Executive Officer

Eric Lumsden PSM

Kylie Johnson – Manager Organisational Development



Director Technical and Development Services

Robert Willis

Keith Weymes – Manager Planning and Development
Philip Gale – Manager Infrastructure Services
Tony Loudon – Manager Operations Services



Director Strategic Community Development

Anne McAllister

Dennis Gillam – Manager Health and Lifestyle Services
Christine Young – Manager Cultural and Community Development
Malcolm Jenkinson – Manager Neighbourhood Amenity



Director Customer and Corporate Support Services

Marten Tieleman

Bruce Taylor – Manager Information Technology and Support
Bob Searle – Manager Financial Services



Director Strategic Urban Planning and Projects

Craig McClure

Kym Davis – Programs Manager



VISION 1 :
THE ORGANISATION
AND ITS PEOPLE

An organisation that is

challenging and rewarding

to work for, is efficient,

effective and accountable

and has the resources

necessary to achieve our mission

KEY ACHIEVEMENTS:

- National finalist in the Australian Human Resources Institute (AHRI) awards for People Management
- Introduction of a Risk Management team and organisational framework
- Successful implementation of a new General Ledger system designed to improve information availability for the organisation
- Introduced a range of initiatives to reduce reliance on rates
- Improved delivery of online services and information
- Developed a fresh new look for Operations Services

STRATEGIC OBJECTIVES

1.1 PEOPLE: A POSITIVE WORK ENVIRONMENT.

To ensure the involvement, commitment, effectiveness, development, health, safety and well-being of individuals within the organisation.

In 2005, the City of Melville was named as a national finalist in the Australian Human Resources Institute (AHRI) awards for People Management. This award is a benchmark within the Human Resources industry and is fundamental to the City of Melville's 'Employer of Choice' initiatives.

Staff turnover for 2005-2006 was 8.31 per cent, representing a reduction for the third consecutive year. In addition to striving to be an 'Employer of Choice', the City of Melville has developed a retention and recruitment strategy, and focused on improving employee well-being and staff training to ensure this trend continues.

Supporting these strategies is the development of a Workforce Planning tool for the Organisation including implementation of effective leave management. Workforce Planning, will lead to the development of further short-, mid-, and long-term action strategies to address workforce gaps and ensure a workforce capable of meeting the future needs of the Organisation and the community.

The Organisation has developed procedures and guidelines to review and implement flexible work practices that enhance employee satisfaction and well-being, including 'work-from-home' policies, flexi-time for staff and provisions for purchased leave.

1.2 EFFECTIVE PLANNING FOR THE FUTURE.

To plan for the future of the City, ensuring that available resources are used effectively and that services are both available to, and affordable for our community.

The 2005-2006 Budget was prepared within a framework set by the Strategic Plan and the five-year forecast contained with the Plan for the Future. At the end of the year, there was a surplus of \$4.2 million, which has been transferred to the Land and Property Reserve. The surplus resulted from a number of influences, but mainly arose from additional growth in rates income and improved investment management.

In 2005-2006, the City of Melville became one of the first Local Government Authorities in Western Australia to establish a Risk Management role with responsibilities for better management of risk, insurance and occupational safety and health. The objective of establishing the role was to ensure that development and implementation of effective risk management policies and strategies would result in enhanced safety and amenity for all members of the community.





1.3 QUALITY SERVICES AND PRODUCTS.

To deliver quality services and products and to excel in corporate governance.

ENABLING LEGISLATION

Local Government Act

As a Local Government Authority, the City of Melville is required to conduct business in accordance with appropriate legislation. This Community Annual Report, together with the Full Financial Statement (available from the City of Melville on request) complies with the requirements of section 5.53(1) of the Local Government Act 1995 that requires Local Government Authorities to prepare an annual report for each financial year.

Local Government Management Regulations

Within finance, a satisfactory Management Letter was recorded following the Interim Audit.

State Records Act 2000

The City of Melville, as a Local Government Authority, is required under the State Records Act 2000 (Act) to provide an annual report, as outlined in the Recordkeeping Plan.

The Act requires that the efficiency and effectiveness of the organisation's recordkeeping system is evaluated not less than once every five (5) years. The City of Melville's

Recordkeeping Plan was approved in 2004 and states that the review of the efficiency and effectiveness of the organisation's Recordkeeping system will be conducted by the Senior Information Officer in consultation with a representative sample of staff and all key stakeholders of the Recordkeeping System. Internal surveys are conducted twice a year which determine the effectiveness of the City's Recordkeeping system.

A Recordkeeping Induction and Training Plan has been implemented for all employees of the City of Melville, which includes a Recordkeeping Information Session, Recordkeeping Guidelines and Policy Handbook, and the Recordkeeping System (DataWorks) Course Outlines.

DataWorks training sessions are performed monthly and a schedule of these training sessions is published on the Intranet outlining the course content for the different levels. The effectiveness and efficiency of the Recordkeeping Training Program is reviewed and audited annually by the Senior Information Officer, and evaluation forms are completed at the end of each training session.

Recordkeeping Information Sessions are also provided for new employees during their induction program, and Recordkeeping Guidelines and Policy Handbooks are provided outlining recordkeeping roles and responsibilities for all staff. New staff are required to sign an agreement to comply with the City's Recordkeeping Plan and Policy.

Freedom of Information Act

In accordance with section 96(1) of the Freedom of Information Act 1992, residents have the legally enforceable right to access records (which are not otherwise exempt) held by State and Local Government agencies. Applications may be made to the City of Melville to access such information (costs involved).

	2005 -2006	2004 -2005	2003 -2004
FOI requests received	29	19	13
Average processing time (days)	7	18	11

(Legislation requires that all requests are responded to within 45 days.)

	Personal	Non-Personal	Total
Access in full	0	4	4
Edited access	1	22	23
Access deferred	0	0	0
Access refused	0	2	2
Total	1	28	29

Health (Food Hygiene) Regulations

All food premises within the City are inspected to ensure that food is safe to consume.

Health (Public Swimming Pools) Regulations

All public swimming pools are inspected to ensure that the water quality is safe and that there are reduced infections/occurrences of diseases.

Equal Opportunity

The City of Melville has procedures that support and adhere to the *Equal Opportunity Act 1984* to eliminate discrimination and sexual and racial harassment, as well as promoting equality.

Occupational Safety and Health

The City of Melville has a comprehensive safety system that meets the requirements of the *Occupational Safety and Health Act 1984* and provides for a safe workplace that is free from bullying. There is also an extensive Contact and Grievance Officer network in place throughout the organisation.

Review of Local Laws

Section 3.16 of the *Local Government Act 1995* requires that all of the Local Laws of Local Government must be reviewed within an eight-year period after their commencement to determine if they should remain unchanged or be repealed or amended.

During 2005-2006, Local Laws relating to Street Numbering and Parking were adopted by Council.



1.4 DELIGHTING CUSTOMERS AND ACHIEVING VALUE FOR MONEY.

To deliver market-competitive services and achieving value for money.

The Organisation constantly investigates alternative income streams and long-term cost savings which will result in a reduction on the reliance on rates for income. Areas where significant new revenue growth was achieved during the year include:

- Continuation of the Community Security Service partnership with the City of Cockburn.
- Maintenance of 200 plant items for external customers by Fleet Services which attracted an income of \$30,000.
- Managing the issue and collection of rates for the Shire of Cunderdin by the Finance Team. This is completed on a fee-for-service basis and may be extended to other non-metropolitan councils which experience skill shortages.
- Continued expansion by the Waste Services of its commercial waste service to businesses. This year a five year contract to supply services to the City of Fremantle was negotiated.
- The Works Services Team continuing to win through competitive tenders and quotations, infrastructure construction and maintenance jobs for external customers.
- Contributions by the Infrastructure Services Team reducing reliance on rates by approximately \$107,000 in cash and in-kind support by pursuing external funding and the use of volunteers.

Online services and information

The City of Melville has improved delivery of online services to the community, and can now facilitate the lodgement of requests and payments via the Internet for rates, debtors, dog registration, licences and applications. The complete integration of these online services with internal systems significantly reduces duplication and errors.

The City of Melville website continues to evolve in preparation for a major upgrade during 2006-2007 and the eNews email newsletter service continues to be popular.

The City of Melville has formed a partnership with Informed Decisions to provide residents with a web-based demographic snapshot of the City called 'Profile.id'. Informed Decisions is a company of demographers, housing analysts and census data experts who have developed information products specifically for the Australian local government market.

Based on Australian Bureau of Statistics census data, 'Profile.id' presents a statistical snap-shot of the community in an easy-to-read and down-load format. A second product, 'Forecast.id' is a comprehensive demographic forecast specially designed to support resource allocation in local government.

The City of Melville is the first Western Australian Local Government Authority to purchase Profile.id and the third to purchase Forecast.id. Both resources are accessible on the City of Melville's website – www.melville.wa.gov.au – to the community.

Public Image

The City of Melville continued to review and implement a corporate style guide, and developed a brand management strategy to ensure tighter control of logo use. Extensive guidelines for development of effective and targeted advertising and professional publications have been designed to ensure that the community receives the most appropriate information by the most effective available method.

In addition, a new branding image developed for the Operations Services team has brought a fresh and innovative look to vehicles and uniforms and will assist the community to easily recognise and take pride in the work carried out by the Organisation.

1.5 COMMUNITY INVOLVEMENT.

A well informed community that offers a positive contribution and is involved in community affairs.

In 2005-2006, the City of Melville completed a review of its community consultation process and policy, and developed a toolkit for the organisation to more effectively conduct public consultations. The toolkit ensures that the community is informed about opportunities to be involved in consultations and guides staff in the process of identifying key stakeholders and providing appropriate methods to gain their input.

Key consultations carried out during the year included several planning scheme amendments, proposals for traffic management on Almondbury Road, community comments

on the development of the 'Riverside' project at Canning Bridge, the Melville Visions project, and plans for the Melville Primary School site.

The community was informed through advertising in local media, direct mail, websites, email newsletters, and items were available to view at City of Melville libraries and the Civic Centre. They were able to provide their input during a range of public meetings, focus groups, online forms and in writing.

During 2006-2007, further development of community engagement processes will be undertaken, to continue to ensure the City community is informed, engaged and consulted on issues that affect them.

VISION 1 : FUTURE DIRECTIONS AND INITIATIVES

- Upgrade the organisation's computer infrastructure, security and storage system
- Develop business continuity and disaster recovery programs
- Continue development of online services strategy
- Provide mobile computing services and job despatch system for field staff
- Upgrade the PC computing environment to thin client terminals
- Continue to pursue resource sharing bureau service opportunities for IT (Information Technology) and Records Management
- Implement a Customer Relationship Management Strategy
- Deploy a Data and Information Management Strategy, including development of new Intranet and Internet sites
- Undertake a revaluation of property portfolio
- Provide training opportunities through work placements
- Integration of Risk and Safety systems
- Continue development of the workforce planning system, corporate training program, recruitment/retention strategy, and human resource information system
- Research and develop the corporate performance management system
- Promote the website as a key source of information for the community
- Enhance the marketing and image management of the City of Melville

VISION 2 :
COMMUNITY
ENVIRONMENT

KEY ACHIEVEMENTS:

- Public Open Space Strategy - purchase of Melville and Carawatha Primary Schools
- 'Melville Visions' project
- A range of works projects improving community amenity
- Continued development of the award-winning Community Security Service
- 93 per cent compliance with food safety risk assessment criteria by food premises
- Implementation of the Community Safety and Crime Prevention Strategy and Action Plan 2005-2008

A City with an attractive,

STRATEGIC OBJECTIVES

2.1 COMMUNITY PLANNING SCHEME.

A Community Planning Scheme that articulates the community expectations for diversity, density and design.

Public Open Space Strategy – purchase of Melville and Carawatha Primary Schools

The Melville and Carawatha Primary School sites were purchased from the Department of Education and Training, helping to address the shortfall in public open space in Melville and Willagee. The community will gain 5.5 hectares of public open space, and will be consulted on how this is to be used.

Melville Visions: A Dialogue with the City of Melville

The 'Melville Visions' project provided a unique and exciting opportunity for the Melville community to positively and productively contribute and influence the future directions of the City of Melville. Issues such as housing density and diversity, transportation management, strategic direction, social and cultural improvement and facility and infrastructure provision were discussed in focus groups, public forums, and a large survey.

The information and feedback received from Melville Visions will be used to guide the production of the City of Melville Community Plan, the review of Community Planning Scheme No.5, assist in the review of organisational business plans and practices and most importantly improve the relationship between the City of Melville and the community. A report on the outcomes of the project will be available later in 2006.

Murdoch University Masterplan

Murdoch University has been liaising with the City of Melville to update the Murdoch University Masterplan following the drafting of the Fiona Stanley Structure Plan and other developments.

The Masterplan was adopted by the Council in 2004 and referred to the Western Australian Planning Commission (WAPC) for information and action. The WAPC recently changed two quadrants of the university site to 'urban', to accommodate future land-use as a result of the Masterplan process. The City of Melville will amend its Community Planning Scheme to reflect the changed land-use, and further detailed planning is now required to enable development of the land.

RAAFA Village Masterplan

The Royal Australian Air Force Association (RAAFA) has submitted a Masterplan for redevelopment of their village on the corner of Bull Creek Drive and Leach Highway in Bull Creek. The Masterplan promotes principles of sustainable development and crime prevention through environmental design principles while satisfying a need to redevelop for the future housing and care of the RAAFA residents.

The location of the RAAFA Museum became a major discussion point which has now been resolved with the submission of a modified plan.

Desirable and safe community environment





Fiona Stanley Hospital

The City of Melville continues to be involved in the planning process for the Fiona Stanley Health Complex. The Draft Murdoch Activity Centre Structure Plan was advertised in September 2006, and recognises land-use development areas, road networks, services, conservation of wetlands and remnant bush and an activity centre based on 'Transit Oriented Development' principles.

Community Planning Scheme Review

The Community Planning Scheme is currently under review. The general objective of the Community Planning Scheme No. 5 (CPS No. 5) is to maintain and improve the quality of life and services for the residents of the City. The Scheme lays out guidelines for coordinating and implementing the land-use, socio-economic and environmental policies of the City.

The Scheme is required by law to be assessed every five years and since its last review, has been superseded by a number of important planning initiatives. The City is undertaking further studies to assist the review of CPS No. 5 including preparation of a demographic analysis and position papers on transportation and traffic, Public Open Space, retailing, community facilities and the environment.

City Centre - Garden City

Consultation with stakeholders continues regarding the expansion of Garden City and the creation of a vibrant City Centre. Following public consultation in 2003 and the

Dialogue with the City in 2006, conceptual plans have been commissioned for a Civic Square, including areas of entertainment and after-hours activities. Reports on transport and other impacts are also being considered. The local commercial strategy was completed and will be advertised shortly with a masterplan for the integration of the civic, cultural, entertainment and commercial uses of the city centre.

Parking Policy

In view of the current concerns regarding climate change, the price and availability of fossil fuels and the discussions on 'Liveable Neighbourhoods', a review was undertaken of current parking standards. City of Melville planning and building policies relating to the provision of car and bicycle parking and other facilities were compared to those of other authorities throughout Australia to ensure that best practice was being followed. This will result in a new policy that will be included as part of the Community Planning Scheme review.

Property Reports

As part of a general review and rationalisation of the assets of the City of Melville, reports were carried out on several properties to ensure the highest and best use was being achieved. As a result of this review, some lots that were surplus to requirements were offered for sale, some have been rezoned to align them with surrounding lots and others have been prepared for development.



Heritage Inventory

Places which were considered to possess cultural heritage significance to the City of Melville and Western Australia have been placed on a Municipal Heritage Inventory. Details of these places have been made available on the City of Melville website www.melville.wa.gov.au.

Planning and building applications and approvals

The 2005-2006 year was another busy one for the City of Melville in terms of planning and building applications submitted, reflecting ongoing development and a buoyant economy.

	2005 -2006	2004 -2005
Number of planning applications submitted	2,020	2,200
Value of planning applications approved (\$million)	300	225
Number of building applications submitted	3,000	2,870
Value of building applications approved (\$million)	298	206

2.2 INFRASTRUCTURE ASSETS.

Infrastructure assets are maintained and/or renewed to ensure safety and visual amenity.

The City of Melville in partnership with Main Roads WA undertook a project to improve safety at Melville Plaza Shopping Complex and Canning Highway. The local ageing population was particularly satisfied with the plan which directly connected the bus stop on Canning Highway to the shopping centre.

Other highlights:

- The storm-damaged Kent Street Jetty in Bicton was also reconstructed this year at a cost of \$56,000. The new heavy-duty plastic decking utilised is stronger and more durable than the wood previously used for decking at the jetty and features anti-corrosive properties.
- 5,500 service requests were received by the Infrastructure Customer Service Team, with 90 per cent attended in three working days.
- The City of Melville Operations Services Team in conjunction with Boral Pty Ltd replaced and upgraded 45 drainage pits and removed 2,000 metres of kerb.
- Installation of drainage to reduce the possibility of flooding to properties at the corner of Gilbertson Road and South Street.
- Street Sweeping service improvements – 2,300 hours in 2005-2006 compared with 1,680 hours in 2003-2004. The City now employs two drivers, reducing overheads by 50 per cent, and extra sweeping requested by residents now operates from 5.00am.
- 6,093 items of graffiti were removed at a cost of \$315,832.
- The start dates of the planned Marmion Lake and Fredrick Baldwin Lake Water Quality Improvement Projects were delayed until late 2006, as necessary plant/sedge species were unavailable.

2.3 COMMUNITY URBAN SAFETY AND AMENITY.

A community environment where residents can live in safety.

Community Security Service (CSS)

The CSS provides a visible presence on the streets of the City, acting as a deterrent to reduce crime. The successful CSS concept was extended into the City of Cockburn in December 2004, resulting in reduced costs through sharing of resources and joint ownership of the service.

This year, the CSS continued its work in observing, monitoring and reporting anti-social behaviour, and responding to minor crime. The team works closely with police and other services to help ensure a safer community. In particular, the CSS has developed an excellent rapport and relationship with the WA Police, liaising on a weekly basis and even attending some of their jobs when appropriate.

The success of the CSS has been recognised with a number of awards this year including National Awards for Local Government (Performance Improvement Category), FESA (Fire and Emergency Services Authority) Award and a Department of Transport and Regional Services (DoTARS) Award.

To improve customer service and assessment of service delivery, a system to track vehicles was implemented to identify the nearest security vehicle that could be dispatched to deal with an issue, which also included a reporting system to track how often a security car patrolled an area.

The City of Melville will continue to investigate development of the Community Security Service in relation to providing crowd controllers for residential parties and functions, covert surveillance as part of the anti-graffiti strategy and the provision of static guards.

This year, the City of Melville began implementing the Community Safety and Crime Prevention Strategy and Action Plan 2005–2008, which was strongly endorsed by Council. Four projects are being implemented from the plan:

1. Seniors and safety
2. Good neighbour scheme
3. Support for 'WA: Designing out crime'
4. Neighbourhood Watch BBQ and "help yourself" information awareness programs

Food Safety

More than 1,000 risk assessments of food premises were undertaken in 2005-2006, and to the end of May, there was a 93 per cent compliance with predetermined food safety risk assessment criteria. These crucial assessments identify food poisoning and public building safety issues such as appropriate ventilation and faulty switches.

Some 54 food businesses have successfully implemented FoodSafe Second Edition, with a further three working their way towards compliance. FoodSafe is a food safety initiative developed by the Australian Institute of Environmental Health and is promoted through visits to businesses and identifying which business needs education. The FoodSafe audit is conducted annually and businesses that comply receive a discount on their licence as well as a sticker to indicate compliance.

In October 2005, the City of Melville gained accreditation from the Training Accreditation Council to become a Registered Training Organisation. The accreditation enables the City of Melville to run a nationally recognised food hygiene and safety course, which provides basic skills and knowledge, and aims to improve safe food-handling practices.

The Food Hygiene and Safety Course is open to all food handlers, however to encourage local food premises, a substantial discount is offered to registered Eating Houses within the City.

Swimming Pool Safety

Some 320 public swimming pool visits were undertaken and 944 water samples were obtained for bacteriological and chemical analyses. Currently 98 per cent of samples comply with the Health (Swimming Pools) Regulations. No major issues were identified.

2.4 TRANSPORT

A Community that has access to safe, convenient and efficient transport options.

In 2005-2006, the City of Melville hosted a presentation by David Engwich, one of the world's most innovative thinkers in the areas of traffic, urban design and community development, on Community-Orientated Traffic Calming, attracting a full house.

There has been a substantial increase in funding of up to \$200,000 per annum for the next five years (including contributions from AdShel) for bus shelters. The City of Melville also commenced a bus shelter cleaning program this year, and submitted an application for additional Public Transport Authority grant funding of \$25,000 for five bus shelters.

The TravelSmart and RoadWise committees were combined to form the RoadWise and TravelSmart Taskforce, creating a more efficient body focussed on developing and implementing road safety strategies and action plans, advising the Council on road safety issues, and promoting TravelSmart events and programs. A full-time TravelSmart officer was also appointed this year.

The 'TravelSmart to School' program was conducted in several schools with Bateman Primary School winning the prize for the most car trips reduced in their challenge week. The City of Melville supported the 'Walk Safely to School Day' which resulted in twice the number of walkers at Kardinya Primary School and a four-fold increase at Bicton Primary School. This year a TravelSmart - RoadWise stall was featured at the annual YAC IT UP concert, promoting road safety and alternative transport modes to younger residents.

The City of Melville also worked with Murdoch University, including providing TravelSmart displays for orientation days and supplying TravelSmart Guides for staff and students. This



work will continue in order to minimise the effect their operations have on the surrounding transport network including TravelSmart and improving alternative transport mode facilities from the new Murdoch Park'n'Ride station.

The City of Melville received a \$165,000 grant from the Department for Planning and Infrastructure for The Esplanade footpath, with two of the four sections now complete. An increasing number of residents using shared paths has led to the organisation forming a metropolitan-wide group with the Department for Planning and Infrastructure and other Local Government Authorities to develop a coordinated approach to improved shared path safety.

- Encourage as many food premises as possible to achieve 'FoodSafe' status
- Community Planning Scheme No. 5 Review
- 'Melville Visions' project
- Myaree Vision Plan
- Canning Bridge 'Place Making'/precinct plan
- O'Connor Industrial Area
- Riseley centre 'Place Making'/precinct plan
- Network City and its implications for the City of Melville
- City Centre 'Place Making'
- South West region light rail study
- Urban Design Studies
- PATREC (Planning and Transport Research Centre) Study
- Identify and implement community development programs that address the causal effects that impact on the safety and security of the community
- Explore business opportunities utilising the Community Security Service personnel
- Develop a management strategy to better control commercial advertising devices
- Identify gaps and improvement strategies in the following areas:
 - | street lighting
 - | parks and reserve maintenance
 - | improve and develop playgrounds
 - | natural foreshore areas
 - | verges and footpaths
 - | roads and medians
- Increase the availability of environmental education information and options to the community
- To increase the net number of trees
- To improve quantity and quality of path system
- Improve disability access on our pathways
- Implementing the Stormwater Management Strategy and the Foreshore Restoration Strategy
- Monitor the Piney Lakes Nutrient and Irrigation Management Plan
- Establish and implement a Building Infrastructure Management Strategy
- Enact the Sustainability and Greenhouse Action Plan and promote sustainability issues throughout our business
- Ensure that all local neighbourhood reserves are developed to an appropriate standard
- To improve the energy management of City of Melville operations
- Provide innovative forward planning and fiscal direction for all civil engineering and horticultural works
- Deliver high-quality, aesthetically pleasing, functional and safe designs in sufficient time for all works to be constructed in the financial year
- Implement the Melville Transport Strategy specific to the needs of the residents and stakeholders
- Improve safety for all users of our transport network, particularly at Black Spot intersections
- Road reconstruction projects (asset preservation) of over \$2 million
- Continue the development of the Melville Bike Plan
- Commercial centre upgrades surrounding the Marmion Street Centre and Moreing Road Shopping Centre
- Continue works on foreshore and infrastructure upgrades for The Esplanade, Mount Pleasant
- Partner with Greening Australia WA to develop new facilities and opportunities for our environmental management initiatives
- Develop long-term asset management plans
- Increase street sweeping activities

Place Making Example - Canning Bridge

The Canning Bridge area is a vibrant hub of community, residential, retail, and commercial activity which also hosts the City's connection with major transport routes and networks.

The City of Melville is developing a fresh approach to planning throughout the City taking into account the specific community fabric, strategic planning, amenity needs of each 'place'. Canning Bridge is an early example of this kind of planning.

With development of the south metropolitan railway line and associated stations well underway, the City of Melville has taken some proactive steps to plan for the future of this area.

A range of City of Melville departments are working together with the community, businesses and other stakeholders on all aspects of the area include planning and design, community facilities, traffic and parking, to ensure that there is a clear understanding of expectations, current and future requirements.

Riverside project

After several years of discussions and planning by the City of Melville, public consultations began for the exciting 'Riverside' project. Input and ideas from the community and stakeholders were sought during this year for the development of a new and vibrant community and cultural hub, to be located in the vicinity of the existing Canning Bridge Library.

This information is now being analysed and built into a brief to guide design options for the site, in conjunction with a Precinct Plan being developed for Canning Bridge. Work on this project will continue during 2006-2007.

A website was set up to communicate this process at www.melville.wa.gov.au/riverside.

Canning Bridge Precinct Plan

The City of Melville has begun a planning review of the Canning Bridge Precinct as part of a longer-term process to reflect the objectives of better urban planning, and urban design. Two public meetings were held to gain an insight into residents' feelings concerning a change in Residential Density coding regarding building heights and mixed uses

within the precincts. Studies were commissioned into Traffic, Parking and options for City of Melville-owned land. Amendments to the Community Planning Scheme were advertised for comment, and further work on this project will proceed during 2006-2007.

The Raffles

Canning Bridge is home to the largest residential redevelopment in the City, the recently completed Raffles redevelopment. Tenants have already taken up residence and although the redevelopment generated some controversy, many have praised the new building and it has already become a recognisable icon for the City.



VISION 3 :
COMMUNITY SERVICES
AND FACILITIES

A City of people leading healthy lifestyles and enjoying access to a variety of natural and structured leisure and community development opportunities

KEY ACHIEVEMENTS:

- **City of Melville received Multicultural Community Service Award**
- **A range of diverse entertainment including the Festival of Melville**
- **Opening of refurbished Bull Creek Community Centre**
- **Unveiling of a new sculpture walk at Piney Lakes**
- **Development of city-country partnership with Shire of Quairading**
- **Signing of a Friendship City Memorandum of Understanding with the East Timor district of Lete Foho**
- **Continued excellence in Library Services**
- **Enthusiastic participation in Children's Book Week**



- Increased focus on wellness programs for seniors
- Developed a Physical Activity Plan
- Community Information Evenings
- Delivery of more than 85,000 meals-on-wheels
- Continuing commitment to the ageing population of Melville through a range of activities and programs
- A range of Disability Access and Inclusion initiatives including: Open days; partnership with Western Australian Disability Sports Association; Sportslink; works undertaken to improve access to community facilities; employment and training programs
- Ongoing support and promotion of volunteering opportunities by the Melville Volunteer Resource Centre located at Piney Lakes Environmental and Education Centre

STRATEGIC OBJECTIVES

3.1 MAXIMISE COMMUNITY WELL-BEING.

A community which is supported and has access to opportunities that assist well-being through physical activities, cultural and leisure pursuits and provision of knowledge and information services.

Cultural and Community Programs

The City of Melville developed and implemented a wide range of programs during the year, addressing the varied needs of the community.

The City of Melville is recognised as a leader in the area of Multiculturalism and in 2006 was awarded the inaugural Multicultural Community Service Award for "excellence and innovation in enhancing access and equity in service provision and empowering minority communities" by the Minister for Citizenship and Multicultural Interests.

The City of Melville continued to celebrate cultural diversity in 2005-2006, with Chinese New Year celebrated by more than 1,200 people at a sold-out venue in Winthrop, and a week-long International Film festival attracting more than 850 people.

More than 60 students per week enjoyed Social English Classes offered by the City of Melville, providing CALD (Culturally and Linguistically Diverse) community members with additional opportunities to converse in English in a relaxed social environment. Non-English-speaking households account for more than 17 per cent of the Melville population.

The annual YAC IT UP concert was a success drawing more than 3,500 young people from Melville and all over the metropolitan area. The Vault youth space at the City of Melville Civic Centre continued to provide a space for local young people to enjoy themselves, and a variety of youth activities such as the Hysteria School Holiday program ensured that City youth continued to receive attention and support from their community.

A diverse range of entertainment was on offer in the annual Limestone Concert Series held from November to March at the Civic Centre Amphitheatre. This year's series was the most popular yet, with more than 1,500 patrons enjoying the atmosphere and music.



The Festival of Melville in March was a cultural highlight for the year, featuring a variety of exciting, entertaining and well attended events. Eight community groups successfully applied for grants to the value of \$10,000 for running events at the festival.

This year saw the publication of 'The Willagee Way', a history of Willagee developed by the local community with assistance from the City of Melville and LotteryWest, which was distributed to local schools, libraries and community groups. The City of Melville continued to work with and support community groups in the areas of Willagee and Melville (Willagee Alive and the MORE group in Melville).

The refurbished Bull Creek Community Centre opened this year, and became the base for City of Melville Home and Community Care services, as well as home to a diverse range of programs and activities enjoyed by over 1,000 people each week.

Work continued this year on using the Asset-Based Community Development (ABCD) model of Community Development, to build stronger, more self-reliant communities, and this approach has been used in the community work based at the Bull Creek Community Centre.

The 'Making A Difference Initiative' (MADI) attracted \$10,000 funding from the State Government Office of Crime Prevention towards a pilot project 'City-Wide Crime Prevention', which aims to increase community involvement

and connectedness, and raise awareness of and improve community safety.

The City of Melville continues to identify and define public art opportunities and projects covering all art forms within the City of Melville including public art for new facilities. The unveiling of a new sculpture walk at Piney Lakes provides visitors with a unique opportunity to view site-specific artworks by Western Australian artists respecting the natural and cultural heritage of the area.

A partnership was developed between the City of Melville and the Shire of Quairading to provide support, information and partnership opportunities. As a further commitment to development of city-country partnerships, the City of Melville is looking to deliver some financial services to other regional shires, including the issue and collection of rates for the Shire of Cunderdin. These partnerships help these regional shires to deliver services more efficiently, and provide the City of Melville with additional income without additional expenditure.

In October 2005, the City of Melville signed a Friendship City Memorandum of Understanding with the East Timorese town of Lete Foho. Under this relationship, the City of Melville in partnership with the Melville Friends of Lete Foho will provide support and expertise for the people of Lete Foho. Various fund-raising activities have already made a difference in the town, and the Mayor and City of Melville Officers accepted an invitation to visit the town and were welcomed with open arms and gratitude by the local community.



The City distributed two E-Newsletters to all City of Melville school principals this year, with positive feedback on the enhanced communication between the City of Melville and school communities.

Libraries

City of Melville libraries continued to provide an invaluable and popular service registering more than 55,000 members, conducting more than 2 million issue transactions and assisting with more than 200,000 reference inquiries.

City of Melville libraries conducted more than 1,000 education and literacy programs and sessions for almost 23,000 participants. Programs include children's story-time, book clubs, school holiday programs, guest speakers, school visits, and community outreach to seniors and childcare centres.

An upgrade to Bull Creek Library was completed which featured major renovations and extensions, resulting in a larger, modern, and more functional and spacious library that still retains its friendly community atmosphere.

The 'Finding My Place' program was run at the A.H. Bracks Library for high school students experiencing learning problems. The weekly sessions and excursions run mainly by guest speakers covered a wide range of topics including circus, first-aid, drug information, graphic novel buying, make-up and grooming.

City of Melville libraries and local schools again participated enthusiastically in Children's Book Week, celebrated nationwide each year in August. Schools are invited to send classes to the public library to meet authors and illustrators who often come from interstate. Over 3,000 students participated in this very successful program.

City of Melville libraries continue to be innovative utilising new information technologies:

- A third of all members have email addresses to receive notification of item reservations by email.
- Self-issue machines were replaced at the three largest libraries by new improved versions.
- Remote access to the library service through the Internet continues to increase.
- Additional online databases including the Gale Health and Wellness Centre were included for public access.
- Red Tag security system installed in all libraries to enable CDs and DVDs to be housed on the open shelves.

Recreation

City of Melville Recreation Centres have standardised and simplified their membership options by no longer offering single area memberships, with members now having access to all centre facilities. Membership numbers have remained stable and those with single area memberships have willingly converted to multi-centre Healthy Lifestyle memberships.





Recreation Centres have increased their focus on their wellness programs including the introduction of the 'Living Longer, Living Stronger' program for seniors. This fully supervised, personalised training program for the over-50s encourages and supports mature people to achieve improved health and quality of life, and includes a social dimension. The program has been extremely successful, with over 450 registered participants at Melville Recreation Centre and approximately 160 registered participants at Leeming Recreation Centre.

The City of Melville has continued to develop a Strategic Sport and Recreation Plan that incorporates a physical activity plan, which identifies sports and sporting club facilities in each suburb, to assist in managing the likely future demands. When implemented, this plan will also simplify lease arrangements and identify maintenance responsibilities to assist in the improvement of facilities.

The City now features an international standard astro-turf hockey pitch thanks to the work and longstanding vision of Melville City Hockey Club. After extensive negotiation and community consultation, Morris Buzzacott Reserve, Kardinya, was chosen as the preferred site for the \$1.2 million project which was completed this year. The City of Melville was actively involved in the project, constructing the parking amenities as well as other ancillary parts of the project. The City of Melville contributed \$210,000 outright, with a further \$320,000 on a self-supporting loan arrangement.

Health Promotion and Education

Community Information Evenings

A series of four free Community Information evenings entitled 'Make a Fresh Start to Life in 2006' were held in February and March focusing on assisting people who have experienced change in their lives to come to terms with their experiences and learn how to take positive steps to move forward with their life.

The free evenings, jointly organised by the City of Melville and Fremantle Hospital, featured sessions on 'Dealing with grief', 'Addressing ageing', 'Depression' and 'Recovering from trauma'.

Wood Heater Education Program

The City will continue to promote the efficient and responsible operation of wood heaters with advertisements throughout the winter months. The 2005-2006 wood heater replacement program undertaken within the City resulted in the replacement and destruction of 98 wood heaters. The \$600 subsidy for householders was provided by the Department of the Environment and administered by the City of Melville Health Services.

Other projects in development

Following on from the successful book 'Who said it was easy being a guy' and as part of the Men's Health Project, a DVD resource aimed at young men is being developed by the City of Melville. Some funding for the project has been received from the Department of Health and the Men's Advisory Network, and additional funding is now being sought to finance the cost of film production.

Meals-on-Wheels

The Meals-on-Wheels service again provided an invaluable service to the community, delivering 85,480 meals from two production kitchens. In addition, to guarantee the quality of this service, 528 meal assessments were undertaken throughout the year exceeding a target of 450 assessments as required under Home and Community Care Program (HACC) Guidelines.



In 2005, the City of Melville investigated the possibility of developing a regional Meals-on-Wheels kitchen. The report determined that it was not viable for the City of Melville to join with Cockburn and Fremantle as the City already had an established program that is running well.

Seniors

The City of Melville continued its commitment to the ageing population of Melville this year, through a range of activities and programs including the development of a Positive Ageing Strategy. In addition to the highly successful 'Living Longer, Living Stronger' program for seniors at City of Melville Recreation Centres, other programs included the regular Seniors Forum which featured a special Seniors Safety Seminar in partnership with the RAC; allocation of more than \$25,000 of grants to develop activities specifically for seniors; and a phased retirement program for City of Melville staff.

3.2 CONNECTED COMMUNITY

A community where everyone is valued and partnerships and collaboration are fostered.

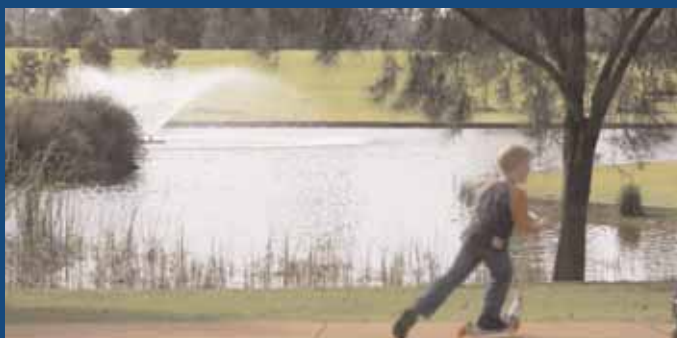
The City of Melville's Disability Access and Inclusion Plan (DAIP) was adopted by Council in September 2004 and replaces the previous Disability Services Plan 1995.

The following DAIP initiatives were undertaken in 2005-2006:

- Open days were held at two City of Melville Recreation Centres in partnership with the WA Disabled Sports Association to celebrate the International Day of Disability.
- An ongoing partnership with Western Australian Disability Sports Association to improve access to recreation services for people with disabilities by raising staff awareness.
- Sportslink is a program to facilitate skill development for children with disability and to encourage participation in sport.
- A grant for \$39,000 was received from the Department of Sport and Recreation to provide the "Bloomers" program - a physical activity program for young women, and "Active Link", a program to improve access to sport and recreation for people who experience participation barriers. These programs will be delivered in 2006-2007.
- A total of 2,505 hours of recreation/respite was provided through 'Teenvac', a school holiday program for teenagers with disabilities at Melville Recreation Centre, jointly funded by the Home and Community Care Program (HACC) and the City of Melville.
- Aboriginal Elders and their carers attended the respite program, Meals to Music, funded by HACC and supported by the City of Melville.
- The Bright Moon in October, an exhibition showcasing the work of artist Rod McKenzie, an artist with disability who explores mental health issues as part of his work, was held at Heathcote Museum and Gallery during Mental Health Week in October 2005.

- Major community grants were provided to Headwest (Brain Injury Association of WA Inc.) for the establishment of the Melville Nutcrackers group which provided social support for people with acquired brain injury; to Autism Solutions Inc. to host an information and networking breakfast to raise community awareness of autism and provide information to families about support services available; and to host a Human Rights Day Concert in partnership with Amnesty International.
- Melville Volunteer Resource Centre has identified and successfully facilitated volunteering opportunities for people with a disability.
- Health Services have provided opportunities for people with disabilities to volunteer with the Meals-on-Wheels service.
- Staff have undertaken disability-awareness training to improve their understanding of acquired brain injury, how to deal with challenging behaviours, intellectual disability, neurological and physical disorders; and how to modify sport and recreational activities to improve access to recreation.
- Traineeships and various work experience opportunities for young people with a disability; employment of a team of adults through Options Employment to undertake a bushland maintenance program; employment opportunities for people with disability in two Recreation Centres by including the employment of a person(s) with disability as condition of the tender/contract for management of the cafe on the premises.
- A range of works were undertaken to improve access to community facilities including: installation of a ramp at the Civic Square Library; a hand-rail to the ramp at Wireless Hill Telecommunications Museum; a new ramp at the entrance to Swan House (Heathcote Museum and Gallery); and a new reception desk to enable wheelchair access for visitors and staff/volunteers.
- A wide range of access works were also undertaken at Bull Creek Community Centre in response to consultation with user groups.





- Develop a Community Plan for the City of Melville (2006-2007)
- As a result of the Community Plan move towards Placed-Based Planning for the community – this will result in planning for local communities
- Development of a Positive Ageing Strategy
- Participation in World Health Organisation Age-Friendly Cities Project in partnership with the Western Australian Office for Seniors Interest and Volunteering
- Develop and progress an asset-based community development strategy that can be used to identify gaps and improvement strategies in the following areas:
 - | needs of youth and seniors;
 - | community support services; and
 - | sense of community spirit
- Work collaboratively with the new facility management group at Blue Gum Community Centre to promote and encourage the use of the facility
- Continue to investigate the development of a community facility as part of the Canning Bridge Library redevelopment
- Promote and progress community partnerships with Willagee Alive, the MORE group in Melville and communities within Bull Creek and Leeming
- Ongoing review and development of the Seniors Assistance Fund
- To provide ongoing assistance to the Youth Advisory Council
- Management and promotion of Museum and Galleries:
 - | Heathcote Museum and Gallery;
 - | Melville Discovery Centre; and
 - | Wireless Hill Telecommunications Museum
- Continue to develop and implement Men's Health Awareness Strategy
- Reduce the extent of ratepayer subsidy for Meals-on-Wheels service
- Develop strategies to overcome childhood obesity issues
- Maintain and improve the performance of Recreation Centre operations
- Progress community projects that were successfully funded under the Community Sport and Recreation Facilities Fund
- Pursue business opportunities with a view to expanding the current recreation services offered
- Adopt and implement Strategic Sport and Recreation Plan
- Continue to explore options for the rationalisation of sports at Morris Buzzacott and Tompkins Park reserves including the further development of the sporting associations
- Better Beginnings literacy program to introduce books and reading to all new babies in the City of Melville
- Review the operational and financial performance of Leeming Recreation Centre and recommend improvements and refocusing of the centre so that it continues to be relevant and meets community needs and expectations
- Undertake a review of the clubrooms at Shirley Strickland Reserve and work with the various sporting clubs and City of Melville architects on improvements and renovations that meet the clubs' expectations

VISION 4 : A SUSTAINABLE CITY



KEY ACHIEVEMENTS:

- 'Envirofest': a great success at Piney Lakes
- Development of a 'Light Vehicle Policy'
- Extensive improvement in commercial and domestic recycling
- Development of a Commercial Waste Recycling Strategy and identification of methods to improve waste minimisation in the commercial sector

STRATEGIC OBJECTIVES

4.1 RESTORATION AND PRESERVATION OF NATURAL AREAS.

Natural areas are restored and preserved for the benefit of present and future generations.

The speckled mosquito fish or 'one-spot live bearer' is an exotic pest that has displaced the native fish in Bull Creek. A contractor removed over 48,000 of this species and re-introduced two species of native fish (Western Minnow and Western Pygmy Perch). Although the City of Melville does not manage all the waterways in the area and, despite the difficulty in controlling water pests, the organisation believes that it has effectively controlled this and other pest species in the City.


The European House Spider was discovered in Quenda Reserve in Murdoch. The Department of Agriculture and Food is continuing to work with the City of Melville on an effective strategy to eradicate the pest by removing all dead pine wood in a radius of five kilometres.

4.2 ENVIRONMENTAL SUSTAINABILITY.

An environmentally sustainable City.

The City of Melville commenced investigations into environmentally friendly fuels such as bio-diesel, for each vehicle in its fleet. In addition, as a result of rising international oil prices, fuel forecasting plans are being implemented and fuel costs monitored, and opportunities are being identified to minimise impact on ratepayers.

The development of a 'Light Vehicle Policy' based on the Federal Government's 'Green Vehicle Guide' will result in the City of Melville being recognised as a 'greener' local government authority. The policy will not only reduce the 'running' costs of the City of Melville's fleet, but also ensure organisational commitment to sustainability.



A City where the natural and built environment is preserved and the actions of today are taking account of the consequences for tomorrow

The Piney Lakes Environmental Education Centre is used by a wide variety of customers, including local and state governments, private organisations, community groups, not-for-profit organisations, church groups and private individuals.

Almost 300 events were held at the venue this year and it was used on a weekly basis by Yogahealth and Sonrise Christian Community Church and on a monthly basis by Melville Ladies Probus Club, Friends of Piney Lakes, Friends of Ken Hurst Park, Designing Women, Melville Amenities Preservation, Winthrop Murdoch Community Group, Melville Ratepayers Association, PCB International and Ideas Place.

KEY EVENTS:

- Great Gardens Workshops (two sessions in each of October 2005 and April 2006, 100 participants per session)
- Living Smart presented by Jason Fox (seven sessions, August-September 2005, 25 participants per session)
- Spring Lecture Series (four sessions, November 2005, 30 participants per session)
- Stepping Stones program (six sessions, September-November 2005, 20 participants per session).

The venue is also regularly used for cultural awareness and Aboriginal women's workshops and Western Australian Sustainable Energy Association functions, and 27 groups from various schools enjoyed the environmental and sustainability education program.

Various TAFE schools and universities also maintain a strong relationship with the venue, using the building as a resource for sustainability, environmental, renewable energy and architectural design education.

The annual 'Envirofest' was held at Piney Lakes in March to raise public awareness on environmental issues. Envirofest featured exhibitions on bush care and sustainability as well as displays from organisations such as the Rapro Society and Water Corporation. Public interest in Envirofest resulted in an increase of visitors from 200 in 2005 to more than 800 in 2006 and plans are already underway for Envirofest 2007.

During June 2006, the Piney Lakes Native Haven Project received a \$5,000 grant from the 2006 SGIO 'CommunityHelp' Grants to help develop a demonstration native garden at Piney Lakes. The project will include free community and school workshops, interpretive signage and construction of a picnic area at the Centre.

WASTE MANAGEMENT

City residents are now able to easily identify their local waste services vehicles, which received a fresh and innovative look earlier this year, drawing attention to both the quality of the service, and the efforts of the organisation, and residents and businesses in making substantial improvements in recycling and waste management.

There has been a substantial reduction in the quantity of waste to landfill. In 2004-2005, 64 per cent of total waste (domestic and commercial) was delivered to the Regional Resource Recovery Centre (RRRC) for processing as compared with 87 per cent in 2005-2006.

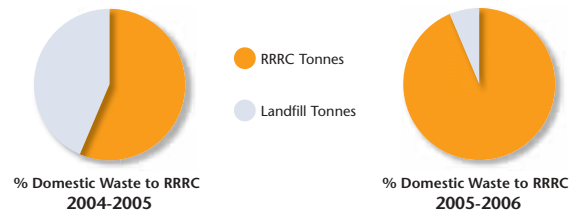
In addition, City residents remain leaders in recycling. The volume of domestic waste delivered to the RRRC for processing increased from 56 per cent in 2004-2005 to 93.74 per cent during 2005-2006.

In total, the RRRC processed almost 31,000 tonnes of green waste (excluding compost).

The Commercial Waste Recycling Strategy was completed and identified improvements in waste minimisation in the commercial sector. In 2005-2006, the City of Melville received an income of \$1,285,650 for all commercial waste and recycling services provided, compared with a total expenditure of \$1,038,559.

The City of Melville commenced recycling collections for the City of Fremantle in July 2005 as part of a five-year contract that was won with a competitive tender.

This year, the City of Melville Waste Service became an affiliated organisation of the Chartered Institute of Waste Management (CIWM), joining a global network of more than 7,000 cities and shires worldwide dedicated to excellence and improvement in waste management.



VISION 4 : FUTURE DIRECTIONS AND INITIATIVES

- Fuels technology research and development, including participation in local and regional fuels technology developments including alternative fuels trial
- Develop education programs for the community in sustainable technologies
- Conduct a waste classification audit of the commercial sector of the City of Melville to determine suitability of a co-mingled recycling bin service
- Install GPS system to waste fleet to enable route optimisation
- Review the implementation of divided trucks (Single Pass vehicles)
- Continue the expansion of the recycling service to commercial areas
- Enhance the customer base for the Commercial Refuse Service
- Maintain a cost-effective and efficient bulk verge collection service that recycles all green waste
- Actively participate with the Southern Metropolitan Regional Council (SMRC) in developing a Regional Waste Disposal Strategy incorporating waste separation, recycling and processing techniques
- Increase waste tonnage being directed to the new Regional Resource Recovery Facility

VISION 5 :
ECONOMIC
DEVELOPMENT

A strong, vibrant and diversified local and regional economy with a range of business and employment opportunities

KEY ACHIEVEMENTS:

- Ongoing Development of Local Commercial Strategy
- Ongoing Development of Myaree Mixed Business Strategy
- Partnerships with South West Group Local Authorities
- Support of Melville-Cockburn Chamber of Commerce (MCCC)

STRATEGIC OBJECTIVES

5.1 STRONG ECONOMIC ACTIVITY.

Strong employment and economic activity is enhanced through diverse opportunities.

Garden City and the Melville City Centre

In October 2001, the City of Melville in conjunction with urban planning consultants, embarked on the preparation of a Vision Plan for the Melville City Centre.

The City Vision 2020 Plan was the outcome of the consultations and design process of a forum and workshop. The plan brings together some fundamental planning principles on linkages and land-use precincts, and aims to set a strategic direction for future development opportunities in the City Centre.

The Plan was advertised to the City community in early 2003, and since then, negotiations have continued between the City of Melville and Garden City owners AMP Capital Investors, regarding integration of the shopping centre and civic precincts.



It is expected that further master planning of Stage 1 of the City Vision 2020 Plan will be finalised by the end of 2006, and will require consideration and adoption by Council and the WA Planning Commission.

Local Commercial Strategy

In 2002, the City of Melville embarked on a review of its Local Commercial Centres Strategy which recognises the changed character of the City to an “inner metropolitan suburb”.

The revised Local Commercial Centres Strategy is designed to assess the potential of all commercial centres in the City, and makes particular reference to the Melville City Centre (City Vision Plan 2020) and its sustainability in the long term.

The Local Commercial Strategy is yet to be finalised and awaits outcomes of several other strategic projects currently underway in the City, and will require consideration and adoption by Council and the WA Planning Commission.

Myaree Mixed Business Strategy

The City of Melville was approached by landowners and industry representatives to prepare a masterplan for the Myaree Mixed Business precinct with the intention of guiding future development and redevelopment

opportunities for a higher standard of built form and streetscape amenity and, more importantly, recognise the changing land-use occurring in the area.

Investigation into the request included site tours and meetings, and generally revealed that traditional heavy industry had relocated, or are in the process of relocating to outer areas or areas with improved accessibility to rail or ship. These larger sites are being redeveloped for showroom, warehouse/storage and bulky goods retailing and, in some instances, for community purposes and office development.

A draft plan for the Myaree Mixed Business area has been prepared that provides the opportunity to re-establish the Myaree Mixed Business area as a commercially orientated area that provides a mix of uses (light industrial to limited retail). The community will have an opportunity to comment on the plan.

South West Group

The City has maintained a partnership with the other South West Group Councils in order to maintain a regional perspective and an atmosphere of regional cooperation. This ensures the City of Melville has a voice whilst enabling a more united approach to projects of regional importance.



VISION 5 : FUTURE DIRECTIONS AND INITIATIVES

- Transit-oriented development at Murdoch precinct
- Fiona Stanley Hospital and Murdoch University employment centre
- Reviewing the town planning scheme to encourage economic sustainability
- Developing regional economic partnerships
- Strengthening networks and centres, e.g. Canning Bridge Redevelopment
- Accommodating for emerging regional influences like the railway, with proactive rather than reactive planning for these influences
- O'Connor industrial area study
- Economic Strategy for the City of Melville
- Planning a new activity centre in accordance with network city



Summary Financial Statements

This Community Annual Report, together with the complete Financial Statements (available from the City of Melville on request) complies with the requirements of section 5.53(1) of the Local Government Act 1995 that requires Local Government Authorities to prepare an annual report for each financial year, as well as the State Records Act 2000 and Recordkeeping Plan.

The complete Financial Statements are available to download from our website at www.melville.wa.gov.au, or in hard copy on request by contacting the City of Melville on (08) 9364 0666 or visiting the City of Melville Civic Centre, 10 Almondbury Road, Booragoon, WA.

FINANCIAL RESULTS

The full financial statements have been prepared under the Local Government Act 1995 and accompanying regulations (as amended) and the Australian Equivalents to International Financial Reporting Standards (AIFRS). Where necessary, comparative data has been restated to comply with AIFRS.

This summarised financial report, comprising the Independent Audit Report, Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, Rate Setting Statement and summary of statistical information has been derived from the full financial report of the City of Melville.

Copies of the full financial report are available from the City of Melville website (www.melville.wa.gov.au) and from the Civic Centre, 10 Almondbury Road, Booragoon, Western Australia 6154.

BARRETT & PARTNERS — DFK

Certified Practising Accountants

INDEPENDENT AUDIT REPORT

PARTNERS

Anthony D Macri FCPA

Domenic A Macri CPA

Connie C Macri CA

TO: RATEPAYERS OF THE CITY OF MELVILLE

Scope

We have audited the concise financial report of the City of Melville for the financial year ended 30 June 2006 comprising the Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, Rate Setting Statement and notes thereto in order to express an opinion on it to the members of the Council. The Council is responsible for the concise financial report.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the concise financial report is free of material misstatement. We have also performed an independent audit of the full financial report of the City of Melville for the year ended 30 June 2006. Our audit report on the full financial report was signed on 30 October 2006 and was not subject to any qualification.

Our procedures in respect of the audit of the concise financial report included testing that the information in the concise financial report is consistent with the full financial report, and examination on a test basis, of evidence supporting the amounts and other disclosures which were not directly derived from the full financial report. These procedures have been undertaken to form an opinion whether, in all material respects, the concise financial report is presented fairly in accordance with Accounting Standard AASB 1039 : Concise Financial Reports.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In our opinion, the concise financial report of the City of Melville complies with Accounting Standard AASB 1039 : Concise Financial Reports.

BARRETT & PARTNERS - DFK
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Certified Practising Accountants
28 Thorogood Street
BURSWOOD WA 6100


A MACRI - PARTNER

PERTH
DATED THIS 30th DAY OF OCTOBER 2006.

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Income Statement by Programme

for the year ended 30 June 2006

	2006 Budget \$	2006 Actual \$	2005 Actual \$
Revenues from Ordinary Activities			
General Purpose Funding	37,806,285	39,654,016	37,225,188
Governance	1,963,680	1,423,430	470,869
Law, Order and Public Safety	3,856,037	3,582,615	2,999,801
Health	135,650	111,853	226,984
Education and Welfare	1,019,071	1,165,151	1,110,544
Housing	1,134,489	1,406,347	1,192,927
Community Amenities	8,567,016	8,755,911	8,382,057
Recreation and Culture	9,789,747	7,526,536	8,144,839
Transport	1,441,225	2,653,577	2,406,103
Economic Services	847,000	1,098,280	877,036
Other Property and Services	1,323,969	1,490,237	1,169,938
Total Revenues	67,884,169	68,867,953	64,206,286
Expenses from Ordinary Activities Excluding Borrowing Costs Expense			
General Purpose Funding	1,604,348	1,430,368	1,193,752
Governance	6,634,133	5,956,551	5,414,914
Law, Order and Public Safety	4,704,016	4,233,695	3,463,413
Health	798,791	813,614	889,670
Education and Welfare	2,833,078	2,756,167	2,483,810
Housing	35,700	32,831	20,548
Community Amenities	10,084,638	10,027,992	10,259,012
Recreation and Culture	22,233,527	22,096,714	21,262,900
Transport	7,758,349	7,963,317	8,692,683
Economic Services	1,491,424	1,337,369	1,408,962
Other Property and Services	1,283,081	2,068,077	1,721,438
	59,461,085	58,716,695	56,811,102
Borrowing Costs Expense			
Recreation and Culture	366,254	388,596	389,861
Asset Revaluation Adjustment			
Recreation and Culture	-	10,810,817	1,818,261
NET SURPLUS / (DEFICIT)	8,056,830	(1,048,155)	5,187,062

Summary Balance Sheet and Statement of Changes in Equity

as at 30 June 2006

	2006 Actual \$	2005 Actual \$
BALANCE SHEET		
Current Assets	39,482,299	36,699,020
Non-Current Assets	295,629,095	293,252,605
TOTAL ASSETS	<u>335,111,394</u>	<u>329,951,625</u>
Current Liabilities	11,855,012	11,739,157
Non-Current Liabilities	6,454,337	6,125,076
TOTAL LIABILITIES	<u>18,309,349</u>	<u>17,864,233</u>
NET ASSETS	<u>316,802,045</u>	<u>312,087,392</u>
EQUITY		
Retained Surplus	237,341,157	238,390,025
Reserves - Cash Backed	22,669,966	22,669,253
Reserves - Asset Revaluation	56,790,922	51,028,114
TOTAL EQUITY	<u>316,802,045</u>	<u>312,087,392</u>
STATEMENT OF CHANGES IN EQUITY		
RETAINED SURPLUS		
Balance at beginning of reporting period	238,390,025	239,550,416
Net Surplus / (Deficit)	(1,048,155)	5,187,062
Transfer to Reserves	(17,221,884)	(14,778,025)
Transfer from Reserves	17,221,171	8,430,572
Balance at end of reporting period	<u>237,341,157</u>	<u>238,390,025</u>
RESERVES - CASH BACKED		
Balance at beginning of reporting period	22,669,253	16,321,800
Transfer to Retained Surplus	(17,221,171)	(8,430,572)
Transfer from Retained Surplus	17,221,884	14,778,025
Balance at end of reporting period	<u>22,669,966</u>	<u>22,669,253</u>
RESERVES - ASSET REVALUATION		
Balance at beginning of reporting period	51,028,114	51,250,721
Revaluation Increment	5,762,808	(222,607)
Balance at end of reporting period	<u>56,790,922</u>	<u>51,028,114</u>
TOTAL EQUITY	<u>316,802,045</u>	<u>312,087,392</u>

Cash Flow Statement

for the year ended 30 June 2006

	2006 Budget \$	2006 Actual \$	2005 Actual \$
	Inflows (Outflows)		
Cash Flows from Operating activities			
Receipts			
Rates	32,383,907	32,497,760	30,695,743
Fees and Charges	13,194,103	18,574,569	20,807,954
Service Charges	1,469,796	1,495,793	1,521,762
Interest received	2,114,611	3,569,021	2,955,271
Contributions and Donations	2,382,948	3,000,332	2,788,741
Grants	3,496,321	3,634,006	3,800,942
Goods and Services Tax	-	3,812,066	2,848,601
Other	2,930,589	3,140,476	3,770,026
	<u>57,972,275</u>	<u>69,724,023</u>	<u>69,189,040</u>
Payments			
Employee Costs	(26,551,288)	(25,838,330)	(23,359,297)
Materials and Contracts	(23,446,900)	(16,958,934)	(14,809,382)
Utility Charges	(2,135,717)	(2,606,280)	(2,486,147)
Interest paid	(476,254)	(385,832)	(397,189)
Insurance Costs	(1,249,307)	(789,913)	(665,164)
Goods and Services Tax	-	(3,794,856)	(2,943,617)
Other	(550,660)	(1,962,874)	(519,342)
	<u>(54,410,126)</u>	<u>(52,337,019)</u>	<u>(45,180,138)</u>
Net Cash provided by Operating Activities	<u>3,562,149</u>	<u>17,387,004</u>	<u>24,008,902</u>
Cash Flows from Investing Activities			
Proceeds from Sale of Property and Equipment	2,753,955	871,248	908,832
Grants and Contributions for Asset Development	3,213,999	1,842,538	1,383,175
Purchase of Property and Equipment	(27,713,176)	(18,260,054)	(13,305,521)
Net Cash used in Investing Activities	<u>(21,745,222)</u>	<u>(15,546,268)</u>	<u>(11,013,514)</u>
Cash Flow from Financing Activities			
Repayment of Self-Supporting Loan Principal	269,207	294,680	266,007
Self-Supporting Loan Principal Received	(269,207)	(294,680)	(266,007)
New Loan Proceeds	600,000	484,470	260,000
Net Cash provided by Financing Activities	<u>600,000</u>	<u>484,470</u>	<u>260,000</u>
Net Increase (Decrease) in Cash Held	<u>(17,583,073)</u>	<u>2,325,206</u>	<u>13,255,388</u>
Cash at Beginning of Year	26,225,990	32,894,966	19,639,578
Cash at End of Year	<u>8,642,917</u>	<u>35,220,172</u>	<u>32,894,966</u>

Note: Cash equivalents in the opening and closing balances of actuals include Restricted Funds.

Reconciliation of Cash

For the purpose of preparing the Cash Flow Statement, the Municipality considers Cash to include cash on hand and in banks. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows

Cash at Bank	1,316,885	1,744,478
Bank Accepted Bills and Securities	33,903,287	31,150,488
Net Cash at End of Year	<u>35,220,172</u>	<u>32,894,966</u>

Rate Setting Statement

for the year ended 30 June 2006

	2006 Budget \$	2006 Actual \$
REVENUES		
General Purpose Funding (excluding rates)	5,422,378	5,298,414
Governance	163,680	1,423,430
Law, Order & Public Safety	3,856,037	3,582,615
Health	135,650	111,853
Education & Welfare	1,019,071	1,165,151
Housing	1,134,489	1,406,347
Community Amenities	8,467,016	8,271,441
Recreation & Culture	7,729,747	7,526,536
Transport	387,226	2,653,577
Economic Services	847,000	1,098,280
Other Property & Services	1,323,969	1,490,237
	<u>30,486,263</u>	<u>34,027,881</u>
LESS EXPENDITURE		
General Purpose Funding	(1,604,348)	(1,430,368)
Governance	(6,634,133)	(5,956,551)
Law, Order & Public Safety	(4,704,016)	(4,233,695)
Health	(798,791)	(813,614)
Education & Welfare	(2,833,078)	(2,756,167)
Housing	(35,700)	(32,831)
Community Amenities	(10,084,638)	(10,416,588)
Recreation & Culture	(22,599,781)	(21,798,432)
Transport	(7,758,349)	(7,963,317)
Economic Services	(1,491,424)	(1,337,369)
Other Property & Services	(1,283,081)	(2,201,269)
	<u>(59,827,339)</u>	<u>(58,940,201)</u>
Increase/(Decrease)	<u>(29,341,076)</u>	<u>(24,912,320)</u>
ADD		
Capital Grants and Contributions	3,213,999	1,842,538
Proceeds from Sale of Assets	2,753,955	871,248
Depreciation written back	9,740,636	10,206,503
	<u>(13,632,486)</u>	<u>(11,992,031)</u>
LESS CAPITAL WORKS PROGRAM		
Governance	(8,262,934)	(6,776,342)
Law, Order & Public Safety	(240,907)	(172,271)
Health	(8,500)	(6,402)
Education & Welfare	(185,000)	(54,930)
Housing	-	-
Community Amenities	(264,732)	(160,053)
Recreation & Culture	(8,710,319)	(2,867,034)
Transport	(6,523,354)	(5,137,560)
Economic Services	-	-
Other Property & Services	(3,517,430)	(3,085,461)
	<u>(41,345,662)</u>	<u>(30,252,084)</u>
OTHER		
Decrease (Increase) in Non-current assets	-	(36,776)
Increase (Decrease) in Non-current liabilities	-	257,036
Repayment of Debt	(269,207)	(294,680)
Less Contributions (Self Supporting Loans)	269,207	294,680
Transfer to Reserves	(4,465,708)	(17,221,885)
	<u>(45,811,370)</u>	<u>(47,253,709)</u>
ADD FUNDING SOURCES		
Reserves Utilised	12,827,463	17,221,171
Loans/Trust Funds	600,000	484,470
Opening Funds	-	1,243,999
LESS Closing Funds	-	(4,208,994)
AMOUNT TO BE MADE UP FROM RATES	<u>32,383,907</u>	<u>32,513,063</u>

Performance Measures

for the year ended 30 June 2006

	2006 Actual \$	2005 Actual \$	2004 Actual \$	2003 Actual \$	2002 Actual \$
(a) Current Ratio					
Current Assets / Current Liabilities					
Purpose: To assess the adequacy of working capital and the ability to satisfy obligations in the short term					
Current Assets	14,019,170	11,124,955	8,594,077	10,805,523	8,110,519
Current Liabilities	7,926,689	8,218,167	5,447,064	6,579,339	8,849,473
Current Ratio	1.77:1	1.35:1	1.58:1	1.64:1	0.92:1
(b) Debt Ratio					
Total Liabilities / Total Assets					
Purpose: To identify exposure to debt by measuring the proportion of assets funded by creditors					
Total Liabilities	18,309,349	17,864,234	14,112,773	15,809,155	17,510,682
Total Assets	335,111,395	329,951,624	321,235,710	316,340,152	318,964,226
Debt Ratio %	5.46	5.41	4.39	5.00	5.49
(c) Debt Service Ratio					
Debt Service Cost / Available Operating Revenue					
Purpose: To assess the degree to which revenues are committed to the repayment of debt					
Debt service cost	671,279	643,870	671,131	644,296	821,952
Available operating revenue	66,892,222	62,823,111	58,733,961	54,982,924	53,472,312
Debt Service Ratio %	1.00	1.02	1.14	1.17	1.54
(d) Rate Coverage Ratio					
Net Rate Revenue / Operating Revenue					
Purpose: To assess the degree of dependence upon revenue from rates					
Net rate revenue	32,748,739	31,186,651	29,392,528	28,133,569	28,765,857
Operating revenue	68,867,953	64,206,286	60,514,885	56,476,683	55,433,876
Rate Coverage Ratio %	47.55	48.57	48.57	49.81	51.89

	2006	2005	2004	2003	2002
	Actual	Actual	Actual	Actual	Actual
	\$	\$	\$	\$	\$

(e) Outstanding Rates Ratio

Rates Outstanding / Rate Collectable

Purpose: To assess the impact of uncollected rates on liquidity and the adequacy of recovery effort.

Rates outstanding including deferred pensioner rates	3,345,788	3,023,736	2,803,055	4,161,278	3,521,668
Rates collectable	35,772,476	33,989,707	33,553,806	31,655,237	32,387,112
Outstanding Rates Ratio %	9.35	8.90	8.35	13.15	10.87

(f) Gross Debt to Revenue Ratio

Gross Debt / Total revenue

Purpose: To indicate what proportion of total revenue is available to repay the total debts

Gross Debt	5,315,603	5,217,668	5,139,318	5,819,968	7,490,384
Total Revenue	67,025,415	62,823,111	58,733,961	54,982,925	53,564,247
Gross Debt to Revenue Ratio %	7.93	8.31	8.75	10.59	13.98

(g) Untied Cash to Trade Creditors Ratio

Untied Cash / Trade creditors

Purpose: To assess the sufficiency of cash available to honour the payments to creditors in time.

Untied cash	9,757,044	7,361,635	1,028,672	(286,567)	(1,184,833)
Trade Creditors	5,356,133	5,709,240	2,884,114	3,899,872	4,639,947
Untied Cash to Trade Creditors Ratio %	182.17	128.94	35.67	-7.35	-25.54

(h) Gross Debt to Economically Realisable Assets Ratio

Gross Debt / Economically Realisable Assets

Purpose: To indicate the proportion of non- infrastructure assets financed through debt

Gross Debt	5,315,603	5,217,668	5,139,318	5,819,968	7,490,384
Economically Realisable Assets	157,661,678	139,944,718	130,412,885	126,841,617	126,826,423
Gross Debt to Economically Realisable Assets Ratio	3.37	3.73	3.94	4.59	5.91



CITY OF MELVILLE

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